



# Muni Funding Working Group

## Service Cuts Options Review Meeting November 20



Office of the Controller



SFMTA

San Francisco Municipal Transportation Agency

# Agenda

- 1** Welcome and Work Plan Reminders
- 2** Presentations: Capital Budget, Muni Transit Assistance Program
- 3** Adjourn to Breakout Groups
- 4** Presentations: Streets Division
- 5** Adjourn to Breakout Groups
- 6** Close Out and Next Steps
- 7** Public Comment

# **Welcome and Workplan Reminders**

**Controller's Office  
Staff**

# Muni Funding Working Group Goal

San Francisco must identify approximately **\$320 million** in new revenue to replace exhausted one-time federal and state relief. These funds will sustain Muni service, paratransit service, programs that keep our streets safe, and other transportation services.

To solve the short-term and long-term problem, the Muni Funding Working Group will **review and prioritize policy options** that SFMTA can implement to address its funding gap.

The outcome for this working group is a **prioritized set of options** that can be provided to the SFMTA Director of Transportation and SFMTA Board of Directors, and elected policymakers, including Mayor and Board of Supervisors, for consideration.

# Welcome and Introductions

## Roles and responsibilities of working group members

The Working Group includes representatives from the Mayor's Office, Board of Supervisors, SFMTA and SFCTA leadership, labor and business partners, community partners and transportation industry experts.

This is not a decision making or advisory body.

What will you be asked to do?

- **Learn about options to bridge the SFMTA's funding gap**
- **Ask questions of SFMTA staff**
- **Attend meetings in person on behalf of your organization**
- **Provide input on the options for policymakers**

# Work Plan

The Muni Funding Working Group will review detailed options in the following categories and will recommend a suite of options designed to reduce the funding gap.



**Efficiency Improvements:** streamline systems and processes to decrease operating costs.



**Service Cuts:** reduce service to decrease operating costs.



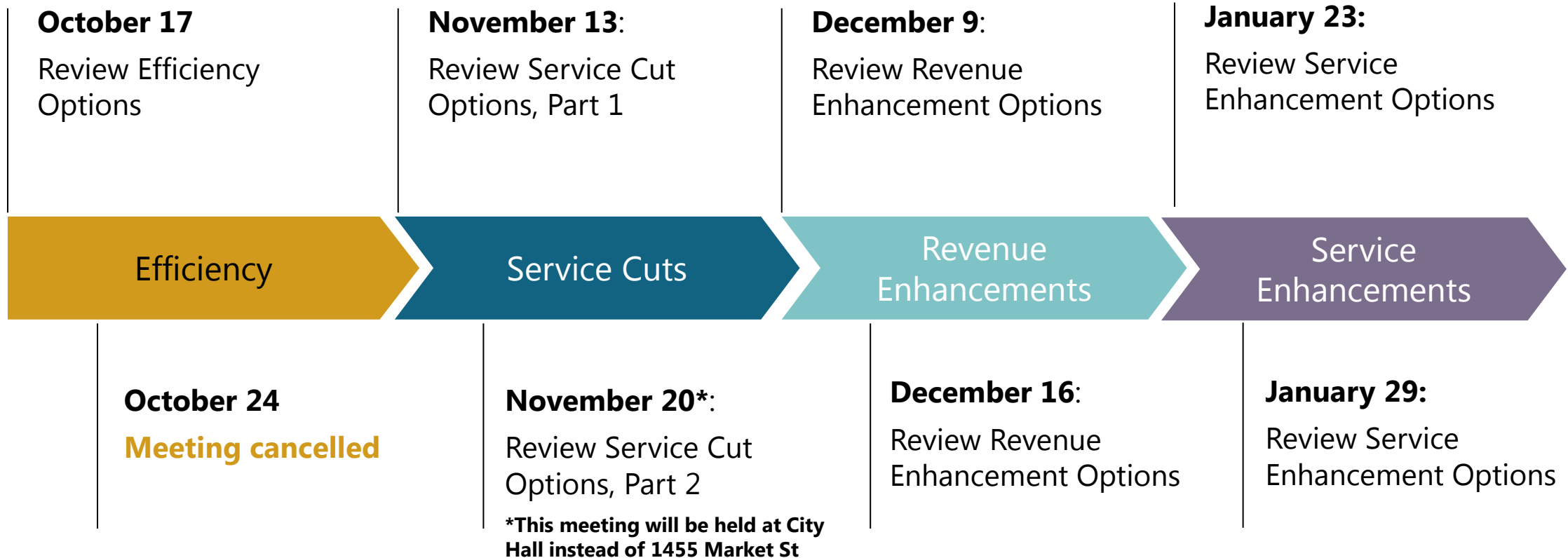
**Revenue Enhancements:** increase fees, revenue, or taxes to increase overall revenue.



**Service Enhancements:** enhance services to win voter support for new revenue.

# Meeting Schedule

This Working Group will meet **twice a month** through January. Each topic area will consist of two meetings.



# Administrative Reminders

## Public Participation

The Working Group meetings will be open to the public and public feedback is welcome.

We will offer in-person public comment at the end of each workshop and will accept public feedback at [CON.MuniFunding@sfgov.org](mailto:CON.MuniFunding@sfgov.org).



# Meeting Feedback | Service Cuts

Thank you for sharing feedback on last week's facilitation activity. We heard the following:

## What worked well

- Enjoyed breakout groups
- Presentation broke down complex info into easy-to-understand scenarios

## What did not work well

- Would have preferred talking about revenue enhancements vs. service cuts and we need to discuss financial remedy for the fiscal cliff
- Would like to understand the real impact of service cuts on residents, workers, SFUSD students
- Presentation was too long at the beginning

## Recommendations

- Mix up breakout groups so we can meet new people
- Add in an icebreaker or facilitation activity to make everyone feel comfortable sharing in groups

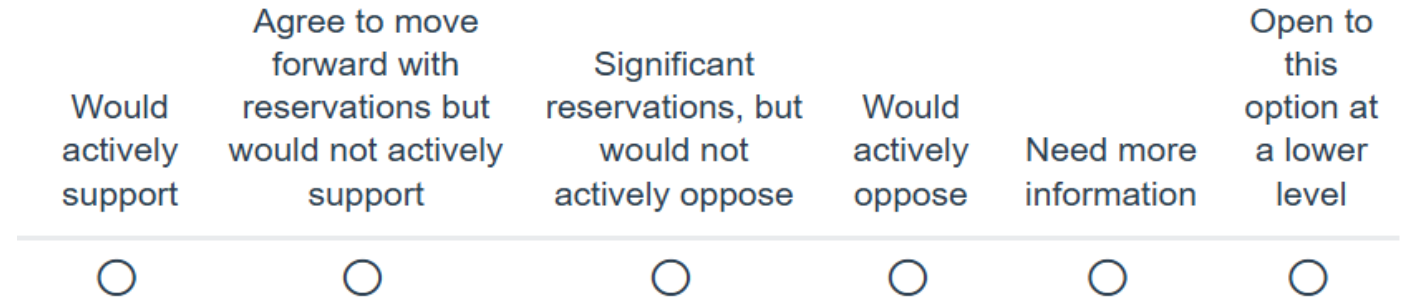
We will share detailed responses to your questions from the Service Cuts facilitation activities in next month's Revenue Enhancements meeting. Please stay tuned!

# Survey Preview | Service Cuts

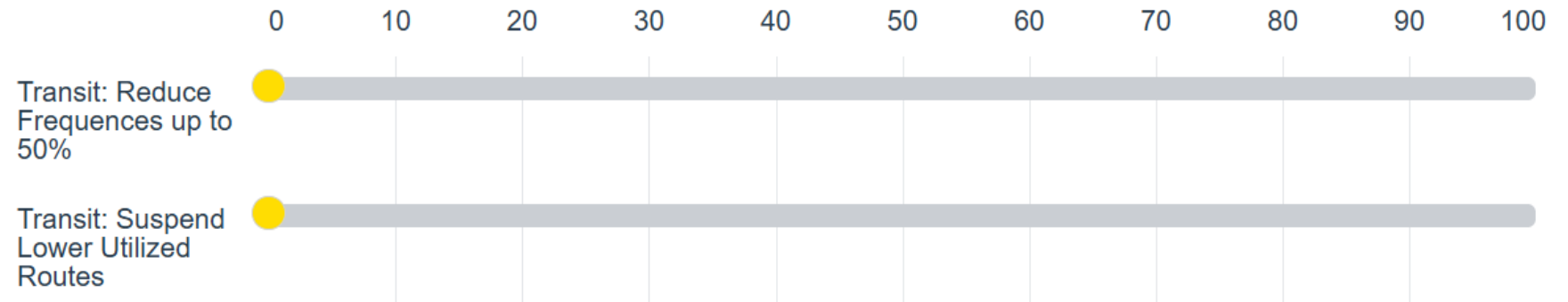
## Rank Order

- Transit: Reduce Frequencies up to 50% ➔
- Transit: Suspend Lower Utilized Routes ➔
- Transit: Suspend Historic Service ➔
- Transit: Owl Service Only from 9pm-6am ➔
- Subsidies: Eliminate or Reduce Fare Subsidies ➔
- Subsidies: Eliminate or Reduce Tow Program ➔
- Capital: Flexing Capital Funds to the Operating Budget ➔
- Streets: Safety Work Reductions ➔
- Streets: Constituent Services Reductions ➔

## Level of Support



**Is there any amount that would be the least painful?**



# Administrative Reminders

## Ground Rules

- We encourage active participation in each meeting – ask questions, register your opinions.
- Given time constraints and the number of participants, the Chair may limit Committee members speaking time during open discussion as needed.
- Each agency/organization represented will have **one “voice” or “vote”** during facilitated exercises. If you have a conflict, you are welcome to designate an attendee in your absence.
- This is a public meeting body and is subject to the Public Records Act, including for non-City employees.
- We will break into groups after both service cut presentations today. You will have the chance to share your questions and comments about each option presented. We will come back together as a group to review feedback.

# Service Cut Background

**Jeffrey Tumlin,  
Director of  
Transportation**



# Disclaimer

**These scenarios are for explanatory purposes only. They are not SFMTA plans or proposals.**

The scenarios are designed to help Muni Funding Working Group members understand what the impact on San Francisco would be if the SFMTA were forced to close its looming \$300+ million budget gap using ONLY service and program cuts.

At future meetings, the Muni Funding Working Group will consider options for developing new sources of revenue that could help preserve these programs and services.

Any actual proposal to cut programs and services would be vetted through a public process that includes SFMTA staff and labor unions that represent them, San Francisco policymakers and members of the public.



## Service Cuts

What service cut options did we review on Nov. 13?

Options	Cost Savings	Notes
<b>Transit:</b> Reduce Frequences up to 50%	\$63M	Earliest possible start date summer 2025
<b>Transit:</b> Suspend Lower Utilized Routes	\$71M	Earliest possible start date summer 2025
<b>Transit:</b> Suspend Historic Streetcar and Cable Car Service	\$33M	Earliest possible start date summer 2025
<b>Transit:</b> Owl Service Only from 9pm-6am	\$14M	Earliest possible start date summer 2025
<b>Subsidies:</b> Eliminate or Reduce Fare Subsidies	\$11.8M	Earliest possible start date July 1, 2025
<b>Subsidies:</b> Eliminate or Reduce Tow Program	\$3.2M	Earliest possible start date July 1, 2025

**Reminder:** The Service Cuts presented today are proposed option ideas. This is not an implementation plan.



## Service Cuts

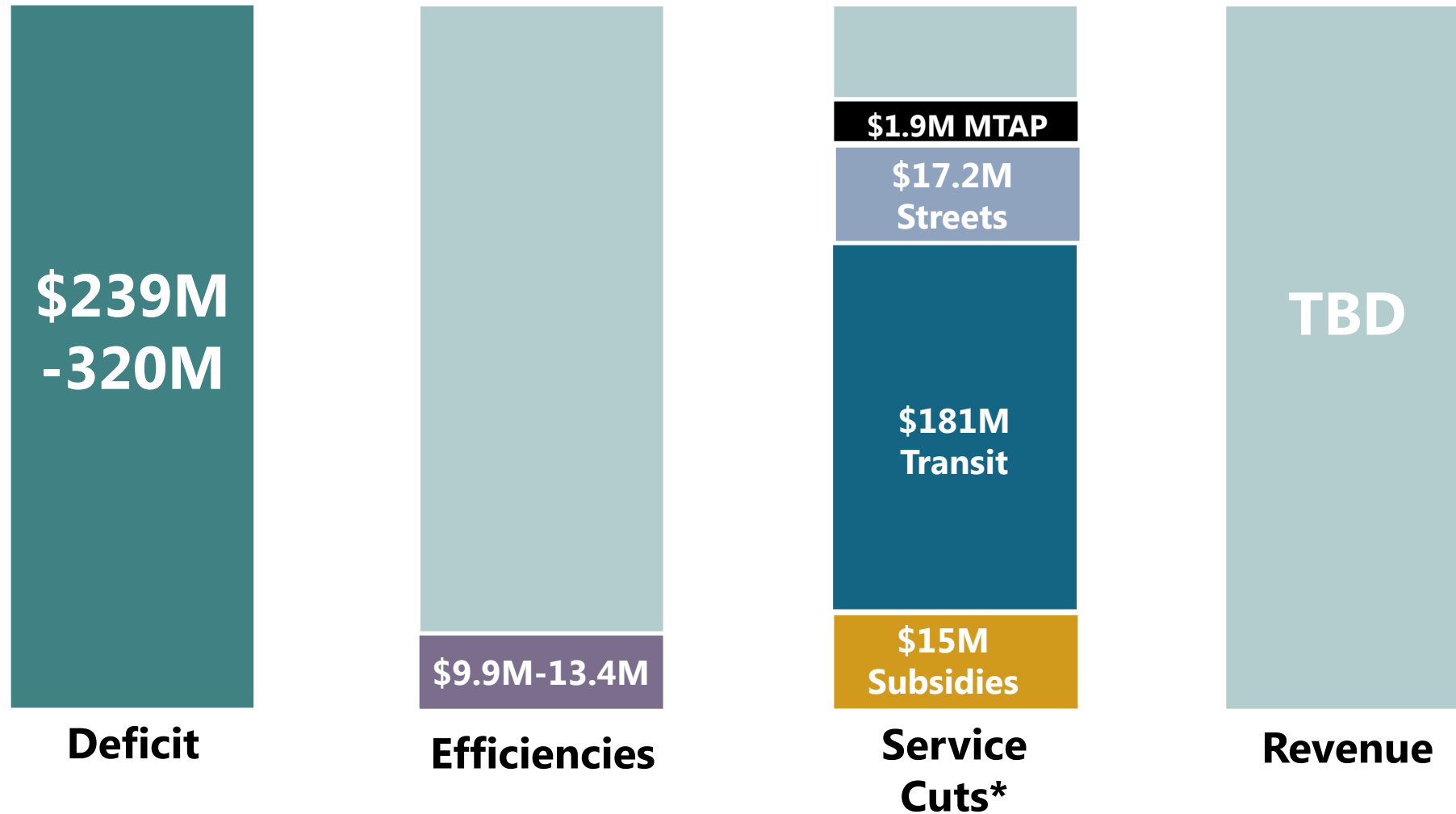
What service cut options will we review today?

Options	Cost Savings	Notes
<b>Capital:</b> Flexing Capital Funds to the Operating Budget	\$37.9-\$205.6M	Funds from FY27 and FY28 Implementation TBD
<b>Security:</b> Muni Assistance Transit Program	\$1.85M	Short term
<b>Streets:</b> Safety Work Reductions	\$7M	Partial implementation: FY26 Full implementation: FY27
<b>Streets:</b> Maintenance Work Reductions	\$3.6M	Partial implementation: FY26 Full implementation: FY27
<b>Streets:</b> Constituent Services Reductions	\$6.6M	Partial implementation: FY26 Full implementation: FY27

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# Service Cuts | Fiscal Impact by Option Category



\*Does not include flexing capital funding to the operating budget within the Service Cut options.



# Service Cuts

**San Francisco  
Municipal  
Transportation  
Agency**



## Service Cuts

### Facilitation Activity

- Find the sticker on your name tag and head to your breakout group.
- Write your response to the prompt questions on individual sticky notes.
- Add your notes to the chart.
- Facilitators will lead discussions and the SFMTA staff will respond to questions.
- Groups will rotate clockwise after 10 minutes.

We will share out findings after groups have had the chance to discuss each option.



## Service Cuts

Discussion questions will include:

- What are your immediate concerns about this option?
- What questions do you have about this option?
- Who will this impact the most?
- Is there any amount of service cut in this option that would be the least painful?

**Close Out and  
Next Steps**

**Controller's Office  
Staff**



# Service Cuts

## Facilitation Activity

- Find the 11 stickers paperclipped to your name plate.
- For each Service Cut Option, put a sticker on the scale 1-5.
- Staff will place stickers for those participating remotely.
- Have a seat and we will discuss the results as a group.

# Next Steps for Working Group Members

1

Visit [Muni Funding Working Group](#) for links to meeting agendas, supporting documents, and key resources.

2

The December 9 meeting will be held at **1455 Market Street**.

3

Rank your choices and levels of support in the Service Cuts Pulse Survey coming soon.

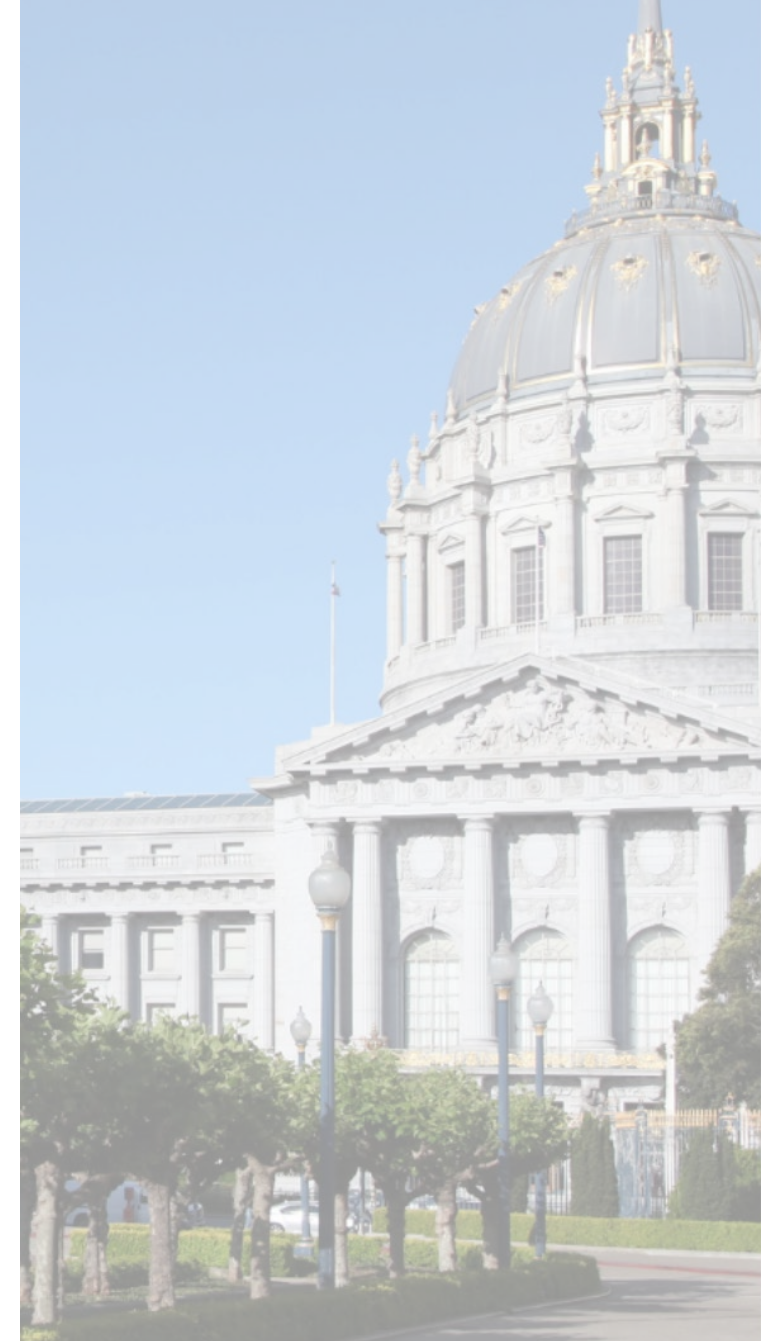


# Meeting feedback

Take an index card and write:

- What worked well during this meeting
- What is something we can do differently next time

Please hand in your cards to someone on staff.



**Public Comment**

**Controller's Office  
Staff**





## Public Comment

Members of the public who wish to provide public comment in-person, please line up at the podium.

Each person will have 2 minutes to speak.

**Thank you!**