



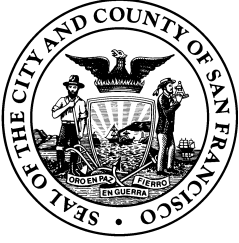
Children, Youth, and Their Families Oversight and Advisory Committee



August 14, 2023 | OAC Meeting Packet

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Children and Youth Fund Oversight and Advisory Committee

Meeting Agenda



Members: Andre Torrey, Aaron Yen, Jada Curry (Chair), Lesly Simmons, Mollie Matull (Vice Chair), Skylar Dang, Ryan Galvez

Date & Time: Monday, August 14, 2023, 5:00 – 7:00PM

In-Person Meeting Location: DCYF Office – Mint Conference Room,
1390 Market Street, Suite 900, San Francisco, CA 94102

Remote Public Access (if not attending in person):

Remote public access is available via Zoom for members of the public only. To join remotely, please follow the link below. OAC Committee Members must attend in person unless a disability accommodation request has been submitted.

Zoom Link for Remote Public Access Only:

<https://us06web.zoom.us/j/83908746346?pwd=ZzBYdFBzY2FVS0tpczNOYVpSMzRBQT09>

Zoom Public Access Phone Number: +1-669-444-9171

Webinar ID: 839 0874 6346; Passcode: 853924

Public Comment will be heard in the following order: 1) members of the public attending in-person, and 2) members of the public attending remotely. Please contact the OAC Secretary at zac@dcyf.org with any questions.

I. Call to Order and Roll Call (2 mins)

II. General Public Comments (5 mins)

This item allows members of the public to comment generally on matters within the OAC's purview that are not on the agenda.

III. Approval of the June 2023 Minutes (5 mins)

Action required

IV. Nominations & Election of OAC Chair and Vice Chair (10 mins)

Action required

V. DCYF Request for Proposals (RFP) 2024-2029 Update (25 mins)

Discussion only

VI. Report of the Service Provider Working Group (10 mins)

Discussion only

VII. Report of the OAC Chair (10 mins)

Discussion only

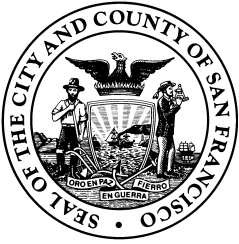
VIII. Report of the DCYF Director (10 mins)

Discussion only

IX. Action Items (5 mins)

Discussion only

X. Adjournment



Children and Youth Fund Oversight and Advisory Committee

Policies & Translations



KNOW YOUR RIGHTS UNDER THE SUNSHINE ORDINANCE

Government's duty is to serve the public, reaching its decisions in full view of the public. Commissions, boards, councils, and other agencies of the City and County exist to conduct the people's business. This ordinance assures that deliberations are conducted before the people and that City operations are open to the people's review. For information on your rights under the Sunshine Ordinance (Chapters 67 of the San Francisco Administrative Code) or to report a violation of the ordinance, please contact:

Sunshine Ordinance Task Force Administrator
City Hall – Room 244 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4683
415-554-7724 (Office); 415-554-7854 (Fax)
E-mail: SOTF@sfgov.org

Copies of the Sunshine Ordinance can be obtained from the Clerk of the Sunshine Task Force, the San Francisco Public Library and on the City's website at www.sfgov.org. Copies of explanatory documents are available to the public online at <http://www.sfbos.org/sunshine> or, upon request to the Commission Secretary, at the above address or phone number.

LANGUAGE ACCESS

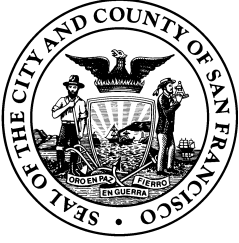
Per the Language Access Ordinance (Chapter 91 of the San Francisco Administrative Code), Chinese, Spanish and/or Filipino (Tagalog) interpreters will be available upon request. Meeting Minutes may be translated, if requested, after they have been adopted by the Commission. Assistance in additional languages may be honored whenever possible. To request assistance with these services please contact Emily Davis at 415-987-5959 or Emily.Davis@dcyf.org at least 48 hours in advance of the hearing. Late requests will be honored if possible.

ACCESSIBLE MEETING POLICY

Per the Americans with Disabilities Act and the Language Access Ordinance, Chinese, Spanish, Filipino (Tagalog), and/or American Sign Language interpreters will be available upon request. Additionally, every effort will be made to provide assistive listening devices and meeting materials in alternative formats (braille or large print). Minutes may be translated after they have been adopted by the Commission. For all these requests, please contact Emily Davis, Community Engagement Associate at least 72 hours before the meeting at 415-987-5959. Late requests will be honored if possible. The hearing room is wheelchair accessible. In order to assist the City's efforts to accommodate persons with severe allergies, environmental illnesses, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to various chemical-based products. Please help the City to accommodate these individuals.

LOBBYIST ORDINANCE

Individuals and entities that influence or attempt to influence local legislative or administrative action may be required by the San Francisco Lobbyist Ordinance [SF Campaign & Governmental Conduct Code 2.100] to register and report lobbying activity. For more information about the Lobbyist Ordinance, please contact the San Francisco Ethics Commission at 25 Van Ness Avenue, Suite 220, San Francisco, CA 94102, (415) 252-3100, FAX (415) 252-3112, website: www.sfgov.org/ethics.



Children and Youth Fund Oversight and Advisory Committee

Policies & Translations



CHINESE

如對會議有任何疑問，請致電415-557-9942查詢。當會議進行時，嚴禁使用手機及任何發聲電子裝置。會議主席可以命令任何使用手機或其他發出聲音裝置的人等離開會議場所。

了解你在陽光政策下的權益

政府的職責是為公眾服務，並在具透明度的情況下作出決策。市及縣政府的委員會，市參事會，議會和其他機構的存在是為處理民眾的事務。本政策保證一切政務討論都在民眾面前進行，而市政府的運作也公開讓民眾審查。如果你需要知道你在陽光政策 (San Francisco Administrative Code Chapter 67) 下擁有的權利，或是需要舉報違反本條例的情況，請聯絡：

陽光政策 專責小組行政官

地址：City Hall – Room 244 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4683
電話號碼:415-554-7724；傳真號碼415- 554-5163
電子郵件: SOTF@sfgov.org

陽光政策的文件可以通過陽光政策專責小組秘書、三藩市公共圖書館、以及市政府網頁www.sfgov.org等途徑索取。民眾也可以到網頁<http://www.sfbos.org/sunshine>閱覽有關的解釋文件，或根據以上提供的地址和電話向委員會秘書索取。

語言服務

根據語言服務條例(三藩市行政法典第91章)，中文、西班牙語和/或菲律賓語（泰加洛語）傳譯人員在收到要求後將會提供傳譯服務。翻譯版本的會議記錄可在委員會通過後透過要求而提供。其他語言協助在可能的情況下也將可提供。上述的要求，請於會議前最少48小時致電415-557-9942或電郵至Brandon.Shou@dcyf.org向委員會秘書Brandon Shou提出。逾期提出的請求，若可能的話，亦會被考慮接納。

利便參與會議的相關規定

根據《美國殘疾人士法案》(Americans with Disabilities Act) 與「語言服務條例」(Language Access Ordinance)，中文、西班牙文、菲律賓文和/或美國手語傳譯員，須應要求，提供傳譯服務。另外，我們會盡一切努力予以提供輔助性聽力儀器及不同格式（點字印製或特大字體）的會議資料。翻譯版本的會議記錄可在委員會通過後予以提供。如有這些方面的請求，請在會議前七十二（72）小時致電628-652-7108與Brandon Shou 聯絡。逾期所提出的請求，若可能的話，亦會接納。聽證室設有輪椅通道。

為了讓市政府更好照顧有嚴重過敏、因環境產生不適、或對多種化學物質敏感的病患者，以及有相關殘疾的人士，出席公眾會議時，請注意其他與會者可能會對不同的化學成分產品產生過敏。請協助市政府關顧這些個別人士的需要。

遊說者法令

依據「三藩市遊說者法令」(SF Campaign & Governmental Conduct Code 2.100) 能影響或欲影響本地立法或行政的人士或團體可能需要註冊，並報告其遊說行為。如需更多有關遊說者法令的資訊，請聯絡位於 Van Ness 街25號 220室的三藩市道德委員會，電話號碼:415- 252-3100，傳真號碼 415-252-3112，網址: www.sfgov.org/ethics。



Children and Youth Fund Oversight and Advisory Committee

Policies & Translations



SPANISH

Para preguntas acerca de la reunión, por favor contactar el 415-934-4840. El timbrado de y el uso de teléfonos celulares, localizadores de personas, y artículos electrónicos que producen sonidos similares, están prohibidos en esta reunión. Por favor tome en cuenta que el Presidente podría ordenar el retiro de la sala de la reunión a cualquier persona(s) responsable del timbrado o el uso de un teléfono celular, localizador de personas, u otros artículos electrónicos que producen sonidos similares.

CONOZCA SUS DERECHOS BAJO LA ORDENANZA SUNSHINE

El deber del Gobierno es servir al público, alcanzando sus decisiones a completa vista del público. Comisiones, juntas, concilios, y otras agencias de la Ciudad y Condado, existen para conducir negocios de la gente. Esta ordenanza asegura que las deliberaciones se lleven a cabo ante la gente y que las operaciones de la ciudad estén abiertas para revisión de la gente. Para obtener información sobre sus derechos bajo la Ordenanza Sunshine (capítulo 67 del Código Administrativo de San Francisco) o para reportar una violación de la ordenanza, por favor póngase en contacto con:

Administrador del Grupo de Trabajo de la Ordenanza Sunshine (Sunshine Ordinance Task Force Administrator)
City Hall – Room 244 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4683
415-554-7724 (Oficina); 415-554-5163 (Fax);
Correo electrónico: SOTF@sfgov.org

Copias de la Ordenanza Sunshine pueden ser obtenidas del Secretario del grupo de Trabajo de la Ordenanza Sunshine, la Biblioteca Pública de San Francisco y en la página web del internet de la ciudad en www.sfgov.org. Copias de documentos explicativos están disponibles al público por Internet en <http://www.sfbos.org/sunshine>; o, pidiéndolas al Secretario de la Comisión en la dirección o número telefónico mencionados arriba.

ACCESO A IDIOMAS

De acuerdo con la Ordenanza de Acceso a Idiomas “Language Access Ordinance” (Capítulo 91 del Código Administrativo de San Francisco “Chapter 91 of the San Francisco Administrative Code”) intérpretes de chino, español y/o filipino (tagalo) estarán disponibles de ser requeridos. Las minutas podrán ser traducidas, de ser requeridas, luego de ser aprobadas por la Comisión. La asistencia en idiomas adicionales se tomará en cuenta siempre que sea posible. Para solicitar asistencia con estos servicios favor comunicarse con Prishni Murillo al 628-652-7139, o Prishni.Murillo@dcyf.org por lo menos 48 horas antes de la reunión. Las solicitudes tardías serán consideradas de ser posible.

POLITICA DE ACCESO A LA REUNIÓN

De acuerdo con la Ley sobre Estadounidenses con Discapacidades (Americans with Disabilities Act) y la Ordenanza de Acceso a Idiomas (Language Access Ordinance) intérpretes de chino, español, filipino (tagalo) y lenguaje de señas estarán disponibles de ser requeridos. En adición, se hará todo el esfuerzo posible para proveer un sistema mejoramiento de sonido y materiales de la reunión en formatos alternativos. Las minutas podrán ser traducidas luego de ser aprobadas por la Comisión. Para solicitar estos servicios, favor contactar a Prishni Murillo, por lo menos 72 horas antes de la reunión al 415-934-4840. Las solicitudes tardías serán consideradas de ser posible. La sala de audiencia es accesible a silla de ruedas.

ORDENANZA DE CABILDEO

Individuos y entidades que influyen o intentan influenciar legislación local o acciones administrativas podrían ser requeridos por la Ordenanza de Cabildeo de San Francisco (SF Campaign & Governmental Conduct Code 2.100) a registrarse y a reportar actividades de cabildeo. Para más información acerca de la Ordenanza de Cabildeo, por favor contactar la Comisión de Ética: 25 de la avenida Van Ness, Suite 220, San Francisco, CA 94102, 415-252-3100, FAX 415-252-3112, sitio web: www.sfgov.org/ethics.



Children and Youth Fund Oversight and Advisory Committee

Policies & Translations



FILIPINO

Kung mayroon kayong mga tanong tungkol sa miting, mangyaring tumawag lang sa 415-554-8991. Ang pagtunog at paggamit ng mga cell phone, mga pager at kagamitang may tunog ay ipinagbabawal sa pulong. Paalala po na maaaring palabasin ng Tagapangulo ang sinumang may-ari o responsible sa ingay o tunog na mula sa cell-phone, pager o iba pang gamit na lumilikha ng ingay.

ALAMIN ANG INYONG MGA KARAPATAN SA ILALIM NG SUNSHINE ORDINANCE

Tungkulin ng Pamahalaan na paglinkuran ang publiko, maabot ito sa patas at madaling maunawaan na paraan. Ang mga komisyon, board, kapulungan at iba pang mga ahensya ng Lungsod at County ay mananatili upang maglingkod sa pamayanan. Tinitiyak ng ordinansa na ang desisyon o pagpapasya ay ginagawa kasama ng mamamayan at ang mga gawaing panglungsod na napagkaisahan ay bukas sa pagsusuri ng publiko. Para sa impormasyon ukol sa inyong karapatan sa ilalim ng Sunshine Ordinance (Kapitulo 67 sa San Francisco Administrative Code) o para mag-----report sa paglabag sa ordinansa, mangyaring tumawag sa Administrador ng Sunshine Ordinance Task Force .

City Hall – Room 244 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4683
415-554-7724 (Opisina); 415-554-7854 (Fax)
E-mail: SOTF@sfgov.org

Ang mga kopya ng Sunshine Ordinance ay makukuha sa Clerk ng Sunshine Task Force, sa pampublikong aklatan ng San Francisco at sa website ng Lungsod sa www.sfgov.org. Mga kopya at mga dokumentong na nagpapaliwanag sa Ordinance ay makukuha online sa <http://www.sfbos.org/sunshine> o sa kahilingan sa Commission Secretary, sa address sa itaas o sa numero ng telepono.

PAG-ACCESS SA WIKA

Ayon sa Language Access Ordinance (Chapter 91 ng San Francisco Administrative Code), maaaring mag-request ng mga tagapagsalin sa wikang Tsino, Espanyol, at/o Filipino (Tagalog). Kapag hiniling, ang mga kaganapan ng miting ay maaring isalin sa ibang wika matapos ito ay aprobahan ng komisyon. Maari din magkaroon ng tulong sa ibang wika. Sa mga ganitong uri ng kahilingan, mangyaring tumawag sa Clerk ng Commission Emily Davis sa 415-987-5959, o Emily.Davis@dcyf.org sa hindi bababa sa 48 oras bago mag miting. Kung maari, ang mga late na hiling ay posibleng pagbibigyan.

PATAKARAN PARA SA PAG-ACCESS NG MGA MITING

Ayon sa batas ng Americans with Disabilities Act at ng Language Access Ordinance, maaaring mag-request ng mga tagapagsalin wika sa salitang Tsino, Espanyol, Filipino o sa may kapansanan pandinig sa American Sign Language. Bukod pa dito, sisikapin gawan ng paraan na makapaglaan ng gamit upang lalong pabutihin ang inyong pakikinig at maibahagi ang mga kaganapan ng miting sa iba't ibang anyo (braille o malalaking print). Ang mga kaganapan ng miting ay maaaring isalin sa ibang wika matapos ito ay aprobahan ng komisyon. Sa mga ganitong uri ng kahilingan, tumawag po lamang kay Emily Davis sa 415-554-8991. Magbigay po lamang ng hindi bababa sa 72 oras na abiso bago ng miting. Kung maaari, ang mga late na hiling ay posibleng tanggapin. Ang silid ng pagpupulungan ay accessible sa mga naka wheelchair.

LOBBYIST ORDINANCE

Ayon sa San Francisco Lobbyist Ordinance [SF Campaign & Governmental Conduct Code 2.100], ang mga indibidwal o mga entity na nag iimpluensiya o sumusubok na mag impluensiya sa mga lokal na pambatasan o administrative na aksyon ay maaaring kailangan mag-register o mag-report ng aktibidad ng lobbying. Para sa karagdagan na impormasyon tungkol sa Lobbyist Ordinance, tumawag lamang po sa San Francisco Ethics Commission at 25 Van Ness Avenue, Suite 220, San Francisco, CA 94102, (415) 252-3100, FAX (415) 252-3112, website: www.sfgov.org/ethics.



Children and Youth Fund Oversight and Advisory Committee

Meeting Minutes



Members: Andre Torrey, Aaron Yen, Jada Curry (Chair), Lesly Simmons, Mollie Matull (Vice Chair), Skylar Dang, Ryan Galvez

Date & Time: Monday, June 12, 5:00 – 7:00PM
In-Person Meeting Location: DCYF Office – Mint Conference Room,
1390 Market Street, Suite 900, San Francisco, CA 94102

Remote Access to Information and Participation for the Public:

Remote public participation is available upon request for individuals who cannot attend in person due to disability. Please make a request to participate remotely no later than one (1) hour prior to the start of the meeting to help ensure availability of the meeting link. Captions can be enabled if participating remotely. To receive access to the meeting to provide remote public comment due to a disability accommodation, visit <https://www.dcyf.org/oac-remote-participation>.

Public Comment will be heard in the following order: 1) members of the public attending in-person, and 2) members of the public attending remotely. Please contact the OAC Secretary at oac@dcyf.org with any questions.

I. Call to Order and Roll Call (2 mins)

- A. Meeting was called to order at 5:03pm.
- B. Members Present: Mollie Matull, Andre Torrey, Ryan Galvez, Skylar Dang, Lesly Simmons
- C. Members Absent: Jada Curry, Aaron Yen

II. General Public Comments (5 mins)

- A. No general public comment.

III. Approval of the April 2023 Minutes (5 mins)

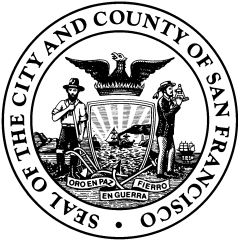
- A. Minutes approved. Motioned by Member Simmons, seconded by Member Torrey.

IV. DCYF Services Allocation Plan (SAP) (25 mins)

- A. DCYF Deputy Director of Strategic Initiatives, Aumijo Gomes, shared his presentation.
- B. The SAP Plan was approved. Member Simmons motioned to approve, seconded by Member Galvez.
- C. Public Comment: Members of the public asked clarifying questions regarding the Service Area Allocations, Educational Supports, and the overall differences in the SAP from the last cycle versus the 2023 SAP.
- D. Member Comments & Questions:
 - Member Dang asked if the current budget is prepared for the increase in minimum wage.
 - Vice Chair Matull asked clarifying question regarding allocation increase.

V. DCYF Request for Proposals (RFP) 2024-2029 Update (10 mins)

- A. DCYF Deputy Director of Programs, Planning, and Grants, Sherrice Dorsey-Smith, shared her presentation.
- B. Public Comment: Members of the public asked questions regarding virtual breakout sessions and the anticipated RFP timeline.
- C. Member Comments & Questions:
 - Vice Chair Matull requested clarification on the time between the RFP Release and the Bidders Conference.



Children and Youth Fund Oversight and Advisory Committee



Meeting Minutes

- Members Dang, Torrey, and Vice Chair Matull shared appreciation to DCYF and Deputy Directors Gomes and Dorsey-Smith.
- Vice Chair Matull requested a report on the RFP Workshop: Designing Programs for Transitional Times at the next OAC meeting.

VI. Report of the Service Provider Working Group (10 mins)

- A. SPWG Co-Chair Frederique Clermont shared the SPWG Report. SPWG Co-Chair Clermont shared that CBOs expressed concern over loss of funding as result of SFUSD backfill funds; shared a general update on last SPWG meeting; the SPWG Website officially launched and recruiting members for SPWG Advisory Board.
- B. Public Comment: Members of the public expressed appreciation to SPWG for report.
- C. Member Comments & Questions:
 - Vice Chair Matull urged OAC Members and members of the public to share SPWG openings widely.

VII. Report of the OAC Chair (10 mins)

- A. Vice Chair Matull shared OAC Chair Report on behalf of Chair Curry.
 - OAC Officers Nominations & Elections to be held at the August 2023 OAC Meeting.
 - Announced request for an OAC Youth Member to be on the Executive Committee.
 - Shared that the OAC is in the process of creating an OAC Orientation & Onboarding Packet & Process.

VIII. Report of the DCYF Director (10 mins)

- A. DCYF Director Maria Su shared her report.
 - Shared that Director Su and Deputy Director Dorsey-Smith presented at the Annual Boost Conference in May 2023 to share importance of collaboration and coordination between City & State Leaders and community organizations.
 - Presented on the Student Success Fund at the last Youth, Young Adult, and Families Committee of the Board of Supervisors; Q&A Section on DCYF Website about DCYF's role in the Student Success Fund.
 - DCYF is partnering with City Partners and other stakeholders within the city to help support young people in crisis.
 - Shared update on the 2023 Summer Learning Conference.

IX. Action Items (5 mins)

- A. RFP Workshop: Designing Programs for Transitional Times at next OAC Meeting
- B. OAC Officers Nominations & Elections

X. Adjournment

- A. Meeting adjourned at 6:13pm.



Maria Su, Psy.D.
Executive Director



London N. Breed
Mayor

**Department of Children Youth and Their Families'
Oversight and Advisory Committee**

GUIDELINES FOR NOMINATIONS & ELECTION:

1. All Committee Members will have the opportunity to nominate themselves or another member for the roles of Chair and Vice Chair.
 2. Each nominated member will have 1 minute to provide a short statement.
 3. Once nominations have been taken, the committee will take it to a vote. The nominations with the majority votes will be confirmed as Chair and Vice Chair.
-

I. OAC Officers

- a. The Officers of the OAC shall be Chair and Vice Chair. All Officers are members of the OAC.

II. Terms of Office

- a. The Officers shall hold offices for one year and until their successors are elected.

III. Election of OAC Officers

- a. Elections of officers shall be conducted at the first regular meeting of the OAC in each fiscal year.
- b. In the event the Chair is unable to complete her or his term of office, the Vice Chair shall serve as Chair until the next regular meeting. At the next regular meeting, the OAC shall elect a new Chair to fill the vacancy for the balance of the unexpired term. In the event the Vice Chair is elected Chair, there shall be an election for a new Vice Chair at that meeting. If the office of Vice Chair is vacated before the expiration of a term, it shall remain vacant until the next regular meeting, at which time the OAC shall elect a new Vice Chair.

IV. Duties of Chair

- a. The Chair shall preside at all meetings of the OAC. The Chair, working with members of the OAC and DCYF staff, shall oversee the preparation and distribution of the agenda for the meetings. The Chair shall preserve order and decorum and shall decide all questions of order consistent with Robert's Rules of Order. In addition, the Chair shall appoint all subcommittees and their chairs.
- b. The Chair shall encourage OAC members to participate on subcommittees and shall ensure broad and diverse representation of OAC members on all subcommittees.

V. Duties of Vice Chair

- a. In the event of the absence or inability of the Chair to act, the Vice Chair shall preside at meetings and perform the duties of the Chair. In the event of the absence of the Chair and the Vice Chair, the remaining OAC members shall appoint one of the members to preside at the meeting and perform the duties of the Chair until such time as the Chair or Vice Chair is available.



OAC Meeting | August 14, 2023

Item V: DCYF RFP Update



AGENDA

- Recap of RFP Workshop: Program Design for Transitional Times
- RFP Update
- Bidders Conference Sneak Peek



RFP Workshop: Program Design for Transitional Times

Sherrice Dorsey-Smith, DCYF

Candice Wicks-Davis, e4e





Volatility



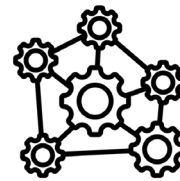
Vision



Uncertainty



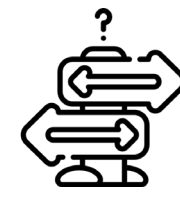
Understanding



Complexity



Clarity



Ambiguity



Agility



Designing Programs for Transitional Times

- What services are you currently providing and how do they fit into the Service Areas?
- What is your vision for what you can do in these service areas that you are not already doing? THINK BIG!
- How do all of your services connect to provide a holistic experience?

Feedback: Designing Programs for Transitional Times

What was helpful about this session?

Hearing from other agencies and what they are doing.

Encouragement to think outside of the box.

The worksheet was super helpful.
The facilitation was great.
The worksheet is helpful as a great take away. It forced me not sit with "things" just on my mind but to write them down in real time.

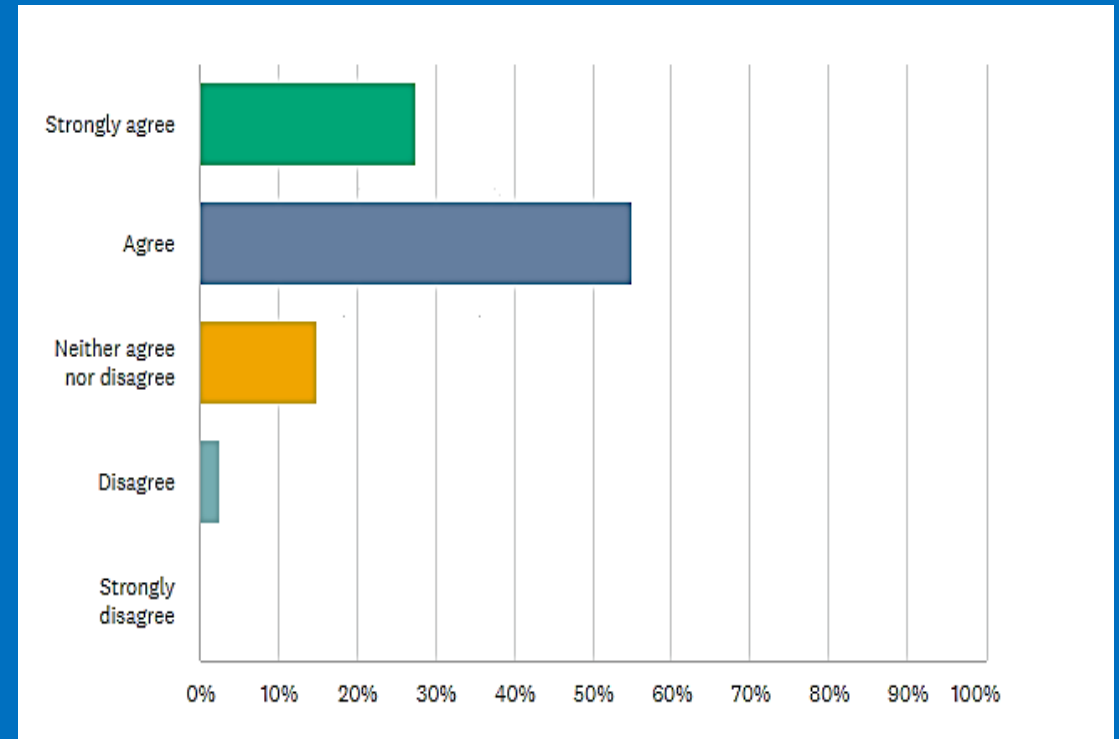
Feedback: Designing Programs for Transitional Times

What support do you need to feel prepared for the RFP process?

Background to the thoughts behind the requirements is very helpful.

Clear explicit expectations.
This allows communication to flow.

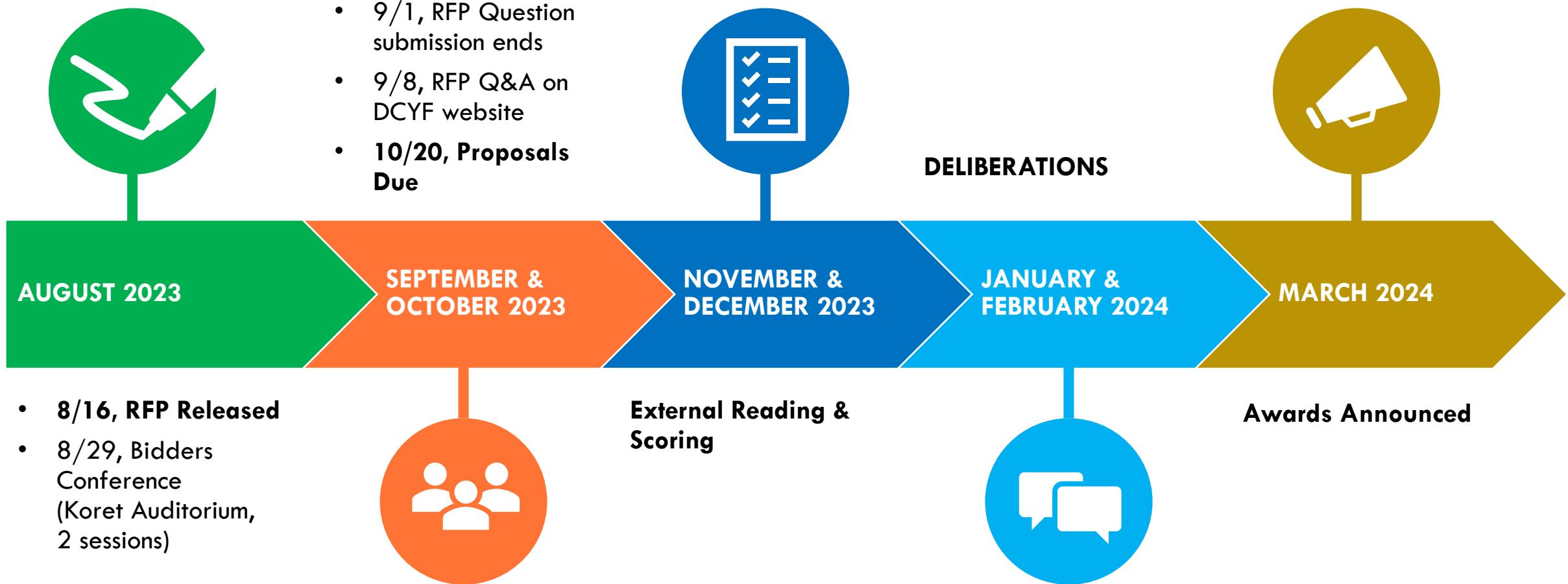
Do you feel more prepared to design a program for the current needs of SF youth and their families because of this session?





**RFP will be
released
August 16th !!!**

RFP Timeline: August 2023 to March 2024



Bidders Conference Sneak Peak

- Result Areas/Service Areas/Strategies
- Flexible Funding




Result Areas – Service Area – Strategies

4


9

19 Strategies/
8 Initiatives




Youth Are Ready for College, Work and Productive Adulthood

Service Area	Strategy
Youth Workforce Development (\$23.4M-25.8M)	5
Youth Empowerment (\$3.9M-\$4.4M)	3



Children & Youth Are Supported By Nurturing Families & Communities

Service Area	Strategy
Family Empowerment (\$14.3M-\$15.8M)*	1
Outreach and Access (\$3.1M-\$3.5M)*	1



Children & Youth Are Ready To Learn & Succeed In School

Service Area	Strategy
Out of School Time (\$27.7M-\$30.6M)	2

Service Area	Result Area	Strategies
Educational Supports (\$6.0M - \$6.6M)	Children and Youth Are Ready to Learn to Succeed in School (5-17)	3
	Youth Are Ready for College, Work and Productive Adulthood (14-24)	2

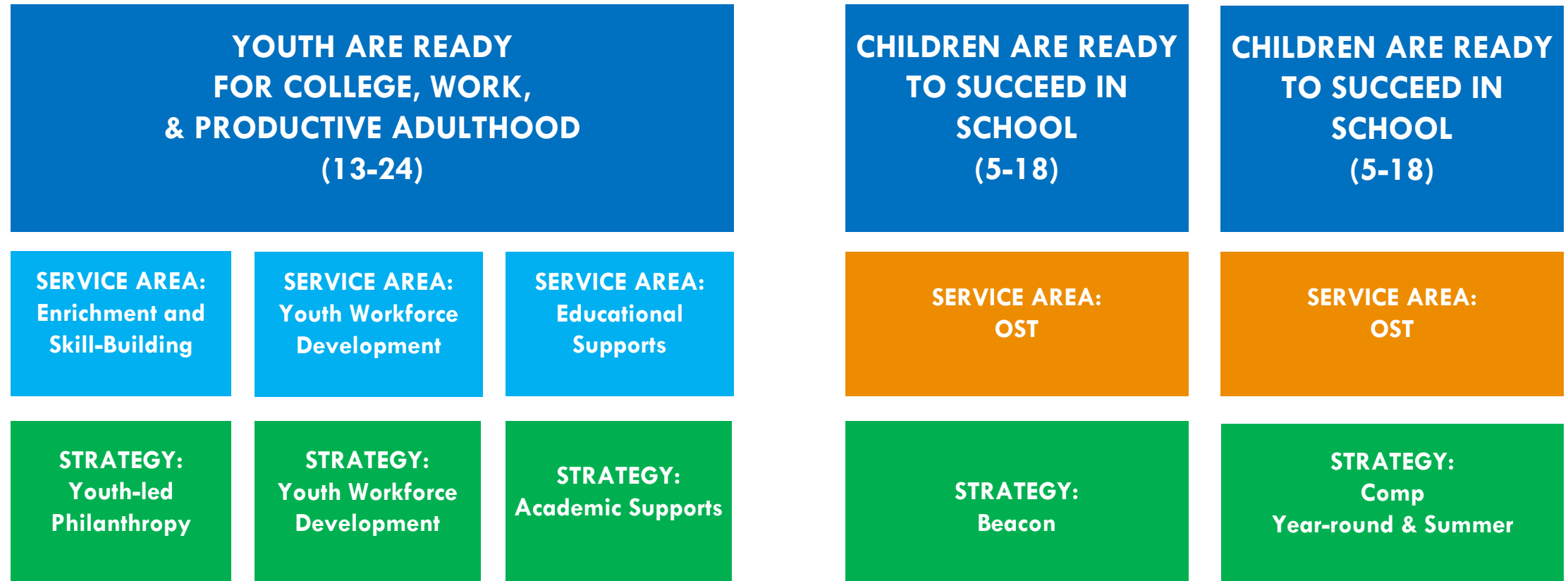
Result Areas – Service Area – Strategies

Service Area	Result Area	Strategies
Enrichment and Skill-building (\$8.9-\$9.8M)	Children and Youth Are Ready to Learn to Succeed in School (5-17)	3
	Youth Are Ready for College, Work and Productive Adulthood (14-24)	3
	Children and Youth are Physically and Emotionally Healthy (0-24)	1

Service Area	Result Area	Strategies
Justice Services	Youth Are Ready for College, Work and Productive Adulthood (14-24)	5
	Children and Youth are Supported by Nurturing Families and Communities (0-24)	3

Flexible Funding

Agencies will be able to move funding across strategies within the same Result Area no matter what Service Area or Strategy.





Questions???