

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1a. The Department of Environment should take the lead in identifying resources necessary to foster the culture change in the City needed to fully address the issue of climate change; it should increase outreach and education activities. Posters should be placed in all public locations, including schools and buses. The Department should encourage City utilities and phone companies to include environmental brochures in regular mailings to consumers.	Environment	Recommendation Implemented	Ongoing. Steps in this effort that have already been completed including holding several strategy sessions to coordinate City Departments (including the Department of the Environment, the Municipal Transportation Agency, and the Public Utilities Commission) and other relevant regional agencies (PG&E, Norcal, Air District, MTC, and others) to identify partners and resources for a regional greenhouse gas reduction campaign. The group has solicited concepts from ad agencies and a variety of avenues for spreading the campaign are being explored, including the use of bus kiosks and buses, bill inserts, social marketing, Internet, and other avenues.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1a. The Department of Environment should take the lead in identifying resources necessary to foster the culture change in the City needed to fully address the issue of climate change; it should increase outreach and education activities. Posters should be placed in all public locations, including schools and buses. The Department should encourage City utilities and phone companies to include environmental brochures in regular mailings to consumers.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	This does not fall within the purview of the Mayor's Office. However, the department supports the Department of Environment response.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1a. The Department of Environment should take the lead in identifying resources necessary to foster the culture change in the City needed to fully address the issue of climate change; it should increase outreach and education activities. Posters should be placed in all public locations, including schools and buses. The Department should encourage City utilities and phone companies to include environmental brochures in regular mailings to consumers.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Dept. of Environment	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1b. The Department of Environment should have booths at street fairs and other events in the City to educate attendees about climate change, using student interns or other volunteers. The Mayor should declare a "Global Warming Heads Up Day" featuring free showings of Al Gore's documentary, "An Inconvenient Truth," in City parks and theatres. The Department of Environment should partner with PG&E to give complementary fluorescent light bulbs to attendees. Copies of the film should also be provided to schools, churches and other organizations for fundraisers and other events.	Environment	Recommendation Implemented	Ongoing. City staff and volunteers currently staff booths at many events throughout the City. The most common focus of these efforts has been promotion of commuter benefits and waste reduction. As materials are developed for the climate outreach campaign, discussed in response to A1a, these efforts can and will be expanded to encourage additional actions to fight climate change. The City and County of San Francisco (CCSF) also recently received a donation of 200 copies of "An Inconvenient Truth" that are being distributed to San Francisco Unified School District schools and the 37 public libraries. As to the recommendation regarding partnering with PG&E to distribute compact fluorescent lamps (CFLs) at these events—there was a neighborhood based effort by PG&E in cooperation with CCSF to distribute CFLs, during Step it Up day. In addition, PG&E will be distributing 200,000 CFLs to San Franciscans in conjunction with the October 20th Lights Out event (www.lightsoutSF.com).	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1b. The Department of Environment should have booths at street fairs and other events in the City to educate attendees about climate change, using student interns or other volunteers. The Mayor should declare a "Global Warming Heads Up Day" featuring free showings of Al Gore's documentary, "An Inconvenient Truth," in City parks and theatres. The Department of Environment should partner with PG&E to give complementary fluorescent light bulbs to attendees. Copies of the film should also be provided to schools, churches and other organizations for fundraisers and other events.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	This does not fall within the purview of the Mayor's Office. However, the department supports the Department of Environment response.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1a. The MTA Board, while seeking short and long-term system-wide Muni improvements in speed and reliability, should establish periodic goals for increasing the percentage of ridership using public transit and detail steps to be taken to achieve these goals.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. This measure is entirely within the purview of the MTA, not the Environment Department.	**	

(1) "--" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1b. The Department of Parking and Traffic (DPT) engineers should consider ways to speed up Muni buses, such as further restricting left turns on bus routes during rush hour, making major streets one-way, giving signal preemption to bus drivers to increase transit speed, and other transit-friendly steps.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. This measure is entirely within the purview of the MTA, not the Environment Department.	**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2a. Muni should report to the MTA Board on a quarterly basis the implementation status of the new diesel-electric hybrid buses. This report should include a schedule for the procurement, receipt, testing and acceptance, as well as the date that individual buses were placed in service. It should also include the number of older diesel buses that are retired from service. This information should be included in Muni's annual report	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. This measure is entirely within the purview of the MTA, not the Environment Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2a. Muni should report to the MTA Board on a quarterly basis the implementation status of the new diesel-electric hybrid buses. This report should include a schedule for the procurement, receipt, testing and acceptance, as well as the date that individual buses were placed in service. It should also include the number of older diesel buses that are retired from service. This information should be included in Muni's annual report	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	This does not fall within the purview of the Mayor's Office.	**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. This measure is entirely within the purview of the MTA, Board and Mayor, and not the Environment Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Mayor	Will Be Implemented in the Future	Agree with future implementation. The Mayor and the Board of Supervisors worked to submit a Charter amendment to the voters in November, 2007. The voters approved this measure, Proposition A, which will transfer an additional \$28 million in parking tax revenues to the MTA in fiscal year 2008-09. In 2007, the Mayor also appointed panel, headed by the City Controller, to study and recommend sources of enhanced revenue for the MTA. The revenue panel's final recommendations are due in summer of 2008, and some of its preliminary recommendations are included in the MTA's 2008-09 budget submission.	--	Department elected not to respond.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). SFMTA agrees that sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities are required. However, as is widely known, Muni has had a longstanding structural deficit and has not been able to fund these needs historically. The Grand Jury itself identified this issue in 1998-1999 and to date the structural issues have not been addressed. Furthermore, as is to be expected, the deficit has grown since the 1998-1999 Grand Jury Report. While several initiatives are underway to address the systemic resource issues, it will take several years to address the multiple decade structural deficit and provide the necessary funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities. Proposition A (passed in November 2007) will reallocate nearly \$27 million in revenues to SFMTA from the City's General Fund, which will help to fund the implementation of TEP recommendations. Further, efforts of the Mayor's Blue Ribbon Panel on Transportation Funding and several concurrent pilot programs assessing the efficacy of demand based parking and other revenue generating initiatives will continue to make progress in addressing the Agency's structural deficit.	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). SFMTA agrees that sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities are required. However, as is widely known, Muni has had a longstanding structural deficit and has not been able to fund these needs historically. The Grand Jury itself identified this issue in 1998-1999 and to date the structural issues have not been addressed. Furthermore, as is to be expected, the deficit has grown since the 1998-1999 Grand Jury Report. While several initiatives are underway to address the systemic resource issues, it will take several years to address the multiple decade structural deficit and provide the necessary funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities. Proposition A (passed in November 2007) reallocated nearly \$27 million in revenues to SFMTA from the City's General Fund. As the Grand Jury members are aware, the severe economic downturn has had a negative impact on the SFMTA. The current projected deficit for FY 2010 is \$128.9 million and to address this deficit the Agency is considering service modifications, expenditure reductions, and increases to all user charges. SFMTA recommendations to address the deficit are based on knowledge gained from the Transit Effectiveness Project (TEP) as well as a full understanding of our cost drivers and the level of our charges required to cover our costs. Recommendations to address the FY 2010 deficit have therefore been made in the context of aligning resources to services and SFMTA believes that these decisions that will preserve and strengthen the system in the future.

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	The State Legislation Committee does not lobby. If specific legislation were introduced to address transit funding, any department or member of the State Legislation Committee could present that legislation to the Committee for a formal vote on City endorsement.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Mayor	Will Be Implemented in the Future	Agree with future implementation. The Mayor's Office has and will continue to actively support appropriate legislation, as recommended by San Francisco Municipal Transportation Agency and the State Legislation Committee. As a point of clarification, the State Legislation Committee is not a lobbying arm of the City, but rather a forum for placing the City formally on record on pending state bills. Section 3.1 of the Charter places with the Mayor responsibility for "Coordination of all intergovernmental activities of the City and County." As such, I set the state lobbying priorities for the City and lobby state elected officials on the City's behalf .	--	Department elected not to respond.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Municipal Transportation Agency	Will Be Implemented in the Future	Implementation on-going. SFMTA supports the lobbying of State lawmakers to maintain a baseline level of funds for local transit and SFMTA is committed to this effort. However, the success of this effort is not completely under the control of SFMTA. As part of the annual state budget process, the SFMTA continues to actively pursue protection of baseline transit funding in partnership with the Mayor, State Legislation Committee, membership organizations such as the California Transit Association (CTA), and in concert with the Metropolitan Transportation Commission (MTC) and other Bay Area transit properties. Following the diversion of funds from the Public Transportation Account in the State's FY07-08 budget, the CTA (of which SFMTA is a member) filed suit and subsequently appealed to enforce the legal and proper use of these funds for public transit. This advocacy effort will continue until permanent protection of baseline funding is achieved, either through legislation or state ballot initiative.	Will Be Implemented in the Future	Implementation on-going. SFMTA supports the lobbying of State lawmakers to maintain a baseline level of funds for local transit and SFMTA is committed to this effort. However, the success of this effort is not completely under the control of SFMTA. Despite active opposition efforts by all transit interests in California throughout FY2008-09, the Governor and State Legislature approved elimination of State Transit Assistance (STA) funding for the next five years as part of the state budget reduction plan. This was the last state funding source available to be used for transit operations and while annual funding levels vary based on revenue collected for STA purposes, this drastic cut is estimated to result in the loss of at least \$25 million per year in funding for the SFMTA. As part of the annual state budget process, the SFMTA will continue to actively pursue restoration of some form of baseline transit funding in partnership with the Mayor, State Legislation Committee, membership organizations such as the California Transit Association (CTA), and in concert with the Metropolitan Transportation Commission (MTC) and other Bay Area transit properties. This advocacy effort will continue until permanent protection of baseline funding is achieved, either through legislation or state ballot initiative.

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C6, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and DI as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. DI, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	The State Legislation Committee does not lobby. If specific legislation were introduced to address transit funding, any department or member of the State Legislation Committee could present that legislation to the Committee for a formal vote on City endorsement.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Mayor	Will Be Implemented in the Future	Agree with future implementation. The Mayor's Office has and will continue to actively support appropriate legislation, as recommended by San Francisco Municipal Transportation Agency and the State Legislation Committee.	--	Department elected not to respond.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). SFMTA supports the lobbying of State lawmakers to pass legislation requiring a tiered tax based on vehicle emissions and SFMTA is committed to this effort. However, the success of this effort is not completely under the control of SFMTA. SFMTA continues to monitor efforts related to authorization and implementation of emissions based fees. Any imposition of such fees would require state legislation.	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). SFMTA supports the lobbying of State lawmakers to pass legislation requiring a tiered tax based on vehicle emissions and SFMTA is committed to this effort. However, the success of this effort is not completely under the control of SFMTA. SFMTA continues to monitor efforts related to authorization and implementation of emissions based fees. Any imposition of such fees would require state legislation. SFMTA will support these efforts as they are brought to the State Legislation Committee for consideration. It is not clear what form funding for transit will take and some relationship to emissions is more likely now than even one year ago. SFMTA also supports dedicated transit funding for inclusion in any federal cap and trade legislation that might be advanced by Congress.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C6, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and DI as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. DI, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	The State Legislation Committee does not lobby. If specific legislation were introduced to address transit funding, any department or member of the State Legislation Committee could present that legislation to the Committee for a formal vote on City endorsement.	**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Mayor	Recommendation Implemented (needs review - note MTA and DOE responses)	Agree with future implementation. The Mayor will actively support appropriate legislation, as recommended by the State Legislation Committee.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). The SFMTA supports the lobbying of State lawmakers to pass legislation allowing local jurisdictions to assess a local motor vehicle tax based on vehicle emissions and SFMTA is committed to this effort. However, the success of this effort is not completely under the control of SFMTA. SFMTA continues to monitor efforts related to authorization and implementation of local taxes based on vehicle emissions. Any imposition of such fees would require state legislation	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). The SFMTA supports the lobbying of State lawmakers to pass legislation allowing local jurisdictions to assess a local motor vehicle tax based on vehicle emissions and SFMTA is committed to this effort. However, the success of this effort is not completely under the control of SFMTA. SFMTA continues to monitor efforts related to authorization and implementation of local taxes based on vehicle emissions. Any imposition of such fees would require state legislation.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. This measure is entirely within the purview of the MTA, not the Environment Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Mayor	Requires Further Analysis	I have tasked the Revenue Panel, comprised of transit and financial professionals, with developing funding options for transit operations. It is expected the Panel's report will be completed in summer of 2008 and provide a road map for revenue enhancing options for operations. Some of the panel's preliminary recommendations are included in the MTA's budget submission. However, it is possible that raising fares may be a component of the revenue plan to fund operations. Additionally, the implementation of the plan will be phased in over multiple years.	--	Department elected not to respond.

(1) "--" Department did not respond with one of the four required actions.
"***" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). SFMTA is actively engaged in pursuing additional funding for operations. In addition, the Mayor's Revenue Panel, comprised of transit and financial professionals, have been tasked with developing funding options for transit operations. It is expected the Panel's report will be completed by the end of the year and provide a road map for revenue enhancing options for operations. However, it is possible that raising fares may be a component of the revenue plan to fund operations. Additionally, the implementation of the plan will be phased in over multiple years. SFMTA continues to actively pursue opportunities for additional operations funding. The nearly \$158 million Federal Urban Partnership Program grant funding awarded in Fall 2007 will enable SFMTA and SF Transit Authority to help reduce heavy traffic using a combination of tolling, public transit, advanced technology, and transportation demand management. Grant funding will go towards the reconstruction of the Doyle Drive approach to the Golden Gate Bridge, and will also help fund SFgo, a real-time trafficmanagement system that includes traffic signal coordination at 500 key intersections; SFPark, a new parking payment system to manage congestion in downtown and Civic Center; and a program to link FasTrak and TransLink.	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). SFMTA is actively engaged in pursuing additional funding for operations. SFMTA continues to actively pursue opportunities for additional funding for operations. The Department of Transportation recently awarded \$20 million to enable SFMTA to fund a demand-based parking program, SFPark, to make parking more convenient to pay and vary pricing according to availability. Additionally, the SFMTA was awarded \$67 million as part of the economic stimulus package, \$18 million of which has been targeted for operating preventive maintenance. SFMTA continues to evaluate all revenues and has established a CPI indexing policy for all charges to be effected in Fiscal Year 2011. Additionally, the SFMTA Board approved fare increases effective July 1, 2009 and is evaluating further increases in FY 2010. Increases to parking garage rates, meter rates and cost recovery charges were either already increased in FY 2009 or are planned for FY 2010. SFMTA is in the process of conducting nexus studies to update the transit impact development fee as well as establish a fee for parking and automobile trip generation. Finally, the SFMTA is evaluating possible financing inclusive of a ballot measure to raise revenues.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Environment	Recommendation Implemented	The Department of Environment coordinated implementation of the biodiesel executive directive 06-02, converting all CCSF diesel vehicles to B20 biodiesel. Completed 11/07. With respect to clean vehicles, the City and County of San Francisco is already implementing policies that require City departments to purchase only clean, alternative fuel vehicles or highly energy- efficient vehicles for their passenger-vehicle fleets. San Francisco's municipal fleet currently has more than 1,000 clean and/or alternative fuel vehicles, including those using biodiesel, making it one of the largest clean vehicle fleets in the country.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Mayor	Recommendation Implemented	The Department of Environment coordinated implementation of the biodiesel executive directive 06-02, converting all CCSF diesel vehicles to B20 biodiesel. Completed 11/07. With respect to clean vehicles, the City and County of San Francisco is already implementing policies that require City departments to purchase only clean, alternative fuel vehicles or highly energy- efficient vehicles for their passenger-vehicle fleets. San Francisco's municipal fleet currently has more than 1,000 clean and/or alternative fuel vehicles, including those using biodiesel, making it one of the largest clean vehicle fleets in the country.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). SFMTA supports the exploration of various options to finance public transit as well as the use of clean vehicles. In addition to the efforts above, SFMTA is engages in a fare free study to evaluate the conditions under which a fare free system is possible in San Francisco, which is also expected to be completed by the end of 2007. However, it should be noted that the system with its current infrastructure (fleet, facilities, systems, etc.) cannot support additional riders which would result from a fare free system. The fare free report, when completed, will identify the level of infrastructure required to be in place to support the additional demand. SFMTA and Controller issued the fare free study in Jan. 2008, which explored the feasibility of elimination of fare collection costs. The study concluded that the cost savings associated with fare collection would not be great enough to offset either lost revenue or the dramatic increase of ridership that would accompany such a change. The Mayor's Revenue Panel has issued only preliminary recommendations, focusing on increases in the cost for monthly pass and other fares to bring the cost of service closer to that of neighboring jurisdictions. Other possible recommendations include demand-based pricing for City-owned parking garages and an increase in the city's hotel tax.	Will Be Implemented in the Future	Recommendation will be implemented in the future (5-10 years). SFMTA supports the exploration of various options to finance public transit as well as the use of clean vehicles. In addition to the efforts above, SFMTA is engages in a fare free study to evaluate the conditions under which a fare free system is possible in San Francisco, which is also expected to be completed by the end of 2007. However, it should be noted that the system with its current infrastructure (fleet, facilities, systems, etc.) cannot support additional riders which would result from a fare free system. The fare free report, when completed, will identify the level of infrastructure required to be in place to support the additional demand. SFMTA and Controller issued the fare free study in Jan. 2008, which explored the feasibility of elimination of fare collection costs. The study concluded that cost savings associated with fare collection would not be great enough to offset either lost revenue or the dramatic increase of ridership that would accompany such a change. The Mayor's Revenue Panel has issued only preliminary recommendations, focusing on increases in the cost for monthly pass and other fares to bring the cost of service closer to that of neighboring jurisdictions. Other possible recommendations include demand-based pricing for City-owned parking garages and an increase in the city's hotel tax. Additionally, SFMTA is aggressively pursuing ARRA funding for emissions reduction projects in the areas of vehicles, facilities, and transportation sector infrastructure. In December 2008, SFMTA released the draft Climate Action Plan (CAP) for the Agency and San Francisco's ground transportation sector. The CAP details Agency greenhouse gas footprint reduction projects, as well as service modifications, private vehicle mode shift strategies, transit oriented development goals, and planning necessary to realize transportation sector emissions reductions. The CAP will be updated annually.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refet to Mayor, Board of Supervisors, MUNI	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4a. For high traffic transit corridors, such as Geary Boulevard and Van Ness Avenue, the Municipal Transportation Agency should complete environmental impact studies for the proposed Bus Rapid Transit system with the goal of putting these BRT improvements into operation as soon as possible to increase speed and ridership.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. This measure is entirely within the purview of the MTA, not the Environment Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4a. For high traffic transit corridors, such as Geary Boulevard and Van Ness Avenue, the Municipal Transportation Agency should complete environmental impact studies for the proposed Bus Rapid Transit system with the goal of putting these BRT improvements into operation as soon as possible to increase speed and ridership.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future (2-3 years). Van Ness BRT: Final EIR expected 2009 Geary BRT: Final EIR expected 2010 SFMTA is currently working with SFCTA to conduct Environmental Impact studies for Van Ness BRT and Geary BRT beginning summer and fall 2007, respectively. The planning process for both the Geary and Van Ness Bus Rapid Transit projects are underway, both being led by the San Francisco County Transportation Authority. Several community workshops have been held to gather public input on design alternatives. In addition, extensive technical studies and modeling are being conducted to support the Environmental Review process. The target date for beginning bus rapid transit serve on Geary is 2010-2011. Available project funding is expected to range between \$150-\$200 million, with about \$50 million coming from local sales tax resources.	Will Be Implemented in the Future	Van Ness BRT: Final EIS/EIR expected in 2010. Geary BRT: Final EIS/EIR expected in 2010. SFMTA is currently working with SFCTA to conduct environmental impact studies for Van Ness BRT and Geary BRT. These studies began in 2007 and 2008 respectively. The planning process for both the Van Ness and Geary BRT projects are underway. Both are being led by the San Francisco County Transportation Authority (SFCTA) with the SFMTA as a full partner in the process. Extensive technical studies and modeling have been conducted and several community workshops have been held to gather public input on design alternatives and issues. As of spring 2009 both projects have completed the scoping phase of environmental review and narrowed to 2-3 alternatives for each project. In Fall 2007 the Van Ness BRT project was accepted as a candidate for Federal Transit Administration (FTA) "Small Starts" funding, making it eligible to receive up to \$75 million in federal dollars. A request to enter Geary BRT into the "Small Starts" program to receive a similar amount of funding is expected in Fall 2009. Preliminary project costs for both projects are estimated at \$200-\$300 million dollars for the more expensive options. Cost estimates in greater detail for both projects are due by Summer 2009. The target date for commencing BRT construction on Van Ness is 2011, with new service starting operation in 2012-2013. The timeline for the Geary BRT project is approximately 6 months to 1 year behind the Van Ness BRT project.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4b. The Municipal Transportation Agency should develop more ways to increase speed and effectiveness of Muni on all routes, such as: improved stop spacing; increased use of prepaid fares; other proof-of-payment alternatives; more bus bulbs; signal preemption; more buses on primary corridors; restricted left turns for non-transit vehicles; and additional transit-only lanes.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. This measure is entirely within the purview of the MTA, not the Environment Department.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4b. The Municipal Transportation Agency should develop more ways to increase speed and effectiveness of Muni on all routes, such as: improved stop spacing; increased use of prepaid fares; other proof-of-payment alternatives; more bus bulbs; signal preemption; more buses on primary corridors; restricted left turns for non-transit vehicles; and additional transit-only lanes.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation is being implemented on an ongoing basis through the Transit Effectiveness Project and the Transit Preferential Streets group. SFMTA and the Controller launched the TEP in May 2006, with recommendations announced Feb. 2008. "Early action" items were identified and implemented throughout the project. Pilot programs focusing on individual bus lines, including the 1-California, J-Church and 29-Sunset identified staffing and other changes that to improve performance. The Mayor's budgets invested \$2.4 million over 2 years for the study. The TEP released recommendations and proposed service changes Feb. 26 and will continue review with the community throughout March and April. Final reports, recommendations and implementation strategy are anticipated in Summer 2008. In addition to TEP efforts, SFMTA is currently pursuing a number of different legislative, programmatic and enforcement activities currently underway to investigate the effectiveness of different methods to speed the flow of Muni vehicles, including preferential signaling, bus-only lane enforcement, Bus Rapid Transit, and pilot testing of different vehicle types, sizes and boarding methods on major transit corridors. Further, with the support of Assemblywoman Ma, AB101 was passed and will help reduce transit lane violations through issuance of citations to individuals obstructing the movement of buses. These violations are issued based on video evidence from cameras mounted on the front of Muni buses.	Will Be Implemented in the Future	Recommendation is being implemented on an ongoing basis through the Transit Effectiveness Project and the Transit Preferential Streets group. SFMTA and the Controller launched the TEP in May 2006, with recommendations announced Feb. 2008. "Early action" items were identified and implemented throughout the project. Pilot programs focusing on individual bus lines, including the 1-California, J-Church and 29-Sunset identified staffing and other changes that to improve performance. The Mayor's budgets invested \$2.4 million over 2 years for the study. The TEP released recommendations and proposed service changes in 2008 and will continue review with the community throughout the coming year. Preliminary reports, recommendations and implementation strategy were presented to the SFMTA Board in 2008, but cannot be adopted formally until environmental review requirements have been fully addressed. In addition to TEP efforts, SFMTA is currently pursuing a number of different legislative, programmatic and enforcement activities currently underway to investigate the effectiveness of different methods to speed the flow of Muni vehicles, including preferential signaling, bus-only lane enforcement, Bus Rapid Transit, and pilot testing of different vehicle types, sizes and boarding methods on major transit corridors. Further, with the support of Assemblywoman Ma, AB101 was passed and will help reduce transit lane violations through issuance of citations to individuals obstructing the movement of buses. These violations are issued based on video evidence from cameras mounted on the front of Muni buses
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5a. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve informational campaigns to encourage all employees, whether public or private, to take public transportation to work, and should promote the Muni Fast Pass to increase ridership.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. This measure is entirely within the purview of the MTA, not the Environment Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5a. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve informational campaigns to encourage all employees, whether public or private, to take public transportation to work, and should promote the Muni Fast Pass to increase ridership.	Municipal Transportation Agency	Recommendation Implemented	Agree. A marketing campaign will be launched in October to promote online sales of Fast Passes. SFMTA conducted a campaign over the holidays promoting online sales of FastPass and Meter Cards (print and online), and a similar holiday campaign is expected in 2008. SFMTA also began selling Fast Passes on-line in April 2007, and continues to explore ways to work with merchants to carry fast passes and increase sales. In August 2007, a new sales kiosk opened in the Embarcadero station, and proposed budgets contain funds to expand and improve sales kiosks at Powell and Market and Hyde and Beach. New kiosks will accommodate more staff to meet peak period demand, and will be equipped with telephone and LAN lines to process credit card transactions.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5a. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve informational campaigns to encourage all employees, whether public or private, to take public transportation to work, and should promote the Muni Fast Pass to increase ridership.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to MTA, Dept. of Environment	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5b. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve incentive programs to encourage City employees to participate in transit-related, Pre-Tax Commuter Benefit Programs.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. This measure is entirely within the purview of the MTA, not the Environment Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5b. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve incentive programs to encourage City employees to participate in transit-related, Pre-Tax Commuter Benefit Programs.	Municipal Transportation Agency	Recommendation Implemented, Will Be Implemented in the Future	Agree. This program would be managed by SF Environment with input and support from SFMTA.	Recommendation Implemented, Will Be Implemented in the Future	Agree. This program would be managed by SF Environment with input and support from SFMTA.

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6a. The San Francisco State Legislation Committee should lobby State lawmakers to pass AB493, which would give significant rebates to drivers who buy clean-running cars, to be funded with a one-time charge on purchase of new high-emission autos.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6a. The San Francisco State Legislation Committee should lobby State lawmakers to pass AB493, which would give significant rebates to drivers who buy clean-running cars, to be funded with a one-time charge on purchase of new high-emission autos.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	The State Legislation Committee does not lobby. If specific legislation were introduced to address transit funding, any department or member of the State Legislation Committee could present that legislation to the Committee for a formal vote on City endorsement.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6b. The Mayor should urge commercial entities with fleets servicing the City to change to cleaner alternative fuels.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6b. The Mayor should urge commercial entities with fleets servicing the City to change to cleaner alternative fuels.	Environment	Recommendation Implemented	Ongoing. The Department also is working with major private fleets, including taxi companies (through the SF Taxi Commission), shuttle fleet operators and others to encourage and assist them in using alternative fuels and otherwise cleaning their fleets (see Recommendation B6b). SFE is also currently developing amendments to update and strengthen the Healthy Air and Smog Prevention ordinance that applies to the City's efforts in this area.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6c. The Board of Supervisors should establish regulations and fees for commercial fleets serving the City that do not convert to alternative fuels by 2012.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6c. The Board of Supervisors should establish regulations and fees for commercial fleets serving the City that do not convert to alternative fuels by 2012.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. Measure is entirely under purview of the Board of Supervisors.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6d. The Board of Supervisors should consider a tax-reduction or fee-reduction alternative, such as rebate of part of the annual business license fee, for any business that demonstrates purchase of a low-emission vehicle.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6d. The Board of Supervisors should consider a tax-reduction or fee-reduction alternative, such as rebate of part of the annual business license fee, for any business that demonstrates purchase of a low-emission vehicle.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	4, as pertains to Environment. Measure is entirely under purview of the Board of Supervisors.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not pertain to the Planning Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	Environment	Recommendation Implemented	Soft order announced 02/08.	**	

(1) "--" Department did not respond with one of the four required actions.
"****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	Municipal Transportation Agency	Will Be Implemented in the Future,Requires Further Analysis	This recommendation could be implemented in the future. Current stations can be modified and new stations can be added. A study would help to identify cost-effective placement of new or additional stations.	Will Be Implemented in the Future,Requires Further Analysis	This recommendation could be implemented in the future. Current stations can be modified and new stations can be added. A study would help to identify cost-effective placement of new or additional stations. SFMTA is working closely with the Bay Area Regional Electric Vehicles Initiative to identify existing infrastructure modifications and new installations that will support standardized EV plug-in systems in municipal parking garages and other parking areas. The goal is to make the Bay Area the EV capital of the country by enabling a mode shift from conventional vehicles to EVs through convenient charging stations and other potential incentives.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not pertain to the Planning Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	Environment	Recommendation Implemented	Announced with Mayor's Office 02/08, with letters sent to Bay Area cities and counties.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	Municipal Transportation Agency	Will Be Implemented in the Future,Requires Further Analysis	Potential locations for charging stations within existing public parking garages should be identified so that cost-effective installations can be implemented when needed.	Will Be Implemented in the Future,Requires Further Analysis	Potential locations for charging stations within existing public parking garages should be identified so that cost-effective installations can be implemented when needed. SFMTA is working closely with the Bay Area Regional Electric Vehicles Initiative to identify existing infrastructure modifications and new installations that will support standardized EV plug-in systems in municipal parking garages and other parking areas. The goal is to make the Bay Area the EV capital of the country by enabling a mode shift from conventional vehicles to EVs through convenient charging stations and other potential incentives.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This responsibility would lie with the Municipal Transportation Agency.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	Will not be Implemented, as pertains to Environment. Measure is directed at DPT and Parking Authority.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	Municipal Transportation Agency	Requires Further Analysis	Currently, there is insufficient demand. New plugin hybrids might generate increased demand, but it will take time for this to materialize.	Requires Further Analysis	Currently, there is insufficient demand. New plug-in hybrids might generate increased demand, but it will take time for this to materialize. Mayor's Office and SFMTA staff are working on installation of new charges and/or upgrading existing charging systems at City-owned parking garages.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Planning Dept., DPT, Parking Authority	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree. Same as above in terms of authority to create regulations. (DBI does not develop regulations. DBI implements them once they are part of code requirements.)	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	City Planning	Requires Further Analysis	To promote the use of alternative fuel vehicles, the Planning Department will analyze in the next six months appropriate regulations to require electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Will Not Be Implemented: Not Warranted or Not Reasonable	The conclusion of the Planning Department is that the codification of this requirement and enforcement of it are best implemented by The Building Department and its Electrical Inspection Division.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	Will not be implemented, as pertains to Environment. Measure is directed at DBI and Planning.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Municipal Transportation Agency	Requires Further Analysis	SFMTA supports this recommendation but the Department of Planning and Building Inspections would manage this program.	Requires Further Analysis	SFMTA supports this recommendation but the Department of Planning and Building Inspections would manage this program.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	(Department did not provide explanation.)	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not pertain to the Planning Department.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	Environment	Recommendation Implemented	Ongoing. SFE already provides on the Department's web site, and will continue to provide, information and links regarding plug-in hybrid availability and charging. The web site currently includes links to Plug-In Partners and CalCars California Initiative.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	Municipal Transportation Agency	Requires Further Analysis	When the need is once again established, the Parking Authority recommends that information be included on the SFMTA website and a charging station universal symbol be developed so that signs can be displayed on public parking garages informing the public of service availability within those garages. There are currently 27 EV charging stations in 12 SFMTA parking locations, each of which is listed on the SFMTA Parking Garage website. Usage has not achieved desired levels because the types of chargers installed are for pure electric vehicles; most drivers have purchased hybrid electric vehicles. SFMTA has also had conversations with the Mayor's Office on the Climate Action Plan that includes provision of additional accommodations for plug-in vehicles in the garages. Signage is currently in the planning process and should be implemented within the next six to twelve months.	Requires Further Analysis	When the need is once again established, the Parking Authority recommends that information be included on the SFMTA website and a charging station universal symbol be developed so that signs can be displayed on public parking garages informing the public of service availability within those garages. There are currently 27 EV charging stations in 12 SFMTA parking locations, each of which is listed on the SFMTA Parking Garage website. Usage has not achieved desired levels because chargers installed are for pure electric vehicles; most drivers have purchased hybrid electric vehicles. SFMTA has also had conversations with the Mayor's Office on the Climate Action Plan that includes provision of additional accommodations for plug-in vehicles in the garages. Signage is currently in planning process and should be implemented within the next six to twelve months.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8a. The Board of Supervisors should enact legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8a. The Board of Supervisors should enact legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles.	Environment	Recommendation Implemented	Legislation signed by Mayor 03/08.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8a. The Board of Supervisors should enact legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles.	Taxi Commission	Recommendation Implemented	Recommendation has been implemented; Board of Supervisors raised the average gate fee by \$7.50 per shift for vehicles chosen from a list provided by TXC and DOE.	**	

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"****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8b. The Taxi Commission should formulate a plan which would allow group investments in hybrids to facilitate the fastest acquisition and lowest negotiated prices of these new vehicles.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8b. The Taxi Commission should formulate a plan which would allow group investments in hybrids to facilitate the fastest acquisition and lowest negotiated prices of these new vehicles.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	Will not be Implemented, as pertains to Environment. Measure is directed at MTA/Taxi Commission.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8b. The Taxi Commission should formulate a plan which would allow group investments in hybrids to facilitate the fastest acquisition and lowest negotiated prices of these new vehicles.	Taxi Commission	Will Not Be Implemented: Not Warranted or Not Reasonable	This will not be implemented. Taxi Commission does not have the staff to take on this project with a staff of five, including three clerks who handle permitting and Board actions. This job is better suited to DOE with its 68 employees or Mayor's Office on Clean Technology or another department that focuses on such programming and negotiation in the alternative energy sector.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	City Planning	Will Be Implemented in the Future	Setting standards for these items is the responsibility of MTA's new Bicycle Master Plan. The Bicycle Master Plan, though complete, is under a court injunction that prevents its being adopted and its policies from being implemented. Increasing bike lanes, routes, and paths, as well as conducting public information campaigns, is the duty of the MTA, not the Planning Department. The Bicycle Master Plan is the policy document the Planning Department would rely upon to support new bicycle facilities in the city, as well as to set new standards for bike parking and storage facilities. Environmental analysis required by the injunction is now underway. Once the EIR is judged complete and is certified, and assuming the injunction is then lifted and the Bicycle Plan is adopted, the Planning Department would adopt the policies and standards contained in the Bike Master Plan, as appropriate. It would also make planning code revisions for bike parking and storage facility requirements, as well as for other elements of the plan.	Will Be Implemented in the Future	The injunction on the Bicycle Plan remains in effect. The Draft EIR was published on November 26, 2008; certification of the Final EIR is tentatively scheduled for June 25, 2009, as is adoption of related General Plan and Planning Code Amendments. MTA is expected to adopt the Bicycle Plan and legislation for implementing about fifty specific bicycle projects shortly thereafter. A City request to lift the injunction will follow.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	Will not be Implemented, as pertains to Environment. Measure if directed at MTA, Planning, and DPW.	**	

(1) "-" Department did not respond with one of the four required actions.

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	General Services Agency - Public Works	Recommendation Implemented, Will Be Implemented in the Future, Requires Further Analysis	While DPW does not have the authority to plan or implement bicycle lanes or routes under the Charter (the Municipal Transportation Agency does), DPW does help facilitate bicycle use in San Francisco. DPW has implemented the following in response to the recommendations: <ol style="list-style-type: none"> Under Section 155 of the Planning Code, all City-owned and City-leased facilities are to have bicycle parking with certain exceptions. As the designer and contracting agency for most General Fund departments, DPW assists in providing bicycle parking through new construction or renovation of city facilities. Bicycle routes receive higher priority for repaving under DPW's paving program. The San Francisco Bicycle Coalition is cooperating with DPW's Bureau of Street and Sewer Repair in filling potholes on bicycle routes. Coalition members mark potholes with spray paint, and the potholes are filled by DPW crews to ensure a safer ride for cyclists in San Francisco. 	Recommendation Implemented, Will Be Implemented in the Future, Requires Further Analysis	Same as 2008. We are doing the same actions in operations and engineering . While DPW does not have the authority to plan or implement bicycle lanes or routes under the Charter (the Municipal Transportation Agency does), DPW does help facilitate bicycle use in San Francisco. DPW has implemented the following in response to the recommendations: <ol style="list-style-type: none"> Under Section 155 of the Planning Code, all City-owned and City-leased facilities are to have bicycle parking with certain exceptions. As the designer and contracting agency for most General Fund departments, DPW assists in providing bicycle parking through new construction or renovation of city facilities. Bicycle routes receive higher priority for repaving under DPW's paving program. The San Francisco Bicycle Coalition is cooperating with DPW's Bureau of Street and Sewer Repair in filling potholes on bicycle routes. Coalition members mark potholes with spray paint, and the potholes are filled by DPW crews to ensure a safer ride for cyclists in San Francisco.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	Municipal Transportation Agency	Recommendation Implemented, Will Be Implemented in the Future, Requires Further Analysis	Recommendation implemented on an ongoing basis. Maps are generally updated every year. Since the Policy Framework for the Bicycle Plan was approved in 2005, the City has expanded education and outreach efforts to improve bicycle safety, and has continued to improve the bicycle route network. The bicycle route network now includes approx. 44 miles of streets with bicycle lanes and 23 miles of streets with shared roadway markings. In June 2006 the City was enjoined by the California Superior Court from implementing components of the Bicycle Plan, and ruled in November 2006 that the City was in violation of CEQA laws for failure to conduct an EIR for the Bicycle Plan and the projects contained therein. SFMTA expects that any further physical bicycle improvements will be on hold until environmental review of the Bicycle Plan is completed (expected to be completed Fall 2008); and implementation of bicycle improvement projects will resume in 2009. Safety education and outreach work are continuing during the injunction, and the City continues to work on the planning and design of bicycle improvement projects in anticipation of the lifting of the injunction.	Recommendation Implemented, Will Be Implemented in the Future, Requires Further Analysis	Recommendation implemented on an ongoing basis. Maps are generally updated every year. Since the Policy Framework for the Bicycle Plan was approved in 2005, the City has expanded education and outreach efforts to improve bicycle safety, and has continued to improve the bicycle route network. The bicycle route network now includes approx. 44 miles of streets with bicycle lanes and 23 miles of streets with shared roadway markings. In June 2006 the City was enjoined by the California Superior Court from implementing components of the Bicycle Plan, and ruled in November 2006 that the City was in violation of CEQA laws for failure to conduct an EIR for the Bicycle Plan and the projects contained therein. SFMTA expects that any further physical bicycle improvements will be on hold until environmental review of the Bicycle Plan is completed; draft EIR was completed in November 2008 and public comment period closed in January 2009 and anticipate implementation will resume in Fall 2009 following all required approvals and Superior Court action to lift injunction. Safety education and outreach work are continuing during the injunction and bicycle improvement project planning and design continue in anticipation of the lifting of the injunction.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Airport	Recommendation Implemented, Will Be Implemented in the Future, Requires Further Analysis	SF PUC has completed energy audit. Implementation of recommendations has been started, and we anticipate additional implementation within the next four years.	Recommendation Implemented	Recommendations implemented. Various operation changes are being carried out. For the month of February, as compared to February 2008, the Airport observed a 7.65% drop in electricity usage. More analysis and adjustments for the energy savings are being pursued.

(1) "--" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation is not within the Planning Department's jurisdiction.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	County Education Office	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not request action from SFUSD. It is a recommendation for the Department of the Environment and the PUC. As noted in the original response, SFUSD will cooperate to provide available information if requested by the DOE or PUC.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	Will not be Implemented, as pertains to Environment. The lead agency for energy efficiency in municipal facilities is the SFPUC, not SFE. SFE provides support to SFPUC when requested.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Fire Department	Will Be Implemented in the Future	The San Francisco Fire Department is willing to explore options to reduce its energy use and is willing to review and discuss the results of any audits that may be directed by the Mayor or Board of Supervisors. No energy audit has yet been done on any SFFD facilities or equipment	Recommendation Implemented	Energy audits have been conducted in cooperation with the Division of Support Services. Energy efficient lighting has been (and is currently being) utilized in all fire department facilities and stations. The recycling program is very successful and has reduced the department's waste and trash bills significantly. The Command staff vehicle fleet as well as the Fire Prevention vehicle fleet are all hybrid vehicles.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Mayor	Recommendation Implemented	Agree and implemented. In September 2005, I issued an Executive Directive on Energy Conservation (05-04), directing all City departments to submit reports on their energy conservation initiatives to SFPUC. As a result, 23 departments provided reports.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Municipal Transportation Agency	Recommendation Implemented	Recommendation already implemented. SFMTA has been working with PUC on the Clean Air - Clean Energy Program for the past two years. PUC recommendations include facility lighting and HVAC improvements. Although not included in the Clean Air - Clean Energy Program, SFMTA is also working with PUC on solar projects for the 700 Pennsylvania Ave. and Woods facilities.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Port	Recommendation Implemented	The Port and SFPUC completed investment grade energy audit in March 27, 2007.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Public Health	Will Be Implemented in the Future	DPH agrees with the recommendation and will work with the Department of Environment and PUC to reduce energy use based on energy audits. DPH will work collaboratively with the Department of Environment and the Mayor's Office to comply with recent Mayoral Executive Directive 07-13 issued December 2007.	Recommendation Implemented	Submitted DPH Climate Action Plan in January, 2009 detailing baseline energy usage in 07-08 (electricity, gas, fleet, and steam). The plan included initiatives implemented to-date as well as future initiatives to reduce carbon footprint, including: - enhanced recycling and waste diversion - replacing steam turbines at SFGH with diesel generators - encouraging and supporting use of mass transportation for DPH employees - pursuing LEED certifications for rebuild projects at Laguna Honda Hospital and SFGH Ongoing effort.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Public Utilities	Recommendation Implemented, Will Be Implemented in the Future	SFPUC has completed audits for MUNI, SF Airport, the Port, and portions of the SFPUC. Additional audits are planned for general fund departments. The completed audit recommendations are in the implementation phase and will be completed over the next one to five years (based on availability of funding). The SFPUC has completed numerous energy efficiency projects: • SF General Hospital – Lighting. In 13 buildings at SFGH Medical Center, installed energy efficient lighting. FY 2002-03 • SF Housing Authority, housing developments. Installed 2000 energy-efficient refrigerators. FY 2003-04 • Department of Public Health -- Clinics. Installed Energy efficient lighting at 17 facilities. FY 2002-03 • Golden Gate Park. Installed Rec. & Park Dept. energy efficiency (lighting). FY 2003-04 • 2323 Cesar Chavez DPW/BBR shop. Installed Lighting efficiency at DPW Corporation Yard and administrative offices. FY 2003-04 • West Portal Library. Installed energy efficient fluorescent lighting FY 2002-03 • Moscone Center West – Expansion. Energy efficiency Upgrades. FY 2002-03 • City-wide traffic signals. LED traffic signals retrofit. FY 2003-04 • Moscone Convention Center – ECM. Lighting retrofit and control modification. FY 2003-04 • DPT Garages. Lighting. FY 2003-04 • 9th St Library Administration Building EMS. Energy management system upgrade to newly renovated administration building. FY 2005-06 • Demand Response Pilot Program. Reduced load at water/wastewater pump stations and treatment plants. FY 2005-06 • South-East Wastewater Plant - Mixer Project. Motors and controls for WWE aeration basin mixer. FY 2006-07 • Library Motor Controls. Variable frequency drive controls for HVAC fan controls. FY 2006-07 • SF General Hospital – Chiller. Replacement of Chiller at Central Plant of SFGH - estimated to save 240,000 therms of natural gas per year. FY 2006-07 • Moscone Center West – Recommissioning for the heating, ventilation and air conditioning system. FY 2007-08	Recommendation Implemented	SFPUC completed audits for MUNI, SFO, the Port, Central Shops, and portions of the SFPUC. The completed audit recommendations for SFO, SFPUC, and the Port are in the implementation phase and will be completed over the next one to five years based on availability of funding. The SFPUC completed Enterprise Department lighting energy efficiency projects at: • SFPUC Water Supply & Treatment auto shops • SFPUC Moccasin- Kirkwood • Southeast, Oceanside, and Northside waste treatment plants -- phase 1 The following General Fund Projects are in the construction phase. • Hall of Justice • 1660 Mission • Broadway Tunnel • DPW Bureau of Building Repair Corporation Yard • McLaren Lodge SFPUC completed audits for General Fund Departments and the recommendations are planned for implementation at: • Main library • 1650 Mission • Opera House • Veteran's building • Davies Symphony Hall • Geary Street Tunnel • Homeless Services (Polk), • Homeless Services (Bryant) • Fire • Police
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Airport	Recommendation Implemented, Will Be Implemented in the Future, Requires Further Analysis	Energy audit that was performed by SF PUC includes upgrades of facilities to achieve energy efficiency.	Recommendation Implemented	Investment Grade Audit completed. The audit identified \$38.1M Energy Efficiency Measures (EEM), which may result in an annual savings of estimated \$6.1M. Work on Two EEMs (\$5M) – high efficiency Boilers and variable frequency drives (VFDs) – started. These EEMs will potentially result in savings of \$220K per year due to reduction in energy consumption. This work will be completed in 2009. Design for other EEMs is continuing.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and DI as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. DI, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	

(1) "-" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	As above.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	County Education Office	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation assumes that energy audits have or will be completed for SFUSD. There have been no such audits. As noted in the original response, SFUSD welcomes suggestions from DOE or PUC that will improve SFUSD's energy savings.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	Will not be Implemented, as pertains to Environment. The lead agency for energy efficiency in municipal facilities is the SFPUC, not SFE. SFE provides support to SFPUC when requested.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Fire Department	Requires Further Analysis	No energy audits have been done on any SFFD facilities or equipment. Until those audit(s) are complete and can be reviewed, the SFFD cannot commit to any reductions in power use.	Recommendation Implemented	Energy audits have been conducted in cooperation with the Division of Support Services. Energy efficient lighting has been (and is currently being) utilized in all fire department facilities and stations. The recycling program is very successful and has reduced the department's waste and trash bills significantly. The Command staff vehicle fleet as well as the Fire Prevention vehicle fleet are all hybrid vehicles.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Mayor	Recommendation Implemented	The Mayor's Office supports the departments' responses. In many cases, these recommendations have already been implemented or are on track to be implemented in the future.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Municipal Transportation Agency	Recommendation Implemented	Recommendation already implemented. SFMTA has been working with PUC on the Clean Air - Clean Energy Program for the past two years. PUC recommendations include facility lighting and HVAC improvements. Although not included in the Clean Air - Clean Energy Program, SFMTA is also working with PUC on solar projects for the 700 Pennsylvania Ave. and Woods facilities.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Port	Recommendation Implemented	The Port and SFPUC signed memorandum of understanding on April 20, 2007. This MOU calls for the SFPUC to fund, design and construct energy efficiency measures and the Port to repay SFPUC over 4 years out of energy savings. Total projects costs are estimated at \$1,350,000. Energy efficiency measure design is in progress.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Public Health	Will Be Implemented in the Future	DPH will work with Department of Environment and PUC to budget for and implement facilities repair and upgrades to comply energy audit findings.	Will Be Implemented in the Future	Working closely with PUC and DOE to implement. DPH allocated funds in both hospital replacement projects to make the newer buildings more energy efficient. DPH has also received emergency funding approval from the Mayor and Board of Supervisors to replace the steam generators at SFGH. Ongoing effort.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Public Utilities	Recommendation Implemented, Will Be Implemented in the Future	Numerous departments have secured funding for projects and those projects have been designed and constructed (see response C1a). Many large energy users including the Port, MUNI and the SFO have received audits from the PUC Power Enterprise and have begun planning, design or construction of the recommendations. Other departments have received audits or recommendations for energy efficiency savings measures but have not yet secured funding for projects and so those projects have not yet been implemented. Those departments /projects include MUNI Railway, Public Health, Port (tenants), Rec & Park, Asian Art Museum. SFPUC continues project development and implementation.	Recommendation Implemented	Numerous departments secured funding for projects. The SFPUC is paying for General Fund department improvements. The projects are in design or construction, or have completed construction (see response C1a). Many large energy users, including MUNI and SFO, received audits from the PUC Power Enterprise. SFO has begun planning, design or construction of the recommendations. Other departments received audits or recommendations for energy efficiency savings measures but have not yet secured or allocated funding for projects. These departments/projects include MUNI Railway, SFGH backup generator, and Asian Art Museum. SFPUC continues project development and implementation efforts with those departments.

(1) "-" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Airport	Will Not Be Implemented: Not Warranted or Not Reasonable	Budget approvals will be required from the Mayor and the Board of Supervisors.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and DI as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. DI, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not pertain to the Planning Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	County Education Office	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not request action from SFUSD. It is a recommendation for the Mayor and Board of Supervisors.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	Will not be Implemented, as pertains to Environment. The lead agency for energy efficiency in municipal facilities is the SFPUC, not SFE. SFE provides support to SFPUC when requested.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Fire Department	Requires Further Analysis	The SFFD has already submitted its 2008-2009 budget. No energy audits have been done on any SFFD facilities or equipment. Until those audit(s) are complete and can be reviewed, the SFFD cannot commit to any reductions in power use. Funds cannot be allocated or requested until audits are complete and reviewed.	Recommendation Implemented	Energy audits have been conducted in cooperation with the Division of Support Services. Energy efficient lighting has been (and is currently being) utilized in all fire department facilities and stations. The recycling program is very successful and has reduced the department's waste and trash bills significantly. The Command staff vehicle fleet as well as the Fire Prevention vehicle fleet are all hybrid vehicles.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Mayor	Requires Further Analysis	Budget requests for FY09 will be carefully reviewed and assessed once they are submitted to the Mayor's Office. In addition, I have asked the Capital Planning Program to identify departmental capital requests that would lead to reduced energy consumption	--	Department elected not to respond.

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Municipal Transportation Agency	Will Be Implemented in the Future, Requires Further Analysis	Recommendations will be implemented in the future (5-10 years). SFMTA agrees that sufficient funds for facilities repair and upgrades are required. However, as is widely known, Muni has a long-standing structural deficit and has not been able to fund these needs historically. The Grand Jury itself identified this issue in 1998-1999 and to-date structural issues have not been addressed. Furthermore, as is to be expected, the deficit has grown since the 1998-1999 Grand Jury Report. Facilities, in particular, have suffered from the lack of resources and are extremely inadequate and constrained. While several initiatives are underway to address the systemic resource issues, it will take several years to address the multiple decade structural deficit and provide the necessary funds and delivery of facility upgrades and expansions. Of all the variety of issues facing the system, the lack of adequate and technologically equipped facilities is one of the top three and must be addressed over the next few years if the system is to remain viable.	Will Be Implemented in the Future, Requires Further Analysis	Recommendations will be implemented in the future (5-10 years). SFMTA agrees that sufficient funds for facilities repair and upgrades are required. However, as is widely known, Muni has a long-standing structural deficit and has not been able to fund these needs historically. The Grand Jury itself identified this issue in 1998-1999 and to-date structural issues have not been addressed. Furthermore, as is to be expected, the deficit has grown since the 1998-1999 Grand Jury Report. Facilities, in particular, have suffered from the lack of resources and are extremely inadequate and constrained. While several initiatives are underway to address the systemic resource issues, the current economic downturn and elimination or reduction of multiple funding sources have exacerbated the multiple decade structural funding issues which it will take several years to address and provide the necessary funds and delivery of facility upgrades and expansions. Of all the variety of issues facing the system, the lack of adequate and technologically equipped facilities is one of the top three and must be addressed over the next few years if the system is to remain viable. Additionally, SFMTA is aggressively pursuing ARRA funding for emissions reduction projects in the areas of vehicles, facilities, and transportation sector infrastructure. In December 2008, SFMTA released the draft Climate Action Plan (CAP) for the Agency and San Francisco's ground transportation sector. The CAP details Agency greenhouse gas footprint reduction projects, as well as service modifications, private vehicle mode shift strategies, transit oriented development goals, and planning necessary to realize transportation sector emissions reductions. The CAP will be updated annually.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Port	Recommendation Implemented	Project funding has been approved by the Mayor and Board of Supervisors.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Public Health	Will Be Implemented in the Future	See answer C1b.	Will Be Implemented in the Future	Working collaboratively to ensure energy reduction at facilities throughout the Department. See answer to C1b. Ongoing effort.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refert to Mayor and Board of Supervisors	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Airport	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to the Department of Environment.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not pertain to the Planning Department.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	County Education Office	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not request action from SFUSD. It is a recommendation for the Department of the Environment.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	Will not be Implemented, as pertains to Environment. The lead agency for energy efficiency in municipal facilities is the SFPUC, not SFE. SFE provides support to SFPUC when requested.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Fire Department	Requires Further Analysis	The SFFD will comply, after discussions with appropriate groups, entities and the Mayor's Office, with whatever programs are deemed appropriate.	Recommendation Implemented	Energy audits have been conducted in cooperation with the Division of Support Services. Energy efficient lighting has been (and is currently being) utilized in all fire department facilities and stations. The recycling program is very successful and has reduced the department's waste and trash bills significantly. The Command staff vehicle fleet as well as the Fire Prevention vehicle fleet are all hybrid vehicles.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	This does not fall within the purview of the Mayor's Office. However, they Mayor would support such a program and would further recommend that the additional revenues be used for the City's clean vehicle programs in addition to transit	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Municipal Transportation Agency	Requires Further Analysis	Requires further analysis. SFMTA supports this recommendation but SFE would manage this program.	Requires Further Analysis	SFMTA supports this recommendation but SF Environment would manage this program.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Port	Will Be Implemented in the Future	The Port is currently facilitating SFPUC and Port tenant-funded photovoltaic system improvements at Pier 96 and the Pier 96 M&R building; is pursuing shoreside power to reduce emissions from cruise ships at berth at Pier 27; and is planning a state-of-the-art cruise facility at Pier 27 designed to meet LEED standards.	Will Not Be Implemented: Not Warranted or Not Reasonable	No such program from Department of Environment exists.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Not in the purview of DPH – this recommendation was tasked to DOE.	**	No such program from Department of Environment exists.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Dept. of Environment	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation is not within the Planning Department's jurisdiction. Municipal green building requirements reside outside the Planning Code.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Environment	Recommendation Implemented	New Green Building standards introduced 11/07.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Not in purview of DPH – this recommendation was tasked to Planning.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Planning, Mayor, and Board of Supervisors	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree. DBI does not have authority to evaluate LEED compliance as it is not currently part of code and standards enforced by DBI.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not pertain to the Planning Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	Will not be implemented, as pertains to Environment. The responsibility of evaluating compliance with LEED standards currently resides solely with the US Green Building Council. The USGBC is currently considering the possibility of transferring this authority to municipal governments in response to the overwhelming number of LEED project in the pipeline. It should be noted, however, that in terms of green building in general, DBI has been proactive in training building inspectors in green building issues.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to DBI	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	Building Inspection	Will Be Implemented in the Future	These regulations as proposed are currently under review by the Board of Supervisors.	Recommendation Implemented	Green Building Ordinance (Ord. #180-08) became effective on November 3, 2008. Requires new commercial and residential buildings and major remodels to meet strict green building standards.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	City Planning	Recommendation Implemented	Planning and DBI drafted legislation to codify stringent green building standards for new residential and commercial construction and for remodeled space larger than 25,000 square feet.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	Environment	Recommendation Implemented	New Green Building standards introduced 11/07.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Dept. of Environment and DBI	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	Building Inspection	Recommendation Implemented	Agree. DBI has implemented an expedited permit review and approval process for "green buildings".	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This is not within the jurisdiction of the Planning Department, and should be responded to by DBI, except for expedited approval review, which has been implemented by DPW, DBI, and Planning.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	Environment	Recommendation Implemented	New Green Building standards introduced 11/07.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Planning and DBI	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	Building Inspection	Will Be Implemented in the Future	Higher energy code standards are part of currently pending legislation.	Recommendation Implemented	California Energy Code revisions, effective in 2007 and on August 1, 2009, have increased HVAC efficiency requirements. DBI enforces carefully.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This is not within the jurisdiction of the Planning Department and should be responded to by DBI.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	Environment	Recommendation Implemented	New Green Building standards introduced 11/07.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Planning and DBI	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	Building Inspection	Will Be Implemented in the Future	DBI has a code amendment under review to require energy efficiency upgrade to existing commercial fluorescent lighting.	Will Be Implemented in the Future	Legislation in pending at Board of Supervisors, introduced April 8, 2009, to require increased lighting efficiency in commercial and City-owned buildings.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This is not within the jurisdiction of the Planning Department and should be responded to by DBI.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	Environment	Recommendation Implemented	New Green Building standards introduced 11/07.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Planning and DBI	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C4. The Department of Environment should make small businesses and owners of multi-family residential buildings more aware of free energy conservation programs through public service information campaigns.	Environment	Recommendation Implemented	Ongoing. The Department of Environment's Energy Watch staff are having good success making direct contact with business and building owners rather than using broadcast marketing methods. Previous experience in this market has shown that direct marketing is more successful than broadcast marketing including public service announcements.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	Building Inspection	Will Be Implemented in the Future	Green building legislation, more comprehensive than any other US city, is pending at the Board of Supervisors.	Recommendation Implemented	Newly appointed "Commercial Green Building Task Force" is currently meeting to develop green building standards for existing commercial buildings. Also see C3a above.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	City Planning	Recommendation Implemented	See item C3a – SF requirements include commercial space as small as 5,000 square feet.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	Environment	Recommendation Implemented	New Green Building standards introduced 11/07.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Planning and DBI	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C6. The Mayor should propose and the Board of Supervisors should consider a local energy tax to reduce energy use and to raise funds needed by the Department of Environment to implement the actions required by the City's Climate Action Plan.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C6. The Mayor should propose and the Board of Supervisors should consider a local energy tax to reduce energy use and to raise funds needed by the Department of Environment to implement the actions required by the City's Climate Action Plan.	Environment	Recommendation Implemented	Announced 12/07. Working with Mayor, others to determine the feasibility of a new energy tax or, conversely, a carbon tax to fund climate change work. Environment also working with Mayor and SFPUC to set up funds to be used for efficiency and solar installations.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C6. The Mayor should propose and the Board of Supervisors should consider a local energy tax to reduce energy use and to raise funds needed by the Department of Environment to implement the actions required by the City's Climate Action Plan.	Mayor	Will Be Implemented in the Future	Partially agree with future implementation. . Levying a new tax is complicated and require careful analysis related to legal, economic and policy issues. The City and County of San Francisco staff have talked to peers in the City of Boulder to find out the mechanics of their program and have learned that unlike California, Colorado did not already have a energy efficiency charge (Public Goods Charge) on their electric and gas utility bills. This was a factor in the feasibility of their local tax. Additional taxes are more complex under California law than in Colorado. However, in fall of 2007 Mayor Newsom announced his intent to pursue a carbon tax, and the Mayor' Office is working with departmental staff and community stakeholders to identify a feasible means of doing so. Staff are now also reviewing a proposed Solar Assessment District in City of Berkeley in further effort to identify best practices, and have proposed in conjunction with Assessor Phil Ting, the PUC and the Department of Environment a rebate program to lower the costs of residential solar installations.	--	Department elected not to respond.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	Building Inspection	Requires Further Analysis	Revision to RECO are under review. We expect statndards to be increased over the next year.	Will be implemented in the future	Code amendments are pending and should be implemented before the beginning of next fiscal year. Water conservation updates of the RECO are pending at the Board of Supervisors. Other RECO amendments are now being reviewed. Anticipated implementation date will be before the end of this fiscal year.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This is not within the jurisdiction of the Planning Department and should be responded to by DBI.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	Environment	Recommendation Implemented	Updated RECO is in final stages, for introduction second quarter calendar 08.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Planning and DBI	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	Building Inspection	Requires Further Analysis	Same as above.	Will be implemented in the future	Same as above
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This is not within the jurisdiction of the Planning Department and should be responded to by DBI.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	Environment	Recommendation Implemented	Updated RECO is in final stages, for introduction second quarter calendar 08.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Planning and DBI	**	

(1) "--" Department did not respond with one of the four required actions.

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Environment	Recommendation Implemented	Community Choice Aggregation legislations adopted 07.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Local Agency Formation Commission, San Francisco	Recommendation Implemented	This response has been prepared by the Executive Officer. San Francisco LAFCo agrees with the Civil Grand Jury's statements in Finding D1, attached hereto. Since providing its last response to the Grand Jury on September 2, 2007, the Commission has implemented the Grand Jury's recommendation, and continues to be actively involved with CCA program implementation activities as outlined below: On September 13, 2007, the San Francisco Public Utilities Commission (SFPUC) issued a Request for Information and Comment (RFI/C) for the purpose of guiding and informing the ongoing development of the CCA Implementation Plan and a Request for Proposals (RFP) for wholesale electricity supply and other energy services for the CCA program. On November 21, 2007, San Francisco LAFCo and the San Francisco Public Utilities Commission issued a Joint Request for Qualifications (RFQ) for the Implementation of the SFPUC's CCA Program and for Monitoring and Advisory Services on Behalf of San Francisco LAFCo. Several qualified consultants responded to LAFCo's portion of the Joint RFQ. On April 4, 2008, LAFCo selected a consultant to begin performing Tasks 2 and 3, as set forth in Ordinance 0146- 08, section (1)(b). These tasks include: (1) reviewing the RFI/C and RFP, as well as the responses and proposals received in response to the RFI/C and RFP; and (2) considering potential modifications to the CCA Implementation Plan in light of additional information and further progress in development of the CCA Program. LAFCo anticipates that the selected consultant will complete a final report on these tasks by June 16, 2008, to be presented to the Commission.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Mayor	Recommendation Implemented	Agree. The Board of Supervisors Ordinances 146-06 and 147-07 were adopted on June 19, 2007, establishing the policy and governance structure for Community Choice Aggregation.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	The SFPUC has received responses from an Request for Information (RFI) issued to obtain additional information about obtaining portfolio goals, bidding requirements, resource adequacy and organizational structure, operations and financing. A Request for CCA Qualifications (RFQ) was issued by SFPUC the end of 2007 and one proposal was received. The SFPUC is in the process of recruitment for a CCA director who will oversee vendor selection and implementation of the CCA plan. Regular status reports are made to LAFCO, which include members of the Board of Supervisors.	**	

(1) "-" Department did not respond with one of the four required actions.
"****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Building Inspection	Recommendation Implemented	DBI has issued expedited, low-cost permit regulations for solar photovoltaic systems	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	City Planning	Will Be Implemented in the Future	Planning is working with the Department of the Environment and Supervisor Mirkarimi to provide owners of solar systems financial protection from nearby development. PUC offers rebates for solar installations.	Will Be Implemented in the Future	Some progress had been made in devising protection for systems as an incentive to install them.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Environment	Recommendation Implemented	Announced 03/08. SFE, in cooperation with the Mayor, SFPUC and San Francisco Solar Task Force headed by Assessor-Recorder Ting, has created incentives for City residents and businesses to install solar, including City-specific rebates and tax incentives, in addition to the existing state and federal rebates and tax incentives.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Mayor	Recommendation Implemented	Agree. Announced 03/08. Mayor, SFPUC, SFE and San Francisco Solar Task Force headed by Assessor-Recorder Ting, has created incentives for City residents and businesses to install solar, including City-specific rebates and tax incentives, in addition to the existing state and federal rebates and tax incentives. Pending action by Board of Supervisors.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Public Utilities	Will Be Implemented in the Future	The PUC is working with the Mayor's office on a pilot program to provide financial incentives for SF residents and businesses to install solar energy systems on their properties. The SFPUC pilot program incentive will be \$6000 for utilizing locally trained installers.	Recommendation Implemented	The GoSolarSF solar incentive program, launched on July 1, 2008, encourages installations of solar power systems in San Francisco. The program provides residential, business, and non-profit incentive payments. It is administered by the SFPUC, which allocated \$4,000,000 from its net operating revenues to fund the first year of the program. GoSolarSF has been successful in creating green jobs and increasing the amount of solar in San Francisco.

(1) "--" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C6, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and DI as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. DI, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	This is not within the scope of authority or activity of DBI.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not pertain to the Planning Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	State Legislative Committee does not lobby. Any department for can introduce individual bills endorsement consideration.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Mayor	Will Be Implemented in the Future	Agree with future implementation. I will actively support appropriate legislation, as recommended by the State Legislation Committee.	--	Department elected not to respond.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C6, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and DI as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. DI, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not pertain to the Planning Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Environment	Recommendation Implemented	Ongoing. SFSolarMap.org gives residents tool to measure solar potential, which is updated with new technology.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Mayor	Recommendation Implemented	Agree. Appropriate departments will investigate ways to add information on solar technological advances to the San Francisco Solar Map (www.sf.solarMap.org), and the Environment Department's solar webpage..	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Building Inspection	Recommendation Implemented	Agree. DBI has provided location and support at the SF Permit Center for Department of Environment to provide information about solar p.v. and related green building topics.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	City Planning	Will Be Implemented in the Future	Planning will be available to distribute solar financing information developed by the Department of the Environment and the PUC.	Will Not Be Implemented: Not Warranted or Not Reasonable	Because State law preempts Planning Department review of solar energy installations, this more properly is under the purview of the PUC & the Departments of the Environment and Building Inspection. Planning is still willing to distribute information developed by the appropriate agencies to applicants.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Environment	Recommendation Implemented	Announced 03/08. SFE, in cooperation with the Mayor, SFPUC and San Francisco Solar Task Force headed by Assessor-Recorder Ting, has created incentives for City residents and businesses to install solar, including City-specific rebates and tax incentives, in addition to the existing state and federal rebates and tax incentives.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Mayor	Recommendation Implemented	Agree. Announced 03/08. Mayor, SFPUC, SFE and San Francisco Solar Task Force headed by Assessor-Recorder Ting, has created incentives for City residents and businesses to install solar, including City-specific rebates and tax incentives, in addition to the existing state and federal rebates and tax incentives. Pending action by Board of Supervisors.	**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation does not pertain to the Planning Department.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Environment	Will Not Be Implemented: Not Warranted or Not Reasonable	SFE does agree that it is useful to create more local jobs in solar and other clean tech industries. We have partnered with a number of local solar installers and NGOs, including the Bayview Hunters Point Community Advocates, Occidental Solar and GRID Alternatives, to provide classroom training and on-the-job paid internships to low-income Bayview residents to help them develop construction-related job skills and learn how to install solar energy systems.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Mayor	Recommendation Implemented	Agree, in part. Local solar providers do not seem to be experiencing a shortage of qualified solar installers at this time. 1-lower, I do not agree that creating such a program would be useful in creating more local jobs in solar and other clean tech industries. We have partnered with a number of local solar installers and NGOs, including the Bayview Hunters Point Community Advocates, Occidental Solar and GRID Alternatives, to provide classroom training and on-the-job paid internships to low-income Bayview residents to help them develop construction-related job skills and learn how to install solar energy systems. We are also in discussion with PG&E's Pacific Energy Center, which offers free solar education courses, about offering additional solar courses and solar "train-the-trainer" course for neighborhood associations and advocates.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Public Utilities	Will Not Be Implemented: Not Warranted or Not Reasonable	Refer to Dept. of Environment and CCSF	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. B2b, B3d, B6c, B6d, C1c, and D2a of the 2006-2007 Civil Grand Jury Report entitled "Can San Francisco Keep its Promise to Reduce Greenhouse Gas Emissions?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. B8a, C6, and D1 as follows: - Regarding Recommendation No. B8a, the Board of Supervisors agrees to provide full and expeditious consideration to legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles, when said legislation is before the Board of Supervisors; - Regarding Recommendation No. C6, the Board of Supervisors supports efforts to maximize the accountability and effectiveness in the use of existing energy use related fees; and - Regarding Recommendation No. D1, the Board of Supervisors agrees to provide full and expeditious consideration to regulations enacted or authorized by the Board of Supervisors to put the Community Choice Aggregation program into effect; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Building Inspection	Recommendation Implemented	Agree. See above D2d. DBI staff often speak to various community groups about green building issues, including solar p.v.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	City Planning	Will Be Implemented in the Future	Planning will be available to distribute solar educational and promotional materials developed by the Department of the Environment and the PUC to applicants.	Will Be Implemented in the Future	See above. In addition, the Department is actively working on a task force to streamline the review of and encourage installation of small urban wind generators, another on-site renewable energy source.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Environment	Recommendation Implemented	Ongoing. SFE's outreach and community education work includes providing information to potential solar customers on preliminary sizing, siting, costing, identifying installers, info about available rebates & tax incentives, and finding appropriate finance providers. SFE provides this information through its departmental website and the SF Solar Map (www.sf.solarmap.org), marketing materials, presentations to community and business groups, and phone and in-person consultations. See response to recommendation D2d for more information on SFE's training programs. Additionally, SFE is the lead agency in carrying out programs listed in Mayor's response: I agree. Promoting solar installations through outreach, community education, training and technical assistance is a core function of the Department of the Environment's solar energy program. SFE works closely with Business Council for Climate Change (which SFE helped found as an initiative that came out of my commitment to the United Nations Global Compact Cities Program) and other local business and trade associations (including NorCal Solar, CalSEIA, PV Now, BOMA and others), NGOs (eg. Vote Solar, CRS and others), neighborhood, homeowners and renters associations, and other City departments to promote solar in San Francisco.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Mayor	Recommendation Implemented	Agree. Promoting solar installations through outreach, community education, training and technical assistance is a core function of the Department of the Environment's solar energy program. SFE works closely with Business Council for Climate Change (which SFE helped found as an initiative that came out of my commitment to the United Nations Global Compact Cities Program) and other local business and trade associations (including NorCal Solar, CalSEIA, PV Now, BOMA and others), NGOs (such as. Vote Solar, CRS and others), neighborhood, homeowners and renters associations, and other City departments to promote solar in San Francisco.	**	

(1) "--" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	E1. San Francisco businesses, residents and City departments should be encouraged through stepped-up educational programs by the Department of Environment to decrease their purchase and use of plastic goods and to increase recycling.	Environment	Recommendation Implemented	Plastic bag ban effective 11/07; other work ongoing. Further encouraging all sectors to decrease their use of plastic goods and increase recycling is a core mission of the Department of the Environment. We are currently educating thousands of food service establishments to comply with the Food Service Waste Reduction Ordinance that requires them to eliminate foamed polystyrene and use compostable or recyclable items. We are also working with the San Francisco Public Utilities Commission to help all City departments and agencies meet the Mayor's Executive Directive to permanently phase-out bottled water purchases. We are monitoring implementation of the Plastic Bag Reduction Ordinance banning disposable plastic checkout bags at supermarkets and chain drugstores and requiring them to be recyclable paper, compostable plastic or durable reusable. We plan to build upon these nation-leading efforts and step-up our plastic reduction and recycling education in our effort to achieve San Francisco's goal of zero waste by 2020.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	II.a. The Chief of Police should establish policies and procedures which assign command staff with the responsibility of curtailing overtime by their subordinates to the extent work exigencies permit. The Chief should also develop a system for monitoring overtime usage, measure the Department's progress in reducing overtime, and prepare and issue a quarterly status report.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. IIa, IId, IIIb, and IIIc of the 2006-2007 Civil Grand Jury Report entitled "Compensation and Staffing issues in the San Francisco Police Department"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	II.a. The Chief of Police should establish policies and procedures which assign command staff with the responsibility of curtailing overtime by their subordinates to the extent work exigencies permit. The Chief should also develop a system for monitoring overtime usage, measure the Department's progress in reducing overtime, and prepare and issue a quarterly status report.	Mayor	Recommendation Implemented	Agree and implemented. The implementation of this recommendation has begun and will be improved over time. The Chief of Police is working with command staff to monitor and curtail overtime with measures that include bi-weekly overtime usage reports.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	II.a. The Chief of Police should establish policies and procedures which assign command staff with the responsibility of curtailing overtime by their subordinates to the extent work exigencies permit. The Chief should also develop a system for monitoring overtime usage, measure the Department's progress in reducing overtime, and prepare and issue a quarterly status report.	Police	Recommendation Implemented	Deputy Chiefs are responsible for overtime use within their respective Bureaus. Overtime usage is monitored and reported to the Chief of Police on a bi-weekly basis. Officers found to have exceeded overtime limits are precluded from working overtime for a set period and must submit a schedule of anticipated overtime once they are again eligible to work overtime.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. IIa, IId, IIIb, and IIIc of the 2006-2007 Civil Grand Jury Report entitled "Compensation and Staffing issues in the San Francisco Police Department"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Controller	Will Be Implemented in the Future	During FY07-08, the Controller's Office is working with the Police Department to analyze staffing for the SFPD, and is including civilianization as part of its analysis. The analysis will include best practices comparison to other jurisdictions that are most relevant to San Francisco. Findings from this research are being issued during the summer and fall of 2008.	Recommendation Implemented	During FY07-08 and FY08-09, the Controller's Office completed, with the SFPD and outside consultants, an organizational analysis of the SFPD that looked extensively at staffing issues including the use of civilian employees. The work has resulted in recommendations and an implementation effort now underway.
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	DHR has no authority over SFPD staffing.	**	

(1) "--" Department did not respond with one of the four required actions.

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Mayor	Recommendation Implemented	Agree and implemented. This recommendation has been implemented pursuant to the San Francisco Charter, Article XVI, 4. 123. which contributed to the department creating a multi-year hiring strategy for civilian staffing. Civilian staffing reviews have typically included studying civilian staffing at other jurisdictions. This practice will continue in future reviews, which may include a study of civilian staffing in the four jurisdictions referenced by the Civil Grand Jury. Since 2004, there have been 102 new civilian positions established at the Police Department. which has returned 80 sworn officers to community policing services.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Police	Recommendation Implemented	The Department has conducted reviews of the civilian staffing of these and other agencies; the SFPD is committed to the continuing civilianization of those positions most appropriately filled by a non-sworn member.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. IIa, IIa, IIb, and IIId of the 2006-2007 Civil Grand Jury Report entitled "Compensation and Staffing issues in the San Francisco Police Department"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Controller	Will Be Implemented in the Future	During FY07-08, the Controller's Office is working with the Police Department to analyze staffing for the SFPD, and is including civilianization as part of its analysis. The analysis will include best practices comparison to other jurisdictions that are most relevant to San Francisco. Findings from this research are being issued during the summer and fall of 2008.	Recommendation Implemented	During FY07-08 and FY08-09, the Controller's Office completed, with the SFPD and outside consultants, an organizational analysis of the SFPD that looked extensively at staffing issues including the use of civilian employees. The work has resulted in recommendations and an implementation effort now underway.
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	DHR has no authority over SFPD staffing.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Mayor	Recommendation Implemented	Agree and implemented. This recommendation has been implemented pursuant to the San Francisco Charter, Article XVI, § 4.123, which contributed to the department creating a multi-year hiring strategy for civilian staffing.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Police	Recommendation Implemented	The Department continues to work with the Controller on this matter. An "Organizational Effectiveness" study is underway that is looking at many areas of the Department's functioning, including that of appropriate civilian staffing. The Department reports quarterly on the progress of hiring.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.c. The San Francisco Police Department should establish benchmarks to progressively increase the proportion of civilian employees within the department, and its Human Resources Director should be tasked with reporting semiannually to the Chief on whether these benchmarks are being met.	Police	Recommendation Implemented	The SFPD has surveyed, and is currently in the process of resurveying, positions within the Department that could be performed by non-sworn employees.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. IIa, IIda, IIId, and IIIId of the 2006-2007 Civil Grand Jury Report entitled "Compensation and Staffing issues in the San Francisco Police Department"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Controller	Will Not Be Implemented: Not Warranted or Not Reasonable	Note that this recommendation is not directed to the Controller's Office. However, we note that analysis of staffing plans submitted by the SFPD in the last four annual budget cycles shows that the City is making steady progress in civilianization.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Mayor	Recommendation Implemented	Agree and implemented. This recommendation has been implemented. The Civil Grand Jury's investigation that stated the Mayor's Office was less than encouraging on civilian staffing at the Police Department appears to be misinterpreted. My office has been supportive of increased civilian staffing at the Police Department, but I am also mindful that pursuant to San Francisco Charter, Article, IV, § 4.127, the City must have a minimum of 1,971 police officers. The City cannot meet this requirement without a high use of police overtime, and therefore, my office has sought to support an increase in sworn personnel as well, to meet this charter requirement with straight time rather than overtime. Since 2004, we have increased civilian staffing at the Police Department by 102 positions, which resulted in 80 sworn officers returning to community policing services, and over 650 sworn officers have been hired to reduce use of police overtime. Together, an increase in sworn personnel to meet the charter-mandated baseline and additional civilian staffing will reduce police overtime, and we will continue toward that end.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Police	Will Not Be Implemented: Not Warranted or Not Reasonable	The San Francisco Police Department is committed to continued civilianization of those positions most appropriately filled by non-sworn members. This particular matter, however, is up to the discretion of the Mayor and the Board of Supervisors.	**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.e. The San Francisco Police Department should hire a web master, at least on a part-time basis, to make its website more user friendly and to improve the recruiting efforts of the San Francisco Police Department.	Police	Recommendation Implemented	This recommendation has been partially implemented; an SFPD employee is acting as webmaster and performs daily updates to the site. The Department has already placed sworn and non-sworn job information on its website with a direct link to DHR. There is also a dedicated recruitment website, "sfpdcareers.com," that provides timely information on how one can apply to join the SFPD. Additionally, user input on the design of the SFPD website is actively encouraged, with an invitation to submit ideas appearing on the SFPD homepage.	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	1. Starting with the reports of the 2006-2007 Civil Grand Jury, upon receipt of Civil Grand Jury reports, the Controller's Office should input the basic information contained in the reports on a matrix. This should include the Controller's summary of each finding, each recommendation, and the required respondent. The matrix should be transmitted to the newly sworn Civil Grand Jury for its use in reporting on its follow-up in the Tracking Document.	Controller	Requires Further Analysis	In order to prepare the annual status report, the Controller's office has created a database of past CGJ recommendations. However, our office is not provided with all current CGJ reports or replies. The CGJ's own administrative support also does some report tracking. The most efficient method for executing the tracking tasks should be discussed between the Courts and the Controller's Office. There is a workload issue, with over 850 recommendations from prior CGJs being tracked.	Recommendation Implemented	The Controller's Office continues to maintain the database of responses to past CGJ reports, and issues an annual report of these responses. We do not typically receive copies of all reports or responses in the first year they are issued. The ongoing tracking task may be better placed in the Court/CGJ Administrative Office. Note that the volume of CGJ recommendations continues to present a workload issue.
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	10. San Francisco Community College should offer programs within the jails, combined with a post-incarceration program, to inmates with a high school diploma to encourage individuals to take advantage of community college programs when they are released.	Adult Probation	Will Not Be Implemented: Not Warranted or Not Reasonable	The Adult Probation Department fully supports all efforts of the San Francisco Community College District to establish jail programs as feasible, and to establish post-incarceration linkages to Community College programs. Although the Department does not have authority over Community College programs, the Department will work with the Community College District to formalize a process to encourage Adult Probation Department client enrollment in Community College programs.	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	10. San Francisco Community College should offer programs within the jails, combined with a post-incarceration program, to inmates with a high school diploma to encourage individuals to take advantage of community college programs when they are released.	Sheriff	Requires Further Analysis	NoVa has been shown to reduce recidivism and the Sheriff's Department would support expansion. Funding decisions are best addressed by the Board of Supervisors and the Mayor.	Will Not Be Implemented: Not Warranted or Not Reasonable	It is unlikely that in the current budget environment the SF Community College will be able to offer programs within the jails. However, it should be noted that Five Keys Charter High School is continuing to promote continuing advancement after high school and assisting students in preparing for and gaining admission to institutions of higher learning.

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2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	2. The Controller's Office should provide the sitting Civil Grand Jury with updates to the responses made to prior Civil Grand Jury reports as it receives them.	Controller	Requires Further Analysis	See above. This task may be more appropriately placed with the Courts.	Will Not Be Implemented: Not Warranted or Not Reasonable	See above. Due to volume and other considerations, this task may be more appropriately placed with the Courts.
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	3. The Board of Supervisors should respond to each individual recommendation directed to it by the Civil Grand Jury. The responses should be made to the Presiding Judge of the Superior Court within 90 days of the release of the report.	Board of Supervisors	Recommendation Implemented	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. 3 and 4 of the 2006-2007 Civil Grand Jury Report entitled "Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued Its Reports?"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	4. The Board of Supervisors should continue to hold hearings on the reports issued by the Civil Grand Jury.	Board of Supervisors	Recommendation Implemented	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. 3 and 4 of the 2006-2007 Civil Grand Jury Report entitled "Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued Its Reports?"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	5. The Mayor should follow up on the implementation of the actions required in his Directive 06-03.	Mayor	Recommendation Implemented	Agree. This recommendation has been implemented.	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	6. The Mayor's Office and the Treasurer should explain to the Civil Grand Jury why the confidentiality clause has not been corrected.	Controller	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation is not directed to the Controller.	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	6. The Mayor's Office and the Treasurer should explain to the Civil Grand Jury why the confidentiality clause has not been corrected.	Mayor	Recommendation Implemented	Agree. This recommendation has been implemented.	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	6. The Mayor's Office and the Treasurer should explain to the Civil Grand Jury why the confidentiality clause has not been corrected.	Treasurer/Tax Collector	Recommendation Implemented	The Office of Treasurer and Tax Collector does have confidentiality protections in place in our current contract with Bank of America for banking services. I am attaching the contract for your review; the confidentiality protections can be found in Section 12, located on page 5. The effective date of this contract was March 6, 2007. (Attachment not included, refer to department for hard copy.)	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	7. The Mayor's Office in cooperation with the Controller, should review security procedures to ensure the security of all personal information regardless of how it is maintained, manually or electronically. This would include employee information as well as that of the public.	Controller	Recommendation Implemented, Will Be Implemented in the Future	The city has hundreds of systems and processes that use personal information of some type. Departments have security procedures relevant to the information they use and typically some form of internal quality control and testing. For example, the Controller's Office does periodic testing of security for employee, banking, and other types of information that it controls. Similarly, the Department of Public Health, Health Services Agency, and the Retirement System have security arrangements and periodic testing for their use of personal information. As the Controller's Office conducts audit and post-audit processes, it often tests information security issues and makes recommendations or provides training for improvement. This is the most reasonable and practical approach to reviewing personal information security on an ongoing basis.	Recommendation Implemented	The Controller's Office ongoing audit program includes various tests of the security of personal information as these issues arise within other audits and on a stand-alone basis. See 2008 response for additional comments.

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2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	7. The Mayor's Office in cooperation with the Controller, should review security procedures to ensure the security of all personal information regardless of how it is maintained, manually or electronically. This would include employee information as well as that of the public.	Mayor	Recommendation Implemented	Agree. The Mayors Office will continue to work with the Controllers office and other City and County Departments to ensure the security of personnel information.	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	7. The Mayor's Office in cooperation with the Controller, should review security procedures to ensure the security of all personal information regardless of how it is maintained, manually or electronically. This would include employee information as well as that of the public.	Treasurer/Tax Collector	Will Not Be Implemented: Not Warranted or Not Reasonable	Recommendation #7 does not call for our response.	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	8. If the No Violence Alliance program successfully reduces recidivism, the Sheriff, coordinating with governmental and community agencies, should expand the program, and develop and propose additional programs. The Mayor and Board of Supervisors should approve funds for those projects.	Adult Probation	Will Not Be Implemented: Not Warranted or Not Reasonable	The No Violence Alliance is a successful program operated by the Sheriff's Department. Although the Adult Probation Department has no authority over the program, the Department fully supports the Sheriff's Department in its administration of the program and will continue to cooperate with the Sheriff's Department's efforts in this area. The Adult Probation Department is implementing specialized caseloads for 18-25 year old youths, and will continue to refer youths to the No Violence Alliance.	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	8. If the No Violence Alliance program successfully reduces recidivism, the Sheriff, coordinating with governmental and community agencies, should expand the program, and develop and propose additional programs. The Mayor and Board of Supervisors should approve funds for those projects.	County Education Office	Will Not Be Implemented: Not Warranted or Not Reasonable	This is a recommendation for the Sheriff's Department and the Mayor and Board of Supervisors. SFUSD does not know whether the "No Violence Alliance" has successfully reduced recidivism of adults released from the county jail system, and has not been contacted to provide re-entry programs for such adults. SFUSD has not received any City funding to provide re-entry programs for adults released from county jail. SFUSD provides comprehensive K-12 education programs for juveniles and Child Development Programs for pre-kindergarten children.	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	8. If the No Violence Alliance program successfully reduces recidivism, the Sheriff, coordinating with governmental and community agencies, should expand the program, and develop and propose additional programs. The Mayor and Board of Supervisors should approve funds for those projects.	Sheriff	Recommendation Implemented	Enrollment in the Five Keys Charter High School has increased an average of 50 students per day,	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	9. The School Board should extend the Charter school program in the jails to reach more of the eligible inmates.	Adult Probation	Will Not Be Implemented: Not Warranted or Not Reasonable	The Charter School Program operating within the jails is a successful program operated by a Board of Education approved Charter School with cooperation of the Sheriff's Department. Although the Probation Department has no authority over the program, the Department fully supports the Charter School and the Sheriff's Department in this effort to provide education programs in the jails. The Department will continue to cooperate with this program. The Adult Probation Department and the Sheriff's Department have implemented a weekly joint review of new in-custody Probationers to identify participants for programs. The Department will continue to refer Probationers to the Charter School program .	**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	9. The School Board should extend the Charter school program in the jails to reach more of the eligible inmates.	Sheriff	Will Be Implemented in the Future	Efforts are underway to strengthen ties between Five Keys Charter High School and San Francisco Community College to facilitate transition to higher education for graduates of Five Keys.	Recommendation Implemented	Enrollment in Five Keys Charter High School has increased to 250 plus per day.
2006-07	Parking for the Disabled - Abuse or Over-Use?	1. The San Francisco MTA should contact the League of California Cities, the California State Association of Counties, and the California Public Parking Association to determine whether they get complaints from their members about apparent blue placard abuse.	Municipal Transportation Agency	Recommendation Implemented	Recommendation implemented. SFMTA staff has had informal discussions with various state and regional policy organizations over the last five years, in addition to various local jurisdictions throughout the country. Many of these organizations and jurisdictions have expressed concern about the growing number of placards, however none have taken any formal position. A representative from the California Public Parking Association recently requested information on San Francisco's activities/ordinance related to disabled parking. SFMTA will continue to communicate and coordinate with these organizations and jurisdictions on the subject issue.	**	

(1) "--" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Parking for the Disabled - Abuse or Over-Use?	2. The San Francisco Board of Supervisors should approve ordinance File No. 070409.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation No. III of the 2006-2007 Civil Grand Jury Report entitled "Parking for the Disabled—Abuse or Over-Use?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. II and VII, as follows: - Regarding Recommendation Nos. II and VII, the Board of Supervisors agrees to provide ordinance File No. 070409 with full and expeditious consideration when said ordinance is before the Board of Supervisors; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution.	**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	3. The San Francisco MTA should request the City of San Francisco's State Legislative delegation to consider requesting some form of state legislative hearing on blue placard abuse and on updating criteria for issuance and for use. Specifically the State Legislative delegation should look at: • Authorizing and requiring DMV to affix to the back of a blue placard a photo of the certified disabled user, so as to make easier and faster any determination of appropriateness of use. • Consideration of whether eligibility criteria, written prior to the passage of the Americans With Disabilities Act are still fully appropriate for California's changing population, or whether blue placard eligibility criteria should be changed; • Consideration of whether there should be any time limitation[s] on curbside meter parking.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation No. III of the 2006-2007 Civil Grand Jury Report entitled "Parking for the Disabled—Abuse or Over-Use?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. II and VII, as follows: - Regarding Recommendation Nos. II and VII, the Board of Supervisors agrees to provide ordinance File No. 070409 with full and expeditious consideration when said ordinance is before the Board of Supervisors; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution.	**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	3. The San Francisco MTA should request the City of San Francisco's State Legislative delegation to consider requesting some form of state legislative hearing on blue placard abuse and on updating criteria for issuance and for use. Specifically the State Legislative delegation should look at: • Authorizing and requiring DMV to affix to the back of a blue placard a photo of the certified disabled user, so as to make easier and faster any determination of appropriateness of use. • Consideration of whether eligibility criteria, written prior to the passage of the Americans With Disabilities Act are still fully appropriate for California's changing population, or whether blue placard eligibility criteria should be changed; • Consideration of whether there should be any time limitation[s] on curbside meter parking.	Mayor	Requires Further Analysis	Further analysis required. The Mayor's Office supports further research into this recommendation by the San Francisco Municipal Transportation Agency.	--	Department elected not to respond.
2006-07	Parking for the Disabled - Abuse or Over-Use?	3. The San Francisco MTA should request the City of San Francisco's State Legislative delegation to consider requesting some form of state legislative hearing on blue placard abuse and on updating criteria for issuance and for use. Specifically the State Legislative delegation should look at: • Authorizing and requiring DMV to affix to the back of a blue placard a photo of the certified disabled user, so as to make easier and faster any determination of appropriateness of use. • Consideration of whether eligibility criteria, written prior to the passage of the Americans With Disabilities Act are still fully appropriate for California's changing population, or whether blue placard eligibility criteria should be changed; • Consideration of whether there should be any time limitation[s] on curbside meter parking.	Municipal Transportation Agency	Will Be Implemented in the Future, Requires Further Analysis	SFMTA agrees that a request should be made to the City of San Francisco's State Legislative delegation to consider a state legislative hearing request on blue placard use, however further research into and evaluation of existing state policies and procedures that affect local jurisdictions are needed. Great policy analysis will allow for better guidance on possible resolutions to the growing concerns of local jurisdictions. SFMTA anticipates completing its research into state policies of disabled placards by January 1, 2008. Subsequent to the introduction of local legislation to create a Disabled Parking Review Panel, SFMTA staff learned that the DMV keeps very limited records for disabled placard applications. With the support of Mayor and Board of Supervisors, SFMTA plans to proceed with the Disable Placard Review Panel ordinance in 2008 and will continue to work with the DMV to upgrade placard issuance data collection efforts.	Will Be Implemented in the Future, Requires Further Analysis	SFMTA agrees that a request should be made to the City of San Francisco's State Legislative delegation to consider a state legislative hearing request on blue placard use, however further research into and evaluation of existing state policies and procedures that affect local jurisdictions are needed. Great policy analysis will allow for better guidance on possible resolutions to the growing concerns of local jurisdictions. SFMTA anticipates completing its research into state policies of disabled placards by January 1, 2008. At the request of SFMTA, Assemblywoman Ma introduced a bill in January 2009 to amend the California Vehicle Code. The overall goal of AB 144 (Ma) is to improve access, mobility, and quality of life for drivers with disabilities by implementing meaningful penalties for illegal use of accessible parking spaces. AB 144 will increase the penalty for certain misuse placard violations from \$100 to a range of not less than \$250 and not more than \$1,000. Additionally, the bill adds language that will allow certain disabled placard parking violations to be subject to the issuance of a parking citation. When cited as a parking violation, these citations would be subject to a civil rather than criminal penalty and will include the same citation protest process used for all parking violations. To complement AB144, SFMTA has completed a survey of best practices related to disabled parking management in North America. This survey is intended to serve as the foundation for an upcoming effort to work with key stakeholders, especially disabled advocacy groups, to develop legislation that would propose a comprehensive approach to disabled parking management improvements that addresses key issues. That outreach and policy development is expected to take place in 2009 for proposal in 2010.
2006-07	Parking for the Disabled - Abuse or Over-Use?	4. The Municipal Transportation Agency should aggressively pursue funding for training more Parking Control Officers for monitoring of blue placard abuse.	Municipal Transportation Agency	Recommendation Implemented	Recommendation for training more Parking Control Officers for the Disabled Placard Detail will be accomplished through "in-house training." Additional funding will not be required. As staffing levels increase, Enforcement's goals will be to maximize placard enforcement with additional teams. SFMTA plans to hire and train 20 additional Parking Control Officers by April 2008, of which 2 officers will be specially trained and assigned to the Disabled Placard detail.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Parking for the Disabled - Abuse or Over-Use?	5. The blue placard hotline phone number should be added to all street cleaning signs and added on all signs marking a dedicated blue placard space.	Municipal Transportation Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	All traffic signs are regulated by the State through the California Manual on Uniform Traffic Control Devices (MUTCD). The MUTCD does not allow for information such as hotline phone numbers on street cleaning or disabled parking signs. An information sign containing the blue placard hotline phone number would have to be a separate sign requiring the installation of over 10,000 new signs throughout the City, thus increasing installation and maintenance costs. The Department of Parking and Traffic already provides the blue placard hotline phone number on its website located at http://www.sfmta.com/cms/bcontact/13438.html .	**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	6. Municipal Transportation Agency should request that sentencing guidelines for blue placard citations should be reviewed and then be strictly enforced, within the limits of judicial discretion.	City Attorney	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation concerns a matter of policy for another City department. The City Attorney does not have the authority over implementation of this recommendation. Should the MTA pursue this recommendation, the City Attorney's Office would be available to provide legal assistance.	**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	6. Municipal Transportation Agency should request that sentencing guidelines for blue placard citations should be reviewed and then be strictly enforced, within the limits of judicial discretion.	Municipal Transportation Agency	Will Be Implemented in the Future	SFMTA agrees that a request should be made that sentencing guidelines for blue placard citations be reviewed and then be strictly enforced. SFMTA intends to make such a request to the Superior Court in conjunction with the City Attorney's Office after an assessment of Superior Court's exiting sentencing guidelines for violation of State Vehicle Code Section 4461 or 4463. SFMTA anticipates that a request will be made by January 1, 2008.	Will Be Implemented in the Future	SFMTA has determined that a more effective course of action is to propose changes to state law to make disabled placard abuse subject to administrative penalties so that enforcement does not depend on the criminal court system. Rather than encouraging consistent sentencing policies that meet SFMTA enforcement concerns, we have proposed removing day-to-day placard violations from the jurisdiction of the criminal court. These changes are currently outlined in AB 144 (Ma), introduced by Assemblywoman Ma in January 2009.
2006-07	Parking for the Disabled - Abuse or Over-Use?	7. The Board of Supervisors should pass the proposed Ordinance File No. 070409 to increase the fines for improper use of blue placards and the Mayor should sign such legislation.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation No. III of the 2006-2007 Civil Grand Jury Report entitled "Parking for the Disabled—Abuse or Over-Use?"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation Nos. II and VII, as follows: - Regarding Recommendation Nos. II and VII, the Board of Supervisors agrees to provide ordinance File No. 070409 with full and expeditious consideration when said ordinance is before the Board of Supervisors; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution.	**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	7. The Board of Supervisors should pass the proposed Ordinance File No. 070409 to increase the fines for improper use of blue placards and the Mayor should sign such legislation.	Mayor	Recommendation Implemented	Agree.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	I-1. The Civil Grand Jury calls on the elected and appointed public officials to protect the citizens of San Francisco with a renewed and sustained commitment to emergency and disaster planning and preparedness by empowering those responsible with the authority to carry out their duties and by assuring ongoing appropriate funding.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cii, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	

(1) "-" Department did not respond with one of the four required actions.
"****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	I-1. The Civil Grand Jury calls on the elected and appointed public officials to protect the citizens of San Francisco with a renewed and sustained commitment to emergency and disaster planning and preparedness by empowering those responsible with the authority to carry out their duties and by assuring ongoing appropriate funding.	Mayor	Recommendation Implemented	Agree and implemented. I am proud of San Francisco's commitment to emergency and disaster planning and preparedness. In an effort to work toward sustainability, the FY08 budget includes \$2.4 million in funding for emergency and logistics planning at the Department of Emergency Management, Fire Department, Sheriffs Department, Police Department and Department of Public Health. We also provided more than \$429,000 in this year's budget for training 2,400 San Franciscans in disaster preparedness and response via the Neighborhood Emergency Response Training (NERT) program. Since 2004, San Francisco has received almost \$150 million in federal homeland security funding, including funding from the Urban Areas Security Initiative (UASI), Interoperable Communications Grants, and funding for Port and Transit security.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A1. By December 31, 2007, the Mayor should provide the Department of Emergency Management with the clear and specific authority necessary to accomplish its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government.	Emergency Management	Will Be Implemented in the Future	Agree. This was instituted by the Mayor's Directive 06-01 issued May 10, 2006.	Recommendation Implemented	This is completed.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A1. By December 31, 2007, the Mayor should provide the Department of Emergency Management with the clear and specific authority necessary to accomplish its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government.	Mayor	Recommendation Implemented	Agree and implemented.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A10. The Director of Department of Emergency Management should always be a qualified manager, with experience in disaster emergency response.	Emergency Management	Recommendation Implemented	Agree and Implemented. This is already in place pursuant to the City Administrative Code, Section 7. (Note: The Director serves as the Executive Secretary to the Disaster Council.)	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A10. The Director of Department of Emergency Management should always be a qualified manager, with experience in disaster emergency response.	Mayor	Recommendation Implemented	Agreed and implemented.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A2. The Department of Emergency Management should develop and submit to the Mayor for FY09 a clearly defined program-staffing plan necessary to complete its disaster planning, coordination and preparedness duties in a professional manner, consistent with the highest standards of disaster response.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-1, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A2. The Department of Emergency Management should develop and submit to the Mayor for FY09 a clearly defined program-staffing plan necessary to complete its disaster planning, coordination and preparedness duties in a professional manner, consistent with the highest standards of disaster response.	Emergency Management	Will Be Implemented in the Future	Agree w/Future Implementation. DEM will base its 2008-2009 budget recommendations on the outcome of the Strategic Plan process.	Recommendation Implemented	The Mayor's office has continued to support DEM, and we continue to utilize grants to best leverage the general fund in this environment of budget reductions.

(1) "--" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A2. The Department of Emergency Management should develop and submit to the Mayor for FY09 a clearly defined program-staffing plan necessary to complete its disaster planning, coordination and preparedness duties in a professional manner, consistent with the highest standards of disaster response.	Mayor	Will Be Implemented in the Future	Agree with future implementation. The Mayor's Office supports the Department of Emergency Management's response.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A3. The Mayor should submit a budget to the Board of Supervisors for FY09 that supports the Department of Emergency Management's clearly defined program-staffing plan and the Board should approve it.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-1, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cii, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A3. The Mayor should submit a budget to the Board of Supervisors for FY09 that supports the Department of Emergency Management's clearly defined program-staffing plan and the Board should approve it.	Emergency Management	Will Be Implemented in the Future	Agree w/Future Implementation. DEM agrees that it should work closely with departments, particularly GSA, in coordinating meetings that have a direct impact on resources that would be needed during a disaster.	Recommendation Implemented	The Mayor's office has continued to support DEM, and we continue to utilize grants to best leverage the general fund in this environment of budget reductions.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A3. The Mayor should submit a budget to the Board of Supervisors for FY09 that supports the Department of Emergency Management's clearly defined program-staffing plan and the Board should approve it.	Mayor	Will Be Implemented in the Future	Agree with future implementation. The Department of Emergency Management's staffing request for FY09 is being carefully reviewed and assessed by the Mayor's Office.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A4. The Director of the Department of Emergency Management should review each department's legally required disaster response duties and expertise, in order to ascertain that each department is fulfilling its responsibilities. Then, it should compile a list of each department's recurring emergency preparedness committees, workgroups and meetings.	Emergency Management	Recommendation Implemented	Agree. DEM routinely collaborates with departments in reviewing their legally required disaster response duties and works collaboratively with these departments in insuring their mandated responsibilities are fulfilled.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A4. The Director of the Department of Emergency Management should review each department's legally required disaster response duties and expertise, in order to ascertain that each department is fulfilling its responsibilities. Then, it should compile a list of each department's recurring emergency preparedness committees, workgroups and meetings.	Mayor	Recommendation Implemented	The Mayor's Office supports the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A5. Where the Department of Emergency Management finds duplication, it should require departments to combine committees and workgroups to guarantee the presence of each key stakeholder, including the integration of appropriate representatives from the private sector into operational planning by December 31, 2007.	Emergency Management	Recommendation Implemented	Fully Implemented.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A5. Where the Department of Emergency Management finds duplication, it should require departments to combine committees and workgroups to guarantee the presence of each key stakeholder, including the integration of appropriate representatives from the private sector into operational planning by December 31, 2007.	Mayor	Recommendation Implemented	Agree and implemented. The Mayor's Office supports the Department of Emergency Management's response.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A6. Departments should be required to notify the Department of Emergency Management of upcoming meetings, workgroups, drills, training exercises and disaster response related activities. A representative of the Department should be present to assure continuity.	Emergency Management	Recommendation Implemented	Fully Implemented	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A6. Departments should be required to notify the Department of Emergency Management of upcoming meetings, workgroups, drills, training exercises and disaster response related activities. A representative of the Department should be present to assure continuity.	Mayor	Recommendation Implemented	Agree and implemented. The Mayor's Office supports the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A7. A representative of the Department of Emergency Management should be present at workgroups and meetings on disaster response held by key private sector organizations, such as the Red Cross and the Hospital Council.	Emergency Management	Recommendation Implemented	Fully Implemented	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A7. A representative of the Department of Emergency Management should be present at workgroups and meetings on disaster response held by key private sector organizations, such as the Red Cross and the Hospital Council.	Mayor	Recommendation Implemented	The Mayor's Office supports the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A8. Consistent with Mayor's May 10, 2006 Directive, the Mayor should propose and the Board of Supervisors should approve for FY09 requests of departments with major defined disaster roles to make its Disaster Preparedness Coordinator a full time dedicated staff position.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A8. Consistent with Mayor's May 10, 2006 Directive, the Mayor should propose and the Board of Supervisors should approve for FY09 requests of departments with major defined disaster roles to make its Disaster Preparedness Coordinator a full time dedicated staff position.	Emergency Management	Requires Further Analysis	Further Analysis Required – Effective in the 2007-2008 budget, logistics positions were placed into the general fund budget for the Health, Fire, Police and Sheriff's Department. An analysis of departments, such as DBI and DHR, who do not have public safety as their primary mission, but will play a large role, may be in order. Remain a 3. As we being to implement Strategic Plan it may be more evident.	Recommendation Implemented	The Mayor's office has continued to support DEM, and we continue to utilize grants to best leverage the general fund in this environment of budget reductions.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A8. Consistent with Mayor's May 10, 2006 Directive, the Mayor should propose and the Board of Supervisors should approve for FY09 requests of departments with major defined disaster roles to make its Disaster Preparedness Coordinator a full time dedicated staff position.	Mayor	Requires Further Analysis	Further analysis required. Executive Directive 06-0 1 called for City Departments to appoint Disaster Service Coordinators — a request that has been implemented. The full-time dedication and subsequent funding of this position should be analyzed on a department-by-department basis.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A9. Beginning with its 2007 report, the Department of Emergency Management should include in its annual report to the Mayor and the Board of Supervisors an update on the function and progress of each disaster related government committee.	Emergency Management	Recommendation Implemented	Agree. DEM will report on each of our committees and workgroups during our report to the Board of Supervisors scheduled for September 17, 2007. Was not calendared. Working with BOS to find new date.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A9. Beginning with its 2007 report, the Department of Emergency Management should include in its annual report to the Mayor and the Board of Supervisors an update on the function and progress of each disaster related government committee.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	This does not fall within the purview of the Mayor's Office. However, the Mayor's Office supports the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B1. The Strategic Plan and the revised Emergency Operations Plan should state that the Department of Emergency Management has clear and specific authority to carry out its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government, including all workgroups and committees.	Emergency Management	Recommendation Implemented	Fully Implemented. The Strategic Plan provides a clarified role of the DEM.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B1. The Strategic Plan and the revised Emergency Operations Plan should state that the Department of Emergency Management has clear and specific authority to carry out its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government, including all workgroups and committees.	Mayor	Recommendation Implemented	The Mayor's Office supports the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B2. Beginning with its 2007 annual report to the Mayor and the Board of Supervisors, the Department of Emergency Management should include an update on the state of short and long range planning, including time revisions of Strategic and Operational Plans.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-1, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B2. Beginning with its 2007 annual report to the Mayor and the Board of Supervisors, the Department of Emergency Management should include an update on the state of short and long range planning, including time revisions of Strategic and Operational Plans.	Emergency Management	Requires Further Analysis	Further Analysis Required. DEM will report on its interim strategic plan, but the Strategic Plan for the City will not be complete until November 2007. This report was put on hold. The Strategic Plan was delayed due to DEM's required response to the Cosco Busan Oil Spill of Nov. 7, 2007. Strategic Plan released February 4, 2008.	Recommendation Implemented	The Strategic Plan has been completed and is being implemented. Regular reports are provided to the Mayor and information is available to BOS as requested. Regular reports are also provided to the Disaster Council.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B2. Beginning with its 2007 annual report to the Mayor and the Board of Supervisors, the Department of Emergency Management should include an update on the state of short and long range planning, including time revisions of Strategic and Operational Plans.	Mayor	Requires Further Analysis	The Mayor's Office supports the Department of Emergency Management's response.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C1. By December 31, 2007, the Mayor should work with the Department of Emergency Management to propose amendments to Section 7 of the Administrative Code redefining the Council to recognize that the Disaster Council operates as a public forum and should not be characterized as a planning body.	Emergency Management	Will Be Implemented in the Future	Agree w/Future Implementation. DEM agrees that a revision is in order and will assist in this endeavor. Mayor has incorporated this into his Executive Directive 10-07 and DEM will be working on this. Anticipated to be ready June 2008.	Will Be Implemented in the Future	DEM agrees that a revision is in order and has begun work on this, however implementation is delayed due to other demands. Should be implemented in FY 2009-2010
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C1. By December 31, 2007, the Mayor should work with the Department of Emergency Management to propose amendments to Section 7 of the Administrative Code redefining the Council to recognize that the Disaster Council operates as a public forum and should not be characterized as a planning body.	Mayor	Requires Further Analysis	The Mayor's Office will work with the Department of Emergency Management and members of the Disaster Council to ensure the most effective utilization of the Disaster Council and to move forward changes to the Administrative Code as needed.	--	Department elected not to respond.

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C2. The meetings and workgroups coordinated by the Department of Emergency Management should reflect the public/private sector makeup of the Disaster Council. These groups should report to the Council to use it more fully as a public forum.	Emergency Management	Recommendation Implemented	Agree and Implemented. The current workgroups, both local and regional do reflect the public/private sector makeup.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C2. The meetings and workgroups coordinated by the Department of Emergency Management should reflect the public/private sector makeup of the Disaster Council. These groups should report to the Council to use it more fully as a public forum.	Mayor	Recommendation Implemented	The Mayor's Office supports the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C3. Until the Administrative Code has been changed, the Disaster Council should meet as frequently as needed to consider in a timely manner the proposals on which it must rule. The Mayor, if he or she cannot be present, should be able to designate a representative to chair the meeting. The Mayor, however, should continue to chair the meetings at least quarterly.	Emergency Management	Requires Further Analysis	Further Analysis Required. DEM believes that the majority of the Disaster Council members are included in the approval of any proposals or plans that have been put forth. Additional meetings recommended by the CJG may not be necessary to achieve the stated result.	Will Not Be Implemented: Not Warranted or Not Reasonable	The majority of the Disaster Council members are included in the approval of any proposals or plans that have been put forth as a matter of operational efficiency. Convening the entire Disaster Council for this purpose is not practical.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C3. Until the Administrative Code has been changed, the Disaster Council should meet as frequently as needed to consider in a timely manner the proposals on which it must rule. The Mayor, if he or she cannot be present, should be able to designate a representative to chair the meeting. The Mayor, however, should continue to chair the meetings at least quarterly.	Mayor	Recommendation Implemented	To date, quarterly meetings have provided adequate frequency to address proposals in a timely manner. As Chair, the Mayor has the authority to call Disaster Council meetings at any time.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-D1. As soon as the Department of Emergency Management has completed this phase of City strategic and operational planning, but no later than December 31, 2007, it should focus on regional and mutual aid planning.	Emergency Management	Recommendation Implemented	Agree and implemented. DEM is actively participating in regional planning and has been for some time. First through the funding of the RECP, Regional Emergency Coordination Plan, and now through active participation and coordination with the projects funded through the Bay Area SUASI. We do not see a change in focus, but will continue to insure that regional and local planning is coordinated.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Emergency Management	Recommendation Implemented	Agree and Implemented. DEM is working closely with DPH and others in development of community disaster planning employing a community hub concept. We are now entering Phase 2 of this planning and will be joining DPH in kicking it off on September 8, 2007.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Fire Department	Will Be Implemented in the Future	Agree with Future Implementation. There are aspects of neighborhood response that Department of Emergency Management can help facilitate. Since 1990, NERT has provided a training program and neighborhood response plan that is now federally recognized. Better understanding and promotion of NERT will help the City reach a critical mass necessary to organize neighborhoods.	Will Not Be Implemented: Not Warranted or Not Reasonable	The NERT Program remains under the direction of the Fire Department. Training, education, organization and deployment are directed by Lieutenant Erica Arteseros, the NERT Program coordinator. Lt Arteseros works closely with DEM to utilize the NERT Teams in the most efficient manner possible.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Mayor	Recommendation Implemented	The Mayor Office supports the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Public Health	Recommendation Implemented	Agree - DEM and DPH began a Community Response planning process in the Spring of 2007. A concept of operations plan is currently posted for review and comments. The Community HUB plan will be kicked off as two pilot projects September 8, 2007. DPH received a federal grant in September to fund the implementation of the medical components of the Community plan. The grant is funding training, equipment and planning facilitation in two pilot communities. DPH/DEM held a workshop to introduce the final concept and elicit feedback from community members in Chinatown (one of two pilot neighborhoods) in February. The plan was well received. We are currently working on the roll out for the Southeast Sector as well.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Emergency Management	Requires Further Analysis	Further Analysis Required. DEM agrees that we work with the ERMP group and designate potential staging sites, as we have done for the last two years. We may not be providing this information to neighborhood groups unless there is a specific need to know. The Emergency Resources Management Planning group continues to pre-designate and categorize staging areas. Anticipated completion Sept. 2008.	Will Be Implemented in the Future	Implementation in the future, partially implemented. The ERPW is making progress on staging areas. Open space is a premium in SF and requires careful, conditions based analysis of proposed utilization. They also need to be sure our plans are congruent with the newly published FEMA Concept of Operations plan.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Fire Department	Recommendation Implemented	Agree and Implemented. NERT neighborhood staging areas have been established and are made public on the NERT website. http://www.sfgov.org/site/sfnert	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Mayor	Requires Further Analysis	The Mayor's Office supports the Department of Emergency Management's response.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Public Health	Recommendation Implemented	Agree with reservation-- DEM has conducted an analysis of all available sites and categorized them on a database. These will NOT be shared with the community prior to activation because they may be used for different purposes depending on the nature of the emergency and we want to avoid the possibility of unsafe situations occurring with folks congregating in unstable locations. <i>No change.</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> integrated into City disaster response planning; recognized as the lead neighborhood response group; provided with a clear set of procedures, responsibilities and functions; provided with resources, including communication equipment, to carry out its functions; and trained in incident command. 	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree. NERT is a valuable tool for community planning but their current emphasis is on providing aid at the direction of the Fire Department. The community disaster hub plan will coordinate NERT and other groups into a sustainable community group using the ICS model and clearly identified leadership.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> integrated into City disaster response planning; recognized as the lead neighborhood response group; provided with a clear set of procedures, responsibilities and functions; provided with resources, including communication equipment, to carry out its functions; and trained in incident command. 	Fire Department	Recommendation Implemented	Agree and Implemented. The NERT response is integrated into the Fire Department disaster plan and so, into the San Francisco Emergency Operations Plan (EOP). Further guidelines determining the scope and authority of the NERT response are in the Guidelines for the Disaster Service Worker Volunteer Program. The EOP was edited and reflects some errors in the scope of NERT response. Corrections have been submitted to DEM for revision. This is to ensure that the response is consistent with the scope of training that volunteers receive. Increasing education to more City agencies and leaders about the organization, NERT's goals and capabilities is a key piece to this recommendation. NERT volunteer procedures, responsibilities and functions are clearly established in the SFFD Disaster Plan. The procedures are taught in basic NERT training and reinforced in drills and advanced training. Standard Operating Guidelines have been established and are given to NERT volunteers who play an active role on their neighborhood team. The SFFD recognizes the volunteer nature of the organization when considering NERT responsibilities. NERT is always seeking additional resources to assist neighborhood teams in a most effective response. NERT is working with the DEM to expand communications capabilities. A supply cache has been secured and placed at various SFFD facilities. NERT is working towards becoming NIMS compliant. ICS100 training is offered quarterly to NERT volunteers.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> integrated into City disaster response planning; recognized as the lead neighborhood response group; provided with a clear set of procedures, responsibilities and functions; provided with resources, including communication equipment, to carry out its functions; and trained in incident command. 	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	This does fall within the purview of the Mayor's Office. However, the Mayor's Office support and recognizes the importance of the NERT program, as directed by the Fire Department. The Mayor's Office also supports the continued coordination between the Fire Department and the Department of Emergency Management in how to best incorporate NERT volunteers into the community disaster hub plan.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> integrated into City disaster response planning; recognized as the lead neighborhood response group; provided with a clear set of procedures, responsibilities and functions; provided with resources, including communication equipment, to carry out its functions; and trained in incident command. 	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – NERT is a volunteer organization; it was not designed to act as the lead neighborhood response group. The new Community HUB plan that will be kicked off beginning September 8, 2007 relies on Disaster Service Workers (DSW) to fulfill the jobs and responsibilities enumerated in this recommendation. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Emergency Management	Recommendation Implemented	Fully Implemented. Our FY08-09 budget request includes positions for this initiative.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Fire Department	Recommendation Implemented	Agree and Implemented. The SFFD maintains a Line Item in its Annual Operating Budget for NERT support.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Mayor	Requires Further Analysis	Any Department of Emergency Management, General Services Agency, Department of Public Health, and Fire Department funding requests for community planning resources for FY09 will be carefully reviewed and assessed once they are submitted to the Mayor's Office	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Public Health	Recommendation Implemented	Agree – When the Community HUB plan is rolled out, the participating Departments will submit a budget for approval. In the meantime, the Department of Public Health is applying for a State Funding Grant to seed the project. We will continue to look for grants and alternate funding sources to ensure the success of this project. <i>DPH received a federal grant of approximately \$800,000 last fall to begin funding the Community Hub project. We continue to look for alternate sources of funding and grants.</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-1. The City should have a permanent grant oversight program in place by December 31, 2007. The Mayor should issue guidelines for grant proposals incorporating long-range planning for maintaining and sustaining equipment and programs.	Emergency Management	Will Be Implemented in the Future	Agree w/Future Implementation. Agree with intent, but not the suggested mechanism. DEM is planning on working, through the joint DEM/GSA Resources committee and the new logistics coordinator in developing plans for sustainable equipment and program needs for all departments who have emergency equipment. We plan to have a budget recommendation for the 2008-2009 budget submission and to continue to seek grant funding for this purpose as well. Mayor's Executive Directive 07-10 contains instructions.	Requires Further Analysis	We have an oversight in place using the controller's office, as well as state and federal audits. Grant funds have continued to be available DEM agrees with intent, but not the suggested mechanism, to ensure funding is available for future sustainment and maintenance. DEM will be working, through the joint DEM/GSA Resources committee and the new logistics coordinator in developing plans for sustainable equipment and program needs for all departments who have emergency equipment.

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-1. The City should have a permanent grant oversight program in place by December 31, 2007. The Mayor should issue guidelines for grant proposals incorporating long-range planning for maintaining and sustaining equipment and programs.	Mayor	Will Be Implemented in the Future	The Mayor's Office supports the Department of Emergency Management's response.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-2. The Mayor should direct the Department of Emergency Management to develop a plan for permanent ongoing local funding for staffing, maintenance and storage of equipment and sustaining programs obtained under federal Homeland Security grants. The Board of Supervisors should approve funding to maintain and sustain the program and/or equipment.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-2. The Mayor should direct the Department of Emergency Management to develop a plan for permanent ongoing local funding for staffing, maintenance and storage of equipment and sustaining programs obtained under federal Homeland Security grants. The Board of Supervisors should approve funding to maintain and sustain the program and/or equipment.	Emergency Management	Will Be Implemented in the Future	Agree w/Future Implementation. Agree with the intent. DEM expects the Strategic Plan to inform this recommendation. See reply to III-1. Included in Executive Directive 07-10.	Will Be Implemented in the Future	DEM expects the Strategic Plan to inform this recommendation. See reply to III-1. Included in Executive Directive 07-10. Timeframe: Unknown due to current budget constraints.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-2. The Mayor should direct the Department of Emergency Management to develop a plan for permanent ongoing local funding for staffing, maintenance and storage of equipment and sustaining programs obtained under federal Homeland Security grants. The Board of Supervisors should approve funding to maintain and sustain the program and/or equipment.	Mayor	Will Be Implemented in the Future	The Mayor's Office supports the Department of Emergency Management's strategic planning process and will carefully review and assess resulting budget requests for FY09.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-3. The Mayor should require each department's annual budget to include a line item request for disaster preparedness related resources, which should be prepared and approved consistent with documented programmatic need. The Board of Supervisors should approve these funding requests.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-3. The Mayor should require each department's annual budget to include a line item request for disaster preparedness related resources, which should be prepared and approved consistent with documented programmatic need. The Board of Supervisors should approve these funding requests.	Emergency Management	Requires Further Analysis	Further Analysis Required. Before we determine the solution, we need to assess the problem and work with our stakeholders for a sustainable recommendation. We will be looking at this for the 2008-2009-budget submission. We were not able to meet the recommended timeline due to Oil Spill response and will continue this for the future.	Will Be Implemented in the Future	Budget challenges have delayed implementation of this recommendation.

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-3. The Mayor should require each department's annual budget to include a line item request for disaster preparedness related resources, which should be prepared and approved consistent with documented programmatic need. The Board of Supervisors should approve these funding requests.	Mayor	Requires Further Analysis	The Mayor's Office relies on departments to submit budget requests for disaster related resources as needed.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-4. To provide for monitoring commitment to grant-funded projects, the City's revised Emergency Operations Plan should incorporate the grant related requirements of the Mayor's Directive of May 10, 2006. Beginning with its 2007 Annual Report, the Department of Emergency Management should include performance benchmarks and requirements related to grant acquired equipment and programs.	Emergency Management	Requires Further Analysis	Further Analysis Required. The purpose of this recommendation is to insure that grant funds are used to insure sustainability – both for replacement, and maintenance of equipment and supplies. – We will be looking at this for the 2008-2009 budget submission. Since the publication of this report the SUASI is working on a regional assessment to assist in this. Also contained in Mayor's Executive Directive 07-10.	Recommendation Implemented	All grant requests for money directly controlled by DEM are required to include performance benchmarks and sustainment plans before they can be considered for funding.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-4. To provide for monitoring commitment to grant-funded projects, the City's revised Emergency Operations Plan should incorporate the grant related requirements of the Mayor's Directive of May 10, 2006. Beginning with its 2007 Annual Report, the Department of Emergency Management should include performance benchmarks and requirements related to grant acquired equipment and programs.	Mayor	Requires Further Analysis	The Mayor's Office supports the Department of Emergency Management's response.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-5. The Resources Management Planning Committee, chaired by the General Services Agency, should continue as the workgroup for logistical planning under the Department of Emergency Management's revised centralized committee and workgroup structure.	Emergency Management	Recommendation Implemented	Fully Implemented. Logistics coordinator arrived in Janaury 2008 and is working closely with GSA. In Mayor's Executive Directive 07-10.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-6. The Resources Management Planning Committee should devise a plan to centralize storage and maintenance of appropriate equipment by December 31, 2007.	Emergency Management	Requires Further Analysis	Further Analysis Required. DEM will work with the committee to work on this recommendation. Funding, lack of appropriate space and other considerations may not allow for centralization. DEM believes a plan can be formulated by June 30, 2008. In Mayor's Executive Directive 07-10.	Will Not Be Implemented: Not Warranted or Not Reasonable	The current City construct does not support the idea of centralized storage and maintenance. As an alternative a City resource catalog has been developed so that all know what is available while maintaining the department's responsibility for storage and upkeep.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-7. By December 31, 2007, the Mayor should provide the Department of Emergency Management and the General Services Agency clear and specific authority to review the status of equipment obtained under Homeland Security grant funding and to propose a plan to coordinate the funding of equipment maintenance and storage across departmental lines where appropriate.	Emergency Management	Requires Further Analysis	Further Analysis Required. DEM and GSA already have the authority. DEM maintains an inventory, completed by departments, of the equipment obtained through homeland security funding. The Resource Committee will be tasked with working on a plan for all emergency related equipment and supplies as well as maintenance of that equipment. This is a long term project that may involve the development/acquisition of software to be integrated into the City system and used on a daily basis by identified departments. In Mayor's Executive Directive 07-10.	Requires Further Analysis	DEM and GSA already have the authority. DEM maintains an inventory, completed by departments, of the equipment obtained through homeland security funding. The Resource Committee will be tasked with working on a plan for all emergency related equipment and supplies as well as maintenance of that equipment. This is a long term project that may involve the development/acquisition of software to be integrated into the City system and used on a daily basis by identified departments. In Mayor's Executive Directive 07-10. Unknown time frame:
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-7. By December 31, 2007, the Mayor should provide the Department of Emergency Management and the General Services Agency clear and specific authority to review the status of equipment obtained under Homeland Security grant funding and to propose a plan to coordinate the funding of equipment maintenance and storage across departmental lines where appropriate.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	This does not fall within the purview of the Mayor's Office. However, the Mayor's Office support the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-8. The Mayor and the Board of Supervisors should fully fund and staff the Department of Emergency Management and the General Services Agency to enable them to coordinate maintenance and security of all disaster equipment across departmental lines by FY09.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-CII, V-C6, V-DI2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-8. The Mayor and the Board of Supervisors should fully fund and staff the Department of Emergency Management and the General Services Agency to enable them to coordinate maintenance and security of all disaster equipment across departmental lines by FY09.	Emergency Management	Recommendation Implemented	Agree and partially Implemented. General funding for logistics positions was provided to DEM, Police, Sheriff and DPH in the 2007-2008 budget. GSA was not provided a position.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-8. The Mayor and the Board of Supervisors should fully fund and staff the Department of Emergency Management and the General Services Agency to enable them to coordinate maintenance and security of all disaster equipment across departmental lines by FY09.	Mayor	Requires Further Analysis	Any Department of Emergency Management and , General Services Agency funding requests will be carefully reviewed and assessed once they are submitted to the Mayor's Office.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A1. The Department of Building Inspection, coordinating with the Department of Emergency Management, should survey each essential Departmental Operation Command Center or alternate DOC for seismic safety and, if it is not safe, determine whether it is City-owned by December 31, 2007.	Building Inspection	Requires Further Analysis	The Department of Building Inspection (DBI) is in the process of creating a Building Occupancy Resumption Program for City owned and leased buildings (City BORP) modeled after the BORP for private buildings. However, DBI does not have adequate staff (nor is it our mission) to perform seismic safety studies of these buildings. In general, such a study would be conducted by the Department of Public Works (DPW) Bureau of Engineering. In fact a seismic study of many City owned buildings was done a number of years ago.	Will Be Implemented in the Future	DBI is working with DEM to determine if all DOC's have been surveyed by DPW and this study should be completed this year. The ownership of all the DOC's has been determined.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A1. The Department of Building Inspection, coordinating with the Department of Emergency Management, should survey each essential Departmental Operation Command Center or alternate DOC for seismic safety and, if it is not safe, determine whether it is City-owned by December 31, 2007.	Emergency Management	Will Be Implemented in the Future	Agree w/Future Implementation. DEM will work with the appropriate City Departments and seek funding for this study. Contained in Mayor's Executive Directive 07-10.	Will Be Implemented in the Future	DEM will work with the appropriate City Departments and seek funding for this study in upcoming grant applications. Contained in Mayor's Executive Directive 07-10. Anticipated timeframe for funding: January 2010.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A1. The Department of Building Inspection, coordinating with the Department of Emergency Management, should survey each essential Departmental Operation Command Center or alternate DOC for seismic safety and, if it is not safe, determine whether it is City-owned by December 31, 2007.	General Services Agency - Public Works	Will Be Implemented in the Future	This will be implemented in the future; however, we believe that the responsible lead agency is the Department of Emergency Management (DEM), not the Department of Public Works (DPW). DEM will coordinate with DBI, in conjunction with the All Hazard Strategic Plan. DPW could assist in the survey/evaluation of a potential DOC facilities' seismic strength, if requested. Appropriate funding will need to be appropriated to conduct the survey.	Will Not Be Implemented: Not Warranted or Not Reasonable	This will be implemented in the future; however, we believe that the responsible lead agency is the Department of Emergency Management (DEM), not the Department of Public Works (DPW). DEM has taken the lead to identify the primary and alternative locations of all DOCs.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A2. If the site of the Departmental Operation Command Center or alternate DOC is determined to be seismically unsafe, the Department of Emergency Management should, by June 30, 2008, direct the Department to relocate the DOC to a seismically safe location.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A2. If the site of the Departmental Operation Command Center or alternate DOC is determined to be seismically unsafe, the Department of Emergency Management should, by June 30, 2008, direct the Department to relocate the DOC to a seismically safe location.	Emergency Management	Requires Further Analysis	Further Analysis Required. DEM will make every effort to work with departments on solutions, and make appropriate recommendations, however the location of the department DOC will remain the purview of the department head.	Requires Further Analysis	DEM will make every effort to work with departments on solutions, and make appropriate recommendations, however the location of the department DOC will remain the purview of the department head. Implementation Date: Unknown
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A2. If the site of the Departmental Operation Command Center or alternate DOC is determined to be seismically unsafe, the Department of Emergency Management should, by June 30, 2008, direct the Department to relocate the DOC to a seismically safe location.	General Services Agency - Public Works	Will Be Implemented in the Future	This will be implemented in the future; however, we believe that the responsible lead agency is DEM, not DPW. DEM will take the lead and, after completion of the seismic safety survey, issue appropriate recommendations, which may include co-locating a DOC. If requested, DPW could assist in the survey/evaluation of a potential DOC facilities' seismic strength. Funding for the new site/facility evaluation and the move/renovation of each DOC would need to be appropriated.	Will Not Be Implemented: Not Warranted or Not Reasonable	This will be implemented in the future; however, we believe that the responsible lead agency is DEM, not DPW. DEM will take the lead and, after completion of the seismic safety survey, issue appropriate recommendations, which may include co-locating a DOC. If requested, DPW could assist in the survey/evaluation of a potential DOC facilities' seismic strength. Funding for the new site/facility evaluation and the move/renovation of each DOC would need to be appropriated.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	Emergency Management	Will Be Implemented in the Future	Agree w/Future Implementation. This is a citywide effort and will require appropriate funding.	Requires Further Analysis	DEM will take the lead and, after completion of the seismic safety survey, issue appropriate recommendations, which may include co-locating a DOC.

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	General Services Agency - Public Works	Will Be Implemented in the Future	This will be implemented in the future; however, we believe that the responsible lead agency is DEM, not DPW. Based on IV-A1 and IV-A2 findings above, if requested DPW could assist in the survey/evaluation of a potential facilities' seismic strength; and propose adequate funding for the renovation of each DOC for the Capital Plan and for future appropriation.	Will Not Be Implemented: Not Warranted or Not Reasonable	This will be implemented in the future; however, we believe that the responsible lead agency is DEM, not DPW. Based on IV-A1 and IV-A2 findings above, if requested DPW could assist in the survey/evaluation of a potential facilities' seismic strength; and propose adequate funding for the renovation of each DOC for the Capital Plan and for future appropriation.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	Mayor	Requires Further Analysis	The Mayor's Office carefully reviews all requests for capital financing within the citywide Capital Planning Committee.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B1. The Department of Emergency Management should conduct an annual inspection of the Departmental Operation Command Center and alternate DOC of each department with a major defined disaster response role, catalog standardized equipment, including back-up generator power, coordinate its list with the General Services Agency and the Resource Workgroup, and recommend procurement. The first review should be completed by December 31, 2007, and the status of the standardized equipment and generator power should be included in DEM's annual report thereafter.	Emergency Management	Will Be Implemented in the Future	Agree partially. GSA has begun a survey of all generators and fuel tanks available to City agencies. In addition, DEM is in the process of funding a study, to work with the GSA survey to determine actual power needs. This study will not be completed by December 31, 2007. DEM has grant funded a study, due in September 2008,	Will Be Implemented in the Future	A DOC workgroup has developed standards for departments to follow. The generator survey is complete and some departments are undertaking actions to purchase and install back up power. Current budget is in questions. Implementation Date: Unknown
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B2. Each department with a major defined disaster response role should be responsible for requesting funding to equip a Departmental Operation Command Center and an alternate DOC, including fixed generator power by the end of fiscal 2008.	Emergency Management	Requires Further Analysis	Further Analysis Required. DEM has provided funding to a number of departments to equip a standard DOC. Once the generator survey is complete, the power analysis is complete, and the seismic studies are complete, DEM, working with GSA and other designated departments will coordinate a request for appropriate resources. Expect this to be accomplished by June 30, 2008. Now September 2008.	Will Be Implemented in the Future	A DOC workgroup has developed standards for departments to follow. A number of departments have upgraded their DOCs. A one million dollar grant was recently released for the upgrade of the Police Department DOC as they move to their new location in the Potrero district. Ongoing implementation as funds become available.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B3. Beginning in fiscal year 2008, the Mayor and the Board of Supervisors should annually appropriate funding to equip DOCs with disaster response equipment, including fixed generator power. This funding should also provide for maintenance and replacement.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cii, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B3. Beginning in fiscal year 2008, the Mayor and the Board of Supervisors should annually appropriate funding to equip DOCs with disaster response equipment, including fixed generator power. This funding should also provide for maintenance and replacement.	Emergency Management	Requires Further Analysis	Further Analysis Required. See response above.	Will Be Implemented in the Future	A DOC workgroup has developed standards for departments to follow. Budget resources must be forthcoming in order to fully implement this item. Ongoing implementation as funds become available.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B3. Beginning in fiscal year 2008, the Mayor and the Board of Supervisors should annually appropriate funding to equip DOCs with disaster response equipment, including fixed generator power. This funding should also provide for maintenance and replacement.	Mayor	Requires Further Analysis	Funding requests for FY09 will be carefully reviewed and assessed once they are submitted to the Mayor's Office.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B4. The Emergency Resource Management Planning Workgroup of the General Services Agency should maintain a separate and current list of fixed and portable generators dedicated to the use by Departmental Operation Command Centers of departments with a major defined disaster response role for the allocation of fuel.	Emergency Management	Recommendation Implemented	Fully Implemented. GSA is currently conducting a survey.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B5. The Mayor should direct the Department of Emergency Management and the Department of Building Inspection to work together to develop rules and regulations that would allow the expedited placement of fixed generators at Departmental Operation Command Centers and alternate DOCs in departments with a major defined disaster response role.	Building Inspection	Requires Further Analysis	Fixed emergency generators at DOCs will provide needed power in an emergency. However, DPW Bureau of Architecture must provide the design for DBI to review. DBI issues building permits, we do not create the design. The Planning Department may also require review of any proposed plans. A major problem will be the refueling of these generators.	Recommendation Implemented	DBI has added fixed emergency generators to their list of priority processing in 2009. DBI will plan check and issue permits submitted by the City for the installation of these generators in an expedited manner.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B5. The Mayor should direct the Department of Emergency Management and the Department of Building Inspection to work together to develop rules and regulations that would allow the expedited placement of fixed generators at Departmental Operation Command Centers and alternate DOCs in departments with a major defined disaster response role.	Emergency Management	Requires Further Analysis	Further Analysis is Required. Once the power assessment is complete, DEM will work with appropriate departments to obtain and place generators where there is a determined need. DEM will defer to DPW and DBI regarding the necessity for new regulations.	Will Be Implemented in the Future	A DOC workgroup has developed standards for departments to follow.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B5. The Mayor should direct the Department of Emergency Management and the Department of Building Inspection to work together to develop rules and regulations that would allow the expedited placement of fixed generators at Departmental Operation Command Centers and alternate DOCs in departments with a major defined disaster response role.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The Mayor's Office supports the Department of Emergency Management's response:	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B6. Until fixed generators are in place, departments with a major defined disaster response role should budget for, and the relevant Commissions, the Mayor and the Board of Supervisors should approve back-up portable generators, capable of supporting multiple computer and communication devices, and dedicated to the Departmental Operations Command Center.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-1, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B6. Until fixed generators are in place, departments with a major defined disaster response role should budget for, and the relevant Commissions, the Mayor and the Board of Supervisors should approve back-up portable generators, capable of supporting multiple computer and communication devices, and dedicated to the Departmental Operations Command Center.	Emergency Management	Requires Further Analysis	Further Analysis Required. See response to IV-B5.	Will Be Implemented in the Future	A DOC workgroup has developed standards for departments to follow. Budget resources must be forthcoming in order to fully implement this item.

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B6. Until fixed generators are in place, departments with a major defined disaster response role should budget for, and the relevant Commissions, the Mayor and the Board of Supervisors should approve back-up portable generators, capable of supporting multiple computer and communication devices, and dedicated to the Departmental Operations Command Center.	Mayor	Requires Further Analysis	Funding requests for FY09 will be carefully reviewed and assessed once they are submitted to the Mayor's Office.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cii, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Emergency Management	Requires Further Analysis	Further Analysis Required. Grant funding is no longer available at a rate it once was, however there is still funding for mandated training Departments, with guidance from DEM, have been identifying the training strategy for employees based on their identified responsibilities during disasters and providing such training. DEM defers to DHR regarding their training plan for Disaster Service Workers. DEM acknowledges that we need to work with all departments on integrating disaster planning and training into their routine job responsibilities. The Mayor's Directive appointing Disaster Preparedness Coordinators was the first step in this process.	Requires Further Analysis	Grant funding is no longer available at a rate it once was, however there is still funding for mandated training. Departments, with guidance from DEM, have been identifying the training strategy for employees based on their identified responsibilities during disasters and providing such training. DEM defers to DHR regarding their training plan for Disaster Service Workers. DEM acknowledges that we need to work with all departments on integrating disaster planning and training into their routine job responsibilities. The Mayor's Directive appointing Disaster Preparedness Coordinators was the first step in this process. Timeframe Unknown – this is an ongoing project.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	DHR cannot respond to this, as this authority rests with the Mayor and Board of Supervisors. However, DHR has developed a DSW training curriculum for all City employees available free online or through group/facilitated training via packets that DHR distributed to all City departments. Moreover, DHR has developed a free personal preparedness training curriculum in partnership with the American Red Cross that is available to all City employees online and through group or facilitated training.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Mayor	Requires Further Analysis	The Mayor's Office support the response by the Department of Emergency Management	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci2. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to provide an adequate number of reader devices and laptops in order to process returning Disaster Service Workers.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	See response by DHR below.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci2. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to provide an adequate number of reader devices and laptops in order to process returning Disaster Service Workers.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	DHR does not have the authority to submit such requests to the federal government; rather, such requests must be submitted through the Super Urban Area Security Initiative (SUASI). However, in March 2008 DHR is conducting an exercise to test the City's Employee and Volunteer Management System and handheld devices; we believe that a successful exercise will support SUASI's request for federal grant funding to purchase additional handheld devices.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci3. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to upgrade the City's Disaster Service Workers' data management program to include skills and expertise of City employees pertinent to disaster response. The Department of Emergency Management should report on the upkeep of the data in its annual report.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	See response by DHR below.	**	

(1) "--" Department did not respond with one of the four required actions.
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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci3. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to upgrade the City's Disaster Service Workers' data management program to include skills and expertise of City employees pertinent to disaster response. The Department of Emergency Management should report on the upkeep of the data in its annual report.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	Not reasonable. However, DHR has issued a memorandum to all City departments requiring that they enter employee skills data into PeopleSoft by June 2008.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii1. Through the San Francisco Employees' Retirement System, the Department of Emergency Management should direct a questionnaire to retired City employees inquiring whether they reside in San Francisco or northern San Mateo County and would be willing to volunteer.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Agree with Retirement System response below.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii1. Through the San Francisco Employees' Retirement System, the Department of Emergency Management should direct a questionnaire to retired City employees inquiring whether they reside in San Francisco or northern San Mateo County and would be willing to volunteer.	Retirement System	Recommendation Implemented	The Retirement System is statutorily restricted in the use of its data and correspondence by federal, state, and local law. (e.g. home address of current and former safety officers may not be disclosed) As of July 1, 2008 the Retirement System will communicate information related to disaster planning to active and retired members through its newsletters and web site.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii2. The Department of Emergency Management should identify which City residents who volunteer have skills essential to disaster response. The selected volunteers could be sworn in as retired worker volunteers, be issued Emergency Identification Cards, and trained in NIMS and ICS. Volunteer status should be renewed annually.	Emergency Management	Will Be Implemented in the Future	Agree in Concept with following future implementation: DHR is working regionally on a Volunteer Management System that will record skills and pre designate volunteers. They are beginning with City employees, who are Disaster Service Workers in phase One. Phase Two will include reaching out to the community, including retired persons, to pre designate them as volunteers as well and record their skills.	Requires Further Analysis	DHR is working regionally on a Volunteer Management System that will record skills and pre designate volunteers. They are beginning with City employees, who are Disaster Service Workers in phase One. Phase Two will include reaching out to the community, including retired persons, to pre designate them as volunteers as well and record skill sets. Estimated Timeframe: January 2010 to begin implementation.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii2. The Department of Emergency Management should identify which City residents who volunteer have skills essential to disaster response. The selected volunteers could be sworn in as retired worker volunteers, be issued Emergency Identification Cards, and trained in NIMS and ICS. Volunteer status should be renewed annually.	Retirement System	Recommendation Implemented	The Retirement System is I statutorily restricted in the use of its data and correspondence by federal, state, and local law. (e.g. home address of current and former safety officers may not be disclosed) The Retirement System will include information will communicate information to active and retired members through its newsletters. In addition, as of July 1, 2008 the Retirement System will work with Emergency Management and Human Resources to advise prospective retirees of the opportunity to volunteer as disaster workers as they apply for retirement.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii1. The Mayor should provide the Department of Emergency Management with the authority to require departments to certify to the DEM that its responders and management personnel in Departmental Operation Centers or in the City's Operation Command Center have achieved the required level of NIMS and ICS training.	Emergency Management	Recommendation Implemented	Fully implemented. DEM consistently works with departments to provide us with their up to date certification of training. DHR is currently requesting departments to enter that information in PeopleSoft and will make those reports available to DEM. In addition, DEM and the Bay Area SUASI are looking at a credentialing system for those trained in the required NIMS and ICS courses.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii1. The Mayor should provide the Department of Emergency Management with the authority to require departments to certify to the DEM that its responders and management personnel in Departmental Operation Centers or in the City's Operation Command Center have achieved the required level of NIMS and ICS training.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	DHR has no authority over the Mayor or DEM. However, DHR has issued a memorandum to all City departments requiring that they complete all required NIMS and ICS training by June 2008.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii1. The Mayor should provide the Department of Emergency Management with the authority to require departments to certify to the DEM that its responders and management personnel in Departmental Operation Centers or in the City's Operation Command Center have achieved the required level of NIMS and ICS training.	Mayor	Recommendation Implemented	The Mayor's Office supports the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii2. The Mayor should require departments to maintain this information in the personnel file of each employee.	Emergency Management	Recommendation Implemented	Fully Implemented	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii2. The Mayor should require departments to maintain this information in the personnel file of each employee.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	DHR has no authority over the Mayor or DEM.	**	

(1) "--" Department did not respond with one of the four required actions.
"****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii2. The Mayor should require departments to maintain this information in the personnel file of each employee.	Mayor	Recommendation Implemented	Agree and implemented. The Mayor's Office supports the Department of Emergency Management and Department of Human Resources responses.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii3. The Department of Emergency Management, working with the Department of Human Resources, should obtain and, subsequently, maintain a data management system that cross-references the mandated NIMS and ICS training levels with job assignments of each departmental personnel expected to operate from Departmental Operation Centers, the Emergency Operation Center or at an incident site	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Agree with concept, defer to DHR on implementation. DHR is actively working on implementing this appropriately.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii3. The Department of Emergency Management, working with the Department of Human Resources, should obtain and, subsequently, maintain a data management system that cross-references the mandated NIMS and ICS training levels with job assignments of each departmental personnel expected to operate from Departmental Operation Centers, the Emergency Operation Center or at an incident site	Human Resources	Recommendation Implemented	Employees with pre-designated roles and responsibilities in a disaster are required to complete all required NIMS and ICS training and enter it into PeopleSoft by June 2008.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii3. The Department of Emergency Management, working with the Department of Human Resources, should obtain and, subsequently, maintain a data management system that cross-references the mandated NIMS and ICS training levels with job assignments of each departmental personnel expected to operate from Departmental Operation Centers, the Emergency Operation Center or at an incident site	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The Mayor's Office supports the Department of Human Resources' response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D1. The Department of Emergency Management should coordinate tabletop, functional and full-scale drills and training across departmental lines, and monitor and verify the adequacy of the drills to determine if the City is improving our emergency response capabilities.	Emergency Management	Recommendation Implemented	Agree and Implemented. DEM produces drills according to Homeland Security Exercise Evaluation Program guidelines. It is a requirement of this program that After Action Reports be produced and improvement plans be formulated. Beginning in January 2006, DEM created a multi-agency, multi discipline design team. In January 2007, DEM published a 24 month exercise strategy. DEM maintains a master improvement plan for all exercises and events.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D1. The Department of Emergency Management should coordinate tabletop, functional and full-scale drills and training across departmental lines, and monitor and verify the adequacy of the drills to determine if the City is improving our emergency response capabilities.	Fire Department	Recommendation Implemented	Agree and Implemented. The SFFD continues to participate in any readiness, preparedness or response drills and exercises to the extent possible, allowing for emergency operational needs of the public, the city and the system at the time of the drills.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D2. The Department of Emergency Management should have the authority to require departments with major defined roles to participate in any drill or exercise in ratio to the role they would play in a real life scenario.	Emergency Management	Recommendation Implemented	Agree and Implemented. DEM coordinates closely with departments and encourages them to participate at the required level. Staffing concerns for day to day responsibilities, lack of funding for overtime and backfill may inhibit the ability of a particular department to fully participate.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D2. The Department of Emergency Management should have the authority to require departments with major defined roles to participate in any drill or exercise in ratio to the role they would play in a real life scenario.	Fire Department	Recommendation Implemented	Agree and Implemented. The SFFD continues to participate in any readiness, preparedness or response drills and exercises to the extent possible, allowing for emergency operational needs of the public, the city and the system at the time of the drills.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D3. NERT should always be solicited to provide volunteer "victims" to participate in full-scale drills. NERT leaders should be asked to participate in table top and functional exercises.	Emergency Management	Will Be Implemented in the Future	Agree w/Future Implementation. NERT, as well as schools, etc, are resources for "victims". NERT is in the process of developing training for Block Captains. Once designated, they can be included in appropriate exercises and drills.	Recommendation Implemented	Implemented by the SFFD.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D3. NERT should always be solicited to provide volunteer "victims" to participate in full-scale drills. NERT leaders should be asked to participate in table top and functional exercises.	Fire Department	Recommendation Implemented	Agree and Implemented. NERT drills typically require volunteer victims in an effort to model real-life scenarios. In addition, NERT volunteers are requested to participate in the capacity in which they are trained and authorized to respond in a disaster.	**	

(1) "-" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D4. To measure the performance of and improve disaster response capabilities in all City departments, the Mayor should direct all departments to report all performance measures and improvements to the Department of Emergency Management.	Emergency Management	Will Be Implemented in the Future	Agree w/Future Implementation. DEM has requested that part of the Strategic plan in development make recommendations regarding performance measures. Part of Strategic Plan – Implementation Roadmap.	Recommendation Implemented	The strategic plan provides milestones and performance measures.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D4. To measure the performance of and improve disaster response capabilities in all City departments, the Mayor should direct all departments to report all performance measures and improvements to the Department of Emergency Management.	Mayor	Will Be Implemented in the Future	The Mayor's Office support the Department of Emergency Management's response.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D5. City-employee-drill participants should always write the After Action Reports to encourage a sense of departmental "ownership."	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree. In order for a contractor to write an after action report, that contractor must interview the participants, controllers and evaluators in any exercise. Individual departments are expected to write the after action report based on their participation and provide that to the person who writes the comprehensive after action. This provides a level of objectivity to the process and insures the completion of the full report. DEM expects the Exercise Design team to take ownership of the After Action Reporting process which includes a 'hot wash' and an after action conference that encourages full participation.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D6. The Department of Emergency Management should take the lead in institutionalizing the SMART goal setting system (specific, measurable, achievable, relevant and time-based goals) after the release of After Action Reports to identify the critical issues that need improvement and make corrections.	Emergency Management	Recommendation Implemented	Agree and Implemented. This is accomplished through the Master Improvement Plan.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D7. The Mayor should provide the Department of Emergency Management with the authority to carry out the functions needed to improve practice on emergency response procedures and provide the Department with the staff to do so.	Emergency Management	Recommendation Implemented	Agree and partially implemented. DEM was provided with additional general fund positions in the current fiscal year. The Strategic Plan process will provide the City with recommendations on future organizational structure.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D7. The Mayor should provide the Department of Emergency Management with the authority to carry out the functions needed to improve practice on emergency response procedures and provide the Department with the staff to do so.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The Mayor's Office supports the Department of Emergency Management's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D8. Beginning with its 2007 Annual Report, the Department of Emergency Management should report on gaps in emergency response capabilities identified in exercises and drills, and recommended corrective actions.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D8. Beginning with its 2007 Annual Report, the Department of Emergency Management should report on gaps in emergency response capabilities identified in exercises and drills, and recommended corrective actions.	Emergency Management	Recommendation Implemented	Agree and Implemented. The Master Improvement Plan can be presented as part of the Annual Report.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-E1. The Civil Grand Jury urges the Department of Emergency Management to solicit funding to continue making the training program at Texas A&M available to City employees.	Emergency Management	Recommendation Implemented	Agree and Implemented. We have next class scheduled for June 2008.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B1. In its revised Emergency Operations Plan, the Department of Public Health should specifically delegate responsibilities for all aspects of disaster planning and operations within the Department.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B1. In its revised Emergency Operations Plan, the Department of Public Health should specifically delegate responsibilities for all aspects of disaster planning and operations within the Department.	Public Health	Recommendation Implemented	Agree - This already occurs – the Office of Policy and Planning is the section that has centralized authority for coordination of disaster planning for the Department. A revision of the DPH EOP will be done as soon as the CCSF EOP revision is completed. This in order to assure that the DPH EOP complies and is coordinated with the City wide EOP. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B2. In its revised Emergency Operations Plan, the Director of Public Health should designate the Medical Director of the Emergency Medical Services Agency as the coordinator of medical disaster planning and response.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B2. In its revised Emergency Operations Plan, the Director of Public Health should designate the Medical Director of the Emergency Medical Services Agency as the coordinator of medical disaster planning and response.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – The Department agrees that the EMS Medical Director and the EMSA should be included in all disaster planning; however, the Department of Health has many other sections that have LARGE roles in disaster planning; Occupational Safety and Health, Environmental Health, Communicable Disease Control, Primary Care and the Hospitals. For this reason, the Director of Health designated the Office of Policy and Planning as the entity with DPH to coordinate all disaster planning activities.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B2. In its revised Emergency Operations Plan, the Director of Public Health should designate the Medical Director of the Emergency Medical Services Agency as the coordinator of medical disaster planning and response.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – The Department agrees that the EMS Medical Director and the EMSA should be included in all disaster planning; however, the Department of Health has many other sections that have LARGE roles in disaster planning; Occupational Safety and Health, Environmental Health, Communicable Disease Control, Primary Care and the Hospitals. For this reason, the Director of Health designated the Office of Policy and Planning as the entity with DPH to coordinate all disaster planning activities. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B3. In its revised Emergency Operations Plan, the Department of Public Health should require that the Medical Director of the Medical Emergency Services Agency or designee participate with all sections of the Department in their medical disaster planning and activities.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.1. Agree with DPH response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B3. In its revised Emergency Operations Plan, the Department of Public Health should require that the Medical Director of the Medical Emergency Services Agency or designee participate with all sections of the Department in their medical disaster planning and activities.	Emergency Medical Services Agency	Recommendation Implemented	Agree – This already occurs. The EMS Medical Director and the EMSA are included in disaster planning with other sections of the Department: Occupational Safety and Health, Environmental Health, Communicable Disease Control, Primary Care and the Hospitals. The Office of Policy and Planning who acts as the overall coordinator for disaster planning activities conducts weekly DPH Disaster Steering Meetings - EMS is an active participant in these meetings. EMS is always encouraged and sometimes mandated to join in planning efforts of the other sections. The Department's approach to disaster/emergency planning is inclusive in nature	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B3. In its revised Emergency Operations Plan, the Department of Public Health should require that the Medical Director of the Medical Emergency Services Agency or designee participate with all sections of the Department in their medical disaster planning and activities.	Public Health	Recommendation Implemented	Agree – This already occurs. The EMS Medical Director and the EMSA are included in disaster planning with other sections of the Department: Occupational Safety and Health, Environmental Health, Communicable Disease Control, Primary Care and the Hospitals. The Office of Policy and Planning who acts as the overall coordinator for disaster planning activities conducts weekly DPH Disaster Steering Meetings - EMS is an active participant in these meetings. EMS is always encouraged and sometimes mandated to join in planning efforts of the other sections. The Department's approach to disaster/emergency planning is inclusive in nature. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B4. As the planning and operational arm of disaster preparedness, either the Medical Director of the Medical Emergency Services Agency or designee should be present at all disaster related workgroups, task forces, exercises and committees where the Department of Public Health has representation.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	

(1) "-" Department did not respond with one of the four required actions.
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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B4. As the planning and operational arm of disaster preparedness, either the Medical Director of the Medical Emergency Services Agency or designee should be present at all disaster related workgroups, task forces, exercises and committees where the Department of Public Health has representation.	Emergency Medical Services Agency	Recommendation Implemented	Agree – This already occurs. The EMSA and EMS Medical Director are included in all disaster related work groups; task forces, exercises and committees that involve planning for Pre-hospital and Emergency care.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B4. As the planning and operational arm of disaster preparedness, either the Medical Director of the Medical Emergency Services Agency or designee should be present at all disaster related workgroups, task forces, exercises and committees where the Department of Public Health has representation.	Public Health	Recommendation Implemented	Agree – This already occurs. The EMSA and EMS Medical Director are included in all disaster related work groups; task forces, exercises and committees that involve planning for Pre-hospital and Emergency care. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B5. The Medical Health Operational Area Coordinator or designee and staff should begin immediate participation in pre-disaster regional planning workgroups and committee meetings to be familiar with the plans, rules, regulations and staff counterparts from other jurisdictions.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B5. The Medical Health Operational Area Coordinator or designee and staff should begin immediate participation in pre-disaster regional planning workgroups and committee meetings to be familiar with the plans, rules, regulations and staff counterparts from other jurisdictions.	Emergency Medical Services Agency	Recommendation Implemented	Agree – Dr. Brown, the Medical Director (or his designee) are already involved with regional disaster planning efforts and regularly attend SUASI meetings in the East Bay and the Regional MHOAC meetings.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B5. The Medical Health Operational Area Coordinator or designee and staff should begin immediate participation in pre-disaster regional planning workgroups and committee meetings to be familiar with the plans, rules, regulations and staff counterparts from other jurisdictions.	Public Health	Recommendation Implemented	Agree – Dr. Brown, the Medical Director (or his designee) are already involved with regional disaster planning efforts and regularly attend SUASI meetings in the East Bay and the Regional MHOAC meetings. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C1. The Emergency Medical Services Agency should develop a clearly defined and comprehensive program-staffing plan to ensure the professionalism and consistency of medical disaster planning, the maintenance of programs and equipment initiated or acquired under the grant programs, and complete successfully the emergency/disaster tasks required.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C1. The Emergency Medical Services Agency should develop a clearly defined and comprehensive program-staffing plan to ensure the professionalism and consistency of medical disaster planning, the maintenance of programs and equipment initiated or acquired under the grant programs, and complete successfully the emergency/disaster tasks required.	Emergency Medical Services Agency	Recommendation Implemented	Agree – The EMSA already has a staffing plan for the regulatory areas under their responsibility. They do not need to be concerned about maintenance of programs and equipment that fall under the purview of other sections in the Department. The EMSA main function by law is regulatory in nature and they do the job in a professional fashion.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C1. The Emergency Medical Services Agency should develop a clearly defined and comprehensive program-staffing plan to ensure the professionalism and consistency of medical disaster planning, the maintenance of programs and equipment initiated or acquired under the grant programs, and complete successfully the emergency/disaster tasks required.	Public Health	Recommendation Implemented	Agree – The EMSA already has a staffing plan for the regulatory areas under their responsibility. They do not need to be concerned about maintenance of programs and equipment that fall under the purview of other sections in the Department. The EMSA main function by law is regulatory in nature and they do the job in a professional fashion. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C2. The Department of Public Health should budget for and the Public Health Commission should approve the clearly defined and comprehensive program-staffing plan proposed by the Emergency Medical Services Agency by FY09.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C2. The Department of Public Health should budget for and the Public Health Commission should approve the clearly defined and comprehensive program-staffing plan proposed by the Emergency Medical Services Agency by FY09.	Emergency Medical Services Agency	Recommendation Implemented	Agree – The department should budget and the Commission approve the emergency/disaster staffing plan proposed by functional area for the entire department – not just the EMS agency. Funding was approved in FY 07-08 for a new logistics planner. This funding will be continued in the FY 08-09 budget	**	

(1) "-" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C2. The Department of Public Health should budget for and the Public Health Commission should approve the clearly defined and comprehensive program-staffing plan proposed by the Emergency Medical Services Agency by FY09.	Public Health	Recommendation Implemented	Agree – The department should budget and the Commission approve the emergency/disaster staffing plan proposed by functional area for the entire department – not just the EMS agency. <i>Funding was approved in FY 07-08 for a new logistics planner. This funding will be continued in the FY 08-09 budget</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C3. In order for the Department of Public Health to carry out its disaster response functions, the position of Disaster Preparedness Coordinator in the Department of Public Health should be a dedicated disaster position.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C3. In order for the Department of Public Health to carry out its disaster response functions, the position of Disaster Preparedness Coordinator in the Department of Public Health should be a dedicated disaster position.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – DPH is committed to Disaster Planning and has many general fund positions whose responsibilities include disaster preparedness planning. In fact, the grant funded position that acted in this role was transitioned to general fund over a year ago because of the Department's commitment to these efforts. This position still spends 90% of her time on disaster planning and preparedness. DPH believes that emergency/disaster planning should be fully integrated in the Department's everyday functions. The Director of Health assigned the Deputy Director of Health/ Policy and Administration to represent the Department as the Disaster Preparedness Coordinator because of the high level of commitment he sees in this important area. The Deputy Director of Health does have experience and training in emergency response and is well qualified for her role in coordinating disaster response efforts.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C3. In order for the Department of Public Health to carry out its disaster response functions, the position of Disaster Preparedness Coordinator in the Department of Public Health should be a dedicated disaster position.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – DPH is committed to Disaster Planning and has many general fund positions whose responsibilities include disaster preparedness planning. In fact, the grant funded position that acted in this role was transitioned to general fund over a year ago because of the Department's commitment to these efforts. This position still spends 90% of her time on disaster planning and preparedness. DPH believes that emergency/disaster planning should be fully integrated in the Department's everyday functions. The Director of Health assigned the Deputy Director of Health/ Policy and Administration to represent the Department as the Disaster Preparedness Coordinator because of the high level of commitment he sees in this important area. The Deputy Director of Health does have experience and training in emergency response and is well qualified for her role in coordinating disaster response efforts. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C4. The Department of Public Health should assign the new position of Disaster Preparedness Coordinator to the Emergency Medical Services Agency. The incumbent would act as a senior manager dedicated to medical disaster preparedness, oversee and implement planning and preparedness, act as a bridge between planning and operations, and as a liaison with the Department of Emergency Management. The position's job description should include professional medical disaster response experience.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C4. The Department of Public Health should assign the new position of Disaster Preparedness Coordinator to the Emergency Medical Services Agency. The incumbent would act as a senior manager dedicated to medical disaster preparedness, oversee and implement planning and preparedness, act as a bridge between planning and operations, and as a liaison with the Department of Emergency Management. The position's job description should include professional medical disaster response experience.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – See note above. We do not believe that a new individual should be hired for this role. The Director believes it should be continue to be located in Central Administration – Office of Policy and Planning because OPP does planning the entire departmental activities.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C4. The Department of Public Health should assign the new position of Disaster Preparedness Coordinator to the Emergency Medical Services Agency. The incumbent would act as a senior manager dedicated to medical disaster preparedness, oversee and implement planning and preparedness, act as a bridge between planning and operations, and as a liaison with the Department of Emergency Management. The position's job description should include professional medical disaster response experience.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – See note above. We do not believe that a new individual should be hired for this role. The Director believes it should be continue to be located in Central Administration – Office of Policy and Planning because OPP does planning the entire departmental activities. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C5. The Disaster Preparedness Coordinator should either attend the Homeland Security Steering Committee Meetings as the second in command for the purposes of disaster preparedness, or accompany the second in command, and should assist the Medical Health Operational Area Coordinator.	Emergency Management	Recommendation Implemented	Agree – This already occurs.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C5. The Disaster Preparedness Coordinator should either attend the Homeland Security Steering Committee Meetings as the second in command for the purposes of disaster preparedness, or accompany the second in command, and should assist the Medical Health Operational Area Coordinator.	Emergency Medical Services Agency	Recommendation Implemented	Agree – This already occurs.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C5. The Disaster Preparedness Coordinator should either attend the Homeland Security Steering Committee Meetings as the second in command for the purposes of disaster preparedness, or accompany the second in command, and should assist the Medical Health Operational Area Coordinator.	Public Health	Recommendation Implemented	Agree – This already occurs. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – See V-C3.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The Mayor's Office supports the Department of Emergency Management's and the Department of Public Health's responses.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – See V-C3. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C7. The Department of Public Health should budget for and the Public Health Commission should approve ongoing local funding to maintain critical disaster planning continuity.	Emergency Management	Recommendation Implemented	Agree – DEM supports the Department of Public Health's response.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C7. The Department of Public Health should budget for and the Public Health Commission should approve ongoing local funding to maintain critical disaster planning continuity.	Emergency Medical Services Agency	Recommendation Implemented	Agree - The Department did budget and the Commission funded positions in FY07-08 for disaster planning continuity. Positions are included in draft FY 08-09 budget.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C7. The Department of Public Health should budget for and the Public Health Commission should approve ongoing local funding to maintain critical disaster planning continuity.	Public Health	Recommendation Implemented	Agree - The Department did budget and the Commission funded positions in FY07-08 for disaster planning continuity. <i>Positions are included in draft FY 08-09 budget.</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C8. The Department of Public Health should assign the newly posted position of Health Program Planner to the staff of the Emergency Medical Services Agency.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM believes this is an internal operational issue and defers to the administration of the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C8. The Department of Public Health should assign the newly posted position of Health Program Planner to the staff of the Emergency Medical Services Agency.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – Since the Office of Policy and Planning has overall responsibility for the coordination of disaster planning in the Department, the position should be assigned to OPP.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C8. The Department of Public Health should assign the newly posted position of Health Program Planner to the staff of the Emergency Medical Services Agency.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – Since the Office of Policy and Planning has overall responsibility for the coordination of disaster planning in the Department, the position should be assigned to OPP. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C9. The Department should amend the job scope of the Health Program Planner position to specify this as an ongoing medical disaster preparedness position, and amend the posted "desired" qualifications of the job to include experience in documented disaster response.	Emergency Management	Recommendation Implemented	Agree – DEM supports the Department of Public Health's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C9. The Department should amend the job scope of the Health Program Planner position to specify this as an ongoing medical disaster preparedness position, and amend the posted "desired" qualifications of the job to include experience in documented disaster response.	Emergency Medical Services Agency	Recommendation Implemented	Agree – DPH has 4 senior health program planners that work on disaster preparedness issues – this is spelled out in the job description and work plans.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C9. The Department should amend the job scope of the Health Program Planner position to specify this as an ongoing medical disaster preparedness position, and amend the posted "desired" qualifications of the job to include experience in documented disaster response.	Public Health	Recommendation Implemented	Agree – DPH has 4 senior health program planners that work on disaster preparedness issues – this is spelled out in the job description and work plans. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di1. To secure, store and keep the field care clinics accessible, the Emergency Medical Services Agency should partner with the Department of Emergency Management and the General Services Agency to develop a coordinated maintenance and budget plan to safeguard the field care clinics.	Emergency Management	Will Be Implemented in the Future	Agree with Future Implementation – DEM is currently seeking a logistics planner and coordinator who will work City departments regarding storage and maintenance issues. We hope to have a partial or full solution in the next six months. Progress has been made on this issue through DPH.	Will Be Implemented in the Future	While we have secured and stored the field care clinics, we do not have the capacity in the budget for a coordinated maintenance and sustainment plan. Timeframe is unknown.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di1. To secure, store and keep the field care clinics accessible, the Emergency Medical Services Agency should partner with the Department of Emergency Management and the General Services Agency to develop a coordinated maintenance and budget plan to safeguard the field care clinics.	Emergency Medical Services Agency	Recommendation Implemented	Agree – The Department of Health (not just the EMSA) needs to work with DEM, GSA, the Mayor's Office and the Fire Department to develop a maintenance and storage plan for FCC's. The FCC's are stored in locations throughout San Francisco. Draft Standard Operating Procedures are currently being vetted and MOU's with agencies that are storing the trailers are being completed.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Emergency Management	Recommendation Implemented	Agree- DEM supports the Department of Public Health's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Emergency Medical Services Agency	Recommendation Implemented	Agree- DEM supports the Department of Public Health's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Mayor	Requires Further Analysis	Funding requests for FY09 will be carefully reviewed and assessed once they are submitted to the Mayor's Office.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Public Health	Recommendation Implemented	Agree – DPH should budget the staffing positions necessary to support the field care clinics in the 09 budget – where they functionally reside. In all likelihood, this will not be with the EMSA agency. <i>The Office of Policy and Planning has had responsibility for the FCC's since they were procured. The position mentioned in this section is in process of being hired – will reside in Office of Policy and Planning.</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di3. The Department of Emergency Management should verify the maintenance, security and state of readiness of the grant-funded field care clinics.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – DEM supports the Department of Public Health's response. DPH and other departments were provided a general funded logistics positions in order to incorporate tasks like this into their routine activities.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di3. The Department of Emergency Management should verify the maintenance, security and state of readiness of the grant-funded field care clinics.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – This is not the role of the DEM. The DEM tracks inventory on a quarterly basis for grant compliance purposes, but the departments who received the equipment should be responsible for verifying the maintenance and readiness of equipment under their purview.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di3. The Department of Emergency Management should verify the maintenance, security and state of readiness of the grant-funded field care clinics.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – This is not the role of the DEM. The DEM tracks inventory on a quarterly basis for grant compliance purposes, but the departments who received the equipment should be responsible for verifying the maintenance and readiness of equipment under their purview. <i>No change</i>	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-1, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Emergency Management	Requires Further Analysis	Further Analysis Required – DEM supports the Department of Public Health's response.	Requires Further Analysis	DEM supports the Department of Public Health's response.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Emergency Medical Services Agency	Requires Further Analysis	Further Analysis Required – Full time staff should be provided to fill this role if work load demonstrates this is necessary. Due to the very difficult budget situation and upcoming cuts in health, it is unlikely this position will be created. We need to use existing resources to manage pharmaceutical cache.	Will Not Be Implemented: Not Warranted or Not Reasonable	This position will not be created due to reanalysis of EMS roles and functions. Pharmaceutical cache management has been transferred to individual hospitals.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Mayor	Requires Further Analysis	Funding requests will be carefully reviewed and assessed once they are submitted to the Mayor's Office.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Public Health	Requires Further Analysis	Full time staff should be provided to fill this role if work load demonstrates this is necessary. Due to the very difficult budget situation and upcoming cuts in health, it is unlikely this position will be created. We need to use existing resources to manage pharmaceutical cache.	Will Not Be Implemented: Not Warranted or Not Reasonable	This position will not be created due to reanalysis of EMS roles and functions. Pharmaceutical cache management has been transferred to individual hospitals.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-1, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	Will Not Be Implemented: Not Warranted or Not Reasonable	This project will NOT be implemented as first planned. The software has never worked properly and after hundreds of hours of testing is still not functional. As an alternative, EMS has created a paper based patient tracking system that can be used until a product comes on the market that can work in an urban, hilly environment. No additional position is required to run this program.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Emergency Management	Requires Further Analysis	Further Analysis Required – DEM supports the Department of Public Health's response.	Requires Further Analysis	DEM supports the Department of Public Health's response.

(1) "--" Department did not respond with one of the four required actions.
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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Emergency Medical Services Agency	Requires Further Analysis	Further Analysis Required – Patient tracking has taken a new course in the last month. Analysis should be conducted to determine necessary staffing levels. Because of CCSF budget situation, looking for grant funding to create a position for this project.	Will Not Be Implemented: Not Warranted or Not Reasonable	This project will NOT be implemented as first planned. The software has never worked properly and after hundreds of hours of testing is still not functional. As an alternative, EMS has created a paper based patient tracking system that can be used until a product comes on the market that can work in an urban, hilly environment. No additional position is required to run this program.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Mayor	Requires Further Analysis	Funding requests will be carefully reviewed and assessed once they are submitted to the Mayor's Office.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Public Health	Requires Further Analysis	Patient tracking has taken a new course in the last month. Analysis should be conducted to determine necessary staffing levels. <i>Because of CCSF budget situation, looking for grant funding to create a position for this project.</i>	Will Not Be Implemented: Not Warranted or Not Reasonable	This project will NOT be implemented as first planned. The software has never worked properly and after hundreds of hours of testing is still not functional. As an alternative, EMS has created a paper based patient tracking system that can be used until a product comes on the market that can work in an urban, hilly environment. No additional position is required to run this program.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii2. The Department of Emergency Management should track the implementation and verify that training and technical support is ongoing on the Patient Tracking System.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – DEM supports the Department of Public Health's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii2. The Department of Emergency Management should track the implementation and verify that training and technical support is ongoing on the Patient Tracking System.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – This is not the role of DEM. DPH has the contract with vendors and is responsible for implementation and technical support.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii2. The Department of Emergency Management should track the implementation and verify that training and technical support is ongoing on the Patient Tracking System.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – This is not the role of DEM. DPH has the contract with vendors and is responsible for implementation and technical support. <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Emergency Management	Requires Further Analysis	Further analysis Required - DEM supports the Department of Public Health's response	Requires Further Analysis	DEM supports the Department of Public Health's response.

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Emergency Medical Services Agency	Requires Further Analysis	Further Analysis Required - See V-Dii1. Looking for grant funding.	Will Not Be Implemented: Not Warranted or Not Reasonable	See above response.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Mayor	Requires Further Analysis	Funding requests will be carefully reviewed and assessed once they are submitted to the Mayor's Office.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Public Health	Requires Further Analysis	See V-Dii1. Looking for grant funding.	Will Not Be Implemented: Not Warranted or Not Reasonable	See above response.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cii, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Emergency Management	Requires Further Analysis	Further Analysis Required – DEM supports the Department of Public Health's response.	Requires Further Analysis	DEM supports the Department of Public Health's response.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Emergency Medical Services Agency	Requires Further Analysis	Further Analysis Required - See V-Dii1	Will Not Be Implemented: Not Warranted or Not Reasonable	Functions have been absorbed by existing program staff.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Mayor	Requires Further Analysis	Funding requests will be carefully reviewed and assessed once they are submitted to the Mayor's Office.	--	Department elected not to respond.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Public Health	Requires Further Analysis	See V-Dii1 No change	Will Not Be Implemented: Not Warranted or Not Reasonable	Functions have been absorbed by existing program staff.

(1) "--" Department did not respond with one of the four required actions.
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii2. The Department of Emergency Management should track and verify testing of the grant-funded communication equipment.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree -Each department is responsible for insuring the maintenance of all equipment that was provided through grant funding.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii2. The Department of Emergency Management should track and verify testing of the grant-funded communication equipment.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – This is not the role of DEM. DPH has the contract with vendors and is responsible for testing and maintenance	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii2. The Department of Emergency Management should track and verify testing of the grant-funded communication equipment.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – This is not the role of DEM. DPH has the contract with vendors and is responsible for testing and maintenance <i>No change</i>	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-I, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cil, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM supports the Department of Public Health's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The Mayor's Office supports the Department of Public Health's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – While it would be nice to have 101 Grove Street renovated, in the event of an emergency, command and control of the resources of the Department would not take place at 101 Grove, but rather at the EOC and DOC. <i>No change</i>	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	Emergency Management	Requires Further Analysis	Further Analysis Required	Requires Further Analysis	DEM supports the Department of Public Health's response.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	General Services Agency - Public Works	Will Be Implemented in the Future	This will be implemented in the future; however, we believe that the responsible lead agency is DEM or the Department of Public Health (DPH), not DPW. If 1380 Howard is inadequate as a DOC location, DPH should consider locating its DOC in a more recently built structure on the San Francisco General Hospital campus or in the newly constructed Laguna Honda Hospital campus when completed. If requested DPW could assist in the survey/evaluation of a potential facilities' seismic strength; and propose adequate funding for the renovation of DPH's DOC for the Capital Plan and for future appropriation.	Will Not Be Implemented: Not Warranted or Not Reasonable	This will be implemented in the future; however, we believe that the responsible lead agency is DEM or the Department of Public Health (DPH), not DPW. If 1380 Howard is inadequate as a DOC location, DPH should consider locating its DOC in a more recently built structure on the San Francisco General Hospital campus or in the newly constructed Laguna Honda Hospital campus when completed. If requested DPW could assist in the survey/evaluation of a potential facilities' seismic strength; and propose adequate funding for the renovation of DPH's DOC for the Capital Plan and for future appropriation.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree - Refer to V-E1 No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	Emergency Management	Requires Further Analysis	Further Analysis Required – Defer to DPH response	Requires Further Analysis	DEM supports the Department of Public Health's response.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	General Services Agency - Public Works	Will Be Implemented in the Future	This will be implemented in the future; however, we believe that the responsible lead agency is DEM or the Department of Public Health (DPH), not DPW. If requested DPW could assist in the survey/evaluation of a potential facilities' seismic strength; and include this item when proposing adequate funding for the renovation of DPH's DOC for the Capital Plan and for future appropriation.	Will Not Be Implemented: Not Warranted or Not Reasonable	This will be implemented in the future; however, we believe that the responsible lead agency is DEM or the Department of Public Health (DPH), not DPW. If requested DPW could assist in the survey/evaluation of a potential facilities' seismic strength; and include this item when proposing adequate funding for the renovation of DPH's DOC for the Capital Plan and for future appropriation.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	Public Health	Requires Further Analysis	Generators are very expensive and grant funds do not cover all of the expense related to the purchase and installation of fixed generators. More information is being studied by DEM in regards to overall emergency power in CCSF. <i>No change</i>	Recommendation Implemented	DPH has purchased portable generators and has upgraded fixed assets. Current inventory includes: 4 @ 6500watts 1 @ 5000watts 1 @ 36KW on wheels
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E4. Until a seismically upgraded Departmental Operations Command Center is operable, both 1380 Howard and the alternate DOC site for the Department of Public Health should have a dedicated (identified for use by the DOC), portable backup generator capable of supporting multiple computer and communication devices by FY09.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E4. Until a seismically upgraded Departmental Operations Command Center is operable, both 1380 Howard and the alternate DOC site for the Department of Public Health should have a dedicated (identified for use by the DOC), portable backup generator capable of supporting multiple computer and communication devices by FY09.	Emergency Management	Requires Further Analysis	Further Analysis Required – DEM agrees with DPH response.	Requires Further Analysis	DEM supports the Department of Public Health's response.

(1) "-" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E4. Until a seismically upgraded Departmental Operations Command Center is operable, both 1380 Howard and the alternate DOC site for the Department of Public Health should have a dedicated (identified for use by the DOC), portable backup generator capable of supporting multiple computer and communication devices by FY09.	Public Health	Requires Further Analysis	DPH is currently analyzing back up power and the use of fixed vs. portable generators, including cost and construction factors. <i>No change</i>	Recommendation Implemented	See above answer. DPH has purchased 6 portable gas fired generators for use by the Primary Care Centers in an emergency situation. In addition, the 'fixed' generator at 1380 Howard has been upgraded and retrofitted to support emergency functions of the DOC.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E5. Once retrofitted, 101 Grove should be designated as the Department of Public Health Departmental Operations Command Center, and should house the Medical Director, Office of Policy and Planning and the Emergency Medical Services Agency for optimal coordination among the entities in charge during a disaster.	Building Inspection	Will Not Be Implemented: Not Warranted or Not Reasonable	Does not pertain to Department of Building Inspection.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E5. Once retrofitted, 101 Grove should be designated as the Department of Public Health Departmental Operations Command Center, and should house the Medical Director, Office of Policy and Planning and the Emergency Medical Services Agency for optimal coordination among the entities in charge during a disaster.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree - DEM defers to Department of Public Health response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E5. Once retrofitted, 101 Grove should be designated as the Department of Public Health Departmental Operations Command Center, and should house the Medical Director, Office of Policy and Planning and the Emergency Medical Services Agency for optimal coordination among the entities in charge during a disaster.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A1. The Multi-Casualty Working Group should be a permanent advisory committee. The Committee should be dedicated to providing input on matters of disaster and emergency management, policy, procedure, and treatment protocols, including mitigation, preparedness, response and recovery, to the Director of the Department of Public Health and the Director of the EMS Agency. The membership of the committee should represent all medical service providers and operate under a quorum modeled on the Emergency Medical Services Advisory Committee.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – The MMRS committee run out of DEM fills the role of coordinating and implementing the plans from the MCI work group, hospital council Disaster Committee and the EMS Disaster Committee. The MCI workgroup was never envisioned as an ongoing committee, and its members belong to one or all of the committees mentioned above.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A1. The Multi-Casualty Working Group should be a permanent advisory committee. The Committee should be dedicated to providing input on matters of disaster and emergency management, policy, procedure, and treatment protocols, including mitigation, preparedness, response and recovery, to the Director of the Department of Public Health and the Director of the EMS Agency. The membership of the committee should represent all medical service providers and operate under a quorum modeled on the Emergency Medical Services Advisory Committee.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – The MMRS committee run out of DEM fills the role of coordinating and implementing the plans from the MCI work group, hospital council Disaster Committee and the EMS Disaster Committee. The MCI workgroup was never envisioned as an ongoing committee, and its members belong to one or all of the committees mentioned above.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A2. The permanent Working Group should consult with all sections of the Department of Public Health and the Department of Emergency Management and write a proposal on how to involve the hospitals and other medical service providers in all aspects of disaster preparedness, including planning, training, and drills.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – See VI-A1	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A2. The permanent Working Group should consult with all sections of the Department of Public Health and the Department of Emergency Management and write a proposal on how to involve the hospitals and other medical service providers in all aspects of disaster preparedness, including planning, training, and drills.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – See VI-A1 No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A3. Once the Working Group, the Department of Public Health, the Emergency Medical Services Agency and the Department of Emergency Management have agreed upon a plan to coordinate the integration of the hospitals and medical services providers in disaster preparedness, the Mayor should personally negotiate with the CEO's of the private and public hospitals and medical service providers to encourage their full participation.	Emergency Medical Services Agency	Recommendation Implemented	Agree – The Mayor's involvement in disaster planning is always beneficial.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A3. Once the Working Group, the Department of Public Health, the Emergency Medical Services Agency and the Department of Emergency Management have agreed upon a plan to coordinate the integration of the hospitals and medical services providers in disaster preparedness, the Mayor should personally negotiate with the CEO's of the private and public hospitals and medical service providers to encourage their full participation.	Mayor	Recommendation Implemented	Agree. The Mayor's Office coordinates regularly with the CEOs of private hospitals and medical service providers on a variety of topics, in addition to the Hospital Council's regular participation in the Disaster Council.	**	

(1) "--" Department did not respond with one of the four required actions.
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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A3. Once the Working Group, the Department of Public Health, the Emergency Medical Services Agency and the Department of Emergency Management have agreed upon a plan to coordinate the integration of the hospitals and medical services providers in disaster preparedness, the Mayor should personally negotiate with the CEO's of the private and public hospitals and medical service providers to encourage their full participation.	Public Health	Recommendation Implemented	Agree – The Mayor's involvement in disaster planning is always beneficial. No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A4. In drafting the Strategic Plan, the Department of Emergency Management should consult with the Department of Public Health and the Emergency Medical Services Agency to assist the ICF Consultant Group in soliciting commentary from representatives of key medical service providers and obtaining input from hospitals.	Emergency Management	Recommendation Implemented	Agree – Done.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A4. In drafting the Strategic Plan, the Department of Emergency Management should consult with the Department of Public Health and the Emergency Medical Services Agency to assist the ICF Consultant Group in soliciting commentary from representatives of key medical service providers and obtaining input from hospitals.	Emergency Medical Services Agency	Recommendation Implemented	Agree – Done	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A4. In drafting the Strategic Plan, the Department of Emergency Management should consult with the Department of Public Health and the Emergency Medical Services Agency to assist the ICF Consultant Group in soliciting commentary from representatives of key medical service providers and obtaining input from hospitals.	Public Health	Recommendation Implemented	Agree – Done No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A5. To involve all medical service providers in implementing the Strategic Plan, the Department of Emergency Management, in consultation with the Department of Public Health and the Emergency Medical Services Agency, should include representatives of the key medical service providers, including hospitals, in workgroups and committees.	Emergency Management	Recommendation Implemented	Agree – Done through the Hospital Council.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A5. To involve all medical service providers in implementing the Strategic Plan, the Department of Emergency Management, in consultation with the Department of Public Health and the Emergency Medical Services Agency, should include representatives of the key medical service providers, including hospitals, in workgroups and committees.	Emergency Medical Services Agency	Recommendation Implemented	Agree – Done	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A5. To involve all medical service providers in implementing the Strategic Plan, the Department of Emergency Management, in consultation with the Department of Public Health and the Emergency Medical Services Agency, should include representatives of the key medical service providers, including hospitals, in workgroups and committees.	Public Health	Recommendation Implemented	Agree – Done No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A6. To enable the partnership between the City and the hospitals to succeed, the Mayor should personally encourage hospital CEOs to appoint dedicated disaster coordinators, who would then have the authority to speak for the hospital.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – This is not the Mayor's role and the hospitals already have disaster coordinators.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A6. To enable the partnership between the City and the hospitals to succeed, the Mayor should personally encourage hospital CEOs to appoint dedicated disaster coordinators, who would then have the authority to speak for the hospital.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree. The hospitals already have disaster coordinators. However, the Mayor's Office will continue to coordinate regularly with the CEOs of private hospitals and medical service providers on a variety of topics, including through the Hospital Council's regular participation in the Disaster Council.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A6. To enable the partnership between the City and the hospitals to succeed, the Mayor should personally encourage hospital CEOs to appoint dedicated disaster coordinators, who would then have the authority to speak for the hospital.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – This is not the Mayor's role and the hospitals already have disaster coordinators. No change	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A7. The Mayor should direct the Department of Public Health to work with hospital CEOs to identify funding to support the positions of dedicated disaster coordinators.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – DPH works with the hospitals, the disaster coordinators and hospital management in planning and exercises. DPH has been successful in securing HRSA funding to purchase equipment and training for all the City non-profit hospitals. Grant funding does not cover staffing for hospital disaster coordinators.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A7. The Mayor should direct the Department of Public Health to work with hospital CEOs to identify funding to support the positions of dedicated disaster coordinators.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The Mayor's Office supports the Department of Public Health's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A7. The Mayor should direct the Department of Public Health to work with hospital CEOs to identify funding to support the positions of dedicated disaster coordinators.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – DPH works with the hospitals, the disaster coordinators and hospital management in planning and exercises. DPH has been successful in securing HRSA funding to purchase equipment and training for all the City non-profit hospitals. Grant funding does not cover staffing for hospital disaster coordinators. No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A8. The newly filled position of Hospital Coordinator should be assigned to the staff of the Emergency Medical Services Agency, not the Office of Policy and Planning, in order to support the Agency's disaster preparedness operations. The job description of Hospital Coordinator should specifically include assisting the Director of the EMS Agency in carrying out the Mayor's May 23, 2006 Directive and the work of the Multi-Casualty Working Group.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – OPP is responsible for coordination of disaster planning activities of the department and this position is located in OPP	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A8. The newly filled position of Hospital Coordinator should be assigned to the staff of the Emergency Medical Services Agency, not the Office of Policy and Planning, in order to support the Agency's disaster preparedness operations. The job description of Hospital Coordinator should specifically include assisting the Director of the EMS Agency in carrying out the Mayor's May 23, 2006 Directive and the work of the Multi-Casualty Working Group.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – OPP is responsible for coordination of disaster planning activities of the department and this position is located in OPP. No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B1. The Medical Health Operation Area Coordinator should work with the Multi-Casualty Working Group to develop plans and procedures to integrate the daily practice by hospitals of handling an increase in patient arrivals with plans to prepare for the handling of a surge of patients after a major incident.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – The MHOAC already works with the Hospital Council Emergency Preparedness Taskforce and the MMRS working group which are the two groups that are working on these issues	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B1. The Medical Health Operation Area Coordinator should work with the Multi-Casualty Working Group to develop plans and procedures to integrate the daily practice by hospitals of handling an increase in patient arrivals with plans to prepare for the handling of a surge of patients after a major incident.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – The MHOAC already works with the Hospital Council Emergency Preparedness Taskforce and the MMRS working group which are the two groups that are working on these issues. No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B2. The Emergency Medical Services Agency and the Multi-Casualty Working Group should have sufficient staff to carry out the integration of daily emergency operations with disaster preparedness.	Emergency Medical Services Agency	Recommendation Implemented	Agree – Staffing throughout the department should be based on need and function.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B2. The Emergency Medical Services Agency and the Multi-Casualty Working Group should have sufficient staff to carry out the integration of daily emergency operations with disaster preparedness.	Public Health	Recommendation Implemented	Agree – Staffing throughout the department should be based on need and function. No change	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C1. The Department of Public Health should assign to the staff of the Emergency Medical Services Agency the budgeted position of Hospital Coordinator, the new position of Health Program Planner and the position of Disaster Preparedness Coordinator, recommended herein by the Civil Grand Jury, so it can fulfill its disaster preparedness duties as mandated by the State of California and directed by the Mayor.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Defer to the Department of Public Health	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C1. The Department of Public Health should assign to the staff of the Emergency Medical Services Agency the budgeted position of Hospital Coordinator, the new position of Health Program Planner and the position of Disaster Preparedness Coordinator, recommended herein by the Civil Grand Jury, so it can fulfill its disaster preparedness duties as mandated by the State of California and directed by the Mayor.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – As stated in recommendations V-C3 through V-C8 and VI-A8, and VI-D3	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C1. The Department of Public Health should assign to the staff of the Emergency Medical Services Agency the budgeted position of Hospital Coordinator, the new position of Health Program Planner and the position of Disaster Preparedness Coordinator, recommended herein by the Civil Grand Jury, so it can fulfill its disaster preparedness duties as mandated by the State of California and directed by the Mayor.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – As stated in recommendations V-C3 through V-C8 and VI-A8, and VI-D3 No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Emergency Management	Recommendation Implemented	Agree and Implemented – See DPH response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Emergency Medical Services Agency	Recommendation Implemented	Agree – the members of the MCI work group are also members of the MMRS, Hospital Disaster Council and EMS Disaster Committee. These individuals are already included in the relevant planning and exercise meetings	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Mayor	Recommendation Implemented	The Mayor's Office supports the Department of Public Health's response.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Public Health	Recommendation Implemented	Agree – the members of the MCI work group are also members of the MMRS, Hospital Disaster Council and EMS Disaster Committee. These individuals are already included in the relevant planning and exercise meetings. No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	City Attorney	Recommendation Implemented	The City Attorney and Department of Public Health have worked with private hospitals to devise an agreement governing disaster equipment.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Defer to the Department of Public Health.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	Emergency Medical Services Agency	Will Be Implemented in the Future	Agree with Future Implementation – DPH is working on this. With their assigned deputy City Attorney. The newly hired DPH Logistics planner (hiring in process) will work with the newly hired DEM logistics planner to develop these agreements by September, 2008. Note: This item was delayed because of hiring delays of the logistic funded positions.	Recommendation Implemented	The Citywide MOU was implemented and signed by Hospital CEO's in 2008. This MOU acts as an agreement between facilities to share personnel and equipment as needed within the San Francisco healthcare community regardless of source of funding. In addition, each hospital has reviewed and approved official equipment inventories to be kept up to date and subject to review as requested by DPH. Currently, DPH is working on revising the MOU to include the management of pharmaceutical caches. This will be completed by the end of 2009.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	Public Health	Will Be Implemented in the Future	Agree with Future Implementation – DPH is working on this. With their assigned deputy City Attorney. The newly hired DPH Logistics planner (hiring in process) will work with the newly hired DEM logistics planner to develop these agreements by September, 2008. Note: This item was delayed because of hiring delays of the logistic funded positions.	Recommendation Implemented	The Citywide MOU was implemented and signed by Hospital CEO's in 2008. This MOU acts as an agreement between facilities to share personnel and equipment as needed within the San Francisco healthcare community regardless of source of funding. In addition, each hospital has reviewed and approved official equipment inventories to be kept up to date and subject to review as requested by DPH. Currently, DPH is working on revising the MOU to include the management of pharmaceutical caches. This will be completed by the end of 2009.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D2. The Emergency Medical Services Agency is the responsible City agency for supervising the use of the grant-procured communication equipment. As such, it is the most appropriate agency to negotiate the MOUs, agreements or contracts with the hospitals. It does not have the staff to accomplish this work.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Defer to the Department of Public Health	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D2. The Emergency Medical Services Agency is the responsible City agency for supervising the use of the grant-procured communication equipment. As such, it is the most appropriate agency to negotiate the MOUs, agreements or contracts with the hospitals. It does not have the staff to accomplish this work.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – the contracts with hospitals include many other operational and equipment issues besides communication. EMSA should participate with OPP and the contracts office in the negotiation of contracts with hospitals.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D2. The Emergency Medical Services Agency is the responsible City agency for supervising the use of the grant-procured communication equipment. As such, it is the most appropriate agency to negotiate the MOUs, agreements or contracts with the hospitals. It does not have the staff to accomplish this work.	Public Health	Will Be Implemented in the Future	Disagree – the contracts with hospitals include many other operational and equipment issues besides communication. EMSA should participate with OPP and the contracts office in the negotiation of contracts with hospitals. No change	Recommendation Implemented	This is a centralized function of the Hospital Preparedness Program Coordinator as required by the granting agency, California Department of Public Health. Currently this position resides in the Office of Policy and Planning. This position works closely with EMSA as well as hospitals, clinics and long term care facilities and oversees MOU negotiation.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D3. If the Hospital Coordinator is going to negotiate with hospitals to obtain agreements, the newly filled position should be assigned to the staff of the EMS Agency. If the Hospital Coordinator is not going to assume these duties and obtain agreements, the Department of Public Health should budget for and the Public Health Commission should approve a new position assigned to the Emergency Medical Services Agency to negotiate and finalize these agreements.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Defer to the Department of Public Health.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D3. If the Hospital Coordinator is going to negotiate with hospitals to obtain agreements, the newly filled position should be assigned to the staff of the EMS Agency. If the Hospital Coordinator is not going to assume these duties and obtain agreements, the Department of Public Health should budget for and the Public Health Commission should approve a new position assigned to the Emergency Medical Services Agency to negotiate and finalize these agreements.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – OPP is responsible for coordination of disaster planning activities of the department and this position is located in OPP.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D3. If the Hospital Coordinator is going to negotiate with hospitals to obtain agreements, the newly filled position should be assigned to the staff of the EMS Agency. If the Hospital Coordinator is not going to assume these duties and obtain agreements, the Department of Public Health should budget for and the Public Health Commission should approve a new position assigned to the Emergency Medical Services Agency to negotiate and finalize these agreements.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	Disagree – OPP is responsible for coordination of disaster planning activities of the department and this position is located in OPP. No change	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D4. The Emergency Medical Services Agency should develop a data management program to inventory and track all Department-owned medical disaster equipment and should be provided the staff necessary to accomplish this function.	Emergency Management	Will Be Implemented in the Future	Agree with Future Implementation - DEM is working with the COIT Resources Committee to develop a City wide emergency inventory system that would include this component. In the meantime, each department is responsible for the inventory and tracking of any grant funded emergency equipment and reporting that information to DEM.	Will Be Implemented in the Future	Working with DPH to complete this inventory. Staff lost during this budget cycle. Timeframe is unknown.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D4. The Emergency Medical Services Agency should develop a data management program to inventory and track all Department-owned medical disaster equipment and should be provided the staff necessary to accomplish this function.	Emergency Medical Services Agency	Recommendation Implemented	Agree – DEM put a position in DPH budget for FY 07-08 for logistics. This position will track and inventory disaster equipment. The function will reside in OPP that coordinates disaster planning for DPH. In the process of hiring position now – the requisition has been in the Controller's Office for weeks, but Ms. Zmuda informed DPH it would be approved this week.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D4. The Emergency Medical Services Agency should develop a data management program to inventory and track all Department-owned medical disaster equipment and should be provided the staff necessary to accomplish this function.	Public Health	Recommendation Implemented	Agree – DEM put a position in DPH budget for FY 07-08 for logistics. This position will track and inventory disaster equipment. The function will reside in OPP that coordinates disaster planning for DPH. In the process of hiring position now – the requisition has been in the Controller's Office for weeks, but Ms. Zmuda informed DPH it would be approved this week.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D5. Before the Department of Public Health, the Emergency Services Agency and the Department of Emergency Management acquire, provide and hardwire ham radios in hospitals, they should not only reach an agreement as to the maintenance of the equipment; they should also reach an agreement regarding the commitment of the hospitals to guarantee the certification of ham radio operators available on each section of the 24 hour shifts.	Emergency Management	Requires Further Analysis	Further Analysis Required - DEM agrees that if we provide radios to hospitals, we work on agreement for maintenance but also work on the criteria for the use of ham radio operators. It may be that ACS provides required operators in an emergency.	Requires Further Analysis	DEM agrees that if we provide radios to hospitals, we work on agreement for maintenance but also work on the criteria for the use of ham radio operators. It may be that ACS provides required operators in an emergency. Timeframe: Unknown
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D5. Before the Department of Public Health, the Emergency Services Agency and the Department of Emergency Management acquire, provide and hardwire ham radios in hospitals, they should not only reach an agreement as to the maintenance of the equipment; they should also reach an agreement regarding the commitment of the hospitals to guarantee the certification of ham radio operators available on each section of the 24 hour shifts.	Emergency Medical Services Agency	Requires Further Analysis	Further Analysis Required – DPH agrees with DEM response.	Requires Further Analysis	DPH will take its lead from DEM on this issue – it involves stakeholders citywide and is not a policy issue that is under the jurisdiction of DPH.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D5. Before the Department of Public Health, the Emergency Services Agency and the Department of Emergency Management acquire, provide and hardwire ham radios in hospitals, they should not only reach an agreement as to the maintenance of the equipment; they should also reach an agreement regarding the commitment of the hospitals to guarantee the certification of ham radio operators available on each section of the 24 hour shifts.	Public Health	Requires Further Analysis	DPH agrees with DEM response. No change	Requires Further Analysis	DPH will take its lead from DEM on this issue – it involves stakeholders citywide and is not a policy issue that is under the jurisdiction of DPH.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. I-1, II-A2, II-B2, IV-D8, and V-EI of the 2006-2007 Civil Grand Jury Report entitled "Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it agrees with Recommendation Nos. II-A3, II-A8, II-E4, 111-2, 111-3, 111-8, IV-B3, IV-B6, IV-Cii, V-C6, V-Di2, V6 Di4, V-Dii1, V-Dii3, and V-Diii1 subject to financial constraints, Budget Analyst review, and budget priorities determined during the annual budget process; and, be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. VI-EI, as follows: - A helipad on San Francisco General Hospital should be provided with full and expeditious consideration, including through the land use planning process; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	City Planning	Will Not Be Implemented: Not Warranted or Not Reasonable	Planning does not have budget authority for this item.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Emergency Management	Requires Further Analysis	Further Analysis Required – Agree with Planning Department and Mayor's responses.	Requires Further Analysis	Agree with Planning Department and Mayor's responses.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Mayor	Requires Further Analysis	The Mayor's Office supports additional research into the feasibility and effectiveness of having a helipad on top of San Francisco General Hospital. Currently, the Planning Department is undertaking an environmental impact report, as required under the California Environmental Quality Act. Until these findings are complete, the City and County of San Francisco cannot legally move forward on the project. <i>No change</i>	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Public Health	Recommendation Implemented	Agree. No change	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. 1, 3, 6, 8, 9, and 10 of the 2006-2007 Civil Grand Jury Report entitled "Risk Management: Are Managers Managing the Risks of the City"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	Controller	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation is being addressed by the City Administrator. A new Risk Manager with citywide responsibilities was hired in FY07-8.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	General Services Agency - City Administrator	Will Be Implemented in the Future	The City Administrator is working with the new Director of Risk Management to reassess the City's risk management program. We will look at how other jurisdictions have implemented these functions, in centralized and decentralized manners for best practices. We will also review what technologybased risk management tools are available and will apply it to City departments. Since this is a citywide effort, we anticipate that this will be completed in FY08-09.	Recommendation Implemented	The City's Risk Management Program has been evaluated and enhanced to provide more tailored support to department and enterprise customers based on current industry best practices. Automated Risk Management solutions to the highest volume paper processes have been secured and are being rolled out on a department by department basis as funding is available.
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The Mayor's Office supports the City Administrator's response: Risk management concurs that the City should create a risk management program that conforms to the best business practices for public entities with similar assets, revenue, and risk exposures. Public entities are specifically mentioned because the requirements are oriented toward protection of the public and public monies and hence more stringent than those in the private sector. All risk management programs and requirements must be applicable to all city departments. Since this is a city wide effort, the City Administrator anticipates that this effort will take nine months to one year.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. 1, 3, 6, 8, 9, and 10 of the 2006-2007 Civil Grand Jury Report entitled "Risk Management: Are Managers Managing the Risks of the City"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	

(1) "-" Department did not respond with one of the four required actions.
"****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	General Services Agency - Public Works	Recommendation Implemented	<p>We agree with the finding. The recommendation has been implemented as follows:</p> <p>The Department of Public Works and its Director are held accountable for losses arising out of claims against the department, as they are on a myriad of other performance criteria. The Department of Public Works tracks all claims against it, and senior executives and managers regularly review claims data at regularly scheduled senior staff meetings.</p> <p>The Management Audit of the Department of Public Works by the Board of Supervisor's Budget Analyst, released in January 2007, found that Claims against the City resulting from the Department of Public Works' responsibility for the public right-of-way were lower in FY 2005-06 than they were in FY 1996-97 in the areas of city vehicle accidents, roadway falls, damage from operations, flooding damages, and damages to tires by curbs.</p> <p>In two areas claims are higher now than they were ten years ago: Sidewalk damage and falls (often related to tree roots), and roadway falls. In both cases, DPW has been aware of the risks associated with deferred maintenance, and every year seeks to increase the funds available for sidewalk repair and street resurfacing. The Department sought General Obligation Bond funding for street improvements and pedestrian safety in 2002 and again in 2004. The motion to place the measure on the ballot in 2002 failed at the Board of Supervisors by a vote of 7 to 4 (eight votes were required). In 2004 a \$200 million bond measure received 57% of the vote by San Francisco voters, but a 2/3 vote was required for passage. Significant increases were not included in budgets approved by the Capital Improvements Advisory Committee and the Board of Supervisors for many years.</p> <p>At the beginning of FY 2006-07, DPW estimated that it had a backlog of City sidewalk repairs that would cost approximately \$10 million to repair. In addition there are many sidewalks that are the responsibility of private property owners to repair, but that are also hazardous to pedestrians. There are 5,298 square blocks of sidewalks citywide of which DPW estimates 85% require the fronting private property owners to make repairs. The Public Works Code authorizes DPW to notify property owners and require repairs to be made. If the owner fails to comply, DPW is authorized to complete the repairs and bill property owners. Once a complaint is received, the City is exposed to liability, even if the responsibility is that of the private property owner.</p> <p>In 2007 DPW launched a new program to make it easier for owners to comply with the law by providing the repairs on a large scale to realize efficiencies and cost savings for owners, waiving permit fees and providing payment options for fixed or low income property owners. The new program results in increased pedestrian safety, decreased claims and safe sidewalks throughout the City. Program areas are strategically selected based on zoning, MUNI routes, proximity to schools, senior centers, and hospitals; and residential population density. Damaged sidewalks that are DPW's responsibility are repaired under this program at City expense. The Board of Supervisors adopted this new program, and funding has been provided for it through the City's capital budget. We expect to see the City's payouts on sidewalk falls to go down as a result of this program. The City is also reducing the risk it faces from roadway falls. In part because of the analysis of street resurfacing needs, and advocacy by DPW, the Mayor and the Board of Supervisors have been providing funding needed to improve the condition of the streets and sidewalks and reduce claims. For an estimated annual need of \$36 million, the paving program received only \$22 million in FY 2005-06, but a total of \$31 million in FY 2006-07 and a full \$36 million for FY 2007-08. In addition, DPW has initiated a pro-active pothole repair program, where pothole crews systematically sweep down streets with low Pavement Condition Index scores (those streets most likely to have potholes), and repair them on the spot. In recent years, potholes were repaired reactively based on reports to the Bureau of Street and Sewer Repair by inspectors or the public, but not in a pro-active manner.</p> <p>Finally, the Department has a fully staffed Health and Safety division that promotes safe practices by employees to help reduce work place injuries. Last fiscal year the Health and Safety division analyzed causes of increased severity of workplace injuries and illnesses. As a result, the Department implemented a pilot in the BUF cement shop as part of a larger plan to reduce incidents of workplace injuries and illnesses in Operations. The cement shop pilot includes body mechanics training, improving jackhammer equipment, training safe use of tool, and pre-job stretching training. It is proving to be successful, and we have expanded the program to include BUF Landscape and other parts of Operations with high risk.</p>	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Mayor	Will Be Implemented in the Future	Agree with future implementation. The Mayor's Office supports the development of an effective risk management strategy which addresses how departments should be held accountable.	--	Department elected not to respond.
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Municipal Transportation Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	SFMTA willingly accepts this responsibility but defers to the Office of the Mayor on this recommendation and its implementation.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Police	Will Not Be Implemented: Not Warranted or Not Reasonable	Under the City Charter, heads of Departments, including the Chief of Police, are accountable for their official actions. Specifically, Charter Sec. 4.127 (under the heading BUDGET) contains specific language re: claims and suits. Additionally, Charter Section 9.115 contains language that further addresses the accountability of department heads.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	11. The City Attorney should produce a standard loss run constituting the City's history of loss and should make it available to the Office of Risk Management.	City Attorney	Will Not Be Implemented: Not Warranted or Not Reasonable	The City Attorney's Office uses Citylaw, a calendaring and document management computer program, to administer claims and litigation filed against the City. The City Attorney's Office has and will provide data from Citylaw to assist City departments, including the Office of Risk Management, to identify trends in claims and litigation and to reduce risk. The City Attorney's Office will not be instituting a new program, but will provide any existing data to the City Administrator's Office to determine the City's needs.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	11. The City Attorney should produce a standard loss run constituting the City's history of loss and should make it available to the Office of Risk Management.	General Services Agency - City Administrator	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation refers to the City Attorney's Office. The City Administrator and Risk Management Office are available to assist.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	12. The Risk Management Office should consult with Museum administration during the renewal process, provide the Museum with a copy of its policy, and explain key policy terms.	Asian Art Museum	Will Not Be Implemented: Not Warranted or Not Reasonable	The responsibility to implement this recommendation lies with the CCSF Risk Management Office, not the Asian Art Museum. Risk Management (RM) will be undertaking the fine arts insurance renewal between now and the end of the fiscal year. Having met briefly with Matt Hansen, the City's new RM Director earlier this week I have every confidence that under the new RM administration this recommendation will be implemented.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	12. The Risk Management Office should consult with Museum administration during the renewal process, provide the Museum with a copy of its policy, and explain key policy terms.	General Services Agency - City Administrator	Recommendation Implemented	The Risk Management Office provided a copy of the Museum's policy to the Museum in February 2008. The new Director of Risk Management has directed Insurance carriers and/or brokers to provide policies to the Risk Management Office and the departments at the same time.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	2. The creation of a risk management program must include an assessment of current risk management staff and a determination of what else is needed for the successful launch of a citywide risk management program.	General Services Agency - City Administrator	Recommendation Implemented	An assessment of the current risk management staff and determination of what else is needed was completed in February 2008.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	3. The Office of Risk Management must have the authority necessary to implement a citywide risk management program.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. 1, 3, 6, 8, 9, and 10 of the 2006-2007 Civil Grand Jury Report entitled "Risk Management: Are Managers Managing the Risks of the City"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	3. The Office of Risk Management must have the authority necessary to implement a citywide risk management program.	General Services Agency - City Administrator	Recommendation Implemented	The Director of Risk Management has the authority to implement a citywide risk management program in the areas of insurance purchases and contract review for insurance and indemnification requirements.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	3. The Office of Risk Management must have the authority necessary to implement a citywide risk management program.	Mayor	Will Be Implemented in the Future	Agree with future implementation. The Mayor's Office will work with the City Attorney and the City Administrator to ensure reforms in the City's risk management function provide appropriate authority to the entities involved.	--	Department elected not to respond.
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	4. The Mayor and the City Attorney should exercise their authority and leadership to insure cooperation between the staff of the Office of the City Attorney and the Office of Risk Management.	City Attorney	Recommendation Implemented	The City Administrator's Office, which oversees the Office of Risk Management, and the City Attorney's Office have been engaging in discussions to ensure cooperation between Office of Risk Management and the City Attorney's Office.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	4. The Mayor and the City Attorney should exercise their authority and leadership to insure cooperation between the staff of the Office of the City Attorney and the Office of Risk Management.	General Services Agency - City Administrator	Recommendation Implemented	August 2007 – The City Administrator's Office and the City Attorney's Office have already begun discussions about improving our working relationships.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	4. The Mayor and the City Attorney should exercise their authority and leadership to insure cooperation between the staff of the Office of the City Attorney and the Office of Risk Management.	Mayor	Recommendation Implemented	Agree. The Mayor's Office will work with the City Attorney and the City Administrator to ensure reforms For the City's risk management function include ongoing coordination.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	5. The Office of the City Attorney should produce a standard loss run detailing the City's loss history which is acceptable to insurance company underwriters.	City Attorney	Will Not Be Implemented: Not Warranted or Not Reasonable	The City Attorney's Office uses Citylaw, a calendaring and document management computer program, to administer claims and litigation filed against the City. The City Attorney's Office has and will provide data from Citylaw to assist City departments, including the Office of Risk Management, to identify trends in claims and litigation and to reduce risk. The City Attorney's Office will not be instituting a new program, but will provide any existing data to the City Administrator's Office to determine the City's needs.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	5. The Office of the City Attorney should produce a standard loss run detailing the City's loss history which is acceptable to insurance company underwriters.	General Services Agency - City Administrator	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation refers to the City Attorney's Office. The City Administrator and Risk Management Office are available to assist.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	6. The City should engage a consultant to review its current insurance program to determine whether the current plan of self insurance remains the most cost-effective plan of insurance, whether the City would benefit from the inclusion of other insurance such as excess insurance or insurance policies with a high self insured retention.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. 1, 3, 6, 8, 9, and 10 of the 2006-2007 Civil Grand Jury Report entitled "Risk Management: Are Managers Managing the Risks of the City"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	6. The City should engage a consultant to review its current insurance program to determine whether the current plan of self insurance remains the most cost-effective plan of insurance, whether the City would benefit from the inclusion of other insurance such as excess insurance or insurance policies with a high self insured retention.	Controller	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation is being addressed by the City Administrator. A new Risk Manager with citywide responsibilities was hired in FY07-8.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	6. The City should engage a consultant to review its current insurance program to determine whether the current plan of self insurance remains the most cost-effective plan of insurance, whether the City would benefit from the inclusion of other insurance such as excess insurance or insurance policies with a high self insured retention.	General Services Agency - City Administrator	Will Be Implemented in the Future	The Risk Management Office and the City Administrator's Office are working with the City Attorney's Office, Office of Contract Administration, Controller's Office, Human Rights Commission and other City departments on a citywide Request for Qualifications (RFQ) for risk management services. We anticipate that consultants will be available in FY08-09 to implement this recommendation.	Recommendation Implemented	The Risk Management Office completed the RFQ process and has seated a qualified list of compliant vendors for risk management services. New contracts are in place for all insurance and consulting relationships including evaluation of insurance/self-insurance options.
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	7. The Office of Risk Management should be directed to request insurance quotes for standard commercial coverage for the City.	General Services Agency - City Administrator	Requires Further Analysis	Depending on the results of the claims analysis from City Attorney's Citylaw system, the City Administrator may direct the Office of Risk Management to request insurance quotes, but it is not clear at this time. If the results show that we will need to purchase insurance, city contracting practices typically take three to six months to procure the services. The RFQ will assist in this process in FY08-09.	Requires Further Analysis	The Risk Management Office is currently marketing several citywide and departmental insurance options for possible purchase if the pricing and terms show value to City's overall risk profile. For example, Risk Management is providing quotes to SFMTA for general and vehicle liability insurance will be presented at the April 21st MTA Board meeting for their consideration. However, a true citywide analysis will require further study and a close partnership with City Attorney's Office. Should the Mayor and Board of Supervisors determine that additional financial resources be directed to purchase a citywide risk management software system (vs. Citylaw) and additional risk management staff be added to work on citywide and department-specific reports, the Risk Management Office is ready to work collaboratively with the City Attorney's Office and city departments to implement risk assessments and enterprise risk management solutions.
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	8. The October 15, 1999, "Judgment and Claims Report" from the Office of the Legislative Analyst, and the March 2001 "Review of Claims, Settlements, and Litigation Data for City Departments" from the Budget Analyst for the Board of Supervisors should be reviewed and the recommendations contained therein implemented.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. 1, 3, 6, 8, 9, and 10 of the 2006-2007 Civil Grand Jury Report entitled "Risk Management: Are Managers Managing the Risks of the City"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	8. The October 15, 1999, "Judgment and Claims Report" from the Office of the Legislative Analyst, and the March 2001 "Review of Claims, Settlements, and Litigation Data for City Departments" from the Budget Analyst for the Board of Supervisors should be reviewed and the recommendations contained therein implemented.	General Services Agency - City Administrator	Will Be Implemented in the Future	The RFQ process will assist our efforts to implement the appropriate recommendations. We anticipate this effort will be completed in FY08-09.	Recommendation Implemented	The recommendations have been reviewed and implemented as appropriate in FY08-09 as anticipated.
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	8. The October 15, 1999, "Judgment and Claims Report" from the Office of the Legislative Analyst, and the March 2001 "Review of Claims, Settlements, and Litigation Data for City Departments" from the Budget Analyst for the Board of Supervisors should be reviewed and the recommendations contained therein implemented.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The Mayor's Office supports the City Administrator's response: 2. Agree with future implementation. As Risk Management analyzes how a citywide risk management program should be structured, it will review the recommendation made in the two reports and implement as appropriate. Since this is a citywide effort, Risk Management anticipates that this effort will take nine months to one year.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	9. In insuring against the liability risks of City-owned vehicles, the City should explore and compare the financial advantages of an insurance program consisting of (1) a commercial insurance package (2) self-insurance, or (3) a combination of self and commercial insurance.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. 1, 3, 6, 8, 9, and 10 of the 2006-2007 Civil Grand Jury Report entitled "Risk Management: Are Managers Managing the Risks of the City"; and be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. September 18, 2007 Board of Supervisors — ADOPTED	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	9. In insuring against the liability risks of City-owned vehicles, the City should explore and compare the financial advantages of an insurance program consisting of (1) a commercial insurance package (2) self-insurance, or (3) a combination of self and commercial insurance.	Controller	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation is being addressed by the City Administrator. A new Risk Manager with citywide responsibilities was hired in FY07-8.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	9. In insuring against the liability risks of City-owned vehicles, the City should explore and compare the financial advantages of an insurance program consisting of (1) a commercial insurance package (2) self-insurance, or (3) a combination of self and commercial insurance.	General Services Agency - City Administrator	Will Be Implemented in the Future	The RFQ process will assist our efforts to analyze the Citylaw data and our ability to implement this recommendation. We anticipate this effort will be completed in FY08-09.	Recommendation Implemented	The Risk Management Office continues to work closely with the City Attorney's Office and with each affected customer department to determine the appropriate solution for the risk associated with that department and the City as a whole. See response to recommendation #7 above regarding MTA.
2006-07	The Entertainment Commission: A Work in Progress	A.1.a. The Administrative Code section cited should be changed to reflect the greatly reduced permit issuance responsibility that is the reality of the Entertainment Commission's work.	Entertainment Commission	Will Not Be Implemented: Not Warranted or Not Reasonable	We disagree with the initial assumption made by the Civil Grand Jury.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.1.b. Future Effectiveness Reports from the Entertainment Commission must make a convincing case of the Commission's effectiveness by citing specific examples of ways in which the Commission has served its purposes and should forthrightly acknowledge its shortcomings with specific remedies.	Entertainment Commission	Recommendation Implemented	The Entertainment Commission (EC) held a summit in January 2008 with approximately 250 club owners. The outreach is ongoing through large classes and community meetings, including discussions about Halloween.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.10. The Entertainment Commission should develop a one-stop shopping program and plan for entertainment venues.	Entertainment Commission	Will Not Be Implemented: Not Warranted or Not Reasonable	The one-stop program is being developed by the Small Business Center under Treasurer's Office for fixed place businesses such as night clubs and restaurants. 2. For one time events sponsors, the Entertainment Commission is developing a one stop process.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.2.b. The Entertainment Commission must try harder to communicate and coordinate its efforts with those of the Police Department in promoting responsible conduct at entertainment venues. To do so, the Commission staff and the police should have regular meetings.	Entertainment Commission	Recommendation Implemented	The Entertainment Commission held the joint Summit with the Police Department and the Mayor's Office of Criminal Justice. We are also working with them on joint legislation.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.2.b. The Entertainment Commission must try harder to communicate and coordinate its efforts with those of the Police Department in promoting responsible conduct at entertainment venues. To do so, the Commission staff and the police should have regular meetings.	Fire Department	Will Not Be Implemented: Not Warranted or Not Reasonable	The SFFD responds to emergencies, regardless of venue. Item A.2.b. does not include or relate directly to SFFD. The Fire Department is always willing to participate in and contribute to discussions relating to public safety and wellbeing.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.2.b. The Entertainment Commission must try harder to communicate and coordinate its efforts with those of the Police Department in promoting responsible conduct at entertainment venues. To do so, the Commission staff and the police should have regular meetings.	Police	Recommendation Implemented	Implementation is ongoing. The SFPD Field Operations Bureau is responsible for having a liaison with the Entertainment Commission, generally through the district captains or the permit officers.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.3.a. The Entertainment Commission should continue such efforts as its recent involvement in the rezoning of parts of San Francisco for entertainment venues in order to meet this particular purpose.	Entertainment Commission	Recommendation Implemented	The Entertainment Commission has legislation pending before the Planning Commission since December 2007 on new zoning issues.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.3.b. The Commission should develop a "Plan B" for continuing some involvement in this very useful project without additional staffing.	Entertainment Commission	Recommendation Implemented	The Entertainment Commission is working with the Planning Commission on the Eastern Neighborhoods Plan without additional staffing.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.4.a. The Civil Grand Jury strongly urges the Commission to address how it can better promote the use of City facilities to generate revenue. The Commission should formulate its goals for promotion of entertainment use of City facilities and state these goals in its next annual report. It should then follow through in the following years' and successive reports assessing the success or failure of such efforts.	Entertainment Commission	Recommendation Implemented	The Entertainment Commission (EC) has been working with the Convention Facilities, Port of San Francisco, and other City departments to better promote the City's resources such as the Bill Graham auditorium and Pier 48. We will continue such efforts.	**	

(1) "--" Department did not respond with one of the four required actions.
**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	The Entertainment Commission: A Work in Progress	A.4.a. The Civil Grand Jury strongly urges the Commission to address how it can better promote the use of City facilities to generate revenue. The Commission should formulate its goals for promotion of entertainment use of City facilities and state these goals in its next annual report. It should then follow through in the following years' and successive reports assessing the success or failure of such efforts.	General Services Agency - City Administrator	Recommendation Implemented	The City Administrator's Office and the Entertainment Commission (EC) has been working with the Convention Facilities, Port of San Francisco, and other City departments to better promote the City's resources such as the Bill Graham auditorium and Pier 48. As we previously stated, while the Commission can play a role in promotion of many facilities under the City Administrator (City Hall, the Moscone Centers, Bill Graham Civic Auditorium, and Treasure Island), we believe that day to day promotion of these sites is best left in the existing, unique operating units with this focus for each facility.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.4.b. The Entertainment Commission should undertake better communication and coordination with other City departments to promote the entertainment use of revenue-generating City facilities.	Entertainment Commission	Recommendation Implemented	EC has a Memorandum of Understanding with the Port to promote use of Port properties. Four new events have been planned, of which one has been completed.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.4.b. The Entertainment Commission should undertake better communication and coordination with other City departments to promote the entertainment use of revenue-generating City facilities.	General Services Agency - City Administrator	Recommendation Implemented	As noted by the Civil Grand Jury, many City-owned facilities are under the jurisdiction of many different agencies. The Entertainment Commission has started efforts to work more closely with other departments. For example, the Commission completed a Memorandum of Understanding with the Port to promote use of Port properties. Four new events have been planned, of which one has been completed.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.5. The Civil Grand Jury encourages the Commission to continue and expand its efforts in fostering harm reduction policies among entertainment venues.	Entertainment Commission	Recommendation Implemented	As a result of the Summit, the Entertainment Commission is proposing new legislation that Supervisor Sophie Maxwell is sponsoring to impose a 30 day suspension period.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.6. Citation authority would help ensure observance of the good neighbor policy. The granting of such citation authority to members of the Entertainment Commission staff should be given serious consideration by the Board of Supervisors.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. A.8 and D.5.a of the 2006-2007 Civil Grand Jury Report entitled "The Entertainment Commission: A Work in Progress"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. A.6, as follows: - Citation authority would be beneficial, but existing staffing of the organization does not include any position that would be appropriate for enacting citations; and,beit FURTHER RESOLVED, That the Board of Supervisors reports that it disagrees wholly with Recommendation No. D.5.b; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	The Entertainment Commission: A Work in Progress	A.6. Citation authority would help ensure observance of the good neighbor policy. The granting of such citation authority to members of the Entertainment Commission staff should be given serious consideration by the Board of Supervisors.	Entertainment Commission	Recommendation Implemented	Pending legislation allows the Director of the Entertainment Commission to close down clubs on an emergency basis for public safety reasons for up to 72 hours.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.a. The Entertainment Commission and the San Francisco Police Department must develop more effective means of communication.	Entertainment Commission	Recommendation Implemented	The Entertainment Commission, Police Department and the Mayor's Office of Criminal Justice has had 3 joint meetings and are proposing to have ongoing meetings, particularly as it relates to new legislation.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.a. The Entertainment Commission and the San Francisco Police Department must develop more effective means of communication.	Police	Recommendation Implemented	Implementation is ongoing. Communication must be two-way. See the above response.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.1. So that a letter of such importance will never again be mislaid for a month, the Entertainment Commission must develop office procedures so that letters and faxes that have been sent are actually received, accounted for, read, acted upon, and filed.	Entertainment Commission	Recommendation Implemented	The Entertainment Commission developed a log for letters and faxes that are transmitted to the Police Department.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.1. So that a letter of such importance will never again be mislaid for a month, the Entertainment Commission must develop office procedures so that letters and faxes that have been sent are actually received, accounted for, read, acted upon, and filed.	Police	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation is more appropriately a matter for the Entertainment Commission.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.2. The staff of the Entertainment Commission must, as a matter of standard operating procedure, bring such important correspondence to the attention of the Entertainment Commissioners promptly without waiting for backup police reports.	Entertainment Commission	Recommendation Implemented	Twice a month, the Entertainment Commission meets and police reports are a regular item on the agenda.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.2. The staff of the Entertainment Commission must, as a matter of standard operating procedure, bring such important correspondence to the attention of the Entertainment Commissioners promptly without waiting for backup police reports.	Police	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation is more appropriately a matter for the Entertainment Commission.	**	

(1) "--" Department did not respond with one of the four required actions.
"****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.3. The San Francisco Police Department must submit incident reports to the Entertainment Commission as a matter of course any time they request action by the Commission against venues with Place of Entertainment permits. The practice of automatic delivery of police incident reports related to permitted clubs to the Entertainment Commission is a practice that should be adopted widely in the San Francisco Police Department.	Entertainment Commission	Recommendation Implemented	The Police Department submits 2 reports to the Entertainment Commission. The first report is a daily report that reports on acts of violence. The second report includes incidents that do not result in injuries and is submitted by permit officers from Police District Stations.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.3. The San Francisco Police Department must submit incident reports to the Entertainment Commission as a matter of course any time they request action by the Commission against venues with Place of Entertainment permits. The practice of automatic delivery of police incident reports related to permitted clubs to the Entertainment Commission is a practice that should be adopted widely in the San Francisco Police Department.	Police	Requires Further Analysis	This will require further analysis. Incident reports are not generally authorized for release during the pendency of an investigation, therefore automatic delivery may not be possible. Permit officers will work, however, with the Entertainment Commission to prepare cases with proper documentation. Will need to consult City Attorney to see if this recommendation is consistent with Admin Code 67and CA Public Records Act.	Requires Further Analysis	This will require further analysis. Incident reports are not generally authorized for release during the pendency of an investigation, therefore automatic delivery may not be possible. Permit officers will work, however, with the Entertainment Commission to prepare cases with proper documentation. Will need to consult City Attorney to see if this recommendation is consistent with Admin Code 67and CA Public Records Act.
2006-07	The Entertainment Commission: A Work in Progress	A.8. The Administrative Code section cited should be changed to reflect the greatly reduced permit issuance responsibility that is the reality of the Entertainment Commission's work.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. A.8 and D.5.a of the 2006-2007 Civil Grand Jury Report entitled "The Entertainment Commission: A Work in Progress"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. A.6, as follows: - Citation authority would be beneficial, but existing staffing of the organization does not include any position that would be appropriate for enacting citations; and,beit FURTHER RESOLVED, That the Board of Supervisors reports that it disagrees wholly with Recommendation No. D.5.b; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	The Entertainment Commission: A Work in Progress	A.8. The Administrative Code section cited should be changed to reflect the greatly reduced permit issuance responsibility that is the reality of the Entertainment Commission's work.	Entertainment Commission	Will Not Be Implemented: Not Warranted or Not Reasonable	We disagree with the initial assumption made by the Civil Grand Jury.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.9. The Entertainment Commission should be involved in planning and coordinating the City's Halloween party, among other major non-sponsored entertainment events, as outlined in Administrative Code sec. 90.4(h).	Entertainment Commission	Recommendation Implemented	The Entertainment Commission is responsible for holding meetings related to Halloween. Fifteen meetings have been scheduled. With Supervisor Dufty and the Mayor's Office of Criminal Justice, the City will have a calendar of events citywide.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.9. The Entertainment Commission should be involved in planning and coordinating the City's Halloween party, among other major non-sponsored entertainment events, as outlined in Administrative Code sec. 90.4(h).	Mayor	Recommendation Implemented	Agree, in part. This year, there is not a City-sponsored Halloween party in the Castro, or in other areas of San Francisco. However, the Entertainment Commission is involved in planning and coordinating the City's management of Halloween activities and other major non-sponsored entertainment events.	**	
2006-07	The Entertainment Commission: A Work in Progress	B.1. The Entertainment Commission should submit to the Mayor and Board of Supervisors the annual report by March 1 each year, as required in Administrative Code, chapter 90.	Entertainment Commission	Will Be Implemented in the Future	The Entertainment Commission held a retreat in October 2007 to discuss goals and priorities for the upcoming year. EC expects to complete the annual report by the end of April.	--	Department elected not to respond.
2006-07	The Entertainment Commission: A Work in Progress	B.2. The Entertainment Commission should submit to the Mayor and the Board of Supervisors its Effectiveness Report every five years at a minimum. The next Effectiveness Report is due on or before May 2012, as required in Administrative Code, chapter 90, sec. 90.8.	Entertainment Commission	Will Be Implemented in the Future	The Entertainment Commission will submit its Effectiveness Report in 2012.	--	Department elected not to respond.
2006-07	The Entertainment Commission: A Work in Progress	B.3. In preparation for filing its next Effectiveness Report, the Entertainment Commission should immediately commence a program to identify its goals, the means by which it plans to achieve its goals, and a way to measure that achievement.	Entertainment Commission	Recommendation Implemented	The Entertainment Commission and staff participated in a retreat to identify goals, objectives, and developed a new tracking system to measure achievement.	**	
2006-07	The Entertainment Commission: A Work in Progress	B.4.a. The Entertainment Commission should submit to the Mayor and the Board of Supervisors annual reports which revisit its Annual Statement of Purpose, and which serve to honestly address the accomplishments of the Commission in the year past and describe challenges and goals in the year ahead.	Entertainment Commission	Will Be Implemented in the Future	Out of the retreat, the Entertainment Commission issued a report to establish the organization's goals and objectives. This document will be used for the Annual Statement of Purpose.	--	Department elected not to respond.
2006-07	The Entertainment Commission: A Work in Progress	B.4.b. The Entertainment Commission commissioners should be given a draft of each year's annual report and be allowed sufficient time to provide input and editorial suggestions for the final draft so that it is a document reflecting the Commissioners' collective viewpoints about what the Commission should be.	Entertainment Commission	Recommendation Implemented	The Entertainment Commission commissioners were given the annual report in November 2007.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	The Entertainment Commission: A Work in Progress	B.5. The Entertainment Commission should produce a fee analysis report as required by law and in it should explain how it plans to "establish fees for entertainment-related permits at levels sufficient to cover the estimated annual operating costs of the commission."	Entertainment Commission	Recommendation Implemented	Each year, the Entertainment Commission reviews its functions as part of the annual budget process. Since the fee increases three years ago, the Commission has not proposed any fee increases other than the cost of living adjustments. If there were fee increase proposals, the Entertainment Commission works closely with the Controller's Office and the Mayor's Office in its fee analysis reports as an overall citywide process.	**	
2006-07	The Entertainment Commission: A Work in Progress	B.5. The Entertainment Commission should produce a fee analysis report as required by law and in it should explain how it plans to "establish fees for entertainment-related permits at levels sufficient to cover the estimated annual operating costs of the commission."	General Services Agency - City Administrator	Recommendation Implemented	1. and 2. The Entertainment Commission, with the technical assistance of the City Administrator's Office, produced a fee analysis to support a major revision of fees for the FY05-06 budget. The Board of Supervisors approved the revised fee schedule in Ordinance file number 193-05, Amendment to the Police Code – Entertainment Commission Permits, Licenses and Fees. While an additional fee analysis has been performed each year since, it has not been provided in the form of an annual report. The City Administrator's Office will work with the Entertainment Commission to provide the annual fee analysis report required of the Administrator Code.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.a. The Entertainment Commission should create full, reality-based job descriptions for each of its staff.	Entertainment Commission	Recommendation Implemented	Job descriptions were reviewed by the Entertainment Commission in February 2008. Both the GSA Human Resources Department and the Department of Human Resources will assist the Entertainment Commission to improve them. Please see their responses.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.a. The Entertainment Commission should create full, reality-based job descriptions for each of its staff.	General Services Agency - City Administrator	Will Be Implemented in the Future	The City Administrator's Office will provide technical assistance to enable the Entertainment Commission to complete job descriptions for each staff member by June 2008. The Department of Human Resource has also offered to assist with review of documentation and, if needed, assist in the creation of formal position descriptions.	Recommendation Implemented	In April 2008, the City Administrator's Office provided the Entertainment Commission with the Job Analysis Questionnaires (JAQ) and other technical assistance for each staff member.
2006-07	The Entertainment Commission: A Work in Progress	C.1.a. The Entertainment Commission should create full, reality-based job descriptions for each of its staff.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	The City Administrator's Office will provide technical assistance to enable the Entertainment Commission to complete job descriptions for each staff member by June 2008. The Department of Human Resources has offered to assist as needed with review of documentation and, if needed, assist in the creation of formal position descriptions if requested.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.b. The Entertainment Commission's Executive Director should provide annual written performance reviews for the three staffers who report to him.	Entertainment Commission	Recommendation Implemented	The Director of the Entertainment Commission conducted annual written performance reviews for all three staffers in October 2007	**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.b. The Entertainment Commission's Executive Director should provide annual written performance reviews for the three staffers who report to him.	General Services Agency - City Administrator	Recommendation Implemented	EC's Director completed annual written performance reviews for the staff in October 2007.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.b. The Entertainment Commission's Executive Director should provide annual written performance reviews for the three staffers who report to him.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	DHR has no authority to require the Entertainment Commission to complete a performance review for its staffers.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.2. It must be determined to whom the Executive Director of the Entertainment Commission reports, and how and when such reporting will take place, and just what this position is to be held accountable for doing.	Entertainment Commission	Recommendation Implemented	The Director reports to the Entertainment Commission for hiring and firing purposes, as well as receives his annual performance review with the commissioners. On a day to day basis, the Director reports to the City Administrator for oversight and administrative assistance.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.2. It must be determined to whom the Executive Director of the Entertainment Commission reports, and how and when such reporting will take place, and just what this position is to be held accountable for doing.	General Services Agency - City Administrator	Will Not Be Implemented: Not Warranted or Not Reasonable	We disagreed with the Civil Grand Jury on this recommendation. The Entertainment Commission Executive Director reports to the Entertainment Commission and is appointed and removed by either the Mayor or the Commission. The City Administrator's Office provides technical assistance to the Director and the Commission, focusing on budget, accounting, and human resources functions.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.2. It must be determined to whom the Executive Director of the Entertainment Commission reports, and how and when such reporting will take place, and just what this position is to be held accountable for doing.	Mayor	Recommendation Implemented	Agree. The Executive Director of the Entertainment Commission currently reports to the Entertainment Commission. Reporting shall take place at every Commission meeting and in a closed session during the annual review of the Executive Director's performance. The Commission will annually review their goals and objectives and make sure that the goals of the Commission and the annual work plan of the Executive Director are aligned.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.3. The Civil Grand Jury recommends that regular performance reviews of the Commission's Executive Director take place. The review should be conducted by whomever is determined to be the supervisor of the Executive Director.	Entertainment Commission	Recommendation Implemented	The Director receives his annual performance reviews in closed session every year by the Commission.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.3. The Civil Grand Jury recommends that regular performance reviews of the Commission's Executive Director take place. The review should be conducted by whomever is determined to be the supervisor of the Executive Director.	General Services Agency - City Administrator	Will Not Be Implemented: Not Warranted or Not Reasonable	The Entertainment Commission completes the annual performance review of the Commission's Executive Director, not the City Administrator.	**	

(1) "-" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	The Entertainment Commission: A Work in Progress	C.3. The Civil Grand Jury recommends that regular performance reviews of the Commission's Executive Director take place. The review should be conducted by whomever is determined to be the supervisor of the Executive Director.	Mayor	Recommendation Implemented	Agree. Performance reviews should happen annually for all Department Heads and be reviewed by the relevant commissions. The Department of Human Resources implemented the Citywide Mandatory Performance and Planning and Appraisal Program in 2006.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.a. Compensation should be tied to performance for all four staff members of the Entertainment Commission.	Entertainment Commission	Will Not Be Implemented: Not Warranted or Not Reasonable	Compensation for staff is determined by citywide Memorandum of Understanding (MOU) negotiated and implemented by the Department of Human Resources. Please refer to their response for more details.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.a. Compensation should be tied to performance for all four staff members of the Entertainment Commission.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	Compensation for staff is determined by citywide Memorandum of Understanding (MOU) negotiated with the City's labor unions. While there is some flexibility in place for additional compensation above what is required depending on the bargaining unit, the discretion to award such additional compensation rests solely with the appointing officer..	**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.a. Compensation should be tied to performance for all four staff members of the Entertainment Commission.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The negotiation of salaries is a power that rests with the Mayor, acting through the Department of Human Resources, as per the San Francisco City and County Charter. Any compensation increases or decreases based on performance are set through the negotiation of a collective bargaining agreement with the respective union and the City. The Commission could be consulted when these salary negotiations take place	**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.b. Commissioners' input should be sought on the performance and proposed compensation increases of Entertainment Commission staff.	Entertainment Commission	Will Not Be Implemented: Not Warranted or Not Reasonable	Commissioners' input on staff performance is important, but compensation is determined by citywide MOUs that are negotiated and implemented by the Department of Human Resources. Please refer to their response for more details.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.b. Commissioners' input should be sought on the performance and proposed compensation increases of Entertainment Commission staff.	Human Resources	Will Not Be Implemented: Not Warranted or Not Reasonable	While DHR agrees that Commissioners' input on staff performance is important, we note again that compensation is determined by citywide MOUs that are negotiated with the City's labor unions. During contract negotiations, DHR seeks input from all departments—including the Entertaining Commission—on union proposals, including those related to compensation. And as indicated above, there is some flexibility to recognize performance with additional compensation but that is within the discretion of the appointing officer.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.b. Commissioners' input should be sought on the performance and proposed compensation increases of Entertainment Commission staff.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	Performance evaluations and compensation increases are set through the negotiation of collective bargaining agreements with the respective union and the City.	**	
2006-07	The Entertainment Commission: A Work in Progress	C.5. Task tracking for staff should be implemented and the commissioners should be advised of the results of such tracking on a regular basis.	Entertainment Commission	Recommendation Implemented	As a result of the retreat, a form was created to track tasks and this information will be reviewed at Commission meetings. Form was completed in October 2007.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.1.a. The Entertainment Commission must improve its record of communicating with club-owner applicants for POE permits.	Entertainment Commission	Recommendation Implemented	Another outcome of the retreat was the upgrading of the mailing list for club owners. The Entertainment Commission has had regular meetings with the different segments of the club owners. There has been four meetings regarding the proposed legislation since February 2008.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.1.b. A current Memorandum of Understanding should exist with at least the Port of San Francisco. If an MOU with other City departments is indeed inappropriate, some formal mechanism should be created to enhance the communication between these City departments and the Entertainment Commission.	Entertainment Commission	Recommendation Implemented	Yes, an MOU was completed in June 2007.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.2.a. Entertainment Commissioners should agree as to what their duties and responsibilities are.	Entertainment Commission	Recommendation Implemented	Duties and responsibilities were discussed and agreed upon at the retreat.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.2.b. Entertainment Commissioners should be aware of the basic required tasks of the Commission, should read basic required documents and offer input on their final drafting. They should be better trained from the beginning in the duties and responsibilities of an Entertainment Commissioner. They should receive more regular communication (perhaps via email) from Commission staff on Commission-related developments than they currently receive via the twice-monthly hearings.	Entertainment Commission	Recommendation Implemented	Again, as part of the retreat, commissioners received training and had their separate breakout session to discuss commissioners' issues. Commissioners are kept informed through the Commission meetings and as needed through the Commission secretary.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.3. The Entertainment Commission should have its assigned Deputy City Attorney present at all public hearings.	Entertainment Commission	Will Not Be Implemented: Not Warranted or Not Reasonable	The Deputy City Attorney reviews the agenda before every Commission meeting and as they determine the appropriateness of issues and the need for legal advice, they attend the Commission meetings. The Commission's budget is small and its expenses need to be managed appropriately.	**	

(1) "--" Department did not respond with one of the four required actions.

**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	The Entertainment Commission: A Work in Progress	D.4.a. The Civil Grand Jury recommends that the Entertainment Commission be given the authority to cite permitted nightclub owners who break the law. Granting the power to issue such citations to the Entertainment Commission however must not stop the San Francisco Police Department, with its greater manpower and resources, from also issuing such citations.	Entertainment Commission	Recommendation Implemented	Again, pending legislation with Supervisor Maxwell will allow the Director to close down clubs on public safety grounds for 72 hours.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.4.a. The Civil Grand Jury recommends that the Entertainment Commission be given the authority to cite permitted nightclub owners who break the law. Granting the power to issue such citations to the Entertainment Commission however must not stop the San Francisco Police Department, with its greater manpower and resources, from also issuing such citations.	Police	Requires Further Analysis	The Police Department will continue issuance of citations whenever appropriate. The issuance of citations by the Entertainment Commission will require the review of the City Attorney. The Police Department does not oppose this recommendation.	Requires Further Analysis	The Police Department will continue issuance of citations whenever appropriate. The issuance of citations by the Entertainment Commission will require the review of the City Attorney. The Police Department does not oppose this recommendation.
2006-07	The Entertainment Commission: A Work in Progress	D.4.b. The use of suspension and revocation powers given to the Entertainment Commission in Administrative Code, chapter 90, section 90.4(c) must be used to punish club owners with multiple violations, as well as serve as a deterrent for other potentially problematical entertainment venues.	Entertainment Commission	Recommendation Implemented	Same response as D.4.c.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.4.b. The use of suspension and revocation powers given to the Entertainment Commission in Administrative Code, chapter 90, section 90.4(c) must be used to punish club owners with multiple violations, as well as serve as a deterrent for other potentially problematical entertainment venues.	Police	Will Not Be Implemented: Not Warranted or Not Reasonable	This recommendation is a matter to be responded to by the Entertainment Commission. This matter may be addressed by pending legislation.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.a. Someone at the Entertainment Commission has to take a leadership role. As the highest ranking, paid staff member of the Commission, this burden appropriately falls on the Executive Director	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. A.8 and D.5.a of the 2006-2007 Civil Grand Jury Report entitled "The Entertainment Commission: A Work in Progress"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. A.6, as follows: - Citation authority would be beneficial, but existing staffing of the organization does not include any position that would be appropriate for enacting citations; and,beit FURTHER RESOLVED, That the Board of Supervisors reports that it disagrees wholly with Recommendation No. D.5.b; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.a. Someone at the Entertainment Commission has to take a leadership role. As the highest ranking, paid staff member of the Commission, this burden appropriately falls on the Executive Director	Entertainment Commission	Recommendation Implemented	The Director has taken an increased leadership role. He has organized a retreat for Commissioners and staff. He has initiated a Summit to communicate with club owners. He has also worked with the Board of Supervisors and the Planning Commission to pass new legislation to improve services to the public. Finally, he is in the process of recruiting new staff to help implement changes to Halloween.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.a. Someone at the Entertainment Commission has to take a leadership role. As the highest ranking, paid staff member of the Commission, this burden appropriately falls on the Executive Director	Mayor	Recommendation Implemented	Agree. The President of the Entertainment Commission along with the Executive Director should provide leadership.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.b. The Civil Grand Jury strongly recommends that the Entertainment Commission adopt term limits for its Commissioners. If each serves no more than two 4-year terms, incompatibility is less of a problem than in the current potentially endless situation.	Board of Supervisors	Will Not Be Implemented: Not Warranted or Not Reasonable	RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the Superior Court that it agrees with Recommendation Nos. A.8 and D.5.a of the 2006-2007 Civil Grand Jury Report entitled "The Entertainment Commission: A Work in Progress"; and be it FURTHER RESOLVED, That the Board of Supervisors reports that it partially agrees with Recommendation No. A.6, as follows: - Citation authority would be beneficial, but existing staffing of the organization does not include any position that would be appropriate for enacting citations; and,beit FURTHER RESOLVED, That the Board of Supervisors reports that it disagrees wholly with Recommendation No. D.5.b; and, be it FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the implementation of accepted recommendations through his/her department heads and through the development of the annual budget; and, be it FURTHER RESOLVED, That the Board of Supervisors urges City departments responsible for recommendations not necessitating a response from the Board of Supervisors to provide a status report to the Board of Supervisors on implementation of said recommendations within six months of the passage of this resolution. October 2, 2007 Board of Supervisors — ADOPTED	**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.b. The Civil Grand Jury strongly recommends that the Entertainment Commission adopt term limits for its Commissioners. If each serves no more than two 4-year terms, incompatibility is less of a problem than in the current potentially endless situation.	Entertainment Commission	Will Not Be Implemented: Not Warranted or Not Reasonable	This requires changes to the City's Charter.	**	

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**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2008 Response	2008 Response Text	2009 Response (1)	2009 Response Text
2006-07	The Entertainment Commission: A Work in Progress	D.5.b. The Civil Grand Jury strongly recommends that the Entertainment Commission adopt term limits for its Commissioners. If each serves no more than two 4-year terms, incompatibility is less of a problem than in the current potentially endless situation.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The establishment of term limits is not in the purview of the Entertainment Commission. The Entertainment Commission is established in the Charter, under • Section 4.117. If there were going to be term limits, they would need to be established in a Charter amendment. Furthermore, term limits for Commissioners are not a standard practice among the City's other commissions.	**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1a. The Department of Environment should take the lead in identifying resources necessary to foster the culture change in the City needed to fully address the issue of climate change; it should increase outreach and education activities. Posters should be placed in all public locations, including schools and buses. The Department should encourage City utilities and phone companies to include environmental brochures in regular mailings to consumers.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1a. The Department of Environment should take the lead in identifying resources necessary to foster the culture change in the City needed to fully address the issue of climate change; it should increase outreach and education activities. Posters should be placed in all public locations, including schools and buses. The Department should encourage City utilities and phone companies to include environmental brochures in regular mailings to consumers.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1a. The Department of Environment should take the lead in identifying resources necessary to foster the culture change in the City needed to fully address the issue of climate change; it should increase outreach and education activities. Posters should be placed in all public locations, including schools and buses. The Department should encourage City utilities and phone companies to include environmental brochures in regular mailings to consumers.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1b. The Department of Environment should have booths at street fairs and other events in the City to educate attendees about climate change, using student interns or other volunteers. The Mayor should declare a "Global Warming Heads Up Day" featuring free showings of Al Gore's documentary, "An Inconvenient Truth," in City parks and theatres. The Department of Environment should partner with PG&E to give complementary fluorescent light bulbs to attendees. Copies of the film should also be provided to schools, churches and other organizations for fundraisers and other events.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1b. The Department of Environment should have booths at street fairs and other events in the City to educate attendees about climate change, using student interns or other volunteers. The Mayor should declare a "Global Warming Heads Up Day" featuring free showings of Al Gore's documentary, "An Inconvenient Truth," in City parks and theatres. The Department of Environment should partner with PG&E to give complementary fluorescent light bulbs to attendees. Copies of the film should also be provided to schools, churches and other organizations for fundraisers and other events.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1a. The MTA Board, while seeking short and long-term system-wide Muni improvements in speed and reliability, should establish periodic goals for increasing the percentage of ridership using public transit and detail steps to be taken to achieve these goals.	Environment	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1a. The MTA Board, while seeking short and long-term system-wide Muni improvements in speed and reliability, should establish periodic goals for increasing the percentage of ridership using public transit and detail steps to be taken to achieve these goals.	Municipal Transportation Agency	Will Be Implemented in the Future	<p>Recommendation requires further analysis and will be continuously implemented in the future.</p> <p>This is a policy decision that needs to be made re: whether or not SFMTA wants to establish periodic goals for increasing the percentage of ridership using public transit and what steps are necessary to achieve these goals. Under Propositions E (1998) and A (2007), SFMTA has been charged with creating a multi-modal network consistent with the City's Transit First Policy, which encourages the use of sustainable modes of transportation, including public transit, pedestrians, bicycles, and automobiles. To fulfill that goal, the Agency completed the assessment phase of the Transit Effectiveness Project in 2008, which leveraged quantitative data analysis and technology to examine the ridership, structure, and configuration of the current system, including Automated Passenger Counters (APC) that have helped to more precisely measure system use and ridership. The TEP formulated a series of recommendations to right-size the structure and level of service to various areas of the city, and ways in which it can better interact with other modes, which will be enacted in the coming years. Currently the Agency is engaged in developing a timeline and strategy for TEP implementation, specifically addressing environmental review considerations and the Agency's overall response to the current economic climate and fiscal emergency.</p> <p>Additionally, SFMTA is pursuing a number of different legislative, programmatic and enforcement activities to investigate the effectiveness of different methods to speed the flow of Muni vehicles, including preferential signaling, bus-only lane enforcement, Bus Rapid Transit, and pilot testing of different vehicle types, sizes and boarding methods on major transit corridors.</p>	Will Be Implemented in the Future	<p>Recommendation requires further analysis and will be continuously monitored in the future.</p> <p>This is a policy decision that needs to be made re: whether or not SFMTA wants to establish periodic goals for increasing the percentage of ridership using public transit and what steps are necessary to achieve these goals.</p> <p>Under Propositions E (1998) and A (2007), SFMTA has been charged with creating a multi-modal network consistent with the City's Transit First Policy, which encourages the use of sustainable modes of transportation, including public transit, pedestrians, bicycles, and automobiles. To fulfill that goal, the Agency completed the assessment phase of the Transit Effectiveness Project in 2008, which leveraged quantitative data analysis and technology to examine the ridership, structure, and configuration of the current system, including Automated Passenger Counters (APC) that have helped to more precisely measure system use and ridership. The TEP formulated a series of recommendations to right-size the structure and level of service to various areas of the city, and ways in which it can better interact with other modes, which will be enacted in the coming years. The Agency has developed a TEP Implementation Plan that will be presented to the SFMTA Board in April 2011, followed by addressing environmental review considerations.</p> <p>Additionally, SFMTA is pursuing a number of different legislative, programmatic and enforcement activities to investigate the effectiveness of different methods to speed the flow of Muni vehicles, including preferential signaling, bus-only lane enforcement, Bus Rapid Transit, and pilot testing of different vehicle types, sizes and boarding methods on major transit corridors. Staff should bring a report to the SFMTA Board outlining this request and analyzing pros-cons of goal setting and potential ridership increase measures.</p>
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1b. The Department of Parking and Traffic (DPT) engineers should consider ways to speed up Muni buses, such as further restricting left turns on bus routes during rush hour, making major streets one-way, giving signal preemption to bus drivers to increase transit speed, and other transit-friendly steps.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1b. The Department of Parking and Traffic (DPT) engineers should consider ways to speed up Muni buses, such as further restricting left turns on bus routes during rush hour, making major streets one-way, giving signal preemption to bus drivers to increase transit speed, and other transit-friendly steps.	Municipal Transportation Agency	Will Be Implemented in the Future	<p>Recommendation has been implemented and will continue to be implemented in the future.</p> <p>The SFMTA established a new Transit Engineering team composed of engineers and planners dedicated to improving the performance of transit in San Francisco. In addition, the SFMTA established on-time performance teams composed of transit superintendents, operator trainers, operators/union chairs, transit schedulers, service planners and transit engineers to identify and address congestion bottlenecks.</p> <p>Significant efforts completed in 2009 or anticipated in 2010 include: * Lombard left-turn restriction pilot * Lincoln/Crossover project * Inner Geary traffic signal retiming * Geneva TPS project (planning effort) * Market Street pilots * Divisadero Streetscape Project * RFQ to review cutting edge GPS and wireless transit signal priority technology</p> <p>These efforts have been undertaken in tandem with legislative proposals such as AB101, which will help reduce transit lane violations through citations to vehicles obstructing the movement of transit vehicles. These violations are issued with the assistance of video-based evidence from cameras mounted on Muni buses.</p>	Recommendation Implemented	Sustainable Streets Division staff have developed the Transit Preferential Toolkit that includes a list of tools that will help improve transit travel times and reliability. The tools include physical transit amenities, signal prioritization and other physical changes to the street right of way to improve transit travel times. The toolkit is being applied to the Transit Effectiveness Project, which will include a series of measures to improve reliability and reduce travel time on the highest priority routes.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2a. Muni should report to the MTA Board on a quarterly basis the implementation status of the new diesel-electric hybrid buses. This report should include a schedule for the procurement, receipt, testing and acceptance, as well as the date that individual buses were placed in service. It should also include the number of older diesel buses that are retired from service. This information should be included in Muni's annual report	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2a. Muni should report to the MTA Board on a quarterly basis the implementation status of the new diesel-electric hybrid buses. This report should include a schedule for the procurement, receipt, testing and acceptance, as well as the date that individual buses were placed in service. It should also include the number of older diesel buses that are retired from service. This information should be included in Muni's annual report	Mayor	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2a. Muni should report to the MTA Board on a quarterly basis the implementation status of the new diesel-electric hybrid buses. This report should include a schedule for the procurement, receipt, testing and acceptance, as well as the date that individual buses were placed in service. It should also include the number of older diesel buses that are retired from service. This information should be included in Muni's annual report	Municipal Transportation Agency	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Mayor	--	Department elected not to respond.	Recommendation Implemented	On November 2007, voters approved Proposition A, which gave the SFMTA greater governing authority and additional funding to support its operations.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Municipal Transportation Agency	Will Be Implemented in the Future	<p>Recommendation will be implemented in the future (5-10 years).</p> <p>SFMTA agrees that sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities are required. However, as is widely known, Muni has had a longstanding structural deficit and has not been able to adequately fund these needs. The Grand Jury itself identified this issue in 1998-1999 and to date the structural issues have not been addressed. Furthermore, as is to be expected, the deficit has grown since the 1998-1999 Grand Jury Report. While several initiatives are underway to address the systemic resource issues, it will take several years to address the multiple decade structural deficit and provide the necessary funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.</p> <p>Proposition A (passed in November 2007) reallocated nearly \$27 million in revenues to SFMTA from the City's General Fund. However, as the Grand Jury members are aware, the severe economic downturn has had a negative impact on the SFMTA. The original projected deficit for FY 2010 was \$128.9 million and to address this deficit the Agency implemented service modifications, expenditure reductions, and increases to all user charges. The service modifications were informed by extensive analysis and knowledge gained from the Transit Effectiveness Project (TEP) as well as a full understanding of our cost drivers and the level of our charges required to cover our costs. Unfortunately, the SFMTA is also facing an approximately \$40 million deficit for FY 2011 and 2012.</p>	Will Be Implemented in the Future	<p>Recommendation may or may not be implemented in the future (5-10 years), depending upon economic conditions and city priorities.</p> <p>SFMTA agrees that sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities are required. However, as is widely known, Muni has had a longstanding structural deficit and has not been able to adequately fund these needs. The Grand Jury itself identified this issue in 1998-1999 and to date the structural issues have not been resolved. Furthermore, as is to be expected, the deficit has grown since the 1998-1999 Grand Jury Report. While several initiatives are underway to address the systemic resource issues, it will take several years to address the multiple decade structural deficits and provide the necessary funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities. Additionally a new source of ongoing dedicated revenue will need to be identified for operations. Proposition A (passed in November 2007) reallocated nearly \$27 million in revenues to SFMTA from the City's General Fund. However, as the Grand Jury members are aware, the severe economic downturn has had a negative impact on the SFMTA. The original projected deficit for FY 2010 was \$128.9 million and to address this deficit the Agency implemented service modifications, expenditure reductions, and increases to all user charges. The service modifications were informed by extensive analysis and knowledge gained from the Transit Effectiveness Project (TEP) as well as a full understanding of our cost drivers and the level of our charges required to cover our costs. Unfortunately, the SFMTA, which has a two-year approved budget for FY 2011 and FY 2012, is facing an \$18 million deficit for FY 2011 and a \$21 million deficit for 2012.</p>

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"****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Mayor	--	Department elected not to respond.	Will be Implemented in the Future	The Mayor's Office continues to support any appropriate legislation recommended by the SFMTA and the State Legislation Committee to maintain or enhance funding for local transit. Although the Mayor's Office does comply with this recommendation, the recommendation asks the State Legislation Committee to lobby for local transit funding. This is not the role of the State Legislation Committee. Pursuant to Charter section 3.1 the Mayor has the authority to set the state lobbying priorities for the City.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Municipal Transportation Agency	Recommendation Implemented	<p>Recommendation will be continuously implemented.</p> <p>SFMTA has actively supported a number of initiatives that directly impact the ability of transit agencies statewide to retain existing transit operating funds and raise additional funds.</p> <p>1. Efforts to restore State Transit Assistance (STA) funding following successful transit industry lawsuit against past diversions and continues to advocate for full transit funding in the 2010-2011 State Budget.</p> <p>2. Statewide ballot initiative sponsored by the California Transit Association, the California League of Cities and the California Alliance for Jobs to provide constitutional protection against state diversion of designated transit operating funds from the Public Transportation Account (Proposition 42), local gasoline tax subventions for local streets and roads, redevelopment funds and local property taxes.</p> <p>3. Support efforts to lower the 2/3 super majority vote for local transportation taxes and legislation to authorize an additional one-quarter of one percent increase statewide in Transportation Development Act (TDA) funding.</p> <p>4. Governor signed legislation March 22 to restore some STA funding resulting \$36M to the SFMTA in 2010-11 and \$31M beginning in 2011-12.</p>	**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Mayor	--	Department elected not to respond.	Will be Implemented in the Future	The Mayor's Office will support any appropriate legislation that the SFMTA and the State Legislation Committee recommends.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation may be implemented in the future; no current efforts underway. There are no current proposals pending relating to a tax based on vehicle emissions. There are efforts underway to identify funding sources to implement SB 375 and AB 32, California's landmark greenhouse emission reduction measures. The SFMTA will support these measures as appropriate when they are brought to the State Legislaton Committee.	Will Not Be Implemented: Not Warranted or Not Reasonable	SFMTA supports, but does not have the authority to implement this recommendation. SFMTA will continue to support the San Francisco State Legislation Committee to increase transit share of funding allocations. While there are no current proposals pending relating to a tax based on vehicle emissions, the SFMTA is supporting the MTC and ABAG regional agencies efforts to implement SB 375 and AB 32, California's landmark greenhouse emission reduction measures. The SFMTA will support these measures as appropriate when they are brought to the State Legislaton Committee.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Environment	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the Future. Legislation was approved in 2009, SB 83 (Hancock), authorizing local congestion management agencies to levy a vehicle surcharge for congestion mitigation purposes. The SF County Transportation Authority is currently developing an expenditure plan for this fee. Legislation is currently pending, SB 10 (Leno), that would authorize local jurisdictions to levy a vehicle registration fee that would support general fund purposes, including public transportation.	Will Not Be Implemented: Not Warranted or Not Reasonable	SFMTA supports, but does not have the authority to implement this recommendation. Legislation was approved in 2009, SB 83 (Hancock), authorizing local congestion management agencies to levy a vehicle surcharge for congestion mitigation purposes. Passed by San Francisco voters in 2010 as Proposition AA, the SF County Transportation Authority is currently developing an expenditure plan for this fee. Legislation is currently pending, SB 10 (Leno), that would authorize local jurisdictions to levy a vehicle registration fee that would support general fund purposes, including public transportation.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Mayor	--	Department elected not to respond.	Requires Further Analysis	Although the City continues to work to address the funding needs of the SFMTA, with respect to the raising of fares, this is a decision made by the MTA as part of its revenue plan to fund operations. Where possible, the City will work with the SFMTA to find solutions to find ways to mitigate fare increases.

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Municipal Transportation Agency	Will Be Implemented in the Future	<p>Recommendation will be implemented in the future (5-10 years).</p> <p>SFMTA is actively engaged in pursuing additional funding for operations. SFMTA continues to actively pursue opportunities for additional funding for operations.</p> <p>The Department of Transportation was awarded \$20 million to enable SFMTA to fund a demand-based parking program, SFpark, to make parking more convenient to pay and vary pricing according to availability. Additionally, the SFMTA was awarded \$67 million as part of the economic stimulus package, \$18 million of which has been targeted for operating preventive maintenance.</p> <p>SFMTA continues to evaluate all revenues and has established a CPI indexing policy for all charges to be effected in Fiscal Year 2011. Additionally, the SFMTA Board approved fare increases effective July 1, 2009 and January 1, 2010. Increases to parking garage rates, meter rates and cost recovery charges were either already increased in FY 2009 or FY 2010.</p> <p>SFMTA is in the process of conducting nexus studies to update the transit impact development fee as well as establish a fee for parking and automobile trip generation.</p> <p>Finally, the SFMTA is evaluating possible financing inclusive of a ballot measure to raise revenues.</p>	Recommendation Implemented	<p>The San Francisco County Transportation Authority has begun a study of a congestion pricing program for San Francisco. If successful and approved by the Board of Supervisors, a pilot phase could begin in 2014/2015.</p> <p>SFMTA is in the process of conducting nexus studies to update the transit impact development fee as well as establish a fee for parking and automobile trip generation.</p> <p>Finally, the SFMTA is evaluating possible financing inclusive of a ballot measure to raise revenues.</p>
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Mayor	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Municipal Transportation Agency	Will Be Implemented in the Future	<p>Recommendation will be implemented in the future (5-10 years).</p> <p>SFMTA supports the exploration of various options to finance public transit as well as the use of clean vehicles. In addition to the efforts above, SFMTA completed a fare free study to evaluate the conditions under which a fare free system is possible in San Francisco. The Study confirmed that the system with its current infrastructure (fleet, facilities, systems, etc.) cannot support additional riders which would result from a fare free system. Additionally, significant additional operating revenues would be required to replace the approximate \$170-\$180 million in fare revenues.</p> <p>Additionally, a Revenue Panel issued draft revenue generating recommendations and suggested that solving the structural deficit should be born in three equal parts: (1) one third by the SFMTA; (2) one third by the users of the system; and (3) one third by the City as a whole.</p> <p>The SFMTA continues to explore funding sources at the local, regional, state and federal levels.</p>	Will Not Be Implemented: Not Warranted or Not Reasonable	<p>SFMTA completed a fare free study to evaluate the conditions under which a fare free system is possible in San Francisco. The Study confirmed that the system with its current infrastructure (fleet, facilities, systems, etc.) cannot support additional riders which would result from a fare free system. Additionally, significant additional operating revenues would be required to replace the approximate \$170-\$180 million in fare revenues.</p> <p>Progress in meeting San Francisco's emission-reduction goals is reported on annually by all city departments, including SFMTA, in the Departmental Climate Action Plan.</p>
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4a. For high traffic transit corridors, such as Geary Boulevard and Van Ness Avenue, the Municipal Transportation Agency should complete environmental impact studies for the proposed Bus Rapid Transit system with the goal of putting these BRT improvements into operation as soon as possible to increase speed and ridership.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4a. For high traffic transit corridors, such as Geary Boulevard and Van Ness Avenue, the Municipal Transportation Agency should complete environmental impact studies for the proposed Bus Rapid Transit system with the goal of putting these BRT improvements into operation as soon as possible to increase speed and ridership.	Municipal Transportation Agency	Will Be Implemented in the Future	<p>Van Ness BRT: Final EIS/EIR expected in 2011. Geary BRT: Final EIS/EIR expected in 2011.</p> <p>SFMTA is currently working with SFCTA to conduct environmental impact studies for Van Ness BRT and Geary BRT. These studies began in 2007 and 2008 respectively. The planning process for both the Van Ness and Geary BRT projects are underway. Both are being led by the San Francisco County Transportation Authority (SFCTA) with the SFMTA as a full partner in the process. Extensive technical studies and modeling have been conducted and several community workshops have been held to gather public input on design alternatives and other project issues. As of spring 2010, both projects have completed the scoping phase of environmental review and narrowed to 3 action alternatives for each project. In fall 2007 the Van Ness BRT project was accepted as a candidate for Federal Transit Administration (FTA) "Small Starts" funding, making it eligible to receive up to \$75 million in federal dollars. A request to enter Geary BRT into the "Small Starts" program to receive a similar amount of funding has been deferred to address key issues, including refined cost estimates, funding gap and possible project phasing.</p> <p>Geary continues to proceed through the environmental review process and is expected to follow Van Ness as a full BRT project to be implemented as soon as possible during this decade. Preliminary project costs for both projects are estimated at \$200-\$300 million dollars for the more expensive options. These estimates include the costs of the BRT infrastructure, plus parallel required projects (e.g. Van Ness - replacement of streetlights / poles / overhead contact system used to power trolleycoach buses, street repavement, signal replacement and upgrade, etc. and e.g. Geary - added costs to perform design and construction work on the Fillmore and Masonic underpasses / tunnels, possible replacement of streetlights / poles, etc.). Cost estimates in greater detail for the Van Ness project were received in August 2009 and showed the previous estimates to still be accurate. Cost estimates in greater detail for Geary are due later in 2010. The target date for commencing BRT construction on Van Ness is 2012, with new service starting operation in 2012-2014. The timeline for the Geary BRT project is approximately 1 year behind the Van Ness BRT project</p>	Recommendation Implemented	<p>Van Ness BRT: Final EIS/EIR expected in 2012 / Geary BRT: Final EIS/EIR expected in 2013 SFMTA is currently working with SFCTA to conduct environmental impact studies for the Van Ness BRT and Geary BRT projects. These studies began in 2007 and 2008 respectively. Both are being led by the San Francisco County Transportation Authority (SFCTA) with the SFMTA as a full partner in the process. Extensive technical studies and modeling have been conducted and several community workshops have been held to gather public input on design alternatives and other project issues. As of spring 2011, both projects have completed the scoping phase of environmental review and narrowed to options to three action alternatives.</p> <p>In fall 2007 the Van Ness BRT project was accepted as a candidate for Federal Transit Administration (FTA) "Small Starts" funding, making it eligible to receive up to \$75M dollars in federal dollars. The DEIS/DEIR for the Van Ness BRT project is due to be released for public review in May 2011. The local preferred alternative (LPA) is due to be selected in summer 2011, and the FEIS/FEIR -- ROD/NOD (completion of the environmental review) is due in spring-summer 2012. Work to achieve 30% design and engineering will begin in summer 2011. A recent cost estimate for the BRT project (BRT infrastructure and part of vehicle replacement (BRT amount) is \$118.6M dollars. Project funding sources are the \$75M dollars in the FTA Small Starts program with the rest coming from local Prop. K funds and other local and regional sources. The most recent cost estimate for the BRT project plus other associated projects (repavement of Van Ness Avenue (Caltrans \$), replacement of overhead wires and poles that support the overhead and streetlights (federal and local funds mix), new traffic signals (federal and regional funds mix), etc.) is \$280M dollars. Over 97% of necessary funding has been identified. The target date to start construction is summer 2013, and the target date for revenue service is spring 2015.</p> <p>The Geary BRT project continues to proceed through the environmental review process and is expected to follow Van Ness as a full BRT project to be implemented as soon as possible during this decade. A request to enter Geary BRT into the "Small Starts" program to receive a similar amount of funding as Van Ness has been deferred to address key issues, including refined cost estimates, funding gap and possible project phasing. The timeline for the Geary BRT project is approximately 1 year behind the Van Ness BRT project, so the DEIS/DEIR is due in spring-summer 2012. Preliminary project costs for the full Geary BRT project are \$200M dollars. Revised costs are due in 2011. These estimates include the costs of the BRT infrastructure, plus added costs to perform design and construction work on the Fillmore and Masonic underpasses / tunnels, possible replacement of streetlights / poles, etc. A preliminary target date for completion of the Geary BRT project is 2016-2017.</p>
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4b. The Municipal Transportation Agency should develop more ways to increase speed and effectiveness of Muni on all routes, such as: improved stop spacing; increased use of prepaid fares; other proof-of-payment alternatives; more bus bulbs; signal preemption; more buses on primary corridors; restricted left turns for non-transit vehicles; and additional transit-only lanes.	Environment	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4b. The Municipal Transportation Agency should develop more ways to increase speed and effectiveness of Muni on all routes, such as: improved stop spacing; increased use of prepaid fares; other proof-of-payment alternatives; more bus bulbs; signal preemption; more buses on primary corridors; restricted left turns for non-transit vehicles; and additional transit-only lanes.	Municipal Transportation Agency	Will Be Implemented in the Future	<p>Recommendation will be Implemented in the Future; implementation is ongoing.</p> <p>The TEP planning phase concluded in October 2008 and produced recommendations to update Muni routes and improve transit travel time and reliability. TEP implementation will continue in 2010 with an environmental assessment and further development of travel time improvement strategies for priority corridors.</p> <p>In response to budget challenges, the SFMTA implemented significant transit service changes in December 2009. Highlights included: Adjusting running times to improve reliability; discontinuing routes and eliminating route segments with high subsidies per passenger; increasing service on crowded routes, restructuring routes to make new connections and expanding limited-stop services.</p> <p>During 2009, the SFMTA also conducted an extensive fare survey to determine where fare evasion is most prevalent and aid in the deployment of fare inspectors. As part of this program, fare inspectors have been introduced throughout the system, inclusive of both bus and light rail.</p> <p>To help speed up fare payment, SFMTA has launched the regional smart card (Translink) in coordination with the Metropolitan Transportation Commission (MTC). Over the next year, use and promotion of Translink on systems throughout the Bay Area region will be ongoing.</p>	Recommendation Implemented	A TEP Implementation plan has been developed and will be presented to the SFMTA Board in April 2011. Necessary environmental clearance will follow
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5a. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve informational campaigns to encourage all employees, whether public or private, to take public transportation to work, and should promote the Muni Fast Pass to increase ridership.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5a. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve informational campaigns to encourage all employees, whether public or private, to take public transportation to work, and should promote the Muni Fast Pass to increase ridership.	Municipal Transportation Agency	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5a. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve informational campaigns to encourage all employees, whether public or private, to take public transportation to work, and should promote the Muni Fast Pass to increase ridership.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5b. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve incentive programs to encourage City employees to participate in transit-related, Pre-Tax Commuter Benefit Programs.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5b. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve incentive programs to encourage City employees to participate in transit-related, Pre-Tax Commuter Benefit Programs.	Municipal Transportation Agency	Recommendation Implemented	<p>Recommendation has been Implemented; Implementation is ongoing.</p> <p>On average, 5,000 City employees participated in City employee commuter benefits program as of March 2010. Enrollment has increased nearly 100% when compared to 2008. Department of the Environment (DOE) staff continue to make presentations at new hire orientations and hold brown bag lunches and tabling events throughout the year in an effort to increase program participation. DOE manages a third party contract with FBMC to provide convenient ordering; transit passes are delivered directly to City employees at their home address.</p> <p>DOE actively coordinates with SFMTA to survey commuter benefits program enrollment as part of the Climate Action Plan.</p>	**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6a. The San Francisco State Legislation Committee should lobby State lawmakers to pass AB493, which would give significant rebates to drivers who buy clean-running cars, to be funded with a one-time charge on purchase of new high-emission autos.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6a. The San Francisco State Legislation Committee should lobby State lawmakers to pass AB493, which would give significant rebates to drivers who buy clean-running cars, to be funded with a one-time charge on purchase of new high-emission autos.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6b. The Mayor should urge commercial entities with fleets servicing the City to change to cleaner alternative fuels.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6b. The Mayor should urge commercial entities with fleets servicing the City to change to cleaner alternative fuels.	Environment	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6c. The Board of Supervisors should establish regulations and fees for commercial fleets serving the City that do not convert to alternative fuels by 2012.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6c. The Board of Supervisors should establish regulations and fees for commercial fleets serving the City that do not convert to alternative fuels by 2012.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6d. The Board of Supervisors should consider a tax-reduction or fee-reduction alternative, such as rebate of part of the annual business license fee, for any business that demonstrates purchase of a low-emission vehicle.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6d. The Board of Supervisors should consider a tax-reduction or fee-reduction alternative, such as rebate of part of the annual business license fee, for any business that demonstrates purchase of a low-emission vehicle.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	Environment	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future. Current stations can be modified and new stations can be added. SFMTA is working closely with the Bay Area Regional Electric Vehicles Initiative to identify opportunities for existing infrastructure modifications and new installations that will support standardized EV plug-in systems in municipal parking garages and other parking areas. The goal is to make the Bay Area the EV capital of the country by enabling a mode shift from conventional vehicles to EVs through convenient charging stations and other potential incentives.	Will Not Be Implemented: Not Warranted or Not Reasonable	SFMTA supports, but does not have the authority to implement this recommendation. GSA will be the recipient of 14 Chrysler RAM PHEVs and EVSE. The work on an order for 12 EVs (through a regional RFP process) has been stalled for an undetermined period of time due to the condition that the EV purchase requires the EVs to be made with American made steel as part of USDOT/Federal Highway Administration's Buy America requirements.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future. Potential locations for charging stations within existing public parking garages are being identified so that cost-effective installations can be implemented when needed. SFMTA is working closely with the Bay Area Regional Electric Vehicles Initiative to identify existing infrastructure modifications and new installations that will support standardized EV plug-in systems in municipal parking garages and other parking areas. The goal is to make the Bay Area the EV capital of the country by enabling a mode shift from conventional vehicles to EVs through convenient charging stations and other potential incentives.	Will Not Be Implemented: Not Warranted or Not Reasonable	SFMTA supports, but does not have the authority to implement this recommendation. The City will be installing EVSE in city owned parking facilities including the San Francisco International Airport through the summer and anticipates there will be over 80 publicly accessible EV chargers by the end of the year. The Department of Environment's Clean Transportation program staff and Clean Cities Coalition is working with the Business Council on Climate Change in an ongoing effort to encourage Bay Area businesses to electrify their business by investing in both EVs and EVSE for fleet, employees and customers. Publication: Electrifying your Business, April 2011.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	City Planning	**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	Municipal Transportation Agency	Will Be Implemented in the Future	Will be Implemented once external funding is secured (2-3 years) SFMTA will continue to assist Department of Environment with grant applications to secure funding for upgrading EV infrastructure. No specific actions are planned for 2010.	Will Be Implemented in the Future	The Department of Environment along with involved City departments will receive EVSE usage data for those being installed on city owned property this year. This data will be analyzed to assess demand for both the upgraded and new chargers as well as the few "Legacy" chargers that have been identified to remain for early EV adopters who require inductive charging. This assessment will guide the City's expansion plans for publicly accessible EVSE.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Municipal Transportation Agency	Requires Further Analysis	SFMTA supports this recommendation but the Department of Planning and Building Inspections would manage this program. SFMTA will assist as needed.	Will Not Be Implemented: Not Warranted or Not Reasonable	SFMTA supports, but does not have the authority to implement this recommendation. While currently wiring for EVSE is a voluntary measure, the Department of Environment's Green Building program, Clean Transportation program and the SF Department of Planning and Building inspection are exploring opportunities to mandate basic infrastructure (wiring, conduit, outlets) in new construction to support EVSE.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	City Planning	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future and/or when additional EV infrastructure is built (2-3 years) SFMTA website currently provides information on available EV charging stations at City garages. As more infrastructure is added, SFMTA will continue to update the website with up to date information.	Will Not Be Implemented: Not Warranted or Not Reasonable	SFMTA supports, but does not have the authority to implement this recommendation. The Department of Environment's Clean Transportation program and Clean Cities Coalition is working to provide up-to-date information for current and potential alternative fueled vehicle purchasers and submit EVSE locations, that have been arranged through the City, to the DOE for their online alternative fuel station locator application. Additionally, the supplier for the first phase of installations for the City's publicly available EVSE maps all EVSE with status information (e.g. available, inuse, out of service)
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8a. The Board of Supervisors should enact legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8a. The Board of Supervisors should enact legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8a. The Board of Supervisors should enact legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles.	Taxi Commission	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8b. The Taxi Commission should formulate a plan which would allow group investments in hybrids to facilitate the fastest acquisition and lowest negotiated prices of these new vehicles.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8b. The Taxi Commission should formulate a plan which would allow group investments in hybrids to facilitate the fastest acquisition and lowest negotiated prices of these new vehicles.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8b. The Taxi Commission should formulate a plan which would allow group investments in hybrids to facilitate the fastest acquisition and lowest negotiated prices of these new vehicles.	Taxi Commission	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	City Planning	Will Be Implemented in the Future	The injunction on the Bicycle Plan remains in effect. The Bicycle Plan Final EIR has been certified. The Courts allowed lifting of the injunction for 10 projects. However, the remainder cannot be implemented until the injunction is finally lifted.	Recommendation Implemented	In August 2010, the San Francisco Superior Court upheld the FEIR prepared for the Bicycle Plan and fully lifted the injunction that had been imposed as a result of previous litigation. SFMTA has been proceeding with Bicycle Plan projects and has implemented numerous improvements identified in the Bicycle Plan.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	Environment	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future and/or implementation is ongoing as allowed. Although most bicycle infrastructure improvements have been delayed due to an injunction issued by the Superior Court in June 2006, some notable facility improvement projects have been implemented and education and outreach efforts have been ongoing. On November 24th, 2009, the Court issued an order modifying the injunction and setting a briefing schedule and hearing date for June 1, 2010 (later postponed until June 22, 2010). Among the modifications to the injunction were to allow the City to install sidewalk bicycle parking, shared roadway markings, 10 bike lane projects, and innovative pilot treatments along the bikeway network. Since the modification of the injunction in November 2009, the SFMTA has implemented nine bike lane projects and nine miles of shared roadway markings, bringing the citywide bicycle network to 23 miles of bicycle paths, 48 miles of bike lanes, 32 miles of streets with shared roadway markings, and 129 miles of streets that are signed as bike routes. The SFMTA has also begun several pilot projects to implement innovative bicycle treatments based on global best practices in bicycle facility design. With regard to outreach and education, the SFMTA produces and distributes a San Francisco Bike Map and Walking Guide that illustrates the bicycle route network along with landmarks and topographic information. Future changes to the bicycle route network as a result of the 2009 Bike Plan have been posted on the SFMTA Web site, and future versions of the San Francisco Bike Map will incorporate these changes as they are implemented. The SFMTA also continues to work with the advocate community to produce and distribute outreach materials and educate the general public about cycling safety. Among those efforts are the annual promotion of bicycle commuting in conjunction with national Bike to Work Day, a campaign to educate motorists how to use streets with shared roadway markings, distribution of bicycle safety lights, and offering introductory bicycle operation, maintenance and safety courses.	Recommendation Implemented	Since the injunction modification in November 2009, eighteen (18) bike lane projects have been substantially completed, adding over 10.5 miles to the bicycle route network. Approximately 2,415 sharrows have been installed, totaling approximately 40 miles of roadway. SFMTA has installed 2,114 additional sidewalk bike racks and 14 bicycle corrals since November 2009. There are approximately 400 sidewalk bike rack requests and 35 bike corral requests in various stages of the evaluation/implementation process.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Airport	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	City Planning	**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Environment	**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Municipal Transportation Agency	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Port	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Airport	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Board of Supervisors	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	County Education Office	**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Municipal Transportation Agency	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Port	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Public Health	Will Be Implemented in the Future	Working closely with PUC and DOE to implement. Working with consultants Kuhn and Kuhn Engineers who have received plans for SFGH and Primary Care facilities to conduct energy usage audits.	Will Be Implemented in the Future	One-time ARRA funding was received through PUC to implement mechanical and electrical energy efficiency projects at Southeast Health Center, Chinatown and Ocean Park. Lighting upgrades are complete. Boiler upgrades to be completed in 2011. In addition to the above, DPH was awarded a grant from NIH to expand the AIDS Research Division at 25 Van Ness, which will include new energy efficient systems. The project is to be completed in late 2012. Ongoing effort.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Public Utilities	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Airport	**	The Emergency generator replacement program at SFGH is in the pipeline with funding from both the General Fund and the PUC.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	County Education Office	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Fire Department	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Mayor	--	Department elected not to respond.	Requires Further Analysis	Although there is no known official action to date, the Department of Environment has been working with all City Departments under the lead of SFPUC to encourage energy retrofits. Additionally DOE has been working with Capital Planning to link high intensity energy use and inefficient facilities to CP's database in order to broaden the criteria for Capital Planning funding and target high energy users/greenhouse gas reduction possibilities.

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Municipal Transportation Agency	Will Be Implemented in the Future	<p>Recommendations will be implemented in the future (5-10 years).</p> <p>SFMTA agrees that sufficient funds for facilities repair and upgrades are required. However, as is widely known, Muni has a long-standing structural deficit and has precluded adequate funding for these needs. The Grand Jury itself identified this issue in 1998-1999 and to-date structural issues have not been addressed. Furthermore, as is to be expected, the deficit has grown since the 1998-1999 Grand Jury Report. Facilities, in particular, have suffered from the lack of resources and are extremely inadequate and constrained.</p> <p>While several initiatives are underway to address the systemic resource issues, the current economic downturn and elimination or reduction of multiple funding sources have exacerbated the multiple decade structural funding issues which it will take several years to address and provide the necessary funds and delivery of facility upgrades and expansions. Of all the variety of issues facing the system, the lack of adequate and technologically equipped facilities is one of the top three and must be addressed over the next few years if the system is to remain viable.</p> <p>The Departmental Climate Action Plan (CAP), required annually, was developed for SF Environment and submitted in February 2010.</p>	Will Not Be Implemented: Not Warranted or Not Reasonable	SFMTA supports, but does not have the authority to implement this recommendation.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Port	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Public Health	Will Be Implemented in the Future	<p>DPH is in total agreement with this recommendation and has been working collaboratively to ensure energy reduction at facilities throughout the Department. See answer to C1 b.</p> <p>Ongoing effort.</p>	Will Be Implemented in the Future	See answer to C1b.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Airport	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	City Planning	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Fire Department	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Municipal Transportation Agency	Requires Further Analysis	<p>Recommendation requires further analysis and/or implementation is ongoing.</p> <p>SFMTA has successfully implemented a pilot recycling program at the Kirkland Yard and composting program at its main administrative building at 1 South Van Ness, as well as a number of other resource conservation measures. These efforts are part of the Agency's overall Climate Action Plan program and implementation. Ongoing staff education and agency-wide implementation are needed to achieve continued program success.</p> <p>SFMTA will continue to work with the Department of Environment and other stakeholders implementing comprehensive resource conservation and climate action plans and programs.</p>	Will Not Be Implemented: Not Warranted or Not Reasonable	SFMTA supports, but does not have the authority to implement this recommendation.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Port	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Public Health	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Public Health	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	Building Inspection	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	Environment	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	Building Inspection	Will Be Implemented in the Future	Legislation in pending at Board of Supervisors, introduced April 8, 2009, to require increased lighting efficiency in commercial and City-owned buildings was approved. Inspectors will be monitoring compliance.	Recommendation Implemented	Current energy codes adopted in 2010 require replacement of all lighting to be energy efficient and new construction requires all lighting to be energy efficient.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C4. The Department of Environment should make small businesses and owners of multi-family residential buildings more aware of free energy conservation programs through public service information campaigns.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C6. The Mayor should propose and the Board of Supervisors should consider a local energy tax to reduce energy use and to raise funds needed by the Department of Environment to implement the actions required by the City's Climate Action Plan.	Board of Supervisors	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C6. The Mayor should propose and the Board of Supervisors should consider a local energy tax to reduce energy use and to raise funds needed by the Department of Environment to implement the actions required by the City's Climate Action Plan.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C6. The Mayor should propose and the Board of Supervisors should consider a local energy tax to reduce energy use and to raise funds needed by the Department of Environment to implement the actions required by the City's Climate Action Plan.	Mayor	--	Department elected not to respond.	Will be Implemented in the Future	Levying any new tax presents challenges and careful analysis of the legal, economic and policy issues. At this time, the Department of Environment is investigating the possibilities for increasing the user fees for natural gas for this purpose.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	Building Inspection	Recommendation Implemented	Code amendments are approved and are implemented.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	Public Utilities	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	Building Inspection	Recommendation Implemented	Code amendments are approved and are implemented.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	Public Utilities	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Local Agency Formation Commission, San Francisco	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Public Utilities	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	City Planning	Recommendation Implemented	PUC & the Department of the Environment have instituted rebate and financing programs to encourage solar installations. The Board of Supervisors, the Department of the Environment, and Planning must still devise protection from shading for systems resulting from reasonable nearby developments.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Public Utilities	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Mayor	--	Department elected not to respond.	Will be Implemented in the Future	The Department of Environment has participated in stakeholder workshops at the CPUC and given comment to the State Legislature in this regard. AB920 will compensate homeowners for extra kWh produced above what the producer needs to cover their own usage. Compensation rate is still being determined.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Board of Supervisors	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Mayor	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	City Planning	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Mayor	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Public Utilities	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Board of Supervisors	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Building Inspection	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	City Planning	Will Be Implemented in the Future	The Wind Power task force made its recommendations including that the Department of the Environment, DBI & Planning create a permitting committee to streamline the review of and encourage installation of small urban wind generators.	Recommendation Implemented	On October 28, 2010, the Bay Area Air Quality Management District (BAAQMD) determined that San Francisco's numerous existing regulations and requirements fully satisfied the standards established in BAAQMD's 2010 CEQA Guidelines for a qualified Greenhouse Gas Plan. BAAQMD noted forty-two actionable requirements encompassing green building standards, transit first policies, parking pricing, and various practices as a result of which San Francisco has documented that it has already reduced greenhouse gas emissions below 1990 levels.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Environment	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Mayor	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	E1. San Francisco businesses, residents and City departments should be encouraged through stepped-up educational programs by the Department of Environment to decrease their purchase and use of plastic goods and to increase recycling.	Environment	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	II.a. The Chief of Police should establish policies and procedures which assign command staff with the responsibility of curtailing overtime by their subordinates to the extent work exigencies permit. The Chief should also develop a system for monitoring overtime usage, measure the Department's progress in reducing overtime, and prepare and issue a quarterly status report.	Board of Supervisors	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	II.a. The Chief of Police should establish policies and procedures which assign command staff with the responsibility of curtailing overtime by their subordinates to the extent work exigencies permit. The Chief should also develop a system for monitoring overtime usage, measure the Department's progress in reducing overtime, and prepare and issue a quarterly status report.	Mayor	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	II.a. The Chief of Police should establish policies and procedures which assign command staff with the responsibility of curtailing overtime by their subordinates to the extent work exigencies permit. The Chief should also develop a system for monitoring overtime usage, measure the Department's progress in reducing overtime, and prepare and issue a quarterly status report.	Police	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Board of Supervisors	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Controller	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Human Resources	**		**	

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2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Police	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Board of Supervisors	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Controller	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Human Resources	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Mayor	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Police	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.c. The San Francisco Police Department should establish benchmarks to progressively increase the proportion of civilian employees within the department, and its Human Resources Director should be tasked with reporting semiannually to the Chief on whether these benchmarks are being met.	Police	**		**	

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2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Board of Supervisors	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Controller	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Mayor	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Police	**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.e. The San Francisco Police Department should hire a web master, at least on a part-time basis, to make its website more user friendly and to improve the recruiting efforts of the San Francisco Police Department.	Police	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	1. Starting with the reports of the 2006-2007 Civil Grand Jury, upon receipt of Civil Grand Jury reports, the Controller's Office should input the basic information contained in the reports on a matrix. This should include the Controller's summary of each finding, each recommendation, and the required respondent. The matrix should be transmitted to the newly sworn Civil Grand Jury for its use in reporting on its follow-up in the Tracking Document.	Controller	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	10. San Francisco Community College should offer programs within the jails, combined with a post-incarceration program, to inmates with a high school diploma to encourage individuals to take advantage of community college programs when they are released.	Adult Probation	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	10. San Francisco Community College should offer programs within the jails, combined with a post-incarceration program, to inmates with a high school diploma to encourage individuals to take advantage of community college programs when they are released.	Sheriff	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	2. The Controller's Office should provide the sitting Civil Grand Jury with updates to the responses made to prior Civil Grand Jury reports as it receives them.	Controller	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	3. The Board of Supervisors should respond to each individual recommendation directed to it by the Civil Grand Jury. The responses should be made to the Presiding Judge of the Superior Court within 90 days of the release of the report.	Board of Supervisors	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	4. The Board of Supervisors should continue to hold hearings on the reports issued by the Civil Grand Jury.	Board of Supervisors	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	5. The Mayor should follow up on the implementation of the actions required in his Directive 06-03.	Mayor	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	6. The Mayor's Office and the Treasurer should explain to the Civil Grand Jury why the confidentiality clause has not been corrected.	Controller	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	6. The Mayor's Office and the Treasurer should explain to the Civil Grand Jury why the confidentiality clause has not been corrected.	Mayor	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	6. The Mayor's Office and the Treasurer should explain to the Civil Grand Jury why the confidentiality clause has not been corrected.	Treasurer/Tax Collector	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	7. The Mayor's Office in cooperation with the Controller, should review security procedures to ensure the security of all personal information regardless of how it is maintained, manually or electronically. This would include employee information as well as that of the public.	Controller	**		**	

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2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	7. The Mayor's Office in cooperation with the Controller, should review security procedures to ensure the security of all personal information regardless of how it is maintained, manually or electronically. This would include employee information as well as that of the public.	Mayor	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	7. The Mayor's Office in cooperation with the Controller, should review security procedures to ensure the security of all personal information regardless of how it is maintained, manually or electronically. This would include employee information as well as that of the public.	Treasurer/Tax Collector	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	8. If the No Violence Alliance program successfully reduces recidivism, the Sheriff, coordinating with governmental and community agencies, should expand the program, and develop and propose additional programs. The Mayor and Board of Supervisors should approve funds for those projects.	Adult Probation	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	8. If the No Violence Alliance program successfully reduces recidivism, the Sheriff, coordinating with governmental and community agencies, should expand the program, and develop and propose additional programs. The Mayor and Board of Supervisors should approve funds for those projects.	County Education Office	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	8. If the No Violence Alliance program successfully reduces recidivism, the Sheriff, coordinating with governmental and community agencies, should expand the program, and develop and propose additional programs. The Mayor and Board of Supervisors should approve funds for those projects.	Sheriff	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	9. The School Board should extend the Charter school program in the jails to reach more of the eligible inmates.	Adult Probation	**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	9. The School Board should extend the Charter school program in the jails to reach more of the eligible inmates.	Sheriff	**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	1. The San Francisco MTA should contact the League of California Cities, the California State Association of Counties, and the California Public Parking Association to determine whether they get complaints from their members about apparent blue placard abuse.	Municipal Transportation Agency	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Parking for the Disabled - Abuse or Over-Use?	2. The San Francisco Board of Supervisors should approve ordinance File No. 070409.	Board of Supervisors	**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	3. The San Francisco MTA should request the City of San Francisco's State Legislative delegation to consider requesting some form of state legislative hearing on blue placard abuse and on updating criteria for issuance and for use. Specifically the State Legislative delegation should look at: • Authorizing and requiring DMV to affix to the back of a blue placard a photo of the certified disabled user, so as to make easier and faster any determination of appropriateness of use. • Consideration of whether eligibility criteria, written prior to the passage of the Americans With Disabilities Act are still fully appropriate for California's changing population, or whether blue placard eligibility criteria should be changed; • Consideration of whether there should be any time limitation[s] on curbside meter parking.	Board of Supervisors	**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	3. The San Francisco MTA should request the City of San Francisco's State Legislative delegation to consider requesting some form of state legislative hearing on blue placard abuse and on updating criteria for issuance and for use. Specifically the State Legislative delegation should look at: • Authorizing and requiring DMV to affix to the back of a blue placard a photo of the certified disabled user, so as to make easier and faster any determination of appropriateness of use. • Consideration of whether eligibility criteria, written prior to the passage of the Americans With Disabilities Act are still fully appropriate for California's changing population, or whether blue placard eligibility criteria should be changed; • Consideration of whether there should be any time limitation[s] on curbside meter parking.	Mayor	--	Department elected not to respond.	Will Not Be Implemented: Not Warranted or Not Reasonable	The SFMTA has determined that a more effective strategy to address disabled placard abuse is to change state law to allow cities and counties to pursue local solutions rather than the current state-wide approach given the varying impact this issue has on individual jurisdictions. If successful, the City can enact a local legislative effort to address the issue of placard abuse and accessible parking. The SFMTA's outreach efforts to key stakeholders and the disabled community for this legislative initiative are ongoing and until sufficient local support is secured, the SFMTA does not anticipate moving forward with the development of a final legislative proposal.
2006-07	Parking for the Disabled - Abuse or Over-Use?	3. The San Francisco MTA should request the City of San Francisco's State Legislative delegation to consider requesting some form of state legislative hearing on blue placard abuse and on updating criteria for issuance and for use. Specifically the State Legislative delegation should look at: • Authorizing and requiring DMV to affix to the back of a blue placard a photo of the certified disabled user, so as to make easier and faster any determination of appropriateness of use. • Consideration of whether eligibility criteria, written prior to the passage of the Americans With Disabilities Act are still fully appropriate for California's changing population, or whether blue placard eligibility criteria should be changed; • Consideration of whether there should be any time limitation[s] on curbside meter parking.	Municipal Transportation Agency	Will Be Implemented in the Future	Recommendation will be implemented in the future and/or implementation is ongoing. In 2009, Assemblywoman Ma sponsored AB 144 on behalf of the SFMTA and the City and County of San Francisco. AB 144 (Ma) increases the penalty amount for a number of disabled placard parking violations and gives Parking Control Officers the authority to cite these violations as a civil penalty; the SFMTA board of directors has increased the penalties to \$750. The bill was signed by Governor Schwarzenegger and effective on January 1, 2010. In 2010, SFMTA will continue to monitor disabled placard legislation at the state level and track citation and placard confiscation numbers in an effort to monitor the effectiveness of AB 144 (Ma). This information will be used to determine whether additional changes will need to be made to the California Vehicle Code. The SFMTA is also continuing accessible parking reform research and analysis in conjunction with the SFpark project and will provide recommendations on next steps after coordinating with stakeholders and the disability community.	Will Not Be Implemented: Not Warranted or Not Reasonable	The SFMTA has determined that a more effective strategy to address disabled placard abuse is to change state law to allow cities and counties to pursue local solutions rather than the current state-wide approach given the varying impact this issue has on individual jurisdictions. If successful, the City can enact a local legislative effort to address the issue of placard abuse and accessible parking. The SFMTA's outreach efforts to key stakeholders and the disabled community for this legislative initiative are ongoing and until sufficient local support is secured, the SFMTA does not anticipate moving forward with the development of a final legislative proposal.
2006-07	Parking for the Disabled - Abuse or Over-Use?	4. The Municipal Transportation Agency should aggressively pursue funding for training more Parking Control Officers for monitoring of blue placard abuse.	Municipal Transportation Agency	**		**	

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2006-07	Parking for the Disabled - Abuse or Over-Use?	5. The blue placard hotline phone number should be added to all street cleaning signs and added on all signs marking a dedicated blue placard space.	Municipal Transportation Agency	**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	6. Municipal Transportation Agency should request that sentencing guidelines for blue placard citations should be reviewed and then be strictly enforced, within the limits of judicial discretion.	City Attorney	**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	6. Municipal Transportation Agency should request that sentencing guidelines for blue placard citations should be reviewed and then be strictly enforced, within the limits of judicial discretion.	Municipal Transportation Agency	Recommendation Implemented	<p>Recommendation has been implemented.</p> <p>In 2009, Assemblywoman Ma sponsored AB 144 on behalf of the SFMTA and the City and County of San Francisco. AB 144 (Ma) increases the penalty amount for a number of disabled placard parking violations and gives Parking Control Officers the authority to cite these violations as a civil penalty; the SFMTA board of directors has increased the penalties to \$750. The bill was signed by Governor Schwarzenegger and effective on January 1, 2010.</p> <p>In 2010, SFMTA will continue to monitor disabled placard legislation at the state level and track citation and placard confiscation numbers in an effort to monitor the effectiveness of AB 144 (Ma). This information will be used to determine whether additional changes will need to be made to the California Vehicle Code. The SFMTA is also continuing accessible parking reform research and analysis in conjunction with the SFpark project and will provide recommendations on next steps after coordinating with stakeholders and the disability community.</p>	**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	7. The Board of Supervisors should pass the proposed Ordinance File No. 070409 to increase the fines for improper use of blue placards and the Mayor should sign such legislation.	Board of Supervisors	**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	7. The Board of Supervisors should pass the proposed Ordinance File No. 070409 to increase the fines for improper use of blue placards and the Mayor should sign such legislation.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	I-1. The Civil Grand Jury calls on the elected and appointed public officials to protect the citizens of San Francisco with a renewed and sustained commitment to emergency and disaster planning and preparedness by empowering those responsible with the authority to carry out their duties and by assuring ongoing appropriate funding.	Board of Supervisors	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	I-1. The Civil Grand Jury calls on the elected and appointed public officials to protect the citizens of San Francisco with a renewed and sustained commitment to emergency and disaster planning and preparedness by empowering those responsible with the authority to carry out their duties and by assuring ongoing appropriate funding.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A1. By December 31, 2007, the Mayor should provide the Department of Emergency Management with the clear and specific authority necessary to accomplish its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A1. By December 31, 2007, the Mayor should provide the Department of Emergency Management with the clear and specific authority necessary to accomplish its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A10. The Director of Department of Emergency Management should always be a qualified manager, with experience in disaster emergency response.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A10. The Director of Department of Emergency Management should always be a qualified manager, with experience in disaster emergency response.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A2. The Department of Emergency Management should develop and submit to the Mayor for FY09 a clearly defined program-staffing plan necessary to complete its disaster planning, coordination and preparedness duties in a professional manner, consistent with the highest standards of disaster response.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A2. The Department of Emergency Management should develop and submit to the Mayor for FY09 a clearly defined program-staffing plan necessary to complete its disaster planning, coordination and preparedness duties in a professional manner, consistent with the highest standards of disaster response.	Emergency Management	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A2. The Department of Emergency Management should develop and submit to the Mayor for FY09 a clearly defined program-staffing plan necessary to complete its disaster planning, coordination and preparedness duties in a professional manner, consistent with the highest standards of disaster response.	Mayor	--	Department elected not to respond.	Recommendation Implemented	DEM's FY '09 budget submission met this requirement. No further action needed.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A3. The Mayor should submit a budget to the Board of Supervisors for FY09 that supports the Department of Emergency Management's clearly defined program-staffing plan and the Board should approve it.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A3. The Mayor should submit a budget to the Board of Supervisors for FY09 that supports the Department of Emergency Management's clearly defined program-staffing plan and the Board should approve it.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A3. The Mayor should submit a budget to the Board of Supervisors for FY09 that supports the Department of Emergency Management's clearly defined program-staffing plan and the Board should approve it.	Mayor	--	Department elected not to respond.	Recommendation Implemented	DEM's FY '09 budget submission met this requirement. No further action needed.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A4. The Director of the Department of Emergency Management should review each department's legally required disaster response duties and expertise, in order to ascertain that each department is fulfilling its responsibilities. Then, it should compile a list of each department's recurring emergency preparedness committees, workgroups and meetings.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A4. The Director of the Department of Emergency Management should review each department's legally required disaster response duties and expertise, in order to ascertain that each department is fulfilling its responsibilities. Then, it should compile a list of each department's recurring emergency preparedness committees, workgroups and meetings.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A5. Where the Department of Emergency Management finds duplication, it should require departments to combine committees and workgroups to guarantee the presence of each key stakeholder, including the integration of appropriate representatives from the private sector into operational planning by December 31, 2007.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A5. Where the Department of Emergency Management finds duplication, it should require departments to combine committees and workgroups to guarantee the presence of each key stakeholder, including the integration of appropriate representatives from the private sector into operational planning by December 31, 2007.	Mayor	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A6. Departments should be required to notify the Department of Emergency Management of upcoming meetings, workgroups, drills, training exercises and disaster response related activities. A representative of the Department should be present to assure continuity.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A6. Departments should be required to notify the Department of Emergency Management of upcoming meetings, workgroups, drills, training exercises and disaster response related activities. A representative of the Department should be present to assure continuity.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A7. A representative of the Department of Emergency Management should be present at workgroups and meetings on disaster response held by key private sector organizations, such as the Red Cross and the Hospital Council.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A7. A representative of the Department of Emergency Management should be present at workgroups and meetings on disaster response held by key private sector organizations, such as the Red Cross and the Hospital Council.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A8. Consistent with Mayor's May 10, 2006 Directive, the Mayor should propose and the Board of Supervisors should approve for FY09 requests of departments with major defined disaster roles to make its Disaster Preparedness Coordinator a full time dedicated staff position.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A8. Consistent with Mayor's May 10, 2006 Directive, the Mayor should propose and the Board of Supervisors should approve for FY09 requests of departments with major defined disaster roles to make its Disaster Preparedness Coordinator a full time dedicated staff position.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A8. Consistent with Mayor's May 10, 2006 Directive, the Mayor should propose and the Board of Supervisors should approve for FY09 requests of departments with major defined disaster roles to make its Disaster Preparedness Coordinator a full time dedicated staff position.	Mayor	--	Department elected not to respond.	Requires Further Analysis	The Mayor issued Executive Directive 06-01, calling on departments to appoint Disaster Service coordinators and this has been implemented. However, based on allocable resources and the needs of each department, the funding of a full time dedicated staffer must determined on a case by case basis.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A9. Beginning with its 2007 report, the Department of Emergency Management should include in its annual report to the Mayor and the Board of Supervisors an update on the function and progress of each disaster related government committee.	Emergency Management	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A9. Beginning with its 2007 report, the Department of Emergency Management should include in its annual report to the Mayor and the Board of Supervisors an update on the function and progress of each disaster related government committee.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B1. The Strategic Plan and the revised Emergency Operations Plan should state that the Department of Emergency Management has clear and specific authority to carry out its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government, including all workgroups and committees.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B1. The Strategic Plan and the revised Emergency Operations Plan should state that the Department of Emergency Management has clear and specific authority to carry out its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government, including all workgroups and committees.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B2. Beginning with its 2007 annual report to the Mayor and the Board of Supervisors, the Department of Emergency Management should include an update on the state of short and long range planning, including time revisions of Strategic and Operational Plans.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B2. Beginning with its 2007 annual report to the Mayor and the Board of Supervisors, the Department of Emergency Management should include an update on the state of short and long range planning, including time revisions of Strategic and Operational Plans.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B2. Beginning with its 2007 annual report to the Mayor and the Board of Supervisors, the Department of Emergency Management should include an update on the state of short and long range planning, including time revisions of Strategic and Operational Plans.	Mayor	--	Department elected not to respond.	Recommendation Implemented	DEM updated its All-Hazards Strategic Plan and submitted it to the Board of Supervisors in 2008. The Plan was further updated in 2010. DEM also regularly updates in Emergency Response Plan, most recently in 2008. Regular updates of both plans will be ongoing.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C1. By December 31, 2007, the Mayor should work with the Department of Emergency Management to propose amendments to Section 7 of the Administrative Code redefining the Council to recognize that the Disaster Council operates as a public forum and should not be characterized as a planning body.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Further analysis revealed that the Administrative Code is appropriate. Instead we aligned our processes to provide transparent participation of Disaster Council members and their designees through work groups composed around the four basic criteria of our mission - planning, response, mitigation and recovery. This was presented at the February 22, 2010 Disaster Council meeting.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C1. By December 31, 2007, the Mayor should work with the Department of Emergency Management to propose amendments to Section 7 of the Administrative Code redefining the Council to recognize that the Disaster Council operates as a public forum and should not be characterized as a planning body.	Mayor	--	Department elected not to respond.	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM clarified the role of the Disaster Council at a February 19, 2010 meeting of the Disaster Council through a detailed presentation. DEM has determined that amending the Admin Code is not an advantageous strategy because state law defines the mission of all county disaster councils - an amendment to state law would be needed in order to amend the Admin Code.

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C2. The meetings and workgroups coordinated by the Department of Emergency Management should reflect the public/private sector makeup of the Disaster Council. These groups should report to the Council to use it more fully as a public forum.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C2. The meetings and workgroups coordinated by the Department of Emergency Management should reflect the public/private sector makeup of the Disaster Council. These groups should report to the Council to use it more fully as a public forum.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C3. Until the Administrative Code has been changed, the Disaster Council should meet as frequently as needed to consider in a timely manner the proposals on which it must rule. The Mayor, if he or she cannot be present, should be able to designate a representative to chair the meeting. The Mayor, however, should continue to chair the meetings at least quarterly.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C3. Until the Administrative Code has been changed, the Disaster Council should meet as frequently as needed to consider in a timely manner the proposals on which it must rule. The Mayor, if he or she cannot be present, should be able to designate a representative to chair the meeting. The Mayor, however, should continue to chair the meetings at least quarterly.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-D1. As soon as the Department of Emergency Management has completed this phase of City strategic and operational planning, but no later than December 31, 2007, it should focus on regional and mutual aid planning.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Fire Department	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Public Health	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Emergency Management	Recommendation Implemented	DEM has been leading this effort through a city agency workgroup. All appropriate open spaces and suitable structures have been reviewed and catalogued by Emergency Response Districts. This will be part of the information sharing that will occur as we move forward with the establishment of community hubs.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Fire Department	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Mayor	--	Department elected not to respond.	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM has determined that this strategy is not appropriate because it is not possible to guarantee that any sites will be safe and accessible following an emergency, depending on the type and location of the disaster. DEM has instead worked to identify a variety of appropriate care and shelter sites, which could be utilized and announced following a disaster.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> integrated into City disaster response planning; recognized as the lead neighborhood response group; provided with a clear set of procedures, responsibilities and functions; provided with resources, including communication equipment, to carry out its functions; and trained in incident command. 	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> integrated into City disaster response planning; recognized as the lead neighborhood response group; provided with a clear set of procedures, responsibilities and functions; provided with resources, including communication equipment, to carry out its functions; and trained in incident command. 	Fire Department	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> integrated into City disaster response planning; recognized as the lead neighborhood response group; provided with a clear set of procedures, responsibilities and functions; provided with resources, including communication equipment, to carry out its functions; and trained in incident command. 	Mayor	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> integrated into City disaster response planning; recognized as the lead neighborhood response group; provided with a clear set of procedures, responsibilities and functions; provided with resources, including communication equipment, to carry out its functions; and trained in incident command. 	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Fire Department	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Mayor	--	Department elected not to respond.	Recommendation Implemented	Community planning is a critical component of the mission of DEM and other City departments, such as the General Services Agency. It is funded annually through a variety of sources, including numerous state and federal grants, as well as the General Fund.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-1. The City should have a permanent grant oversight program in place by December 31, 2007. The Mayor should issue guidelines for grant proposals incorporating long-range planning for maintaining and sustaining equipment and programs.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM has been able to maintain and sustain equipment through grant programs. Some creative	**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-1. The City should have a permanent grant oversight program in place by December 31, 2007. The Mayor should issue guidelines for grant proposals incorporating long-range planning for maintaining and sustaining equipment and programs.	Mayor	--	Department elected not to respond.	Will Not Be Implemented: Not Warranted or Not Reasonable	The Department of Emergency Communications has been able to maintain and sustain equipment through grant programs.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-2. The Mayor should direct the Department of Emergency Management to develop a plan for permanent ongoing local funding for staffing, maintenance and storage of equipment and sustaining programs obtained under federal Homeland Security grants. The Board of Supervisors should approve funding to maintain and sustain the program and/or equipment.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-2. The Mayor should direct the Department of Emergency Management to develop a plan for permanent ongoing local funding for staffing, maintenance and storage of equipment and sustaining programs obtained under federal Homeland Security grants. The Board of Supervisors should approve funding to maintain and sustain the program and/or equipment.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM has produced all relevant materials to support this recommendation. Given current budget situation it is unlikely this will change in the near future.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-2. The Mayor should direct the Department of Emergency Management to develop a plan for permanent ongoing local funding for staffing, maintenance and storage of equipment and sustaining programs obtained under federal Homeland Security grants. The Board of Supervisors should approve funding to maintain and sustain the program and/or equipment.	Mayor	--	Department elected not to respond.	Recommendation Implemented	The City's Homeland Security Executive Steering Committee, composed of public safety department heads, meets regularly to direct the allocation of various homeland security grants that fund multiple City priorities, including staffing, equipment, planning, training, and exercises. The Board of Supervisors regularly reviews and approves Accept and Expend legislation for these grants.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-3. The Mayor should require each department's annual budget to include a line item request for disaster preparedness related resources, which should be prepared and approved consistent with documented programmatic need. The Board of Supervisors should approve these funding requests.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-3. The Mayor should require each department's annual budget to include a line item request for disaster preparedness related resources, which should be prepared and approved consistent with documented programmatic need. The Board of Supervisors should approve these funding requests.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	Budget challenges continue to delay any discussion or implementation of this item. DEM has reminded departments to have supplies on hand capable of supplying their staff for up to 72 hours.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-3. The Mayor should require each department's annual budget to include a line item request for disaster preparedness related resources, which should be prepared and approved consistent with documented programmatic need. The Board of Supervisors should approve these funding requests.	Mayor	--	Department elected not to respond.	Requires Further Analysis	Departments must determine the most proper use of its budget and the Mayor's Office relies on the departments to determine if it needs to request funds for disaster related resources.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-4. To provide for monitoring commitment to grant-funded projects, the City's revised Emergency Operations Plan should incorporate the grant related requirements of the Mayor's Directive of May 10, 2006. Beginning with its 2007 Annual Report, the Department of Emergency Management should include performance benchmarks and requirements related to grant acquired equipment and programs.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-4. To provide for monitoring commitment to grant-funded projects, the City's revised Emergency Operations Plan should incorporate the grant related requirements of the Mayor's Directive of May 10, 2006. Beginning with its 2007 Annual Report, the Department of Emergency Management should include performance benchmarks and requirements related to grant acquired equipment and programs.	Mayor	--	Department elected not to respond.	Recommendation Implemented	DEM employs a rigorous grant management system for all grants under the Department's jurisdiction, and submits to regular state and federal audits of its grant program.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-5. The Resources Management Planning Committee, chaired by the General Services Agency, should continue as the workgroup for logistical planning under the Department of Emergency Management's revised centralized committee and workgroup structure.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-6. The Resources Management Planning Committee should devise a plan to centralize storage and maintenance of appropriate equipment by December 31, 2007.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-7. By December 31, 2007, the Mayor should provide the Department of Emergency Management and the General Services Agency clear and specific authority to review the status of equipment obtained under Homeland Security grant funding and to propose a plan to coordinate the funding of equipment maintenance and storage across departmental lines where appropriate.	Emergency Management	Recommendation Implemented	This recommendation has been implemented as completely as possible. Homeland security funding no longer allows for maintenance beyond the grant period in which the equipment was funded. DEM working closely with all affected city departments has created a Resource Directory that lists equipment and locations (as well as staging sites, shelters, medical trailers, shelter trailers, etc.) to provide a basis for coordinated planning for equipment maintenance and storage. A number of interdepartmental MOUs have been established to provide protocols for this process.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-7. By December 31, 2007, the Mayor should provide the Department of Emergency Management and the General Services Agency clear and specific authority to review the status of equipment obtained under Homeland Security grant funding and to propose a plan to coordinate the funding of equipment maintenance and storage across departmental lines where appropriate.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-8. The Mayor and the Board of Supervisors should fully fund and staff the Department of Emergency Management and the General Services Agency to enable them to coordinate maintenance and security of all disaster equipment across departmental lines by FY09.	Board of Supervisors	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-8. The Mayor and the Board of Supervisors should fully fund and staff the Department of Emergency Management and the General Services Agency to enable them to coordinate maintenance and security of all disaster equipment across departmental lines by FY09.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-8. The Mayor and the Board of Supervisors should fully fund and staff the Department of Emergency Management and the General Services Agency to enable them to coordinate maintenance and security of all disaster equipment across departmental lines by FY09.	Mayor	--	Department elected not to respond.	Will Not Be Implemented: Not Warranted or Not Reasonable	Maintenance and security of equipment is the responsibility of the City departments that own that equipment. DEM and GSA have collaborated to create a directory of City assets that can be accessed through the Logistics Section of the Emergency Operations Center during an emergency.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A1. The Department of Building Inspection, coordinating with the Department of Emergency Management, should survey each essential Departmental Operation Command Center or alternate DOC for seismic safety and, if it is not safe, determine whether it is City-owned by December 31, 2007.	Building Inspection	Recommendation Implemented	Ownership of DOC's has been determined.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A1. The Department of Building Inspection, coordinating with the Department of Emergency Management, should survey each essential Departmental Operation Command Center or alternate DOC for seismic safety and, if it is not safe, determine whether it is City-owned by December 31, 2007.	Emergency Management	Recommendation Implemented	Part of All Hazard Strategic Plan Goal #10: This was accomplished through the use of the previously completed Siesmic Hazard Ratings. The DOC workgroup reviewed all essential DOCs for seismic integrity as well as equipment and generators. Alternate locations were recommended for those not meeting seismic standards. The Resource Directory includes information on each DOC, including generator capabilities as well as the location and type of all portable generators.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A1. The Department of Building Inspection, coordinating with the Department of Emergency Management, should survey each essential Departmental Operation Command Center or alternate DOC for seismic safety and, if it is not safe, determine whether it is City-owned by December 31, 2007.	General Services Agency - Public Works	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A2. If the site of the Departmental Operation Command Center or alternate DOC is determined to be seismically unsafe, the Department of Emergency Management should, by June 30, 2008, direct the Department to relocate the DOC to a seismically safe location.	Building Inspection	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A2. If the site of the Departmental Operation Command Center or alternate DOC is determined to be seismically unsafe, the Department of Emergency Management should, by June 30, 2008, direct the Department to relocate the DOC to a seismically safe location.	Emergency Management	Recommendation Implemented	See #14 above.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A2. If the site of the Departmental Operation Command Center or alternate DOC is determined to be seismically unsafe, the Department of Emergency Management should, by June 30, 2008, direct the Department to relocate the DOC to a seismically safe location.	General Services Agency - Public Works	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	Building Inspection	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	Emergency Management	Recommendation Implemented	This has been implemented, but not precisely in the manner recommended. DEM has worked with many City departments to identify alternate DOCs that could be utilized in the event one or more DOCs is compromised by an event. In addition, see #14 above.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	General Services Agency - Public Works	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	Mayor	--	Department elected not to respond.	Requires Further Analysis	Each year, the Mayor's Office carefully reviews all capital financing requests within the citywide Capital Planning Committee. Funding for each request is dependent on the allocable resources available.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B1. The Department of Emergency Management should conduct an annual inspection of the Departmental Operation Command Center and alternate DOC of each department with a major defined disaster response role, catalog standardized equipment, including back-up generator power, coordinate its list with the General Services Agency and the Resource Workgroup, and recommend procurement. The first review should be completed by December 31, 2007, and the status of the standardized equipment and generator power should be included in DEM's annual report thereafter.	Emergency Management	Recommendation Implemented	See #14 above.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B2. Each department with a major defined disaster response role should be responsible for requesting funding to equip a Departmental Operation Command Center and an alternate DOC, including fixed generator power by the end of fiscal 2008.	Emergency Management	Recommendation Implemented	See #14 above.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B3. Beginning in fiscal year 2008, the Mayor and the Board of Supervisors should annually appropriate funding to equip DOCs with disaster response equipment, including fixed generator power. This funding should also provide for maintenance and replacement.	Board of Supervisors	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B3. Beginning in fiscal year 2008, the Mayor and the Board of Supervisors should annually appropriate funding to equip DOCs with disaster response equipment, including fixed generator power. This funding should also provide for maintenance and replacement.	Emergency Management	Recommendation Implemented	See #14 and #16 above.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B3. Beginning in fiscal year 2008, the Mayor and the Board of Supervisors should annually appropriate funding to equip DOCs with disaster response equipment, including fixed generator power. This funding should also provide for maintenance and replacement.	Mayor	--	Department elected not to respond.	Will Not Be Implemented: Not Warranted or Not Reasonable	City departments have worked with DEM to secure state and federal grant funding to upgrade DOCs, including a new Police Department DOC on Potrero Hill and new satellite communications to connect DOCs with the EOC. Power supply is one of many priorities that departments must balance among their various homeland security funding requests.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B4. The Emergency Resource Management Planning Workgroup of the General Services Agency should maintain a separate and current list of fixed and portable generators dedicated to the use by Departmental Operation Command Centers of departments with a major defined disaster response role for the allocation of fuel.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B5. The Mayor should direct the Department of Emergency Management and the Department of Building Inspection to work together to develop rules and regulations that would allow the expedited placement of fixed generators at Departmental Operation Command Centers and alternate DOCs in departments with a major defined disaster response role.	Building Inspection	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B5. The Mayor should direct the Department of Emergency Management and the Department of Building Inspection to work together to develop rules and regulations that would allow the expedited placement of fixed generators at Departmental Operation Command Centers and alternate DOCs in departments with a major defined disaster response role.	Emergency Management	Recommendation Implemented	See #14 and #16 above.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B5. The Mayor should direct the Department of Emergency Management and the Department of Building Inspection to work together to develop rules and regulations that would allow the expedited placement of fixed generators at Departmental Operation Command Centers and alternate DOCs in departments with a major defined disaster response role.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B6. Until fixed generators are in place, departments with a major defined disaster response role should budget for, and the relevant Commissions, the Mayor and the Board of Supervisors should approve back-up portable generators, capable of supporting multiple computer and communication devices, and dedicated to the Departmental Operations Command Center.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B6. Until fixed generators are in place, departments with a major defined disaster response role should budget for, and the relevant Commissions, the Mayor and the Board of Supervisors should approve back-up portable generators, capable of supporting multiple computer and communication devices, and dedicated to the Departmental Operations Command Center.	Emergency Management	Recommendation Implemented	See #14 and #16 above.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B6. Until fixed generators are in place, departments with a major defined disaster response role should budget for, and the relevant Commissions, the Mayor and the Board of Supervisors should approve back-up portable generators, capable of supporting multiple computer and communication devices, and dedicated to the Departmental Operations Command Center.	Mayor	--	Department elected not to respond.	Will Not Be Implemented: Not Warranted or Not Reasonable	Federal grant funding from the FY 2010 Emergency Operations Center (EOC) grant program will finance a backup Uninterruptable Power Supply (UPS) system at the City's EOC. Individual departments can prioritize back up power supply as needed and as appropriate in their annual budget submission to the Mayor and in their project submissions to DEM for federal homeland security grant funding. Power supply is one of many priorities that departments must balance among their various homeland security funding requests.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	While DEM, through Homeland Security grant funding, continues to support DPH and other departments in training in ICS courses, DOC training and EOC training courses, the budget condition does not allow departments to seek this funding on their own.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Human Resources	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Mayor	--	Department elected not to respond.	Recommendation Implemented	Training is one of several items funded by various state and federal homeland security grants. Departments can prioritize additional local funds for training as appropriate, as part of their annual budget submission to the Mayor.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci2. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to provide an adequate number of reader devices and laptops in order to process returning Disaster Service Workers.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci2. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to provide an adequate number of reader devices and laptops in order to process returning Disaster Service Workers.	Human Resources	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci3. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to upgrade the City's Disaster Service Workers' data management program to include skills and expertise of City employees pertinent to disaster response. The Department of Emergency Management should report on the upkeep of the data in its annual report.	Emergency Management	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci3. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to upgrade the City's Disaster Service Workers' data management program to include skills and expertise of City employees pertinent to disaster response. The Department of Emergency Management should report on the upkeep of the data in its annual report.	Human Resources	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii1. Through the San Francisco Employees' Retirement System, the Department of Emergency Management should direct a questionnaire to retired City employees inquiring whether they reside in San Francisco or northern San Mateo County and would be willing to volunteer.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii1. Through the San Francisco Employees' Retirement System, the Department of Emergency Management should direct a questionnaire to retired City employees inquiring whether they reside in San Francisco or northern San Mateo County and would be willing to volunteer.	Retirement System	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii2. The Department of Emergency Management should identify which City residents who volunteer have skills essential to disaster response. The selected volunteers could be sworn in as retired worker volunteers, be issued Emergency Identification Cards, and trained in NIMS and ICS. Volunteer status should be renewed annually.	Emergency Management	Recommendation Implemented	Parts of this recommendation have been implemented in that DEM is working closely with DHR and the Volunteer Center on finalizing a contract with Collaborative Fusion to identify and provide information in pre-identifying volunteers with specific skills sets. Additionally, DHR is increasing its ability to identify emergent volunteers.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii2. The Department of Emergency Management should identify which City residents who volunteer have skills essential to disaster response. The selected volunteers could be sworn in as retired worker volunteers, be issued Emergency Identification Cards, and trained in NIMS and ICS. Volunteer status should be renewed annually.	Retirement System	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii1. The Mayor should provide the Department of Emergency Management with the authority to require departments to certify to the DEM that its responders and management personnel in Departmental Operation Centers or in the City's Operation Command Center have achieved the required level of NIMS and ICS training.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii1. The Mayor should provide the Department of Emergency Management with the authority to require departments to certify to the DEM that its responders and management personnel in Departmental Operation Centers or in the City's Operation Command Center have achieved the required level of NIMS and ICS training.	Human Resources	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii1. The Mayor should provide the Department of Emergency Management with the authority to require departments to certify to the DEM that its responders and management personnel in Departmental Operation Centers or in the City's Operation Command Center have achieved the required level of NIMS and ICS training.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii2. The Mayor should require departments to maintain this information in the personnel file of each employee.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii2. The Mayor should require departments to maintain this information in the personnel file of each employee.	Human Resources	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii2. The Mayor should require departments to maintain this information in the personnel file of each employee.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii3. The Department of Emergency Management, working with the Department of Human Resources, should obtain and, subsequently, maintain a data management system that cross-references the mandated NIMS and ICS training levels with job assignments of each departmental personnel expected to operate from Departmental Operation Centers, the Emergency Operation Center or at an incident site	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii3. The Department of Emergency Management, working with the Department of Human Resources, should obtain and, subsequently, maintain a data management system that cross-references the mandated NIMS and ICS training levels with job assignments of each departmental personnel expected to operate from Departmental Operation Centers, the Emergency Operation Center or at an incident site	Human Resources	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii3. The Department of Emergency Management, working with the Department of Human Resources, should obtain and, subsequently, maintain a data management system that cross-references the mandated NIMS and ICS training levels with job assignments of each departmental personnel expected to operate from Departmental Operation Centers, the Emergency Operation Center or at an incident site	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D1. The Department of Emergency Management should coordinate tabletop, functional and full-scale drills and training across departmental lines, and monitor and verify the adequacy of the drills to determine if the City is improving our emergency response capabilities.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D1. The Department of Emergency Management should coordinate tabletop, functional and full-scale drills and training across departmental lines, and monitor and verify the adequacy of the drills to determine if the City is improving our emergency response capabilities.	Fire Department	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D2. The Department of Emergency Management should have the authority to require departments with major defined roles to participate in any drill or exercise in ratio to the role they would play in a real life scenario.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D2. The Department of Emergency Management should have the authority to require departments with major defined roles to participate in any drill or exercise in ratio to the role they would play in a real life scenario.	Fire Department	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D3. NERT should always be solicited to provide volunteer "victims" to participate in full-scale drills. NERT leaders should be asked to participate in table top and functional exercises.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D3. NERT should always be solicited to provide volunteer "victims" to participate in full-scale drills. NERT leaders should be asked to participate in table top and functional exercises.	Fire Department	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D4. To measure the performance of and improve disaster response capabilities in all City departments, the Mayor should direct all departments to report all performance measures and improvements to the Department of Emergency Management.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D4. To measure the performance of and improve disaster response capabilities in all City departments, the Mayor should direct all departments to report all performance measures and improvements to the Department of Emergency Management.	Mayor	--	Department elected not to respond.	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM utilizes regular meetings of the Disaster Preparedness Coordinators, which include representatives from all major City departments, to coordinate priorities and planning for disaster response.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D5. City-employee-drill participants should always write the After Action Reports to encourage a sense of departmental "ownership."	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D6. The Department of Emergency Management should take the lead in institutionalizing the SMART goal setting system (specific, measurable, achievable, relevant and time-based goals) after the release of After Action Reports to identify the critical issues that need improvement and make corrections.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D7. The Mayor should provide the Department of Emergency Management with the authority to carry out the functions needed to improve practice on emergency response procedures and provide the Department with the staff to do so.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D7. The Mayor should provide the Department of Emergency Management with the authority to carry out the functions needed to improve practice on emergency response procedures and provide the Department with the staff to do so.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D8. Beginning with its 2007 Annual Report, the Department of Emergency Management should report on gaps in emergency response capabilities identified in exercises and drills, and recommended corrective actions.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D8. Beginning with its 2007 Annual Report, the Department of Emergency Management should report on gaps in emergency response capabilities identified in exercises and drills, and recommended corrective actions.	Emergency Management	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-E1. The Civil Grand Jury urges the Department of Emergency Management to solicit funding to continue making the training program at Texas A&M available to City employees.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B1. In its revised Emergency Operations Plan, the Department of Public Health should specifically delegate responsibilities for all aspects of disaster planning and operations within the Department.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B1. In its revised Emergency Operations Plan, the Department of Public Health should specifically delegate responsibilities for all aspects of disaster planning and operations within the Department.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B2. In its revised Emergency Operations Plan, the Director of Public Health should designate the Medical Director of the Emergency Medical Services Agency as the coordinator of medical disaster planning and response.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B2. In its revised Emergency Operations Plan, the Director of Public Health should designate the Medical Director of the Emergency Medical Services Agency as the coordinator of medical disaster planning and response.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B2. In its revised Emergency Operations Plan, the Director of Public Health should designate the Medical Director of the Emergency Medical Services Agency as the coordinator of medical disaster planning and response.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B3. In its revised Emergency Operations Plan, the Department of Public Health should require that the Medical Director of the Medical Emergency Services Agency or designee participate with all sections of the Department in their medical disaster planning and activities.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B3. In its revised Emergency Operations Plan, the Department of Public Health should require that the Medical Director of the Medical Emergency Services Agency or designee participate with all sections of the Department in their medical disaster planning and activities.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B3. In its revised Emergency Operations Plan, the Department of Public Health should require that the Medical Director of the Medical Emergency Services Agency or designee participate with all sections of the Department in their medical disaster planning and activities.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B4. As the planning and operational arm of disaster preparedness, either the Medical Director of the Medical Emergency Services Agency or designee should be present at all disaster related workgroups, task forces, exercises and committees where the Department of Public Health has representation.	Emergency Management	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B4. As the planning and operational arm of disaster preparedness, either the Medical Director of the Medical Emergency Services Agency or designee should be present at all disaster related workgroups, task forces, exercises and committees where the Department of Public Health has representation.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B5. The Medical Health Operational Area Coordinator or designee and staff should begin immediate participation in pre-disaster regional planning workgroups and committee meetings to be familiar with the plans, rules, regulations and staff counterparts from other jurisdictions.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B5. The Medical Health Operational Area Coordinator or designee and staff should begin immediate participation in pre-disaster regional planning workgroups and committee meetings to be familiar with the plans, rules, regulations and staff counterparts from other jurisdictions.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B5. The Medical Health Operational Area Coordinator or designee and staff should begin immediate participation in pre-disaster regional planning workgroups and committee meetings to be familiar with the plans, rules, regulations and staff counterparts from other jurisdictions.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C1. The Emergency Medical Services Agency should develop a clearly defined and comprehensive program-staffing plan to ensure the professionalism and consistency of medical disaster planning, the maintenance of programs and equipment initiated or acquired under the grant programs, and complete successfully the emergency/disaster tasks required.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C1. The Emergency Medical Services Agency should develop a clearly defined and comprehensive program-staffing plan to ensure the professionalism and consistency of medical disaster planning, the maintenance of programs and equipment initiated or acquired under the grant programs, and complete successfully the emergency/disaster tasks required.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C1. The Emergency Medical Services Agency should develop a clearly defined and comprehensive program-staffing plan to ensure the professionalism and consistency of medical disaster planning, the maintenance of programs and equipment initiated or acquired under the grant programs, and complete successfully the emergency/disaster tasks required.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C2. The Department of Public Health should budget for and the Public Health Commission should approve the clearly defined and comprehensive program-staffing plan proposed by the Emergency Medical Services Agency by FY09.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C2. The Department of Public Health should budget for and the Public Health Commission should approve the clearly defined and comprehensive program-staffing plan proposed by the Emergency Medical Services Agency by FY09.	Emergency Medical Services Agency	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C2. The Department of Public Health should budget for and the Public Health Commission should approve the clearly defined and comprehensive program-staffing plan proposed by the Emergency Medical Services Agency by FY09.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C3. In order for the Department of Public Health to carry out its disaster response functions, the position of Disaster Preparedness Coordinator in the Department of Public Health should be a dedicated disaster position.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C3. In order for the Department of Public Health to carry out its disaster response functions, the position of Disaster Preparedness Coordinator in the Department of Public Health should be a dedicated disaster position.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C3. In order for the Department of Public Health to carry out its disaster response functions, the position of Disaster Preparedness Coordinator in the Department of Public Health should be a dedicated disaster position.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C4. The Department of Public Health should assign the new position of Disaster Preparedness Coordinator to the Emergency Medical Services Agency. The incumbent would act as a senior manager dedicated to medical disaster preparedness, oversee and implement planning and preparedness, act as a bridge between planning and operations, and as a liaison with the Department of Emergency Management. The position's job description should include professional medical disaster response experience.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C4. The Department of Public Health should assign the new position of Disaster Preparedness Coordinator to the Emergency Medical Services Agency. The incumbent would act as a senior manager dedicated to medical disaster preparedness, oversee and implement planning and preparedness, act as a bridge between planning and operations, and as a liaison with the Department of Emergency Management. The position's job description should include professional medical disaster response experience.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C4. The Department of Public Health should assign the new position of Disaster Preparedness Coordinator to the Emergency Medical Services Agency. The incumbent would act as a senior manager dedicated to medical disaster preparedness, oversee and implement planning and preparedness, act as a bridge between planning and operations, and as a liaison with the Department of Emergency Management. The position's job description should include professional medical disaster response experience.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C5. The Disaster Preparedness Coordinator should either attend the Homeland Security Steering Committee Meetings as the second in command for the purposes of disaster preparedness, or accompany the second in command, and should assist the Medical Health Operational Area Coordinator.	Emergency Management	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C5. The Disaster Preparedness Coordinator should either attend the Homeland Security Steering Committee Meetings as the second in command for the purposes of disaster preparedness, or accompany the second in command, and should assist the Medical Health Operational Area Coordinator.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C5. The Disaster Preparedness Coordinator should either attend the Homeland Security Steering Committee Meetings as the second in command for the purposes of disaster preparedness, or accompany the second in command, and should assist the Medical Health Operational Area Coordinator.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C7. The Department of Public Health should budget for and the Public Health Commission should approve ongoing local funding to maintain critical disaster planning continuity.	Emergency Management	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C7. The Department of Public Health should budget for and the Public Health Commission should approve ongoing local funding to maintain critical disaster planning continuity.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C7. The Department of Public Health should budget for and the Public Health Commission should approve ongoing local funding to maintain critical disaster planning continuity.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C8. The Department of Public Health should assign the newly posted position of Health Program Planner to the staff of the Emergency Medical Services Agency.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C8. The Department of Public Health should assign the newly posted position of Health Program Planner to the staff of the Emergency Medical Services Agency.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C8. The Department of Public Health should assign the newly posted position of Health Program Planner to the staff of the Emergency Medical Services Agency.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C9. The Department should amend the job scope of the Health Program Planner position to specify this as an ongoing medical disaster preparedness position, and amend the posted "desired" qualifications of the job to include experience in documented disaster response.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C9. The Department should amend the job scope of the Health Program Planner position to specify this as an ongoing medical disaster preparedness position, and amend the posted "desired" qualifications of the job to include experience in documented disaster response.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C9. The Department should amend the job scope of the Health Program Planner position to specify this as an ongoing medical disaster preparedness position, and amend the posted "desired" qualifications of the job to include experience in documented disaster response.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di1. To secure, store and keep the field care clinics accessible, the Emergency Medical Services Agency should partner with the Department of Emergency Management and the General Services Agency to develop a coordinated maintenance and budget plan to safeguard the field care clinics.	Emergency Management	Recommendation Implemented	The EMSA is now part of DEM. This has provided some additional resources and all the EMSA emergency assets are also captured in the Resource Directory established by the ERWG. The Field Care Clinics and POD trailers are included in the directory and are stored at strategic locations in the city. In March of 2010 DEM hosted a drill to inventory, provide maintenance and train city staff in erecting these assets.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di1. To secure, store and keep the field care clinics accessible, the Emergency Medical Services Agency should partner with the Department of Emergency Management and the General Services Agency to develop a coordinated maintenance and budget plan to safeguard the field care clinics.	Emergency Medical Services Agency	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di1. To secure, store and keep the field care clinics accessible, the Emergency Medical Services Agency should partner with the Department of Emergency Management and the General Services Agency to develop a coordinated maintenance and budget plan to safeguard the field care clinics.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Mayor	--	Department elected not to respond.	Recommendation Implemented	Federal grant funding has been provided for support maintenance of the field care clinics and other disaster preparedness equipment over the next 2 years.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di3. The Department of Emergency Management should verify the maintenance, security and state of readiness of the grant-funded field care clinics.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di3. The Department of Emergency Management should verify the maintenance, security and state of readiness of the grant-funded field care clinics.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di3. The Department of Emergency Management should verify the maintenance, security and state of readiness of the grant-funded field care clinics.	Public Health	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	See #24 above.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Mayor	--	Department elected not to respond.	Recommendation Implemented	The Mayor's Office, the Department of Public Health and the Board of Supervisors reviewed and assessed funding requests in FY09 and provided the department with the appropriate level of funding based on allocable resources available. EMS Agency is no longer part of DPH but now resides within the Department of Emergency Management.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	See #24 above.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Mayor	--	Department elected not to respond.	Recommendation Implemented	The Mayor's Office, the Department of Public Health and the Board of Supervisors reviewed and assessed funding requests in FY09 and provided the department with the appropriate level of funding based on allocable resources available. EMS Agency is no longer part of DPH but now resides within the Department of Emergency Management.
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii2. The Department of Emergency Management should track the implementation and verify that training and technical support is ongoing on the Patient Tracking System.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii2. The Department of Emergency Management should track the implementation and verify that training and technical support is ongoing on the Patient Tracking System.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii2. The Department of Emergency Management should track the implementation and verify that training and technical support is ongoing on the Patient Tracking System.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM has adequate personnel to manage this project at the present time. Upon such time that the project is made fully operational implemented we will evaluate the need for additional resources and request them as appropriate. DEM supports DPH in that the project will not be implemented as first planned. In the meantime we will use a manual tracking system.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Mayor	--	Department elected not to respond.	Recommendation Implemented	The Mayor's Office, the Department of Public Health and the Board of Supervisors reviewed and assessed funding requests in FY09 and provided the department with the appropriate level of funding based on allocable resources available. EMS Agency is no longer part of DPH but now resides within the Department of Emergency Management.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	EMSA, now in DEM, routinely tests communications equipment.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Mayor	--	Department elected not to respond.	Recommendation Implemented	The Mayor's Office, the Department of Public Health and the Board of Supervisors reviewed and assessed funding requests in FY09 and provided the department with the appropriate level of funding based on allocable resources available. EMS Agency is no longer part of DPH but now resides within the Department of Emergency Management.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Public Health	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii2. The Department of Emergency Management should track and verify testing of the grant-funded communication equipment.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii2. The Department of Emergency Management should track and verify testing of the grant-funded communication equipment.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii2. The Department of Emergency Management should track and verify testing of the grant-funded communication equipment.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Building Inspection	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Emergency Management	**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	Building Inspection	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM continues to support DPH response to this item.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	General Services Agency - Public Works	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	Building Inspection	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM continues to support DPH response to this item.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	General Services Agency - Public Works	**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E4. Until a seismically upgraded Departmental Operations Command Center is operable, both 1380 Howard and the alternate DOC site for the Department of Public Health should have a dedicated (identified for use by the DOC), portable backup generator capable of supporting multiple computer and communication devices by FY09.	Building Inspection	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E4. Until a seismically upgraded Departmental Operations Command Center is operable, both 1380 Howard and the alternate DOC site for the Department of Public Health should have a dedicated (identified for use by the DOC), portable backup generator capable of supporting multiple computer and communication devices by FY09.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM continues to support DPH response to this item.	**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E5. Once retrofitted, 101 Grove should be designated as the Department of Public Health Departmental Operations Command Center, and should house the Medical Director, Office of Policy and Planning and the Emergency Medical Services Agency for optimal coordination among the entities in charge during a disaster.	Building Inspection	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E5. Once retrofitted, 101 Grove should be designated as the Department of Public Health Departmental Operations Command Center, and should house the Medical Director, Office of Policy and Planning and the Emergency Medical Services Agency for optimal coordination among the entities in charge during a disaster.	Emergency Management	**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A1. The Multi-Casualty Working Group should be a permanent advisory committee. The Committee should be dedicated to providing input on matters of disaster and emergency management, policy, procedure, and treatment protocols, including mitigation, preparedness, response and recovery, to the Director of the Department of Public Health and the Director of the EMS Agency. The membership of the committee should represent all medical service providers and operate under a quorum modeled on the Emergency Medical Services Advisory Committee.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A1. The Multi-Casualty Working Group should be a permanent advisory committee. The Committee should be dedicated to providing input on matters of disaster and emergency management, policy, procedure, and treatment protocols, including mitigation, preparedness, response and recovery, to the Director of the Department of Public Health and the Director of the EMS Agency. The membership of the committee should represent all medical service providers and operate under a quorum modeled on the Emergency Medical Services Advisory Committee.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A2. The permanent Working Group should consult with all sections of the Department of Public Health and the Department of Emergency Management and write a proposal on how to involve the hospitals and other medical service providers in all aspects of disaster preparedness, including planning, training, and drills.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A2. The permanent Working Group should consult with all sections of the Department of Public Health and the Department of Emergency Management and write a proposal on how to involve the hospitals and other medical service providers in all aspects of disaster preparedness, including planning, training, and drills.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A3. Once the Working Group, the Department of Public Health, the Emergency Medical Services Agency and the Department of Emergency Management have agreed upon a plan to coordinate the integration of the hospitals and medical services providers in disaster preparedness, the Mayor should personally negotiate with the CEO's of the private and public hospitals and medical service providers to encourage their full participation.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A3. Once the Working Group, the Department of Public Health, the Emergency Medical Services Agency and the Department of Emergency Management have agreed upon a plan to coordinate the integration of the hospitals and medical services providers in disaster preparedness, the Mayor should personally negotiate with the CEO's of the private and public hospitals and medical service providers to encourage their full participation.	Mayor	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A4. In drafting the Strategic Plan, the Department of Emergency Management should consult with the Department of Public Health and the Emergency Medical Services Agency to assist the ICF Consultant Group in soliciting commentary from representatives of key medical service providers and obtaining input from hospitals.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A4. In drafting the Strategic Plan, the Department of Emergency Management should consult with the Department of Public Health and the Emergency Medical Services Agency to assist the ICF Consultant Group in soliciting commentary from representatives of key medical service providers and obtaining input from hospitals.	Emergency Medical Services Agency	**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A5. To involve all medical service providers in implementing the Strategic Plan, the Department of Emergency Management, in consultation with the Department of Public Health and the Emergency Medical Services Agency, should include representatives of the key medical service providers, including hospitals, in workgroups and committees.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A5. To involve all medical service providers in implementing the Strategic Plan, the Department of Emergency Management, in consultation with the Department of Public Health and the Emergency Medical Services Agency, should include representatives of the key medical service providers, including hospitals, in workgroups and committees.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A5. To involve all medical service providers in implementing the Strategic Plan, the Department of Emergency Management, in consultation with the Department of Public Health and the Emergency Medical Services Agency, should include representatives of the key medical service providers, including hospitals, in workgroups and committees.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A6. To enable the partnership between the City and the hospitals to succeed, the Mayor should personally encourage hospital CEOs to appoint dedicated disaster coordinators, who would then have the authority to speak for the hospital.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A6. To enable the partnership between the City and the hospitals to succeed, the Mayor should personally encourage hospital CEOs to appoint dedicated disaster coordinators, who would then have the authority to speak for the hospital.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A6. To enable the partnership between the City and the hospitals to succeed, the Mayor should personally encourage hospital CEOs to appoint dedicated disaster coordinators, who would then have the authority to speak for the hospital.	Public Health	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A7. The Mayor should direct the Department of Public Health to work with hospital CEOs to identify funding to support the positions of dedicated disaster coordinators.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A7. The Mayor should direct the Department of Public Health to work with hospital CEOs to identify funding to support the positions of dedicated disaster coordinators.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A7. The Mayor should direct the Department of Public Health to work with hospital CEOs to identify funding to support the positions of dedicated disaster coordinators.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A8. The newly filled position of Hospital Coordinator should be assigned to the staff of the Emergency Medical Services Agency, not the Office of Policy and Planning, in order to support the Agency's disaster preparedness operations. The job description of Hospital Coordinator should specifically include assisting the Director of the EMS Agency in carrying out the Mayor's May 23, 2006 Directive and the work of the Multi-Casualty Working Group.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A8. The newly filled position of Hospital Coordinator should be assigned to the staff of the Emergency Medical Services Agency, not the Office of Policy and Planning, in order to support the Agency's disaster preparedness operations. The job description of Hospital Coordinator should specifically include assisting the Director of the EMS Agency in carrying out the Mayor's May 23, 2006 Directive and the work of the Multi-Casualty Working Group.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B1. The Medical Health Operation Area Coordinator should work with the Multi-Casualty Working Group to develop plans and procedures to integrate the daily practice by hospitals of handling an increase in patient arrivals with plans to prepare for the handling of a surge of patients after a major incident.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B1. The Medical Health Operation Area Coordinator should work with the Multi-Casualty Working Group to develop plans and procedures to integrate the daily practice by hospitals of handling an increase in patient arrivals with plans to prepare for the handling of a surge of patients after a major incident.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B2. The Emergency Medical Services Agency and the Multi-Casualty Working Group should have sufficient staff to carry out the integration of daily emergency operations with disaster preparedness.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B2. The Emergency Medical Services Agency and the Multi-Casualty Working Group should have sufficient staff to carry out the integration of daily emergency operations with disaster preparedness.	Public Health	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C1. The Department of Public Health should assign to the staff of the Emergency Medical Services Agency the budgeted position of Hospital Coordinator, the new position of Health Program Planner and the position of Disaster Preparedness Coordinator, recommended herein by the Civil Grand Jury, so it can fulfill its disaster preparedness duties as mandated by the State of California and directed by the Mayor.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C1. The Department of Public Health should assign to the staff of the Emergency Medical Services Agency the budgeted position of Hospital Coordinator, the new position of Health Program Planner and the position of Disaster Preparedness Coordinator, recommended herein by the Civil Grand Jury, so it can fulfill its disaster preparedness duties as mandated by the State of California and directed by the Mayor.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C1. The Department of Public Health should assign to the staff of the Emergency Medical Services Agency the budgeted position of Hospital Coordinator, the new position of Health Program Planner and the position of Disaster Preparedness Coordinator, recommended herein by the Civil Grand Jury, so it can fulfill its disaster preparedness duties as mandated by the State of California and directed by the Mayor.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Mayor	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	City Attorney	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	Emergency Management	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D2. The Emergency Medical Services Agency is the responsible City agency for supervising the use of the grant-procured communication equipment. As such, it is the most appropriate agency to negotiate the MOUs, agreements or contracts with the hospitals. It does not have the staff to accomplish this work.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D2. The Emergency Medical Services Agency is the responsible City agency for supervising the use of the grant-procured communication equipment. As such, it is the most appropriate agency to negotiate the MOUs, agreements or contracts with the hospitals. It does not have the staff to accomplish this work.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D2. The Emergency Medical Services Agency is the responsible City agency for supervising the use of the grant-procured communication equipment. As such, it is the most appropriate agency to negotiate the MOUs, agreements or contracts with the hospitals. It does not have the staff to accomplish this work.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D3. If the Hospital Coordinator is going to negotiate with hospitals to obtain agreements, the newly filled position should be assigned to the staff of the EMS Agency. If the Hospital Coordinator is not going to assume these duties and obtain agreements, the Department of Public Health should budget for and the Public Health Commission should approve a new position assigned to the Emergency Medical Services Agency to negotiate and finalize these agreements.	Emergency Management	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D3. If the Hospital Coordinator is going to negotiate with hospitals to obtain agreements, the newly filled position should be assigned to the staff of the EMS Agency. If the Hospital Coordinator is not going to assume these duties and obtain agreements, the Department of Public Health should budget for and the Public Health Commission should approve a new position assigned to the Emergency Medical Services Agency to negotiate and finalize these agreements.	Emergency Medical Services Agency	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D3. If the Hospital Coordinator is going to negotiate with hospitals to obtain agreements, the newly filled position should be assigned to the staff of the EMS Agency. If the Hospital Coordinator is not going to assume these duties and obtain agreements, the Department of Public Health should budget for and the Public Health Commission should approve a new position assigned to the Emergency Medical Services Agency to negotiate and finalize these agreements.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D4. The Emergency Medical Services Agency should develop a data management program to inventory and track all Department-owned medical disaster equipment and should be provided the staff necessary to accomplish this function.	Emergency Management	Recommendation Implemented	DEM absorbed EMSA in August of 2009 and has been able to leverage existing resources to fill gaps in this area.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D4. The Emergency Medical Services Agency should develop a data management program to inventory and track all Department-owned medical disaster equipment and should be provided the staff necessary to accomplish this function.	Emergency Medical Services Agency	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D4. The Emergency Medical Services Agency should develop a data management program to inventory and track all Department-owned medical disaster equipment and should be provided the staff necessary to accomplish this function.	Public Health	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D5. Before the Department of Public Health, the Emergency Services Agency and the Department of Emergency Management acquire, provide and hardwire ham radios in hospitals, they should not only reach an agreement as to the maintenance of the equipment; they should also reach an agreement regarding the commitment of the hospitals to guarantee the certification of ham radio operators available on each section of the 24 hour shifts.	Emergency Management	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM does not plan on providing Ham radios to the hospitals at this time. Satellite phones, 800 MHz radios and other devices currently provide the redundancy required. In addition, the ACS, Auxiliary Communications Service, sponsored by DEM would provide operators and radios in the event of an emergency.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D5. Before the Department of Public Health, the Emergency Services Agency and the Department of Emergency Management acquire, provide and hardwire ham radios in hospitals, they should not only reach an agreement as to the maintenance of the equipment; they should also reach an agreement regarding the commitment of the hospitals to guarantee the certification of ham radio operators available on each section of the 24 hour shifts.	Emergency Medical Services Agency	Will Not Be Implemented: Not Warranted or Not Reasonable	DPH will take its lead from OEM on this issue - it involves stakeholders citywide and is not a policy issue that is under the jurisdiction of DPH.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D5. Before the Department of Public Health, the Emergency Services Agency and the Department of Emergency Management acquire, provide and hardwire ham radios in hospitals, they should not only reach an agreement as to the maintenance of the equipment; they should also reach an agreement regarding the commitment of the hospitals to guarantee the certification of ham radio operators available on each section of the 24 hour shifts.	Public Health	Will Not Be Implemented: Not Warranted or Not Reasonable	DPH will take its lead from OEM on this issue - it involves stakeholders citywide and is not a policy issue that is under the jurisdiction of DPH.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Board of Supervisors	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	City Planning	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Emergency Management	Requires Further Analysis	Agree with Planning Department and Mayor's responses. In the meantime, the ERWG has identified a number of potential emergency helicopter landing sites throughout the city.	Will Not Be Implemented: Not Warranted or Not Reasonable	DEM continues to advocate for a helicopter landing site at SFGH; however in this current fiscal climate allocation of funds for this purpose is unlikely. Further it is our understanding that the plans for the new hospital include a landing site. In the interim we have pre-identified several helispots around the City and are confident that during any emergency the City is capable of managing a robust air operation.
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Mayor	**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Public Health	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	Board of Supervisors	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	Controller	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	General Services Agency - City Administrator	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	Mayor	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Board of Supervisors	**		**	

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2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	General Services Agency - Public Works	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Mayor	--	Department elected not to respond.	Recommendation Implemented	The City currently has protocols in place to hold department heads accountable by the departments, commissions and by the Mayor. Additionally the City is developing an effective risk management strategy, as part of its broader initiative of Enterprise Risk Management, which is currently in process.
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Municipal Transportation Agency	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Police	**		**	

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2006-07	Risk Management: Are the Managers Managing the Risks of the City?	11. The City Attorney should produce a standard loss run constituting the City's history of loss and should make it available to the Office of Risk Management.	City Attorney	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	11. The City Attorney should produce a standard loss run constituting the City's history of loss and should make it available to the Office of Risk Management.	General Services Agency - City Administrator	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	12. The Risk Management Office should consult with Museum administration during the renewal process, provide the Museum with a copy of its policy, and explain key policy terms.	Asian Art Museum	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	12. The Risk Management Office should consult with Museum administration during the renewal process, provide the Museum with a copy of its policy, and explain key policy terms.	General Services Agency - City Administrator	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	2. The creation of a risk management program must include an assessment of current risk management staff and a determination of what else is needed for the successful launch of a citywide risk management program.	General Services Agency - City Administrator	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	3. The Office of Risk Management must have the authority necessary to implement a citywide risk management program.	Board of Supervisors	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	3. The Office of Risk Management must have the authority necessary to implement a citywide risk management program.	General Services Agency - City Administrator	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	3. The Office of Risk Management must have the authority necessary to implement a citywide risk management program.	Mayor	--	Department elected not to respond.	Recommendation Implemented	The City hired a Director of Risk Management to oversee a citywide risk management program. Because of this implementation, the program has seen improvements.
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	4. The Mayor and the City Attorney should exercise their authority and leadership to insure cooperation between the staff of the Office of the City Attorney and the Office of Risk Management.	City Attorney	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	4. The Mayor and the City Attorney should exercise their authority and leadership to insure cooperation between the staff of the Office of the City Attorney and the Office of Risk Management.	General Services Agency - City Administrator	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	4. The Mayor and the City Attorney should exercise their authority and leadership to insure cooperation between the staff of the Office of the City Attorney and the Office of Risk Management.	Mayor	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	5. The Office of the City Attorney should produce a standard loss run detailing the City's loss history which is acceptable to insurance company underwriters.	City Attorney	**		**	

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2006-07	Risk Management: Are the Managers Managing the Risks of the City?	5. The Office of the City Attorney should produce a standard loss run detailing the City's loss history which is acceptable to insurance company underwriters.	General Services Agency - City Administrator	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	6. The City should engage a consultant to review its current insurance program to determine whether the current plan of self insurance remains the most cost-effective plan of insurance, whether the City would benefit from the inclusion of other insurance such as excess insurance or insurance policies with a high self insured retention.	Board of Supervisors	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	6. The City should engage a consultant to review its current insurance program to determine whether the current plan of self insurance remains the most cost-effective plan of insurance, whether the City would benefit from the inclusion of other insurance such as excess insurance or insurance policies with a high self insured retention.	Controller	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	6. The City should engage a consultant to review its current insurance program to determine whether the current plan of self insurance remains the most cost-effective plan of insurance, whether the City would benefit from the inclusion of other insurance such as excess insurance or insurance policies with a high self insured retention.	General Services Agency - City Administrator	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	7. The Office of Risk Management should be directed to request insurance quotes for standard commercial coverage for the City.	General Services Agency - City Administrator	Recommendation Implemented	The Risk Management Office has requested insurance quotes for standard commercial coverage for the City as department needs have been identified. For example, the San Francisco Municipal Transportation Agency Board approved the purchase of general and vehicle liability insurance for MUNI in 2009 and a policy has been in place since July 1, 2009. Given the current budget constraints and limited financial resources, we will continue to seek insurance quotes as departmental needs are identified.	**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	8. The October 15, 1999, "Judgment and Claims Report" from the Office of the Legislative Analyst, and the March 2001 "Review of Claims, Settlements, and Litigation Data for City Departments" from the Budget Analyst for the Board of Supervisors should be reviewed and the recommendations contained therein implemented.	Board of Supervisors	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	8. The October 15, 1999, "Judgment and Claims Report" from the Office of the Legislative Analyst, and the March 2001 "Review of Claims, Settlements, and Litigation Data for City Departments" from the Budget Analyst for the Board of Supervisors should be reviewed and the recommendations contained therein implemented.	General Services Agency - City Administrator	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	8. The October 15, 1999, "Judgment and Claims Report" from the Office of the Legislative Analyst, and the March 2001 "Review of Claims, Settlements, and Litigation Data for City Departments" from the Budget Analyst for the Board of Supervisors should be reviewed and the recommendations contained therein implemented.	Mayor	**		**	

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2006-07	Risk Management: Are the Managers Managing the Risks of the City?	9. In insuring against the liability risks of City-owned vehicles, the City should explore and compare the financial advantages of an insurance program consisting of (1) a commercial insurance package (2) self-insurance, or (3) a combination of self and commercial insurance.	Board of Supervisors	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	9. In insuring against the liability risks of City-owned vehicles, the City should explore and compare the financial advantages of an insurance program consisting of (1) a commercial insurance package (2) self-insurance, or (3) a combination of self and commercial insurance.	Controller	**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	9. In insuring against the liability risks of City-owned vehicles, the City should explore and compare the financial advantages of an insurance program consisting of (1) a commercial insurance package (2) self-insurance, or (3) a combination of self and commercial insurance.	General Services Agency - City Administrator	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.1.a. The Administrative Code section cited should be changed to reflect the greatly reduced permit issuance responsibility that is the reality of the Entertainment Commission's work.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.1.b. Future Effectiveness Reports from the Entertainment Commission must make a convincing case of the Commission's effectiveness by citing specific examples of ways in which the Commission has served its purposes and should forthrightly acknowledge its shortcomings with specific remedies.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.10. The Entertainment Commission should develop a one-stop shopping program and plan for entertainment venues.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.2.b. The Entertainment Commission must try harder to communicate and coordinate its efforts with those of the Police Department in promoting responsible conduct at entertainment venues. To do so, the Commission staff and the police should have regular meetings.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.2.b. The Entertainment Commission must try harder to communicate and coordinate its efforts with those of the Police Department in promoting responsible conduct at entertainment venues. To do so, the Commission staff and the police should have regular meetings.	Fire Department	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.2.b. The Entertainment Commission must try harder to communicate and coordinate its efforts with those of the Police Department in promoting responsible conduct at entertainment venues. To do so, the Commission staff and the police should have regular meetings.	Police	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.3.a. The Entertainment Commission should continue such efforts as its recent involvement in the rezoning of parts of San Francisco for entertainment venues in order to meet this particular purpose.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.3.b. The Commission should develop a "Plan B" for continuing some involvement in this very useful project without additional staffing.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.4.a. The Civil Grand Jury strongly urges the Commission to address how it can better promote the use of City facilities to generate revenue. The Commission should formulate its goals for promotion of entertainment use of City facilities and state these goals in its next annual report. It should then follow through in the following years' and successive reports assessing the success or failure of such efforts.	Entertainment Commission	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	The Entertainment Commission: A Work in Progress	A.4.a. The Civil Grand Jury strongly urges the Commission to address how it can better promote the use of City facilities to generate revenue. The Commission should formulate its goals for promotion of entertainment use of City facilities and state these goals in its next annual report. It should then follow through in the following years' and successive reports assessing the success or failure of such efforts.	General Services Agency - City Administrator	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.4.b. The Entertainment Commission should undertake better communication and coordination with other City departments to promote the entertainment use of revenue-generating City facilities.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.4.b. The Entertainment Commission should undertake better communication and coordination with other City departments to promote the entertainment use of revenue-generating City facilities.	General Services Agency - City Administrator	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.5. The Civil Grand Jury encourages the Commission to continue and expand its efforts in fostering harm reduction policies among entertainment venues.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.6. Citation authority would help ensure observance of the good neighbor policy. The granting of such citation authority to members of the Entertainment Commission staff should be given serious consideration by the Board of Supervisors.	Board of Supervisors	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.6. Citation authority would help ensure observance of the good neighbor policy. The granting of such citation authority to members of the Entertainment Commission staff should be given serious consideration by the Board of Supervisors.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.a. The Entertainment Commission and the San Francisco Police Department must develop more effective means of communication.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.a. The Entertainment Commission and the San Francisco Police Department must develop more effective means of communication.	Police	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.1. So that a letter of such importance will never again be mislaid for a month, the Entertainment Commission must develop office procedures so that letters and faxes that have been sent are actually received, accounted for, read, acted upon, and filed.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.1. So that a letter of such importance will never again be mislaid for a month, the Entertainment Commission must develop office procedures so that letters and faxes that have been sent are actually received, accounted for, read, acted upon, and filed.	Police	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.2. The staff of the Entertainment Commission must, as a matter of standard operating procedure, bring such important correspondence to the attention of the Entertainment Commissioners promptly without waiting for backup police reports.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.2. The staff of the Entertainment Commission must, as a matter of standard operating procedure, bring such important correspondence to the attention of the Entertainment Commissioners promptly without waiting for backup police reports.	Police	**		**	

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**** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.3. The San Francisco Police Department must submit incident reports to the Entertainment Commission as a matter of course any time they request action by the Commission against venues with Place of Entertainment permits. The practice of automatic delivery of police incident reports related to permitted clubs to the Entertainment Commission is a practice that should be adopted widely in the San Francisco Police Department.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.3. The San Francisco Police Department must submit incident reports to the Entertainment Commission as a matter of course any time they request action by the Commission against venues with Place of Entertainment permits. The practice of automatic delivery of police incident reports related to permitted clubs to the Entertainment Commission is a practice that should be adopted widely in the San Francisco Police Department.	Police	Will Not Be Implemented: Not Warranted or Not Reasonable	The Police Department is responsive to any requests from the Entertainment Commission for incident reports and provides incident reports in a timely manner. As some reports will continue to require redaction by investigators (to protect victims), there cannot be automatic furnishing.	**	
2006-07	The Entertainment Commission: A Work in Progress	A.8. The Administrative Code section cited should be changed to reflect the greatly reduced permit issuance responsibility that is the reality of the Entertainment Commission's work.	Board of Supervisors	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.8. The Administrative Code section cited should be changed to reflect the greatly reduced permit issuance responsibility that is the reality of the Entertainment Commission's work.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.9. The Entertainment Commission should be involved in planning and coordinating the City's Halloween party, among other major non-sponsored entertainment events, as outlined in Administrative Code sec. 90.4(h).	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.9. The Entertainment Commission should be involved in planning and coordinating the City's Halloween party, among other major non-sponsored entertainment events, as outlined in Administrative Code sec. 90.4(h).	Mayor	**		**	
2006-07	The Entertainment Commission: A Work in Progress	B.1. The Entertainment Commission should submit to the Mayor and Board of Supervisors the annual report by March 1 each year, as required in Administrative Code, chapter 90.	Entertainment Commission	--	Department elected not to respond.	Recommendation Implemented	Dept had submitted Annual Reports thru 2009. The most recent report is being assembled as a 2-year report at this time. Will be ready for publication end of summer 2011.
2006-07	The Entertainment Commission: A Work in Progress	B.2. The Entertainment Commission should submit to the Mayor and the Board of Supervisors its Effectiveness Report every five years at a minimum. The next Effectiveness Report is due on or before May 2012, as required in Administrative Code, chapter 90, sec. 90.8.	Entertainment Commission	--	Department elected not to respond.	Recommendation Implemented	Effectiveness Report was submitted in 2007 and will be revised for May 2012
2006-07	The Entertainment Commission: A Work in Progress	B.3. In preparation for filing its next Effectiveness Report, the Entertainment Commission should immediately commence a program to identify its goals, the means by which it plans to achieve its goals, and a way to measure that achievement.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	B.4.a. The Entertainment Commission should submit to the Mayor and the Board of Supervisors annual reports which revisit its Annual Statement of Purpose, and which serve to honestly address the accomplishments of the Commission in the year past and describe challenges and goals in the year ahead.	Entertainment Commission	--	Department elected not to respond.	Recommendation Implemented	Dept had submitted Annual Reports thru 2009. The most recent report is being assembled as a 2-year report at this time. Will be ready for publication end of summer 2011.
2006-07	The Entertainment Commission: A Work in Progress	B.4.b. The Entertainment Commission commissioners should be given a draft of each year's annual report and be allowed sufficient time to provide input and editorial suggestions for the final draft so that it is a document reflecting the Commissioners' collective viewpoints about what the Commission should be.	Entertainment Commission	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	The Entertainment Commission: A Work in Progress	B.5. The Entertainment Commission should produce a fee analysis report as required by law and in it should explain how it plans to "establish fees for entertainment-related permits at levels sufficient to cover the estimated annual operating costs of the commission."	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	B.5. The Entertainment Commission should produce a fee analysis report as required by law and in it should explain how it plans to "establish fees for entertainment-related permits at levels sufficient to cover the estimated annual operating costs of the commission."	General Services Agency - City Administrator	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.a. The Entertainment Commission should create full, reality-based job descriptions for each of its staff.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.a. The Entertainment Commission should create full, reality-based job descriptions for each of its staff.	General Services Agency - City Administrator	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.a. The Entertainment Commission should create full, reality-based job descriptions for each of its staff.	Human Resources	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.b. The Entertainment Commission's Executive Director should provide annual written performance reviews for the three staffers who report to him.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.b. The Entertainment Commission's Executive Director should provide annual written performance reviews for the three staffers who report to him.	General Services Agency - City Administrator	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.b. The Entertainment Commission's Executive Director should provide annual written performance reviews for the three staffers who report to him.	Human Resources	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.2. It must be determined to whom the Executive Director of the Entertainment Commission reports, and how and when such reporting will take place, and just what this position is to be held accountable for doing.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.2. It must be determined to whom the Executive Director of the Entertainment Commission reports, and how and when such reporting will take place, and just what this position is to be held accountable for doing.	General Services Agency - City Administrator	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.2. It must be determined to whom the Executive Director of the Entertainment Commission reports, and how and when such reporting will take place, and just what this position is to be held accountable for doing.	Mayor	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.3. The Civil Grand Jury recommends that regular performance reviews of the Commission's Executive Director take place. The review should be conducted by whomever is determined to be the supervisor of the Executive Director.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.3. The Civil Grand Jury recommends that regular performance reviews of the Commission's Executive Director take place. The review should be conducted by whomever is determined to be the supervisor of the Executive Director.	General Services Agency - City Administrator	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	The Entertainment Commission: A Work in Progress	C.3. The Civil Grand Jury recommends that regular performance reviews of the Commission's Executive Director take place. The review should be conducted by whomever is determined to be the supervisor of the Executive Director.	Mayor	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.a. Compensation should be tied to performance for all four staff members of the Entertainment Commission.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.a. Compensation should be tied to performance for all four staff members of the Entertainment Commission.	Human Resources	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.a. Compensation should be tied to performance for all four staff members of the Entertainment Commission.	Mayor	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.b. Commissioners' input should be sought on the performance and proposed compensation increases of Entertainment Commission staff.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.b. Commissioners' input should be sought on the performance and proposed compensation increases of Entertainment Commission staff.	Human Resources	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.b. Commissioners' input should be sought on the performance and proposed compensation increases of Entertainment Commission staff.	Mayor	**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.5. Task tracking for staff should be implemented and the commissioners should be advised of the results of such tracking on a regular basis.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.1.a. The Entertainment Commission must improve its record of communicating with club-owner applicants for POE permits.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.1.b. A current Memorandum of Understanding should exist with at least the Port of San Francisco. If an MOU with other City departments is indeed inappropriate, some formal mechanism should be created to enhance the communication between these City departments and the Entertainment Commission.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.2.a. Entertainment Commissioners should agree as to what their duties and responsibilities are.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.2.b. Entertainment Commissioners should be aware of the basic required tasks of the Commission, should read basic required documents and offer input on their final drafting. They should be better trained from the beginning in the duties and responsibilities of an Entertainment Commissioner. They should receive more regular communication (perhaps via email) from Commission staff on Commission-related developments than they currently receive via the twice-monthly hearings.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.3. The Entertainment Commission should have its assigned Deputy City Attorney present at all public hearings.	Entertainment Commission	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2010 Response (1)	2010 Response Text	2011 Response (1)	2011 Response Text
2006-07	The Entertainment Commission: A Work in Progress	D.4.a. The Civil Grand Jury recommends that the Entertainment Commission be given the authority to cite permitted nightclub owners who break the law. Granting the power to issue such citations to the Entertainment Commission however must not stop the San Francisco Police Department, with its greater manpower and resources, from also issuing such citations.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.4.a. The Civil Grand Jury recommends that the Entertainment Commission be given the authority to cite permitted nightclub owners who break the law. Granting the power to issue such citations to the Entertainment Commission however must not stop the San Francisco Police Department, with its greater manpower and resources, from also issuing such citations.	Police	Will Not Be Implemented: Not Warranted or Not Reasonable	The Police Department will continue issuance of citations whenever appropriate. The issuance of citations by the Entertainment Commission will require the review of the City Attorney. The Police Department does not oppose this recommendation.	**	
2006-07	The Entertainment Commission: A Work in Progress	D.4.b. The use of suspension and revocation powers given to the Entertainment Commission in Administrative Code, chapter 90, section 90.4(c) must be used to punish club owners with multiple violations, as well as serve as a deterrent for other potentially problematical entertainment venues.	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.4.b. The use of suspension and revocation powers given to the Entertainment Commission in Administrative Code, chapter 90, section 90.4(c) must be used to punish club owners with multiple violations, as well as serve as a deterrent for other potentially problematical entertainment venues.	Police	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.a. Someone at the Entertainment Commission has to take a leadership role. As the highest ranking, paid staff member of the Commission, this burden appropriately falls on the Executive Director	Board of Supervisors	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.a. Someone at the Entertainment Commission has to take a leadership role. As the highest ranking, paid staff member of the Commission, this burden appropriately falls on the Executive Director	Entertainment Commission	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.a. Someone at the Entertainment Commission has to take a leadership role. As the highest ranking, paid staff member of the Commission, this burden appropriately falls on the Executive Director	Mayor	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.b. The Civil Grand Jury strongly recommends that the Entertainment Commission adopt term limits for its Commissioners. If each serves no more than two 4-year terms, incompatibility is less of a problem than in the current potentially endless situation.	Board of Supervisors	**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.b. The Civil Grand Jury strongly recommends that the Entertainment Commission adopt term limits for its Commissioners. If each serves no more than two 4-year terms, incompatibility is less of a problem than in the current potentially endless situation.	Entertainment Commission	**		**	

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2006-07	The Entertainment Commission: A Work in Progress	D.5.b. The Civil Grand Jury strongly recommends that the Entertainment Commission adopt term limits for its Commissioners. If each serves no more than two 4-year terms, incompatibility is less of a problem than in the current potentially endless situation.	Mayor	**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2012 Response (1)	2012 Response Text	2013 Response (1)	2013 Response Text	2014 Response (1)	2014 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1a. The Department of Environment should take the lead in identifying resources necessary to foster the culture change in the City needed to fully address the issue of climate change; it should increase outreach and education activities. Posters should be placed in all public locations, including schools and buses. The Department should encourage City utilities and phone companies to include environmental brochures in regular mailings to consumers.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1a. The Department of Environment should take the lead in identifying resources necessary to foster the culture change in the City needed to fully address the issue of climate change; it should increase outreach and education activities. Posters should be placed in all public locations, including schools and buses. The Department should encourage City utilities and phone companies to include environmental brochures in regular mailings to consumers.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1a. The Department of Environment should take the lead in identifying resources necessary to foster the culture change in the City needed to fully address the issue of climate change; it should increase outreach and education activities. Posters should be placed in all public locations, including schools and buses. The Department should encourage City utilities and phone companies to include environmental brochures in regular mailings to consumers.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1b. The Department of Environment should have booths at street fairs and other events in the City to educate attendees about climate change, using student interns or other volunteers. The Mayor should declare a "Global Warming Heads Up Day" featuring free showings of Al Gore's documentary, "An Inconvenient Truth," in City parks and theatres. The Department of Environment should partner with PG&E to give complementary fluorescent light bulbs to attendees. Copies of the film should also be provided to schools, churches and other organizations for fundraisers and other events.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	A1b. The Department of Environment should have booths at street fairs and other events in the City to educate attendees about climate change, using student interns or other volunteers. The Mayor should declare a "Global Warming Heads Up Day" featuring free showings of Al Gore's documentary, "An Inconvenient Truth," in City parks and theatres. The Department of Environment should partner with PG&E to give complementary fluorescent light bulbs to attendees. Copies of the film should also be provided to schools, churches and other organizations for fundraisers and other events.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1a. The MTA Board, while seeking short and long-term system-wide Muni improvements in speed and reliability, should establish periodic goals for increasing the percentage of ridership using public transit and detail steps to be taken to achieve these goals.	Environment	**		**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2012 Response (1)	2012 Response Text	2013 Response (1)	2013 Response Text	2014 Response (1)	2014 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1a. The MTA Board, while seeking short and long-term system-wide Muni improvements in speed and reliability, should establish periodic goals for increasing the percentage of ridership using public transit and detail steps to be taken to achieve these goals.	Municipal Transportation Agency	Recommendation implemented	The SFMTA's recently approved Strategic Plan has as one of its major goals the improvement of transit performance. SFMTA has also been participating in the regional MTC Transit Sustainability Project which is attempting to adopt metrics to ensure the viability of transit. One of these metrics is to increase ridership at a greater rate than the population growth which SFMTA supports. Additionally, the SFMTA is in the process of environmental clearance of the recommendations of the Transit Effectiveness Project (TEP) to improve Muni reliability and speed and in the midst of public outreach. Furthermore, the SFMTA is focused on implementing various strategies such as all-door boarding to speed up Muni, parking policies and pricing efforts to reduce congestion as well as transit signal priority projects and street improvements to improve transit speed.	**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1b. The Department of Parking and Traffic (DPT) engineers should consider ways to speed up Muni buses, such as further restricting left turns on bus routes during rush hour, making major streets one-way, giving signal preemption to bus drivers to increase transit speed, and other transit-friendly steps.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B1b. The Department of Parking and Traffic (DPT) engineers should consider ways to speed up Muni buses, such as further restricting left turns on bus routes during rush hour, making major streets one-way, giving signal preemption to bus drivers to increase transit speed, and other transit-friendly steps.	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2a. Muni should report to the MTA Board on a quarterly basis the implementation status of the new diesel-electric hybrid buses. This report should include a schedule for the procurement, receipt, testing and acceptance, as well as the date that individual buses were placed in service. It should also include the number of older diesel buses that are retired from service. This information should be included in Muni's annual report	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2a. Muni should report to the MTA Board on a quarterly basis the implementation status of the new diesel-electric hybrid buses. This report should include a schedule for the procurement, receipt, testing and acceptance, as well as the date that individual buses were placed in service. It should also include the number of older diesel buses that are retired from service. This information should be included in Muni's annual report	Mayor	**		**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2012 Response (1)	2012 Response Text	2013 Response (1)	2013 Response Text	2014 Response (1)	2014 Response Text
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2a. Muni should report to the MTA Board on a quarterly basis the implementation status of the new diesel-electric hybrid buses. This report should include a schedule for the procurement, receipt, testing and acceptance, as well as the date that individual buses were placed in service. It should also include the number of older diesel buses that are retired from service. This information should be included in Muni's annual report	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B2b. The Municipal Transportation Agency Board, the Mayor and the Board of Supervisors should approve sufficient funds for maintenance and operations staffing needs, materials management requirements and training and code compliance activities.	Municipal Transportation Agency	Recommendation implemented	The FY 2013 and FY 2014 Proposed budget includes \$30 million funding for maintenance efforts, safety and other major front line initiatives in recognition that an investment in maintenance is key to service reliability. However, SFMTA still faces ongoing structural deficits in its operating and capital budget. The structural deficit is defined as the funds required to deliver the level of services mandated in the Charter and to address the state of good repair needs of the system. The operating deficit is approximately \$120 million annually while an additional \$250 million per year is required annually to address infrastructure state of good repair needs. The SFMTA recently convened a panel to assist in identifying funding to address these structural deficits in the operating and capital budget and the panel will finalize its recommendations in May 2012 which may include revenue options requiring voter approval. If funding is not identified, the City will have to have to decide what level of transportation services can be supported with existing resources.	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Mayor	Will be Implemented in the Future	The Mayor's Office continues to support any appropriate legislation recommended by the SFMTA and the State Legislation Committee to maintain or enhance funding for local transit. Although the Mayor's Office does comply with this recommendation, the recommendation asks the State Legislation Committee to lobby for local transit funding. This is not the role of the State Legislation Committee. Pursuant to Charter section 3.1 the Mayor has the authority to set the state lobbying priorities for the City.	Recommendation Implemented	The Mayor's Office continues to support any appropriate legislation recommended by the SFMTA and the State Legislation Committee to maintain or enhance funding for local transit. It should be noted that the majority of City transit lobbying occurs at the Federal level. For example, last year the SFMTA was awarded more than \$21 million from the Department of Transportation for front-line service enhancements and new hybrid buses.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3a. The San Francisco State Legislation Committee should lobby State lawmakers to maintain a baseline level of funding for local transit.	Municipal Transportation Agency	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Mayor	Will be Implemented in the Future	The Mayor's Office will support any appropriate legislation that the SFMTA and the State Legislation Committee recommends.	Recommendation Implemented	The Mayor's Office will support any appropriate legislation that the SFMTA and the State Legislation Committee recommends.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3b. The San Francisco State Legislation Committee should lobby State lawmakers to pass legislation for a California Department of Motor Vehicle tiered tax based on vehicle emissions to provide additional revenues for transit rather than highways.	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Environment	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3c. The San Francisco State Legislation Committee should lobby State lawmakers for legislation enabling cities to assess a local motor vehicle tax based on vehicle emissions to provide additional revenues for transit.	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3d. The Municipal Transportation Agency, with cooperation of the Board of Supervisors and Mayor, should continue to pursue additional funding for Muni operations; avoid, if possible, raising fares; and consider all other funding options such as congestion pricing.	Mayor	Recommendation Implemented	With the support of the Mayor's Office and the Board of Supervisors, the MTA is in the process of implementing various initiatives to reduce travel by private automobile to address congestion and greenhouse gases including: (1) parking pricing policies such as SFpark, where prices are set by parking availability levels; (2) improving Muni service through the implementation of TEP to increase transit ridership ; (3) targeting a travel mode share goal of 20% on bikes by 2020; (4) implementing pedestrian access improvements to support safe walking; (5) improving taxi services and access; and (6) encouraging ride share through programs such as on-street car sharing. Finally, the MTA Board has adopted an indexing policy to raise fares minimally each year so that fare increases are tied to CPI and therefore avoid the large increases in fares the MTA authorized in FY 2009 and FY 2010.	**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Mayor	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B3e. If actions planned by the City do not appear feasible or if those actions appear insufficient to meet San Francisco's emission-reduction goals, the City should consider more radical solutions such as greatly-reduced transit fares combined with new sources of funding for transit, and a high-priority program to encourage clean vehicles for all uses, municipal, business and personal.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4a. For high traffic transit corridors, such as Geary Boulevard and Van Ness Avenue, the Municipal Transportation Agency should complete environmental impact studies for the proposed Bus Rapid Transit system with the goal of putting these BRT improvements into operation as soon as possible to increase speed and ridership.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4a. For high traffic transit corridors, such as Geary Boulevard and Van Ness Avenue, the Municipal Transportation Agency should complete environmental impact studies for the proposed Bus Rapid Transit system with the goal of putting these BRT improvements into operation as soon as possible to increase speed and ridership.	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B4b. The Municipal Transportation Agency should develop more ways to increase speed and effectiveness of Muni on all routes, such as: improved stop spacing; increased use of prepaid fares; other proof-of-payment alternatives; more bus bulbs; signal preemption; more buses on primary corridors; restricted left turns for non-transit vehicles; and additional transit-only lanes.	Environment	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5a. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve informational campaigns to encourage all employees, whether public or private, to take public transportation to work, and should promote the Muni Fast Pass to increase ridership.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5a. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve informational campaigns to encourage all employees, whether public or private, to take public transportation to work, and should promote the Muni Fast Pass to increase ridership.	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5a. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve informational campaigns to encourage all employees, whether public or private, to take public transportation to work, and should promote the Muni Fast Pass to increase ridership.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5b. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve incentive programs to encourage City employees to participate in transit-related, Pre-Tax Commuter Benefit Programs.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B5b. The Municipal Transportation Agency, in cooperation with the Department of Environment, should improve incentive programs to encourage City employees to participate in transit-related, Pre-Tax Commuter Benefit Programs.	Municipal Transportation Agency	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6a. The San Francisco State Legislation Committee should lobby State lawmakers to pass AB493, which would give significant rebates to drivers who buy clean-running cars, to be funded with a one-time charge on purchase of new high-emission autos.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6a. The San Francisco State Legislation Committee should lobby State lawmakers to pass AB493, which would give significant rebates to drivers who buy clean-running cars, to be funded with a one-time charge on purchase of new high-emission autos.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6b. The Mayor should urge commercial entities with fleets servicing the City to change to cleaner alternative fuels.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6b. The Mayor should urge commercial entities with fleets servicing the City to change to cleaner alternative fuels.	Environment	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6c. The Board of Supervisors should establish regulations and fees for commercial fleets serving the City that do not convert to alternative fuels by 2012.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6c. The Board of Supervisors should establish regulations and fees for commercial fleets serving the City that do not convert to alternative fuels by 2012.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6d. The Board of Supervisors should consider a tax-reduction or fee-reduction alternative, such as rebate of part of the annual business license fee, for any business that demonstrates purchase of a low-emission vehicle.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B6d. The Board of Supervisors should consider a tax-reduction or fee-reduction alternative, such as rebate of part of the annual business license fee, for any business that demonstrates purchase of a low-emission vehicle.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7a. The General Services Agency (GSA) and the Office of the Mayor should collaborate to put in "soft" orders for plug-in vehicles for the City's automobile fleet.	Environment	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7b. The Department of Environment should encourage city businesses, working through Plug-in Bay Area, to put in "soft" orders for plug-in vehicles and join a city-by-city campaign to create incentives for the automotive companies to quickly put this technology into production (order form in Appendix #5, p. 48).	City Planning	**		**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	Building Inspection	**		**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7c. The Departments of Planning, Parking and Traffic and the Parking Authority, consistent with the requirements legislated in the San Francisco Environment Code, should at regular intervals perform a market demand assessment for publicly accessible electric charging bays in City-owned garages and be ready to provide access to outlets for the plug-in hybrids and electric vehicles when they come on the market.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7d. The Departments of Planning and Building Inspection should develop regulations requiring electrical outlets for plug-in vehicles in the construction of new apartments and condominiums with garages.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B7e. The Department of Environment should keep the public informed of the status of the development and availability of plug-in hybrids and electric vehicles as they become commercially available, and of the sources and availability of kits to convert hybrids into plug-in hybrids. They should also keep the public updated on the locations of charging bays in public garages.	City Planning	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8a. The Board of Supervisors should enact legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8a. The Board of Supervisors should enact legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8a. The Board of Supervisors should enact legislation to raise the per-shift gate fee paid by a driver to the owner of a taxi, in order to create a monetary incentive for taxi owners to purchase low emission or zero emission vehicles.	Taxi Commission	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8b. The Taxi Commission should formulate a plan which would allow group investments in hybrids to facilitate the fastest acquisition and lowest negotiated prices of these new vehicles.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B8b. The Taxi Commission should formulate a plan which would allow group investments in hybrids to facilitate the fastest acquisition and lowest negotiated prices of these new vehicles.	Taxi Commission	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes.	City Planning	**		**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	B9. The Municipal Transportation Agency, Planning Department, Department of Public Works (DPW), and the General Services Agency, in coordination with bicycle advocacy groups, should increase and improve: <ul style="list-style-type: none"> <input type="checkbox"/> The number of bicycle lanes, routes, and paths <input type="checkbox"/> Bicycle parking facilities <input type="checkbox"/> Dedicated bicycle storage in City buildings and <input type="checkbox"/> A public service campaign to educate bicyclists and drivers on road safety and etiquette, with maps showing dedicated bicycle lanes. 	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Airport	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Port	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1a. The Department of Environment and Public Utility Commission should request plans from high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, to reduce energy use based on energy audits.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Airport	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Board of Supervisors	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	County Education Office	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Fire Department	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Mayor	**		**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Port	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Public Health	Will be Implemented in the Future	Implementation is underway. Some energy improvements have already been made at Southeast, Chinatown, and Ocean Park Health Centers. As of April 2012, construction at the SOAR project at 25 Van Ness is 20% complete. Expected completion in mid-2013. There is potential future funding from the SFPUC for implementing solar projects at Southeast and Chinatown Health Centers. The funding is anticipated over the next three years, followed by implementation.	Will Be Implemented in the Future	Implementation continues to progress. As of February 2013, the SOAR project is substantially complete at 25 Van Ness and was also certified LEED Silver. There is potential future funding from the SFPUC for implementing solar projects at Southeast Health Center. The Department will be working with PUC on identifying funding sources.	Recommendation Implemented	The SOAR Project was completed in September 2013 and achieved LEED Silver. The Department continues to work with PUC and other City agencies to enhance sustainability on its capital projects.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1b. The high energy users, such as Muni, SFPUC, San Francisco Airport, the Port, Fire Department, Central Shops, Unified School District, Planning, and Health Department, with guidance from the Department of Environment and SFPUC, should budget for and implement facilities repair and upgrades where necessary to comply with the energy audit findings.	Public Utilities	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Airport	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	County Education Office	**		**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Fire Department	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Mayor	Will be Implemented in the Future	The Existing Commercial Building Ordinance requires energy benchmarking and audits for all city buildings over 10,000 square feet. The Department anticipates that complying with this requirement will lead to additional energy saving opportunities. Retrofits are under the jurisdiction of the SF PUC. The Moscone Center is planning a major retrofit.	Recommendation Implemented	Retrofits are under the jurisdiction of the SFPUC. Including FY 2013-13, energy retrofit appropriations of General Fund, Enterprise, and Civic Center departments total \$30.9 million. The Existing Commercial Building Ordinance requires energy benchmarking and audits for all city buildings over 10,000 square feet. The Department anticipates that complying with this requirement will lead to additional energy saving opportunities.	**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Port	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Public Health	Will be Implemented in the Future	Implementation is underway. Some energy improvements have already been made at Southeast, Chinatown, and Ocean Park Health Centers. As of April 2012, construction at the SOAR project at 25 Van Ness is 20% complete. Expected completion in mid-2013. There is potential future funding from the SFPUC for implementing solar projects at Southeast and Chinatown Health Centers. The funding is anticipated over the next three years, followed by implementation.	Will Be Implemented in the Future	Implementation continues to progress. As of February 2013, the SOAR project is substantially complete at 25 Van Ness and was also certified LEED Silver. There is potential future funding from the SFPUC for implementing solar projects at Southeast Health Center. The Department will be working with PUC on identifying funding sources.	Recommendation Implemented	The SOAR Project was completed in September 2013 and achieved LEED Silver. The Department continues to work with PUC and other City agencies to enhance sustainability on its capital projects.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1c. The Mayor and Board of Supervisors should approve budgets from high energy users to include funds to implement facilities repair and upgrades to comply with the energy audit findings.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Airport	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	City Planning	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	County Education Office	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Fire Department	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Municipal Transportation Agency	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Port	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Public Health	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C1d. The Department of Environment should develop programs that reward public employees for excellence in energy savings.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Public Health	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2a. In order to reach the emission-reduction goals, the Planning Department should require design and construction of new City buildings to the higher LEED Gold standard.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	Building Inspection	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C2b. The Department of Building Inspection should accelerate the process of hiring and training building inspectors to evaluate compliance to LEED standards and codes.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3a. The Departments of Environment, Planning and Building Inspection should collaborate to review and develop new city building code requirements higher than those in the State Title 24 energy code for new construction, to take advantage of emerging green technology.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3b. The Departments of Planning and Building Inspection should develop or expand other incentives for builders to increase energy efficiency in new construction, such as direct installation, project management and technical assistance, rebates, financing, energy surveys, design, engineering, expedited approval processes, and turnkey energy retrofit projects, as envisioned in the City's Climate Action Plan.	City Planning	**		**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	Environment	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3c. The Departments of Planning and Building Inspection should mandate installation of energy-efficient HVAC systems.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C3d. The Departments of Planning and Building Inspection should develop regulations to modernize lighting in new construction, both commercial and residential, to require energy-efficient fixtures and bulbs and phase out traditional incandescent lights.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C4. The Department of Environment should make small businesses and owners of multi-family residential buildings more aware of free energy conservation programs through public service information campaigns.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C5. The Departments of Planning and Building Inspection should extend green building requirements to commercial buildings as Boston has done.	Public Utilities	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C6. The Mayor should propose and the Board of Supervisors should consider a local energy tax to reduce energy use and to raise funds needed by the Department of Environment to implement the actions required by the City's Climate Action Plan.	Board of Supervisors	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C6. The Mayor should propose and the Board of Supervisors should consider a local energy tax to reduce energy use and to raise funds needed by the Department of Environment to implement the actions required by the City's Climate Action Plan.	Mayor	Requires Further Analysis	The Mayor's Office is committed to upholding the City's Climate Action Plan and is continuously considering ways to reduce energy consumption. That being said, levying any new tax presents challenges and careful analysis of legal, economic and policy issues. The Mayor's Office will continue to work with the Board of Supervisors and the Department of the Environment to develop strategies to achieve our energy goals.	Requires Further Analysis	The Mayor's Office is committed to upholding the City's Climate Action Plan and is continuously considering ways to reduce energy consumption. That being said, levying any new tax presents challenges and careful analysis of legal, economic and policy issues. The Mayor's Office will continue to work with the Board of Supervisors and the Department of the Environment to develop strategies to achieve our energy goals.	Will Not be Implemented; Not Warranted or Not Reasonable	San Francisco is a national leader in driving government-led initiatives to improve the environment. In FY 2013-14, the Department of Environment spent a total of \$15.4 million on program areas related to the City's Climate Action Plan: (Zero Waste, \$2.9 million; Outreach, \$3.0 million; Energy Efficiency, \$7.1 million; Transportation, \$1.4 million; and Climate/Renewables, \$1.0 million). This funding comes from numerous federal, state, and local resources. At this time, a local energy tax doesn't appear to be necessary to fund City environmental initiatives. In FY 2014-15 the Department of Environment will continue its aggressive approach in procuring non-General Fund revenue streams for its Departmental programs.
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7a. The Departments of Planning and Building Inspection should look into ways that RECO can be improved and more effectively enforced. Its reach should be extended, for instance, to require property owners to upgrade lighting and other electricity uses before a property changes ownership.	City Planning	**		**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	C7b. The Departments of Planning and Building Inspection should recommend a RECO ordinance change to require replacement of incandescent light bulbs with energy-saving lamps before a property changes ownership.	City Planning	**		**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Local Agency Formation Commission, San Francisco	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D1. The City should move as quickly as possible, through regulations enacted or authorized by the Local Agency Formation Commission, Board of Supervisors and Mayor, to put the Community Choice Aggregation program into effect using Prop B funds made available by the voters in 2001. The process of contracting for renewable, clean energy sources by and for the citizens of San Francisco should begin.	Public Utilities	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2a. The Department of Environment, with the cooperation of the Mayor, Board of Supervisors, and Departments of Planning and Building Inspection, should explore more ways to create incentives for City residents and businesses with rooftops suitable for solar panels to act early to invest in these projects, considering financial incentives such as subsidies, rebates, property tax reduction, or low-cost loans.	Public Utilities	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	City Planning	**		**		**	
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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2b. The San Francisco State Legislation Committee should lobby the California Public Utilities Commission and the State Legislature for regulations allowing homeowners and businesses to be compensated for all solar energy being returned to the grid.	Mayor	Will be Implemented in the Future	This recommendation is partially in place. The Mayor's 100% Renewable Task Force recommends further improvements to fully achieve this goal.	Recommendation Implemented	Under current state law, net energy metering is a special billing arrangement that provides credit to customers with solar PV systems for the full retail value of the electricity their system generates. The Mayor's 100% Renewable Task Force supports further improvements to fully achieve this goal.	**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Board of Supervisors	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2c. The Department of Environment should keep consumers informed of technological advances in solar technology.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2d. The Departments of Environment, Planning and Building Inspection should catalogue and publicize financing options for solar installations for residential consumers.	Mayor	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Mayor	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2e. The Department of Environment should partner with San Francisco Community College to establish training and certification programs for professional solar installers and for customer self-installations.	Public Utilities	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Board of Supervisors	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Building Inspection	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	City Planning	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Environment	**		**		**	
2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	D2f. The Departments of Environment, Planning and Building Inspection should work with business groups such as BC3, as well as hotel associations and local non-profit organizations to promote solar installations through community education, outreach and training.	Mayor	**		**		**	

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2006-07	Can San Francisco Keep Its Promise to Reduce Greenhouse Gas Emissions?	E1. San Francisco businesses, residents and City departments should be encouraged through stepped-up educational programs by the Department of Environment to decrease their purchase and use of plastic goods and to increase recycling.	Environment	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	II.a. The Chief of Police should establish policies and procedures which assign command staff with the responsibility of curtailing overtime by their subordinates to the extent work exigencies permit. The Chief should also develop a system for monitoring overtime usage, measure the Department's progress in reducing overtime, and prepare and issue a quarterly status report.	Board of Supervisors	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	II.a. The Chief of Police should establish policies and procedures which assign command staff with the responsibility of curtailing overtime by their subordinates to the extent work exigencies permit. The Chief should also develop a system for monitoring overtime usage, measure the Department's progress in reducing overtime, and prepare and issue a quarterly status report.	Mayor	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	II.a. The Chief of Police should establish policies and procedures which assign command staff with the responsibility of curtailing overtime by their subordinates to the extent work exigencies permit. The Chief should also develop a system for monitoring overtime usage, measure the Department's progress in reducing overtime, and prepare and issue a quarterly status report.	Police	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Board of Supervisors	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Controller	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.a. The Controller and the Chief of Police should review the staffing needs in the San Francisco Police Department, with an emphasis on increasing the use of civilian employees. This review should include contacting the police departments of Oakland, Seattle, San Diego and Los Angeles to review their staffing levels and best practices regarding Police Department use of civilians.	Human Resources	**		**		**	

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2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Board of Supervisors	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Controller	**		**		**	
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2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.b. The Controller and the Chief of Police should review the staffing needs in an Francisco Police Department to identify those positions that must be filled by sworn officers and those that could be filled by civilian personnel or that, under best practices in other jurisdictions such as Oakland, Seattle, San Diego and Los Angeles, typically are filled by civilian personnel.	Police	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.c. The San Francisco Police Department should establish benchmarks to progressively increase the proportion of civilian employees within the department, and its Human Resources Director should be tasked with reporting semiannually to the Chief on whether these benchmarks are being met.	Police	**		**		**	

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2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Board of Supervisors	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Controller	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Mayor	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.d. The Mayor and the Board of Supervisors should support increasing the number of civilians employed by the San Francisco Police Department, and should not use the initial cost of meeting the mandate of City Charter Article XVI, Sec. 16.123 (b) to defeat this important and vital improvement to police staffing.	Police	**		**		**	
2006-07	Compensation and Staffing Issues in the San Francisco Police Department	III.e. The San Francisco Police Department should hire a web master, at least on a part-time basis, to make its website more user friendly and to improve the recruiting efforts of the San Francisco Police Department.	Police	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	1. Starting with the reports of the 2006-2007 Civil Grand Jury, upon receipt of Civil Grand Jury reports, the Controller's Office should input the basic information contained in the reports on a matrix. This should include the Controller's summary of each finding, each recommendation, and the required respondent. The matrix should be transmitted to the newly sworn Civil Grand Jury for its use in reporting on its follow-up in the Tracking Document.	Controller	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	10. San Francisco Community College should offer programs within the jails, combined with a post-incarceration program, to inmates with a high school diploma to encourage individuals to take advantage of community college programs when they are released.	Adult Probation	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	10. San Francisco Community College should offer programs within the jails, combined with a post-incarceration program, to inmates with a high school diploma to encourage individuals to take advantage of community college programs when they are released.	Sheriff	**		**		**	

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2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	2. The Controller's Office should provide the sitting Civil Grand Jury with updates to the responses made to prior Civil Grand Jury reports as it receives them.	Controller	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	3. The Board of Supervisors should respond to each individual recommendation directed to it by the Civil Grand Jury. The responses should be made to the Presiding Judge of the Superior Court within 90 days of the release of the report.	Board of Supervisors	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	4. The Board of Supervisors should continue to hold hearings on the reports issued by the Civil Grand Jury.	Board of Supervisors	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	5. The Mayor should follow up on the implementation of the actions required in his Directive 06-03.	Mayor	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	6. The Mayor's Office and the Treasurer should explain to the Civil Grand Jury why the confidentiality clause has not been corrected.	Controller	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	6. The Mayor's Office and the Treasurer should explain to the Civil Grand Jury why the confidentiality clause has not been corrected.	Mayor	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	6. The Mayor's Office and the Treasurer should explain to the Civil Grand Jury why the confidentiality clause has not been corrected.	Treasurer/Tax Collector	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	7. The Mayor's Office in cooperation with the Controller, should review security procedures to ensure the security of all personal information regardless of how it is maintained, manually or electronically. This would include employee information as well as that of the public.	Controller	**		**		**	

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2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	7. The Mayor's Office in cooperation with the Controller, should review security procedures to ensure the security of all personal information regardless of how it is maintained, manually or electronically. This would include employee information as well as that of the public.	Mayor	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	7. The Mayor's Office in cooperation with the Controller, should review security procedures to ensure the security of all personal information regardless of how it is maintained, manually or electronically. This would include employee information as well as that of the public.	Treasurer/Tax Collector	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	8. If the No Violence Alliance program successfully reduces recidivism, the Sheriff, coordinating with governmental and community agencies, should expand the program, and develop and propose additional programs. The Mayor and Board of Supervisors should approve funds for those projects.	Adult Probation	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	8. If the No Violence Alliance program successfully reduces recidivism, the Sheriff, coordinating with governmental and community agencies, should expand the program, and develop and propose additional programs. The Mayor and Board of Supervisors should approve funds for those projects.	County Education Office	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	8. If the No Violence Alliance program successfully reduces recidivism, the Sheriff, coordinating with governmental and community agencies, should expand the program, and develop and propose additional programs. The Mayor and Board of Supervisors should approve funds for those projects.	Sheriff	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	9. The School Board should extend the Charter school program in the jails to reach more of the eligible inmates.	Adult Probation	**		**		**	
2006-07	Continuity Report - Have City Agencies Done What They Said They Would Do After the Civil Grand Jury of 2005-2006 Issued its Reports?	9. The School Board should extend the Charter school program in the jails to reach more of the eligible inmates.	Sheriff	**		**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	1. The San Francisco MTA should contact the League of California Cities, the California State Association of Counties, and the California Public Parking Association to determine whether they get complaints from their members about apparent blue placard abuse.	Municipal Transportation Agency	**		**		**	

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2006-07	Parking for the Disabled - Abuse or Over-Use?	2. The San Francisco Board of Supervisors should approve ordinance File No. 070409.	Board of Supervisors	**		**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	3. The San Francisco MTA should request the City of San Francisco's State Legislative delegation to consider requesting some form of state legislative hearing on blue placard abuse and on updating criteria for issuance and for use. Specifically the State Legislative delegation should look at: • Authorizing and requiring DMV to affix to the back of a blue placard a photo of the certified disabled user, so as to make easier and faster any determination of appropriateness of use. • Consideration of whether eligibility criteria, written prior to the passage of the Americans With Disabilities Act are still fully appropriate for California's changing population, or whether blue placard eligibility criteria should be changed; • Consideration of whether there should be any time limitation[s] on curbside meter parking.	Board of Supervisors	**		**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	3. The San Francisco MTA should request the City of San Francisco's State Legislative delegation to consider requesting some form of state legislative hearing on blue placard abuse and on updating criteria for issuance and for use. Specifically the State Legislative delegation should look at: • Authorizing and requiring DMV to affix to the back of a blue placard a photo of the certified disabled user, so as to make easier and faster any determination of appropriateness of use. • Consideration of whether eligibility criteria, written prior to the passage of the Americans With Disabilities Act are still fully appropriate for California's changing population, or whether blue placard eligibility criteria should be changed; • Consideration of whether there should be any time limitation[s] on curbside meter parking.	Mayor	**		**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	3. The San Francisco MTA should request the City of San Francisco's State Legislative delegation to consider requesting some form of state legislative hearing on blue placard abuse and on updating criteria for issuance and for use. Specifically the State Legislative delegation should look at: • Authorizing and requiring DMV to affix to the back of a blue placard a photo of the certified disabled user, so as to make easier and faster any determination of appropriateness of use. • Consideration of whether eligibility criteria, written prior to the passage of the Americans With Disabilities Act are still fully appropriate for California's changing population, or whether blue placard eligibility criteria should be changed; • Consideration of whether there should be any time limitation[s] on curbside meter parking.	Municipal Transportation Agency	**		**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	4. The Municipal Transportation Agency should aggressively pursue funding for training more Parking Control Officers for monitoring of blue placard abuse.	Municipal Transportation Agency	**		**		**	

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2006-07	Parking for the Disabled - Abuse or Over-Use?	5. The blue placard hotline phone number should be added to all street cleaning signs and added on all signs marking a dedicated blue placard space.	Municipal Transportation Agency	**		**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	6. Municipal Transportation Agency should request that sentencing guidelines for blue placard citations should be reviewed and then be strictly enforced, within the limits of judicial discretion.	City Attorney	**		**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	6. Municipal Transportation Agency should request that sentencing guidelines for blue placard citations should be reviewed and then be strictly enforced, within the limits of judicial discretion.	Municipal Transportation Agency	**		**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	7. The Board of Supervisors should pass the proposed Ordinance File No. 070409 to increase the fines for improper use of blue placards and the Mayor should sign such legislation.	Board of Supervisors	**		**		**	
2006-07	Parking for the Disabled - Abuse or Over-Use?	7. The Board of Supervisors should pass the proposed Ordinance File No. 070409 to increase the fines for improper use of blue placards and the Mayor should sign such legislation.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	I-1. The Civil Grand Jury calls on the elected and appointed public officials to protect the citizens of San Francisco with a renewed and sustained commitment to emergency and disaster planning and preparedness by empowering those responsible with the authority to carry out their duties and by assuring ongoing appropriate funding.	Board of Supervisors	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A1. By December 31, 2007, the Mayor should provide the Department of Emergency Management with the clear and specific authority necessary to accomplish its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A1. By December 31, 2007, the Mayor should provide the Department of Emergency Management with the clear and specific authority necessary to accomplish its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A10. The Director of Department of Emergency Management should always be a qualified manager, with experience in disaster emergency response.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A10. The Director of Department of Emergency Management should always be a qualified manager, with experience in disaster emergency response.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A2. The Department of Emergency Management should develop and submit to the Mayor for FY09 a clearly defined program-staffing plan necessary to complete its disaster planning, coordination and preparedness duties in a professional manner, consistent with the highest standards of disaster response.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A2. The Department of Emergency Management should develop and submit to the Mayor for FY09 a clearly defined program-staffing plan necessary to complete its disaster planning, coordination and preparedness duties in a professional manner, consistent with the highest standards of disaster response.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A2. The Department of Emergency Management should develop and submit to the Mayor for FY09 a clearly defined program-staffing plan necessary to complete its disaster planning, coordination and preparedness duties in a professional manner, consistent with the highest standards of disaster response.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A3. The Mayor should submit a budget to the Board of Supervisors for FY09 that supports the Department of Emergency Management's clearly defined program-staffing plan and the Board should approve it.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A3. The Mayor should submit a budget to the Board of Supervisors for FY09 that supports the Department of Emergency Management's clearly defined program-staffing plan and the Board should approve it.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A3. The Mayor should submit a budget to the Board of Supervisors for FY09 that supports the Department of Emergency Management's clearly defined program-staffing plan and the Board should approve it.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A4. The Director of the Department of Emergency Management should review each department's legally required disaster response duties and expertise, in order to ascertain that each department is fulfilling its responsibilities. Then, it should compile a list of each department's recurring emergency preparedness committees, workgroups and meetings.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A4. The Director of the Department of Emergency Management should review each department's legally required disaster response duties and expertise, in order to ascertain that each department is fulfilling its responsibilities. Then, it should compile a list of each department's recurring emergency preparedness committees, workgroups and meetings.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A5. Where the Department of Emergency Management finds duplication, it should require departments to combine committees and workgroups to guarantee the presence of each key stakeholder, including the integration of appropriate representatives from the private sector into operational planning by December 31, 2007.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A5. Where the Department of Emergency Management finds duplication, it should require departments to combine committees and workgroups to guarantee the presence of each key stakeholder, including the integration of appropriate representatives from the private sector into operational planning by December 31, 2007.	Mayor	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A6. Departments should be required to notify the Department of Emergency Management of upcoming meetings, workgroups, drills, training exercises and disaster response related activities. A representative of the Department should be present to assure continuity.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A6. Departments should be required to notify the Department of Emergency Management of upcoming meetings, workgroups, drills, training exercises and disaster response related activities. A representative of the Department should be present to assure continuity.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A7. A representative of the Department of Emergency Management should be present at workgroups and meetings on disaster response held by key private sector organizations, such as the Red Cross and the Hospital Council.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A7. A representative of the Department of Emergency Management should be present at workgroups and meetings on disaster response held by key private sector organizations, such as the Red Cross and the Hospital Council.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A8. Consistent with Mayor's May 10, 2006 Directive, the Mayor should propose and the Board of Supervisors should approve for FY09 requests of departments with major defined disaster roles to make its Disaster Preparedness Coordinator a full time dedicated staff position.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A8. Consistent with Mayor's May 10, 2006 Directive, the Mayor should propose and the Board of Supervisors should approve for FY09 requests of departments with major defined disaster roles to make its Disaster Preparedness Coordinator a full time dedicated staff position.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A8. Consistent with Mayor's May 10, 2006 Directive, the Mayor should propose and the Board of Supervisors should approve for FY09 requests of departments with major defined disaster roles to make its Disaster Preparedness Coordinator a full time dedicated staff position.	Mayor	Will Not Be Implemented: Not Warranted or Not Reasonable	The Mayor issued Executive Directive 06-01, calling on departments to appoint Disaster Service coordinators and this has been implemented. However, based on allocable resources and the needs of each department, the funding of a full time dedicated staffer must determined on a case by case basis. Because this recommendation pertains to matters related to allocating resources during the FY09 budget, this recommendation is no longer warranted.	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A9. Beginning with its 2007 report, the Department of Emergency Management should include in its annual report to the Mayor and the Board of Supervisors an update on the function and progress of each disaster related government committee.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-A9. Beginning with its 2007 report, the Department of Emergency Management should include in its annual report to the Mayor and the Board of Supervisors an update on the function and progress of each disaster related government committee.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B1. The Strategic Plan and the revised Emergency Operations Plan should state that the Department of Emergency Management has clear and specific authority to carry out its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government, including all workgroups and committees.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B1. The Strategic Plan and the revised Emergency Operations Plan should state that the Department of Emergency Management has clear and specific authority to carry out its responsibilities to plan for and coordinate disaster response operations of all the agencies and departments of City government, including all workgroups and committees.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B2. Beginning with its 2007 annual report to the Mayor and the Board of Supervisors, the Department of Emergency Management should include an update on the state of short and long range planning, including time revisions of Strategic and Operational Plans.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B2. Beginning with its 2007 annual report to the Mayor and the Board of Supervisors, the Department of Emergency Management should include an update on the state of short and long range planning, including time revisions of Strategic and Operational Plans.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-B2. Beginning with its 2007 annual report to the Mayor and the Board of Supervisors, the Department of Emergency Management should include an update on the state of short and long range planning, including time revisions of Strategic and Operational Plans.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C1. By December 31, 2007, the Mayor should work with the Department of Emergency Management to propose amendments to Section 7 of the Administrative Code redefining the Council to recognize that the Disaster Council operates as a public forum and should not be characterized as a planning body.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C1. By December 31, 2007, the Mayor should work with the Department of Emergency Management to propose amendments to Section 7 of the Administrative Code redefining the Council to recognize that the Disaster Council operates as a public forum and should not be characterized as a planning body.	Mayor	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C2. The meetings and workgroups coordinated by the Department of Emergency Management should reflect the public/private sector makeup of the Disaster Council. These groups should report to the Council to use it more fully as a public forum.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C2. The meetings and workgroups coordinated by the Department of Emergency Management should reflect the public/private sector makeup of the Disaster Council. These groups should report to the Council to use it more fully as a public forum.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C3. Until the Administrative Code has been changed, the Disaster Council should meet as frequently as needed to consider in a timely manner the proposals on which it must rule. The Mayor, if he or she cannot be present, should be able to designate a representative to chair the meeting. The Mayor, however, should continue to chair the meetings at least quarterly.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-C3. Until the Administrative Code has been changed, the Disaster Council should meet as frequently as needed to consider in a timely manner the proposals on which it must rule. The Mayor, if he or she cannot be present, should be able to designate a representative to chair the meeting. The Mayor, however, should continue to chair the meetings at least quarterly.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-D1. As soon as the Department of Emergency Management has completed this phase of City strategic and operational planning, but no later than December 31, 2007, it should focus on regional and mutual aid planning.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Fire Department	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E1. The Department of Emergency Management should take the lead in developing the plan to organize neighborhood response.	Public Health	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E2. The Department of Emergency Management and the Emergency Resources Management Planning workgroup should pre-designate and categorize staging sites to be used by the City for its emergency response and then inform neighborhood groups by the beginning of FY09.	Fire Department	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> • integrated into City disaster response planning; • recognized as the lead neighborhood response group; • provided with a clear set of procedures, responsibilities and functions; • provided with resources, including communication equipment, to carry out its functions; and • trained in incident command. 	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E3. By the beginning of FY09, in order to function effectively as the neighborhood based emergency response group, NERT should be <ul style="list-style-type: none"> • integrated into City disaster response planning; • recognized as the lead neighborhood response group; • provided with a clear set of procedures, responsibilities and functions; • provided with resources, including communication equipment, to carry out its functions; and • trained in incident command. 	Fire Department	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Emergency Management	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	II-E4. The Department of Emergency Management, General Services Agency, Department of Public Health and the Fire Department should submit to the Mayor clearly defined funding requests necessary for community planning resource requirements. The Mayor should approve the requests and forward them to the Board of Supervisors for approval by FY09.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-1. The City should have a permanent grant oversight program in place by December 31, 2007. The Mayor should issue guidelines for grant proposals incorporating long-range planning for maintaining and sustaining equipment and programs.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-2. The Mayor should direct the Department of Emergency Management to develop a plan for permanent ongoing local funding for staffing, maintenance and storage of equipment and sustaining programs obtained under federal Homeland Security grants. The Board of Supervisors should approve funding to maintain and sustain the program and/or equipment.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-2. The Mayor should direct the Department of Emergency Management to develop a plan for permanent ongoing local funding for staffing, maintenance and storage of equipment and sustaining programs obtained under federal Homeland Security grants. The Board of Supervisors should approve funding to maintain and sustain the program and/or equipment.	Emergency Management	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-3. The Mayor should require each department's annual budget to include a line item request for disaster preparedness related resources, which should be prepared and approved consistent with documented programmatic need. The Board of Supervisors should approve these funding requests.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-3. The Mayor should require each department's annual budget to include a line item request for disaster preparedness related resources, which should be prepared and approved consistent with documented programmatic need. The Board of Supervisors should approve these funding requests.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-3. The Mayor should require each department's annual budget to include a line item request for disaster preparedness related resources, which should be prepared and approved consistent with documented programmatic need. The Board of Supervisors should approve these funding requests.	Mayor	Requires Further Analysis	Departments must determine the most proper use of its budget and the Mayor's Office relies on the departments to determine if it needs to request funds for disaster related resources.	Will not be implemented: Not warranted or not reasonable	In recent years, the Mayor's Office has prioritized funding for earthquake safety, seismic improvements to City facilities, and preparation for various natural and other disasters. Departments must determine the most proper use of its budget and the Mayor's Office relies on the departments to determine if it needs to request funds for disaster related resources.	**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-4. To provide for monitoring commitment to grant-funded projects, the City's revised Emergency Operations Plan should incorporate the grant related requirements of the Mayor's Directive of May 10, 2006. Beginning with its 2007 Annual Report, the Department of Emergency Management should include performance benchmarks and requirements related to grant acquired equipment and programs.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-4. To provide for monitoring commitment to grant-funded projects, the City's revised Emergency Operations Plan should incorporate the grant related requirements of the Mayor's Directive of May 10, 2006. Beginning with its 2007 Annual Report, the Department of Emergency Management should include performance benchmarks and requirements related to grant acquired equipment and programs.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-5. The Resources Management Planning Committee, chaired by the General Services Agency, should continue as the workgroup for logistical planning under the Department of Emergency Management's revised centralized committee and workgroup structure.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-6. The Resources Management Planning Committee should devise a plan to centralize storage and maintenance of appropriate equipment by December 31, 2007.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-7. By December 31, 2007, the Mayor should provide the Department of Emergency Management and the General Services Agency clear and specific authority to review the status of equipment obtained under Homeland Security grant funding and to propose a plan to coordinate the funding of equipment maintenance and storage across departmental lines where appropriate.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-7. By December 31, 2007, the Mayor should provide the Department of Emergency Management and the General Services Agency clear and specific authority to review the status of equipment obtained under Homeland Security grant funding and to propose a plan to coordinate the funding of equipment maintenance and storage across departmental lines where appropriate.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-8. The Mayor and the Board of Supervisors should fully fund and staff the Department of Emergency Management and the General Services Agency to enable them to coordinate maintenance and security of all disaster equipment across departmental lines by FY09.	Board of Supervisors	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-8. The Mayor and the Board of Supervisors should fully fund and staff the Department of Emergency Management and the General Services Agency to enable them to coordinate maintenance and security of all disaster equipment across departmental lines by FY09.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	III-8. The Mayor and the Board of Supervisors should fully fund and staff the Department of Emergency Management and the General Services Agency to enable them to coordinate maintenance and security of all disaster equipment across departmental lines by FY09.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A1. The Department of Building Inspection, coordinating with the Department of Emergency Management, should survey each essential Departmental Operation Command Center or alternate DOC for seismic safety and, if it is not safe, determine whether it is City-owned by December 31, 2007.	Building Inspection	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A1. The Department of Building Inspection, coordinating with the Department of Emergency Management, should survey each essential Departmental Operation Command Center or alternate DOC for seismic safety and, if it is not safe, determine whether it is City-owned by December 31, 2007.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A1. The Department of Building Inspection, coordinating with the Department of Emergency Management, should survey each essential Departmental Operation Command Center or alternate DOC for seismic safety and, if it is not safe, determine whether it is City-owned by December 31, 2007.	General Services Agency - Public Works	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A2. If the site of the Departmental Operation Command Center or alternate DOC is determined to be seismically unsafe, the Department of Emergency Management should, by June 30, 2008, direct the Department to relocate the DOC to a seismically safe location.	Building Inspection	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A2. If the site of the Departmental Operation Command Center or alternate DOC is determined to be seismically unsafe, the Department of Emergency Management should, by June 30, 2008, direct the Department to relocate the DOC to a seismically safe location.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A2. If the site of the Departmental Operation Command Center or alternate DOC is determined to be seismically unsafe, the Department of Emergency Management should, by June 30, 2008, direct the Department to relocate the DOC to a seismically safe location.	General Services Agency - Public Works	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	Building Inspection	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-A3. In each instance where no seismically safe location is available, the City should utilize its capabilities to assess hazards, then create and implement bonds and/or other funding methods to carry out retrofit projects to house essential Departmental Operation Command Centers in City-owned properties.	Mayor	Recommendation Implemented	<p>Each year, the Mayor's Office carefully reviews all capital financing requests within the citywide Capital Planning Committee. Funding for each request is dependent on the allocable resources available. However, the City is committed to meeting all the necessary seismic requirements when housing all City departments.</p> <p>In 2007, the Mayor issued Executive Directive 07-10, which among other things, directed the Department of Emergency Management to work with other City departments to assess the seismic safety and building needs of the Departmental Operations Centers of key agencies involved in disaster response and recovery.</p> <p>Additionally, the Department of Real Estate requires that all leased facility owners that provide space to mission critical departments to comply with and maintain good standing and approved building inspection plans as part of the Building Occupancy Resumption Program (BORP) through the Department of Building Inspection.</p> <p>The Department of Real Estate, since 2008 has been assessing building needs for Departmental Operational Centers. Furthermore, Real Estate has done a comprehensive review of all leased facilities, and reports that they meet appropriate standards.</p>	**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B1. The Department of Emergency Management should conduct an annual inspection of the Departmental Operation Command Center and alternate DOC of each department with a major defined disaster response role, catalog standardized equipment, including back-up generator power, coordinate its list with the General Services Agency and the Resource Workgroup, and recommend procurement. The first review should be completed by December 31, 2007, and the status of the standardized equipment and generator power should be included in DEM's annual report thereafter.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B2. Each department with a major defined disaster response role should be responsible for requesting funding to equip a Departmental Operation Command Center and an alternate DOC, including fixed generator power by the end of fiscal 2008.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B3. Beginning in fiscal year 2008, the Mayor and the Board of Supervisors should annually appropriate funding to equip DOCs with disaster response equipment, including fixed generator power. This funding should also provide for maintenance and replacement.	Board of Supervisors	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B3. Beginning in fiscal year 2008, the Mayor and the Board of Supervisors should annually appropriate funding to equip DOCs with disaster response equipment, including fixed generator power. This funding should also provide for maintenance and replacement.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B3. Beginning in fiscal year 2008, the Mayor and the Board of Supervisors should annually appropriate funding to equip DOCs with disaster response equipment, including fixed generator power. This funding should also provide for maintenance and replacement.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B4. The Emergency Resource Management Planning Workgroup of the General Services Agency should maintain a separate and current list of fixed and portable generators dedicated to the use by Departmental Operation Command Centers of departments with a major defined disaster response role for the allocation of fuel.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B5. The Mayor should direct the Department of Emergency Management and the Department of Building Inspection to work together to develop rules and regulations that would allow the expedited placement of fixed generators at Departmental Operation Command Centers and alternate DOCs in departments with a major defined disaster response role.	Building Inspection	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B5. The Mayor should direct the Department of Emergency Management and the Department of Building Inspection to work together to develop rules and regulations that would allow the expedited placement of fixed generators at Departmental Operation Command Centers and alternate DOCs in departments with a major defined disaster response role.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B5. The Mayor should direct the Department of Emergency Management and the Department of Building Inspection to work together to develop rules and regulations that would allow the expedited placement of fixed generators at Departmental Operation Command Centers and alternate DOCs in departments with a major defined disaster response role.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B6. Until fixed generators are in place, departments with a major defined disaster response role should budget for, and the relevant Commissions, the Mayor and the Board of Supervisors should approve back-up portable generators, capable of supporting multiple computer and communication devices, and dedicated to the Departmental Operations Command Center.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-B6. Until fixed generators are in place, departments with a major defined disaster response role should budget for, and the relevant Commissions, the Mayor and the Board of Supervisors should approve back-up portable generators, capable of supporting multiple computer and communication devices, and dedicated to the Departmental Operations Command Center.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Emergency Management	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci1. The Mayor should direct the departments to budget for training funds and offer group training to all employees who request it or would be best served by it. The Board of Supervisors should approve funding for appropriate training by FY09.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci2. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to provide an adequate number of reader devices and laptops in order to process returning Disaster Service Workers.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci2. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to provide an adequate number of reader devices and laptops in order to process returning Disaster Service Workers.	Human Resources	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ci3. The Department of Human Resources, under the auspices of the Department of Emergency Management, should seek funding to upgrade the City's Disaster Service Workers' data management program to include skills and expertise of City employees pertinent to disaster response. The Department of Emergency Management should report on the upkeep of the data in its annual report.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii1. Through the San Francisco Employees' Retirement System, the Department of Emergency Management should direct a questionnaire to retired City employees inquiring whether they reside in San Francisco or northern San Mateo County and would be willing to volunteer.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii1. Through the San Francisco Employees' Retirement System, the Department of Emergency Management should direct a questionnaire to retired City employees inquiring whether they reside in San Francisco or northern San Mateo County and would be willing to volunteer.	Retirement System	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii2. The Department of Emergency Management should identify which City residents who volunteer have skills essential to disaster response. The selected volunteers could be sworn in as retired worker volunteers, be issued Emergency Identification Cards, and trained in NIMS and ICS. Volunteer status should be renewed annually.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Cii2. The Department of Emergency Management should identify which City residents who volunteer have skills essential to disaster response. The selected volunteers could be sworn in as retired worker volunteers, be issued Emergency Identification Cards, and trained in NIMS and ICS. Volunteer status should be renewed annually.	Retirement System	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii1. The Mayor should provide the Department of Emergency Management with the authority to require departments to certify to the DEM that its responders and management personnel in Departmental Operation Centers or in the City's Operation Command Center have achieved the required level of NIMS and ICS training.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii1. The Mayor should provide the Department of Emergency Management with the authority to require departments to certify to the DEM that its responders and management personnel in Departmental Operation Centers or in the City's Operation Command Center have achieved the required level of NIMS and ICS training.	Human Resources	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii1. The Mayor should provide the Department of Emergency Management with the authority to require departments to certify to the DEM that its responders and management personnel in Departmental Operation Centers or in the City's Operation Command Center have achieved the required level of NIMS and ICS training.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii2. The Mayor should require departments to maintain this information in the personnel file of each employee.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii2. The Mayor should require departments to maintain this information in the personnel file of each employee.	Human Resources	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii2. The Mayor should require departments to maintain this information in the personnel file of each employee.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii3. The Department of Emergency Management, working with the Department of Human Resources, should obtain and, subsequently, maintain a data management system that cross-references the mandated NIMS and ICS training levels with job assignments of each departmental personnel expected to operate from Departmental Operation Centers, the Emergency Operation Center or at an incident site	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii3. The Department of Emergency Management, working with the Department of Human Resources, should obtain and, subsequently, maintain a data management system that cross-references the mandated NIMS and ICS training levels with job assignments of each departmental personnel expected to operate from Departmental Operation Centers, the Emergency Operation Center or at an incident site	Human Resources	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-Ciii3. The Department of Emergency Management, working with the Department of Human Resources, should obtain and, subsequently, maintain a data management system that cross-references the mandated NIMS and ICS training levels with job assignments of each departmental personnel expected to operate from Departmental Operation Centers, the Emergency Operation Center or at an incident site	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D1. The Department of Emergency Management should coordinate tabletop, functional and full-scale drills and training across departmental lines, and monitor and verify the adequacy of the drills to determine if the City is improving our emergency response capabilities.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D1. The Department of Emergency Management should coordinate tabletop, functional and full-scale drills and training across departmental lines, and monitor and verify the adequacy of the drills to determine if the City is improving our emergency response capabilities.	Fire Department	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D2. The Department of Emergency Management should have the authority to require departments with major defined roles to participate in any drill or exercise in ratio to the role they would play in a real life scenario.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D2. The Department of Emergency Management should have the authority to require departments with major defined roles to participate in any drill or exercise in ratio to the role they would play in a real life scenario.	Fire Department	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D3. NERT should always be solicited to provide volunteer "victims" to participate in full-scale drills. NERT leaders should be asked to participate in table top and functional exercises.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D3. NERT should always be solicited to provide volunteer "victims" to participate in full-scale drills. NERT leaders should be asked to participate in table top and functional exercises.	Fire Department	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D4. To measure the performance of and improve disaster response capabilities in all City departments, the Mayor should direct all departments to report all performance measures and improvements to the Department of Emergency Management.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D4. To measure the performance of and improve disaster response capabilities in all City departments, the Mayor should direct all departments to report all performance measures and improvements to the Department of Emergency Management.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D5. City-employee-drill participants should always write the After Action Reports to encourage a sense of departmental "ownership."	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D6. The Department of Emergency Management should take the lead in institutionalizing the SMART goal setting system (specific, measurable, achievable, relevant and time-based goals) after the release of After Action Reports to identify the critical issues that need improvement and make corrections.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D7. The Mayor should provide the Department of Emergency Management with the authority to carry out the functions needed to improve practice on emergency response procedures and provide the Department with the staff to do so.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D7. The Mayor should provide the Department of Emergency Management with the authority to carry out the functions needed to improve practice on emergency response procedures and provide the Department with the staff to do so.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D8. Beginning with its 2007 Annual Report, the Department of Emergency Management should report on gaps in emergency response capabilities identified in exercises and drills, and recommended corrective actions.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-D8. Beginning with its 2007 Annual Report, the Department of Emergency Management should report on gaps in emergency response capabilities identified in exercises and drills, and recommended corrective actions.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	IV-E1. The Civil Grand Jury urges the Department of Emergency Management to solicit funding to continue making the training program at Texas A&M available to City employees.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B1. In its revised Emergency Operations Plan, the Department of Public Health should specifically delegate responsibilities for all aspects of disaster planning and operations within the Department.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B1. In its revised Emergency Operations Plan, the Department of Public Health should specifically delegate responsibilities for all aspects of disaster planning and operations within the Department.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B2. In its revised Emergency Operations Plan, the Director of Public Health should designate the Medical Director of the Emergency Medical Services Agency as the coordinator of medical disaster planning and response.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B2. In its revised Emergency Operations Plan, the Director of Public Health should designate the Medical Director of the Emergency Medical Services Agency as the coordinator of medical disaster planning and response.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B2. In its revised Emergency Operations Plan, the Director of Public Health should designate the Medical Director of the Emergency Medical Services Agency as the coordinator of medical disaster planning and response.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B3. In its revised Emergency Operations Plan, the Department of Public Health should require that the Medical Director of the Medical Emergency Services Agency or designee participate with all sections of the Department in their medical disaster planning and activities.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B3. In its revised Emergency Operations Plan, the Department of Public Health should require that the Medical Director of the Medical Emergency Services Agency or designee participate with all sections of the Department in their medical disaster planning and activities.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B3. In its revised Emergency Operations Plan, the Department of Public Health should require that the Medical Director of the Medical Emergency Services Agency or designee participate with all sections of the Department in their medical disaster planning and activities.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B4. As the planning and operational arm of disaster preparedness, either the Medical Director of the Medical Emergency Services Agency or designee should be present at all disaster related workgroups, task forces, exercises and committees where the Department of Public Health has representation.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B4. As the planning and operational arm of disaster preparedness, either the Medical Director of the Medical Emergency Services Agency or designee should be present at all disaster related workgroups, task forces, exercises and committees where the Department of Public Health has representation.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B4. As the planning and operational arm of disaster preparedness, either the Medical Director of the Medical Emergency Services Agency or designee should be present at all disaster related workgroups, task forces, exercises and committees where the Department of Public Health has representation.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B5. The Medical Health Operational Area Coordinator or designee and staff should begin immediate participation in pre-disaster regional planning workgroups and committee meetings to be familiar with the plans, rules, regulations and staff counterparts from other jurisdictions.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B5. The Medical Health Operational Area Coordinator or designee and staff should begin immediate participation in pre-disaster regional planning workgroups and committee meetings to be familiar with the plans, rules, regulations and staff counterparts from other jurisdictions.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-B5. The Medical Health Operational Area Coordinator or designee and staff should begin immediate participation in pre-disaster regional planning workgroups and committee meetings to be familiar with the plans, rules, regulations and staff counterparts from other jurisdictions.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C1. The Emergency Medical Services Agency should develop a clearly defined and comprehensive program-staffing plan to ensure the professionalism and consistency of medical disaster planning, the maintenance of programs and equipment initiated or acquired under the grant programs, and complete successfully the emergency/disaster tasks required.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C1. The Emergency Medical Services Agency should develop a clearly defined and comprehensive program-staffing plan to ensure the professionalism and consistency of medical disaster planning, the maintenance of programs and equipment initiated or acquired under the grant programs, and complete successfully the emergency/disaster tasks required.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C1. The Emergency Medical Services Agency should develop a clearly defined and comprehensive program-staffing plan to ensure the professionalism and consistency of medical disaster planning, the maintenance of programs and equipment initiated or acquired under the grant programs, and complete successfully the emergency/disaster tasks required.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C2. The Department of Public Health should budget for and the Public Health Commission should approve the clearly defined and comprehensive program-staffing plan proposed by the Emergency Medical Services Agency by FY09.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C2. The Department of Public Health should budget for and the Public Health Commission should approve the clearly defined and comprehensive program-staffing plan proposed by the Emergency Medical Services Agency by FY09.	Emergency Medical Services Agency	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C2. The Department of Public Health should budget for and the Public Health Commission should approve the clearly defined and comprehensive program-staffing plan proposed by the Emergency Medical Services Agency by FY09.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C3. In order for the Department of Public Health to carry out its disaster response functions, the position of Disaster Preparedness Coordinator in the Department of Public Health should be a dedicated disaster position.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C3. In order for the Department of Public Health to carry out its disaster response functions, the position of Disaster Preparedness Coordinator in the Department of Public Health should be a dedicated disaster position.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C3. In order for the Department of Public Health to carry out its disaster response functions, the position of Disaster Preparedness Coordinator in the Department of Public Health should be a dedicated disaster position.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C4. The Department of Public Health should assign the new position of Disaster Preparedness Coordinator to the Emergency Medical Services Agency. The incumbent would act as a senior manager dedicated to medical disaster preparedness, oversee and implement planning and preparedness, act as a bridge between planning and operations, and as a liaison with the Department of Emergency Management. The position's job description should include professional medical disaster response experience.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C4. The Department of Public Health should assign the new position of Disaster Preparedness Coordinator to the Emergency Medical Services Agency. The incumbent would act as a senior manager dedicated to medical disaster preparedness, oversee and implement planning and preparedness, act as a bridge between planning and operations, and as a liaison with the Department of Emergency Management. The position's job description should include professional medical disaster response experience.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C4. The Department of Public Health should assign the new position of Disaster Preparedness Coordinator to the Emergency Medical Services Agency. The incumbent would act as a senior manager dedicated to medical disaster preparedness, oversee and implement planning and preparedness, act as a bridge between planning and operations, and as a liaison with the Department of Emergency Management. The position's job description should include professional medical disaster response experience.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C5. The Disaster Preparedness Coordinator should either attend the Homeland Security Steering Committee Meetings as the second in command for the purposes of disaster preparedness, or accompany the second in command, and should assist the Medical Health Operational Area Coordinator.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C5. The Disaster Preparedness Coordinator should either attend the Homeland Security Steering Committee Meetings as the second in command for the purposes of disaster preparedness, or accompany the second in command, and should assist the Medical Health Operational Area Coordinator.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C5. The Disaster Preparedness Coordinator should either attend the Homeland Security Steering Committee Meetings as the second in command for the purposes of disaster preparedness, or accompany the second in command, and should assist the Medical Health Operational Area Coordinator.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C6. The Department of Public Health should budget for and the Public Health Commission, the Mayor and the Board of Supervisors should approve a new full time manager position of Disaster Preparedness Coordinator assigned to the Emergency Medical Services Agency by FY09.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C7. The Department of Public Health should budget for and the Public Health Commission should approve ongoing local funding to maintain critical disaster planning continuity.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C7. The Department of Public Health should budget for and the Public Health Commission should approve ongoing local funding to maintain critical disaster planning continuity.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C7. The Department of Public Health should budget for and the Public Health Commission should approve ongoing local funding to maintain critical disaster planning continuity.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C8. The Department of Public Health should assign the newly posted position of Health Program Planner to the staff of the Emergency Medical Services Agency.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C8. The Department of Public Health should assign the newly posted position of Health Program Planner to the staff of the Emergency Medical Services Agency.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C8. The Department of Public Health should assign the newly posted position of Health Program Planner to the staff of the Emergency Medical Services Agency.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C9. The Department should amend the job scope of the Health Program Planner position to specify this as an ongoing medical disaster preparedness position, and amend the posted "desired" qualifications of the job to include experience in documented disaster response.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C9. The Department should amend the job scope of the Health Program Planner position to specify this as an ongoing medical disaster preparedness position, and amend the posted "desired" qualifications of the job to include experience in documented disaster response.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-C9. The Department should amend the job scope of the Health Program Planner position to specify this as an ongoing medical disaster preparedness position, and amend the posted "desired" qualifications of the job to include experience in documented disaster response.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di1. To secure, store and keep the field care clinics accessible, the Emergency Medical Services Agency should partner with the Department of Emergency Management and the General Services Agency to develop a coordinated maintenance and budget plan to safeguard the field care clinics.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di1. To secure, store and keep the field care clinics accessible, the Emergency Medical Services Agency should partner with the Department of Emergency Management and the General Services Agency to develop a coordinated maintenance and budget plan to safeguard the field care clinics.	Emergency Medical Services Agency	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Emergency Management	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di2. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to support maintenance of the field care clinics and other disaster preparedness equipment by FY09.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di3. The Department of Emergency Management should verify the maintenance, security and state of readiness of the grant-funded field care clinics.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di3. The Department of Emergency Management should verify the maintenance, security and state of readiness of the grant-funded field care clinics.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di3. The Department of Emergency Management should verify the maintenance, security and state of readiness of the grant-funded field care clinics.	Public Health	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Di4. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions as requested by the Emergency Medical Services Agency to support this function by FY09.	Emergency Management	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve, the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to complete the development and operational phase of the Electronic Patient Tracking Pilot Project and implement the System by FY08.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii2. The Department of Emergency Management should track the implementation and verify that training and technical support is ongoing on the Patient Tracking System.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii2. The Department of Emergency Management should track the implementation and verify that training and technical support is ongoing on the Patient Tracking System.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii2. The Department of Emergency Management should track the implementation and verify that training and technical support is ongoing on the Patient Tracking System.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Dii3. After the Patient Tracking Program is operational, the Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary for ongoing technical support and program training on the Electronic Patient Tracking System by FY09.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii1. The Department of Public Health should budget for, and the Public Health Commission, the Mayor and the Board of Supervisors should approve the clearly defined program-staffing positions requested by the Emergency Medical Services Agency as necessary to maintain and test communications equipment and conduct training on communications systems.	Emergency Management	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii2. The Department of Emergency Management should track and verify testing of the grant-funded communication equipment.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii2. The Department of Emergency Management should track and verify testing of the grant-funded communication equipment.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-Diii2. The Department of Emergency Management should track and verify testing of the grant-funded communication equipment.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Building Inspection	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E1. The Mayor and the Board of Supervisors should recognize that the Department of Public Health Headquarters located at 101 Grove Street is critical to the command and control of continued medical services to the community in the case of a disaster. They should acknowledge that the retrofitting approved by the voters in 1990 was not completed, and create and implement bond or other funding methods to carry out retrofit projects.	Public Health	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	Building Inspection	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	General Services Agency - Public Works	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E2. Until the seismic safety of 1380 Howard Street has been verified, a retrofitted seismically safe alternate to 1380 Howard should be designated as the Department's Operational Command Center, no later than the end of fiscal year 2008.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	Building Inspection	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	General Services Agency - Public Works	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E3. A retrofitted Department of Public Health Departmental Operations Command Center and alternate Command Center should have a fixed generator.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E4. Until a seismically upgraded Departmental Operations Command Center is operable, both 1380 Howard and the alternate DOC site for the Department of Public Health should have a dedicated (identified for use by the DOC), portable backup generator capable of supporting multiple computer and communication devices by FY09.	Building Inspection	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E4. Until a seismically upgraded Departmental Operations Command Center is operable, both 1380 Howard and the alternate DOC site for the Department of Public Health should have a dedicated (identified for use by the DOC), portable backup generator capable of supporting multiple computer and communication devices by FY09.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E5. Once retrofitted, 101 Grove should be designated as the Department of Public Health Departmental Operations Command Center, and should house the Medical Director, Office of Policy and Planning and the Emergency Medical Services Agency for optimal coordination among the entities in charge during a disaster.	Building Inspection	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	V-E5. Once retrofitted, 101 Grove should be designated as the Department of Public Health Departmental Operations Command Center, and should house the Medical Director, Office of Policy and Planning and the Emergency Medical Services Agency for optimal coordination among the entities in charge during a disaster.	Emergency Management	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A1. The Multi-Casualty Working Group should be a permanent advisory committee. The Committee should be dedicated to providing input on matters of disaster and emergency management, policy, procedure, and treatment protocols, including mitigation, preparedness, response and recovery, to the Director of the Department of Public Health and the Director of the EMS Agency. The membership of the committee should represent all medical service providers and operate under a quorum modeled on the Emergency Medical Services Advisory Committee.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A1. The Multi-Casualty Working Group should be a permanent advisory committee. The Committee should be dedicated to providing input on matters of disaster and emergency management, policy, procedure, and treatment protocols, including mitigation, preparedness, response and recovery, to the Director of the Department of Public Health and the Director of the EMS Agency. The membership of the committee should represent all medical service providers and operate under a quorum modeled on the Emergency Medical Services Advisory Committee.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A2. The permanent Working Group should consult with all sections of the Department of Public Health and the Department of Emergency Management and write a proposal on how to involve the hospitals and other medical service providers in all aspects of disaster preparedness, including planning, training, and drills.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A2. The permanent Working Group should consult with all sections of the Department of Public Health and the Department of Emergency Management and write a proposal on how to involve the hospitals and other medical service providers in all aspects of disaster preparedness, including planning, training, and drills.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A3. Once the Working Group, the Department of Public Health, the Emergency Medical Services Agency and the Department of Emergency Management have agreed upon a plan to coordinate the integration of the hospitals and medical services providers in disaster preparedness, the Mayor should personally negotiate with the CEO's of the private and public hospitals and medical service providers to encourage their full participation.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A3. Once the Working Group, the Department of Public Health, the Emergency Medical Services Agency and the Department of Emergency Management have agreed upon a plan to coordinate the integration of the hospitals and medical services providers in disaster preparedness, the Mayor should personally negotiate with the CEO's of the private and public hospitals and medical service providers to encourage their full participation.	Mayor	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A3. Once the Working Group, the Department of Public Health, the Emergency Medical Services Agency and the Department of Emergency Management have agreed upon a plan to coordinate the integration of the hospitals and medical services providers in disaster preparedness, the Mayor should personally negotiate with the CEO's of the private and public hospitals and medical service providers to encourage their full participation.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A4. In drafting the Strategic Plan, the Department of Emergency Management should consult with the Department of Public Health and the Emergency Medical Services Agency to assist the ICF Consultant Group in soliciting commentary from representatives of key medical service providers and obtaining input from hospitals.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A4. In drafting the Strategic Plan, the Department of Emergency Management should consult with the Department of Public Health and the Emergency Medical Services Agency to assist the ICF Consultant Group in soliciting commentary from representatives of key medical service providers and obtaining input from hospitals.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A4. In drafting the Strategic Plan, the Department of Emergency Management should consult with the Department of Public Health and the Emergency Medical Services Agency to assist the ICF Consultant Group in soliciting commentary from representatives of key medical service providers and obtaining input from hospitals.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A5. To involve all medical service providers in implementing the Strategic Plan, the Department of Emergency Management, in consultation with the Department of Public Health and the Emergency Medical Services Agency, should include representatives of the key medical service providers, including hospitals, in workgroups and committees.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A5. To involve all medical service providers in implementing the Strategic Plan, the Department of Emergency Management, in consultation with the Department of Public Health and the Emergency Medical Services Agency, should include representatives of the key medical service providers, including hospitals, in workgroups and committees.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A5. To involve all medical service providers in implementing the Strategic Plan, the Department of Emergency Management, in consultation with the Department of Public Health and the Emergency Medical Services Agency, should include representatives of the key medical service providers, including hospitals, in workgroups and committees.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A6. To enable the partnership between the City and the hospitals to succeed, the Mayor should personally encourage hospital CEOs to appoint dedicated disaster coordinators, who would then have the authority to speak for the hospital.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A6. To enable the partnership between the City and the hospitals to succeed, the Mayor should personally encourage hospital CEOs to appoint dedicated disaster coordinators, who would then have the authority to speak for the hospital.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A6. To enable the partnership between the City and the hospitals to succeed, the Mayor should personally encourage hospital CEOs to appoint dedicated disaster coordinators, who would then have the authority to speak for the hospital.	Public Health	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A7. The Mayor should direct the Department of Public Health to work with hospital CEOs to identify funding to support the positions of dedicated disaster coordinators.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A7. The Mayor should direct the Department of Public Health to work with hospital CEOs to identify funding to support the positions of dedicated disaster coordinators.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A7. The Mayor should direct the Department of Public Health to work with hospital CEOs to identify funding to support the positions of dedicated disaster coordinators.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A8. The newly filled position of Hospital Coordinator should be assigned to the staff of the Emergency Medical Services Agency, not the Office of Policy and Planning, in order to support the Agency's disaster preparedness operations. The job description of Hospital Coordinator should specifically include assisting the Director of the EMS Agency in carrying out the Mayor's May 23, 2006 Directive and the work of the Multi-Casualty Working Group.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-A8. The newly filled position of Hospital Coordinator should be assigned to the staff of the Emergency Medical Services Agency, not the Office of Policy and Planning, in order to support the Agency's disaster preparedness operations. The job description of Hospital Coordinator should specifically include assisting the Director of the EMS Agency in carrying out the Mayor's May 23, 2006 Directive and the work of the Multi-Casualty Working Group.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B1. The Medical Health Operation Area Coordinator should work with the Multi-Casualty Working Group to develop plans and procedures to integrate the daily practice by hospitals of handling an increase in patient arrivals with plans to prepare for the handling of a surge of patients after a major incident.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B1. The Medical Health Operation Area Coordinator should work with the Multi-Casualty Working Group to develop plans and procedures to integrate the daily practice by hospitals of handling an increase in patient arrivals with plans to prepare for the handling of a surge of patients after a major incident.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B2. The Emergency Medical Services Agency and the Multi-Casualty Working Group should have sufficient staff to carry out the integration of daily emergency operations with disaster preparedness.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-B2. The Emergency Medical Services Agency and the Multi-Casualty Working Group should have sufficient staff to carry out the integration of daily emergency operations with disaster preparedness.	Public Health	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C1. The Department of Public Health should assign to the staff of the Emergency Medical Services Agency the budgeted position of Hospital Coordinator, the new position of Health Program Planner and the position of Disaster Preparedness Coordinator, recommended herein by the Civil Grand Jury, so it can fulfill its disaster preparedness duties as mandated by the State of California and directed by the Mayor.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C1. The Department of Public Health should assign to the staff of the Emergency Medical Services Agency the budgeted position of Hospital Coordinator, the new position of Health Program Planner and the position of Disaster Preparedness Coordinator, recommended herein by the Civil Grand Jury, so it can fulfill its disaster preparedness duties as mandated by the State of California and directed by the Mayor.	Emergency Medical Services Agency	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Emergency Medical Services Agency	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Mayor	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-C2. The Department of Emergency Management, working with the Department of Public Health, should include staff from the Multi-Casualty Working Group at all disaster preparedness and planning workgroups, committees and meetings.	Public Health	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	City Attorney	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D1. The City Attorney and the Department of Public Health should work together with representatives of each hospital to devise an agreement governing the ownership, user training, maintenance and security of grant-acquired disaster equipment. Appropriate agreements should be in place by December 31, 2007.	Emergency Management	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D2. The Emergency Medical Services Agency is the responsible City agency for supervising the use of the grant-procured communication equipment. As such, it is the most appropriate agency to negotiate the MOUs, agreements or contracts with the hospitals. It does not have the staff to accomplish this work.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D2. The Emergency Medical Services Agency is the responsible City agency for supervising the use of the grant-procured communication equipment. As such, it is the most appropriate agency to negotiate the MOUs, agreements or contracts with the hospitals. It does not have the staff to accomplish this work.	Emergency Medical Services Agency	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D3. If the Hospital Coordinator is going to negotiate with hospitals to obtain agreements, the newly filled position should be assigned to the staff of the EMS Agency. If the Hospital Coordinator is not going to assume these duties and obtain agreements, the Department of Public Health should budget for and the Public Health Commission should approve a new position assigned to the Emergency Medical Services Agency to negotiate and finalize these agreements.	Emergency Management	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D4. The Emergency Medical Services Agency should develop a data management program to inventory and track all Department-owned medical disaster equipment and should be provided the staff necessary to accomplish this function.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D4. The Emergency Medical Services Agency should develop a data management program to inventory and track all Department-owned medical disaster equipment and should be provided the staff necessary to accomplish this function.	Emergency Medical Services Agency	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D5. Before the Department of Public Health, the Emergency Services Agency and the Department of Emergency Management acquire, provide and hardwire ham radios in hospitals, they should not only reach an agreement as to the maintenance of the equipment; they should also reach an agreement regarding the commitment of the hospitals to guarantee the certification of ham radio operators available on each section of the 24 hour shifts.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-D5. Before the Department of Public Health, the Emergency Services Agency and the Department of Emergency Management acquire, provide and hardwire ham radios in hospitals, they should not only reach an agreement as to the maintenance of the equipment; they should also reach an agreement regarding the commitment of the hospitals to guarantee the certification of ham radio operators available on each section of the 24 hour shifts.	Emergency Medical Services Agency	**		**		**	
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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Board of Supervisors	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	City Planning	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Emergency Management	**		**		**	
2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Mayor	**		**		**	

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2006-07	Preparing for a Disaster: Administrative Commitment and Appropriate Funding in the Department of Emergency Management and the Department of Public Health	VI-E1. The Mayor should recommend and the Board of Supervisors should approve the funding for a helipad on San Francisco General Hospital.	Public Health	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	Board of Supervisors	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	Controller	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	1. The City should create a risk management program that conforms to best business practices, is highly developed, embraces technology-based risk management tools, and is applicable to all City departments.	Mayor	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Board of Supervisors	**		**		**	

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2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	General Services Agency - Public Works	**		**		**	
				**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Mayor	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Municipal Transportation Agency	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	10. The City should hold Heads of departments accountable for losses arising out of their respective departments.	Police	**		**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2012 Response (1)	2012 Response Text	2013 Response (1)	2013 Response Text	2014 Response (1)	2014 Response Text
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	11. The City Attorney should produce a standard loss run constituting the City's history of loss and should make it available to the Office of Risk Management.	City Attorney	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	11. The City Attorney should produce a standard loss run constituting the City's history of loss and should make it available to the Office of Risk Management.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	12. The Risk Management Office should consult with Museum administration during the renewal process, provide the Museum with a copy of its policy, and explain key policy terms.	Asian Art Museum	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	12. The Risk Management Office should consult with Museum administration during the renewal process, provide the Museum with a copy of its policy, and explain key policy terms.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	2. The creation of a risk management program must include an assessment of current risk management staff and a determination of what else is needed for the successful launch of a citywide risk management program.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	3. The Office of Risk Management must have the authority necessary to implement a citywide risk management program.	Board of Supervisors	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	3. The Office of Risk Management must have the authority necessary to implement a citywide risk management program.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	3. The Office of Risk Management must have the authority necessary to implement a citywide risk management program.	Mayor	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	4. The Mayor and the City Attorney should exercise their authority and leadership to insure cooperation between the staff of the Office of the City Attorney and the Office of Risk Management.	City Attorney	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	4. The Mayor and the City Attorney should exercise their authority and leadership to insure cooperation between the staff of the Office of the City Attorney and the Office of Risk Management.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	4. The Mayor and the City Attorney should exercise their authority and leadership to insure cooperation between the staff of the Office of the City Attorney and the Office of Risk Management.	Mayor	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	5. The Office of the City Attorney should produce a standard loss run detailing the City's loss history which is acceptable to insurance company underwriters.	City Attorney	**		**		**	

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2006-07	Risk Management: Are the Managers Managing the Risks of the City?	5. The Office of the City Attorney should produce a standard loss run detailing the City's loss history which is acceptable to insurance company underwriters.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	6. The City should engage a consultant to review its current insurance program to determine whether the current plan of self insurance remains the most cost-effective plan of insurance, whether the City would benefit from the inclusion of other insurance such as excess insurance or insurance policies with a high self insured retention.	Board of Supervisors	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	6. The City should engage a consultant to review its current insurance program to determine whether the current plan of self insurance remains the most cost-effective plan of insurance, whether the City would benefit from the inclusion of other insurance such as excess insurance or insurance policies with a high self insured retention.	Controller	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	6. The City should engage a consultant to review its current insurance program to determine whether the current plan of self insurance remains the most cost-effective plan of insurance, whether the City would benefit from the inclusion of other insurance such as excess insurance or insurance policies with a high self insured retention.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	7. The Office of Risk Management should be directed to request insurance quotes for standard commercial coverage for the City.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	8. The October 15, 1999, "Judgment and Claims Report" from the Office of the Legislative Analyst, and the March 2001 "Review of Claims, Settlements, and Litigation Data for City Departments" from the Budget Analyst for the Board of Supervisors should be reviewed and the recommendations contained therein implemented.	Board of Supervisors	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	8. The October 15, 1999, "Judgment and Claims Report" from the Office of the Legislative Analyst, and the March 2001 "Review of Claims, Settlements, and Litigation Data for City Departments" from the Budget Analyst for the Board of Supervisors should be reviewed and the recommendations contained therein implemented.	General Services Agency - City Administrator	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	8. The October 15, 1999, "Judgment and Claims Report" from the Office of the Legislative Analyst, and the March 2001 "Review of Claims, Settlements, and Litigation Data for City Departments" from the Budget Analyst for the Board of Supervisors should be reviewed and the recommendations contained therein implemented.	Mayor	**		**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2012 Response (1)	2012 Response Text	2013 Response (1)	2013 Response Text	2014 Response (1)	2014 Response Text
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	9. In insuring against the liability risks of City-owned vehicles, the City should explore and compare the financial advantages of an insurance program consisting of (1) a commercial insurance package (2) self-insurance, or (3) a combination of self and commercial insurance.	Board of Supervisors	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	9. In insuring against the liability risks of City-owned vehicles, the City should explore and compare the financial advantages of an insurance program consisting of (1) a commercial insurance package (2) self-insurance, or (3) a combination of self and commercial insurance.	Controller	**		**		**	
2006-07	Risk Management: Are the Managers Managing the Risks of the City?	9. In insuring against the liability risks of City-owned vehicles, the City should explore and compare the financial advantages of an insurance program consisting of (1) a commercial insurance package (2) self-insurance, or (3) a combination of self and commercial insurance.	General Services Agency - City Administrator	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.1.a. The Administrative Code section cited should be changed to reflect the greatly reduced permit issuance responsibility that is the reality of the Entertainment Commission's work.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.1.b. Future Effectiveness Reports from the Entertainment Commission must make a convincing case of the Commission's effectiveness by citing specific examples of ways in which the Commission has served its purposes and should forthrightly acknowledge its shortcomings with specific remedies.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.10. The Entertainment Commission should develop a one-stop shopping program and plan for entertainment venues.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.2.b. The Entertainment Commission must try harder to communicate and coordinate its efforts with those of the Police Department in promoting responsible conduct at entertainment venues. To do so, the Commission staff and the police should have regular meetings.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.2.b. The Entertainment Commission must try harder to communicate and coordinate its efforts with those of the Police Department in promoting responsible conduct at entertainment venues. To do so, the Commission staff and the police should have regular meetings.	Fire Department	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.2.b. The Entertainment Commission must try harder to communicate and coordinate its efforts with those of the Police Department in promoting responsible conduct at entertainment venues. To do so, the Commission staff and the police should have regular meetings.	Police	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.3.a. The Entertainment Commission should continue such efforts as its recent involvement in the rezoning of parts of San Francisco for entertainment venues in order to meet this particular purpose.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.3.b. The Commission should develop a "Plan B" for continuing some involvement in this very useful project without additional staffing.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.4.a. The Civil Grand Jury strongly urges the Commission to address how it can better promote the use of City facilities to generate revenue. The Commission should formulate its goals for promotion of entertainment use of City facilities and state these goals in its next annual report. It should then follow through in the following years' and successive reports assessing the success or failure of such efforts.	Entertainment Commission	**		**		**	

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2006-07	The Entertainment Commission: A Work in Progress	A.4.a. The Civil Grand Jury strongly urges the Commission to address how it can better promote the use of City facilities to generate revenue. The Commission should formulate its goals for promotion of entertainment use of City facilities and state these goals in its next annual report. It should then follow through in the following years' and successive reports assessing the success or failure of such efforts.	General Services Agency - City Administrator	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.4.b. The Entertainment Commission should undertake better communication and coordination with other City departments to promote the entertainment use of revenue-generating City facilities.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.4.b. The Entertainment Commission should undertake better communication and coordination with other City departments to promote the entertainment use of revenue-generating City facilities.	General Services Agency - City Administrator	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.5. The Civil Grand Jury encourages the Commission to continue and expand its efforts in fostering harm reduction policies among entertainment venues.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.6. Citation authority would help ensure observance of the good neighbor policy. The granting of such citation authority to members of the Entertainment Commission staff should be given serious consideration by the Board of Supervisors.	Board of Supervisors	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.6. Citation authority would help ensure observance of the good neighbor policy. The granting of such citation authority to members of the Entertainment Commission staff should be given serious consideration by the Board of Supervisors.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.a. The Entertainment Commission and the San Francisco Police Department must develop more effective means of communication.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.a. The Entertainment Commission and the San Francisco Police Department must develop more effective means of communication.	Police	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.1. So that a letter of such importance will never again be mislaid for a month, the Entertainment Commission must develop office procedures so that letters and faxes that have been sent are actually received, accounted for, read, acted upon, and filed.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.1. So that a letter of such importance will never again be mislaid for a month, the Entertainment Commission must develop office procedures so that letters and faxes that have been sent are actually received, accounted for, read, acted upon, and filed.	Police	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.2. The staff of the Entertainment Commission must, as a matter of standard operating procedure, bring such important correspondence to the attention of the Entertainment Commissioners promptly without waiting for backup police reports.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.2. The staff of the Entertainment Commission must, as a matter of standard operating procedure, bring such important correspondence to the attention of the Entertainment Commissioners promptly without waiting for backup police reports.	Police	**		**		**	

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2006-07	The Entertainment Commission: A Work in Progress	A.7.b.3. The San Francisco Police Department must submit incident reports to the Entertainment Commission as a matter of course any time they request action by the Commission against venues with Place of Entertainment permits. The practice of automatic delivery of police incident reports related to permitted clubs to the Entertainment Commission is a practice that should be adopted widely in the San Francisco Police Department.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.7.b.3. The San Francisco Police Department must submit incident reports to the Entertainment Commission as a matter of course any time they request action by the Commission against venues with Place of Entertainment permits. The practice of automatic delivery of police incident reports related to permitted clubs to the Entertainment Commission is a practice that should be adopted widely in the San Francisco Police Department.	Police	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.8. The Administrative Code section cited should be changed to reflect the greatly reduced permit issuance responsibility that is the reality of the Entertainment Commission's work.	Board of Supervisors	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.8. The Administrative Code section cited should be changed to reflect the greatly reduced permit issuance responsibility that is the reality of the Entertainment Commission's work.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.9. The Entertainment Commission should be involved in planning and coordinating the City's Halloween party, among other major non-sponsored entertainment events, as outlined in Administrative Code sec. 90.4(h).	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	A.9. The Entertainment Commission should be involved in planning and coordinating the City's Halloween party, among other major non-sponsored entertainment events, as outlined in Administrative Code sec. 90.4(h).	Mayor	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	B.1. The Entertainment Commission should submit to the Mayor and Board of Supervisors the annual report by March 1 each year, as required in Administrative Code, chapter 90.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	B.2. The Entertainment Commission should submit to the Mayor and the Board of Supervisors its Effectiveness Report every five years at a minimum. The next Effectiveness Report is due on or before May 2012, as required in Administrative Code, chapter 90, sec. 90.8.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	B.3. In preparation for filing its next Effectiveness Report, the Entertainment Commission should immediately commence a program to identify its goals, the means by which it plans to achieve its goals, and a way to measure that achievement.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	B.4.a. The Entertainment Commission should submit to the Mayor and the Board of Supervisors annual reports which revisit its Annual Statement of Purpose, and which serve to honestly address the accomplishments of the Commission in the year past and describe challenges and goals in the year ahead.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	B.4.b. The Entertainment Commission commissioners should be given a draft of each year's annual report and be allowed sufficient time to provide input and editorial suggestions for the final draft so that it is a document reflecting the Commissioners' collective viewpoints about what the Commission should be.	Entertainment Commission	**		**		**	

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2006-07	The Entertainment Commission: A Work in Progress	B.5. The Entertainment Commission should produce a fee analysis report as required by law and in it should explain how it plans to "establish fees for entertainment-related permits at levels sufficient to cover the estimated annual operating costs of the commission."	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	B.5. The Entertainment Commission should produce a fee analysis report as required by law and in it should explain how it plans to "establish fees for entertainment-related permits at levels sufficient to cover the estimated annual operating costs of the commission."	General Services Agency - City Administrator	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.a. The Entertainment Commission should create full, reality-based job descriptions for each of its staff.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.a. The Entertainment Commission should create full, reality-based job descriptions for each of its staff.	General Services Agency - City Administrator	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.a. The Entertainment Commission should create full, reality-based job descriptions for each of its staff.	Human Resources	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.b. The Entertainment Commission's Executive Director should provide annual written performance reviews for the three staffers who report to him.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.b. The Entertainment Commission's Executive Director should provide annual written performance reviews for the three staffers who report to him.	General Services Agency - City Administrator	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.1.b. The Entertainment Commission's Executive Director should provide annual written performance reviews for the three staffers who report to him.	Human Resources	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.2. It must be determined to whom the Executive Director of the Entertainment Commission reports, and how and when such reporting will take place, and just what this position is to be held accountable for doing.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.2. It must be determined to whom the Executive Director of the Entertainment Commission reports, and how and when such reporting will take place, and just what this position is to be held accountable for doing.	General Services Agency - City Administrator	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.2. It must be determined to whom the Executive Director of the Entertainment Commission reports, and how and when such reporting will take place, and just what this position is to be held accountable for doing.	Mayor	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.3. The Civil Grand Jury recommends that regular performance reviews of the Commission's Executive Director take place. The review should be conducted by whomever is determined to be the supervisor of the Executive Director.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.3. The Civil Grand Jury recommends that regular performance reviews of the Commission's Executive Director take place. The review should be conducted by whomever is determined to be the supervisor of the Executive Director.	General Services Agency - City Administrator	**		**		**	

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2006-07	The Entertainment Commission: A Work in Progress	C.3. The Civil Grand Jury recommends that regular performance reviews of the Commission's Executive Director take place. The review should be conducted by whomever is determined to be the supervisor of the Executive Director.	Mayor	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.a. Compensation should be tied to performance for all four staff members of the Entertainment Commission.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.a. Compensation should be tied to performance for all four staff members of the Entertainment Commission.	Human Resources	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.a. Compensation should be tied to performance for all four staff members of the Entertainment Commission.	Mayor	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.b. Commissioners' input should be sought on the performance and proposed compensation increases of Entertainment Commission staff.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.b. Commissioners' input should be sought on the performance and proposed compensation increases of Entertainment Commission staff.	Human Resources	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.4.b. Commissioners' input should be sought on the performance and proposed compensation increases of Entertainment Commission staff.	Mayor	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	C.5. Task tracking for staff should be implemented and the commissioners should be advised of the results of such tracking on a regular basis.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.1.a. The Entertainment Commission must improve its record of communicating with club-owner applicants for POE permits.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.1.b. A current Memorandum of Understanding should exist with at least the Port of San Francisco. If an MOU with other City departments is indeed inappropriate, some formal mechanism should be created to enhance the communication between these City departments and the Entertainment Commission.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.2.a. Entertainment Commissioners should agree as to what their duties and responsibilities are.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.2.b. Entertainment Commissioners should be aware of the basic required tasks of the Commission, should read basic required documents and offer input on their final drafting. They should be better trained from the beginning in the duties and responsibilities of an Entertainment Commissioner. They should receive more regular communication (perhaps via email) from Commission staff on Commission-related developments than they currently receive via the twice-monthly hearings.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.3. The Entertainment Commission should have its assigned Deputy City Attorney present at all public hearings.	Entertainment Commission	**		**		**	

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CGJ Year	Report Title	Recommendation	Response Required	2012 Response (1)	2012 Response Text	2013 Response (1)	2013 Response Text	2014 Response (1)	2014 Response Text
2006-07	The Entertainment Commission: A Work in Progress	D.4.a. The Civil Grand Jury recommends that the Entertainment Commission be given the authority to cite permitted nightclub owners who break the law. Granting the power to issue such citations to the Entertainment Commission however must not stop the San Francisco Police Department, with its greater manpower and resources, from also issuing such citations.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.4.a. The Civil Grand Jury recommends that the Entertainment Commission be given the authority to cite permitted nightclub owners who break the law. Granting the power to issue such citations to the Entertainment Commission however must not stop the San Francisco Police Department, with its greater manpower and resources, from also issuing such citations.	Police	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.4.b. The use of suspension and revocation powers given to the Entertainment Commission in Administrative Code, chapter 90, section 90.4(c) must be used to punish club owners with multiple violations, as well as serve as a deterrent for other potentially problematical entertainment venues.	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.4.b. The use of suspension and revocation powers given to the Entertainment Commission in Administrative Code, chapter 90, section 90.4(c) must be used to punish club owners with multiple violations, as well as serve as a deterrent for other potentially problematical entertainment venues.	Police	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.a. Someone at the Entertainment Commission has to take a leadership role. As the highest ranking, paid staff member of the Commission, this burden appropriately falls on the Executive Director	Board of Supervisors	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.a. Someone at the Entertainment Commission has to take a leadership role. As the highest ranking, paid staff member of the Commission, this burden appropriately falls on the Executive Director	Entertainment Commission	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.a. Someone at the Entertainment Commission has to take a leadership role. As the highest ranking, paid staff member of the Commission, this burden appropriately falls on the Executive Director	Mayor	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.b. The Civil Grand Jury strongly recommends that the Entertainment Commission adopt term limits for its Commissioners. If each serves no more than two 4-year terms, incompatibility is less of a problem than in the current potentially endless situation.	Board of Supervisors	**		**		**	
2006-07	The Entertainment Commission: A Work in Progress	D.5.b. The Civil Grand Jury strongly recommends that the Entertainment Commission adopt term limits for its Commissioners. If each serves no more than two 4-year terms, incompatibility is less of a problem than in the current potentially endless situation.	Entertainment Commission	**		**		**	

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