



DEPARTMENT OF  
HOMELESSNESS AND  
SUPPORTIVE HOUSING

# Department of Homelessness and Supportive Housing

## Our City, Our Home Fund FY24 & FY25 Proposed Budget

April 14, 2023 - OCOH Oversight Committee



# HSH FY23-24 & FY24-25 Expenditure Plan

- **Continues** investment plan approved as part of last year's budget
- Addresses revenue shortfalls in Prevention and Shelter by using prior year fund balance to **maintain service levels and bed capacity** through FY25
- Applies one-time funds for **acquisition and capital improvements**
- **Includes cost-of-living increases** in line with regional inflation projections
- Limits expansion of short-term housing subsidies to remain within 12% funding cap

# Proposed Adult Housing Investments

- Funds adopted FY24 investment plan with adjustments for updated costs and pace of implementation
- Adds new strategic investments to expand housing and improve quality
  - Launches Shallow Subsidy Program (60 slots per year) starting in FY24
  - Expands money management program for PSH tenants in FY24
- Invests one-time funds in capital improvements for legacy Permanent Supportive Housing units
- Allocates 62 flex pool subsidies to Ending Trans Homelessness initiative
- Converts \$4 m addback for housing subsidies for women to rapid rehousing to be spent over two-year budget period

# Adult Housing Summary

	2023-24 Approved	2023-24 Proposed	2024-25 Proposed
PSH Acquisition	774,899	-	-
PSH Operations	21,963,706	15,173,000	18,333,000
Medium Term Housing Subsidies	13,191,852	10,405,000	10,148,000
Bayview Flexible Hsg Subsidy Pool	1,069,526	1,070,000	1,102,000
Adult and Senior Flexible Hsg Pool	39,130,223	32,823,000	38,356,000
Emergency Housing Voucher Services	992,979	2,314,000	2,314,000
PSH Equity Services	8,240,000	7,239,000	7,456,000
PSH Money Management		1,500,000	2,500,000
Shallow Subsidies		1,100,000	1,100,000
Capital for PSH Sites		10,000,000	-
Homekey PSH Rehab Project	-	25,000,000	-
HSH Allocated Costs	4,425,000	4,497,000	4,636,000
<b>Total Ongoing Spending</b>	<b>89,788,185</b>	<b>111,121,000</b>	<b>85,945,000</b>
<b>Projected Prop C Revenue</b>	<b>89,788,185</b>	<b>82,296,500</b>	<b>83,424,000</b>
<i>Annual Deficit</i>	-	<i>(28,824,500)</i>	<i>(2,521,000)</i>
<b>Use of One-time Fund balance</b>		28,824,500	2,521,000

# Proposed Transitional Age Youth (TAY) Housing Investments

- Funds approved FY24 investment plan with adjustments for updated costs and pace of implementation
- Defer Bridge Housing model implementation to FY25 and make ongoing investment
- Adds funds for TAY acquisition, while continuing to spend down prior year funds on TAY building acquisition and rehab of Prop C acquired sites
- Leverages Homekey operating funds in FY24 for newly acquired PSH sites

# TAY Housing Summary (Under Age 30)

	2023-24 Approved	2023-24 Proposed	2024-25 Proposed
TAY Flexible Housing Subsidy Pool	2,276,426	2,229,000	2,491,000
TAY PSH Operations	7,439,752	4,524,000	6,709,000
TAY Rapid Rehousing Program	5,274,492	5,493,000	5,053,000
TAY Bridge Housing	-	-	1,000,000
TAY Emergency Housing Vouchers	524,745	535,000	551,000
TAY PSH Acquisition	14,525,035	30,000,000	11,800,000
PSH Equity - TAY Housing	1,014,550	1,016,000	1,046,000
HSH Allocated Costs	1,545,000	1,635,000	1,686,000
<b>Total Spending</b>	<b>32,600,000</b>	<b>45,432,000</b>	<b>30,336,000</b>
<b>Projected Prop C Revenue (March 2023 update)</b>	<b>32,600,000</b>	<b>29,926,000</b>	<b>30,336,000</b>
<i>Annual Deficit</i>	-	<i>(15,506,000)</i>	-
<b>One-time Fund balance</b>		15,506,000	

# Proposed Family Housing Investments

- Funds approved FY24 investment plan with adjustments for updated costs and pace of implementation
- Leverages Homekey operating funds and ongoing Housing Authority vouchers to offset operating costs at newly acquired PSH sites
- Continues Family Rapid Rehousing program funded in FY23
- Invests one-time funds in additional family housing acquisition

# Family Affordable Housing

	2023-24 Approved	2023-24 Proposed	2024-25 Proposed
Family Flexible Housing Subsidy Pool	8,835,500	5,034,000	9,806,000
Family Emergency Housing Vouchers	290,628	548,000	548,000
Family PSH Operations	6,451,920	2,849,000	3,232,000
SFO/Doubled Up Housing Subsidies	4,121,800	4,122,000	4,245,000
Family Housing Ladder	4,053,442	4,252,000	4,685,000
Family Rapid Rehousing	-	1,380,000	1,421,000
Family PSH Acquisition	11,769,460	30,000,000	8,500,000
PSH Equity Services - Family Housing	3,296,000	3,296,000	3,395,000
HSH Allocated Costs	1,931,250	2,044,000	2,088,000
<b>Total Spending</b>	<b>40,750,000</b>	<b>53,525,000</b>	<b>37,920,000</b>
<b>Projected Prop C Revenue (March 2023 Update)</b>	<b>40,750,000</b>	<b>37,407,500</b>	<b>37,920,000</b>
<i>Annual Deficit</i>	-	<i>(16,117,500)</i>	-
<b>One-time Fund Balance</b>		16,117,500	-



# Proposed Prevention Investments

- Continues adopted investment plan for prevention services
- Relies on one-time fund balance to maintain service levels through FY25
- Relies on prior year fund balance to continue problem solving initiatives for TAY, families, veterans and justice involved adults.

# Proposed Prevention Investments

	2023-24 Approved	2023-24 Proposed	2024-25 Proposed
Homelessness Prevention and Financial Assistance	25,280,173	25,300,000	25,300,000
PSH Shallow Subsidies	6,752,000	6,752,000	6,955,000
Eviction Prevention and Housing Stabilization	12,200,000	12,250,000	12,250,000
Mental Health Services in Legacy PSH sites – DPH	2,915,120	2,915,000	3,003,000
HSH Allocated Costs	1,776,737	2,453,000	2,529,000
<b>Total Ongoing Spending</b>	<b>48,924,030</b>	<b>49,670,000</b>	<b>50,037,000</b>
<b>Projected Prop C Revenue</b>	<b>48,924,030</b>	<b>44,890,000</b>	<b>45,500,000</b>
<i>Annual Deficit</i>	-	<i>(4,780,000)</i>	<i>(4,537,000)</i>
<b>One-time Fund balance</b>		4,780,000	4,537,000

\* Problem Solving programs funded using prior year appropriation through FY25.

# Problem Solving & Workforce Assistance Programming of One-Time Funds

Population Served	FY23-24	FY24-25
Veterans/Justice-Involved Adults	\$3,350,000	\$3,350,000
Families	\$1,959,950	\$1,959,950
TAY (includes Direct Cash Transfer pilot)	\$3,377,000	\$3,377,000
Workforce Assistance (OEWD)	\$1,500,000	\$1,500,000
	\$10,187,000	\$10,187,000

# Proposed Shelter & Hygiene Services Investments

- Continues approved FY24 investment plan using prior year carryforward where applicable.
- Provides additional two-years of support to maintain 70 cabins at 33 Gough site
- Includes one-time capital funds to build out a new cabins site in D10
- Continues to invest in Candlestick vehicle triage center through FY25
- Funds winddown of Pier 94 Trailer site, aligned with end of local health emergency for COVID-19
- Continues approved investment in family shelter operations

# Emergency Shelter & Hygiene Services

	2023-24 Approved	2023-24 Proposed	2024-25 Proposed
Navigation Centers	14,500,000	15,780,000	16,253,000
Navigation Services for Justice-involved Adults	970,830	971,000	1,000,000
Hotel Vouchers for TAY, Families, DV*	2,100,000	900,000	1,545,000
Vehicle Triage Center	3,107,390	4,400,000	4,532,000
Family Shelter	1,854,000	1,870,000	1,926,000
Cabin Shelter Program**	-	9,300,000	5,500,000
RV Shelter Site (closing Dec. 2023)	7,683,800	3,416,000	-
HSH Allocated Costs	2,400,000	1,636,000	1,686,000
<b>Total Ongoing Spending</b>	<b>32,616,020</b>	<b>38,273,000</b>	<b>32,442,000</b>
<b>Projected Prop C Revenue</b>	<b>32,616,020</b>	<b>29,930,000</b>	<b>30,340,000</b>
<i>Annual Deficit</i>	-	<i>(8,343,000)</i>	<i>(2,102,000)</i>
<b>One-time Fund balance</b>		8,343,000	2,102,000

- Proposed FY24 Hotel Vouchers assume use of \$1.2 m of prior year carryforward
- Cabins program previously funded under Safe Sleep program