

PARK MAINTENANCE STANDARDS

ANNUAL REPORT FISCAL YEAR 2013-14

CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER
CITY SERVICES AUDITOR (CSA)



Golden Gate Park Section 3 Arboretum

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CONTROLLER'S OFFICE CITY SERVICES AUDITOR

The City Services Auditor was created within the Controller's Office through an amendment to the City Charter that was approved by voters in November 2003. Under Appendix F to the City Charter, the City Services Auditor has broad authority for:

- Reporting on the level and effectiveness of San Francisco's public services and benchmarking the city to other public agencies and jurisdictions.
- Conducting financial and performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of processes and services.
- Operating a whistleblower hotline and website and investigating reports of waste, fraud, and abuse of city resources.
- Ensuring the financial integrity and improving the overall performance and efficiency of city government.

The audits unit conducts financial audits, attestation engagements, and performance audits. Financial audits address the financial integrity of both city departments and contractors and provide reasonable assurance about whether financial statements are presented fairly in all material aspects in conformity with generally accepted accounting principles. Attestation engagements examine, review, or perform procedures on a broad range of subjects such as internal controls; compliance with requirements of specified laws, regulations, rules, contracts, or grants; and the reliability of performance measures. Performance audits focus primarily on assessment of city services and processes, providing recommendations to improve department operations.

We conduct our audits in accordance with the Government Auditing Standards published by the U.S. Government Accountability Office (GAO). These standards require:

- Independence of audit staff and the audit organization.
- Objectivity of the auditors performing the work.
- Competent staff, including continuing professional education.
- Quality control procedures to provide reasonable assurance of compliance with the auditing standards.

The City Services Auditor (CSA) Charter Amendment requires that CSA work with the Recreation and Parks Department (Rec Park) to establish objective standards for park maintenance, and that CSA issue an annual report on performance under the standards. This report provides the results of fiscal year (FY) 2013-14 evaluations of all open City parks.

EXECUTIVE SUMMARY

This report contains a summary and analysis of park evaluations performed between July 1, 2013 and June 30, 2014 and recommendations for improving the park evaluation and maintenance program. Additionally, this report provides milestones and information about the new, revised park evaluation standards that are being implemented for the FY 2014-15 fiscal year.

HIGHLIGHTS

After three years of score increases, the citywide average for park scores decreased from 91.1 percent to 90.7 percent since last year. This decrease is the first since FY 2010-11 when scores decreased by one percent. In general, a score above 85 percent indicates that a park is well maintained and that its features are in good condition.

RESULTS

- Most parks (82 percent) continue to score above 85 percent. Additionally, of the 159 parks that had scores for both FY13 and FY14, more than half (76 parks or 47 percent) saw increases in score.
- The gap in scores between highest and lowest scoring supervisorial districts increased from a 5.8 percent to 9.5 percent spread.
- Five of 11 districts saw increases in scores ranging from .7 to 4 percent, while six districts saw decreases in scores ranging from .7 to 3.8 percent. On average, district scores dropped by 0.4 percent.
- Citywide, open space and parking lot features significantly improved since last year. Most features continued to score consistently well, with few feature scores decreasing by significant amounts.

RECOMMENDATIONS

The report includes four recommendations for the Recreation and Parks Department (Rec Park) to improve the park maintenance standards program and park maintenance generally by incorporating evaluation data into its operational planning.

Specifically, Rec Park should:

1. Continuously assess Rec Park's use of park evaluation data to improve park maintenance activities and develop new reports based on the implementation of the new standards.
2. Use evaluation data to strategically plan for improvement to consistently low-performing parks, Park Services Areas, or certain facilities or features. Consider data to identify maintenance tactics that have consistently led to improved park scores and apply those approaches to struggling parks.
3. Provide quarterly outreach to staff in the form of trainings, newsletters, brown bag sessions, or other means to provide current information, refresh staff understanding of the evaluation guidelines, ask questions, and provide feedback about the park evaluation program.
4. Continue to dedicate resources to update the map and features list for each evaluated site.



Ornamental Bed at Civic Center Plaza

INTRODUCTION

PARK EVALUATIONS THEN AND NOW

In November 2003, San Francisco voters passed Proposition C establishing the City Services Auditor (CSA) in the Controller's Office. City Charter Appendix F, Section 102 mandates that CSA work with the Recreation and Parks Department (Rec Park) on the following:

- Develop measurable, objective standards for park maintenance
- Issue an annual report evaluating performance to those standards, with geographic detail
- Establish regular maintenance schedules for parks and make them available to the public
- Publish compliance reports regularly showing the extent to which Rec Park has met its published schedules

Beginning in April 2004, CSA and Rec Park have worked together to design and implement Proposition C's requirement for standards, evaluations, schedules, and reporting.

Since the park evaluation program began, approximately \$455 million has been expended in over 100 parks from general obligation bond programs approved by the voters in 2000, 2008 and 2012. Bond funds have been used to replace or upgrade playgrounds and to improve restrooms, playing fields, sports courts, accessibility, and many other park facilities and features. While many factors affect the day-to-day cleanliness of parks and drive evaluation scores, it is the City's expectation that bond investments will improve park structural conditions and that the component of park scores related to those conditions will also improve over time.

This ninth annual report on the condition of the City's parks provides results from evaluations in fiscal year (FY) 2013-14. This report discusses Rec Park's efforts to use the standards and results to inform operational decisions, and includes recommendations to improve the City's performance in these areas.

While the last ten years have provided a lot of improvements to parks and strengthened the evaluation process itself, fiscal year 2014-15 is a transition period for park evaluations, as the City is implementing new, revised standards to improve data collection and more accurately report current park maintenance levels. The new standards were implemented in July 2014 and will be used for next year's annual report. The new standards implementation was a joint effort with Rec Park and the Controller's Office. Staff worked closely to finalize the new standards, redesign the evaluation forms, and apply appropriate weighting and scoring metrics to park scores. Rec Park anticipates changes in FY 2014-15 scores as a result of the new rigorous standards and weighting methodology.

METHODOLOGY AND DATA COLLECTION

Park scores to date have been based on performance standards set for the 14 categories of park features (lawns, trees, athletic fields, courts, children's play areas, and benches, tables and grills etc.) listed in the Exhibit 1 table on the next page. Generally, a score above 85 percent indicates that a park is well maintained and that its features are in good condition.

The San Francisco Park Maintenance Standards Manual, created in FY 2004-05, defines the performance standard for park features and is used to evaluate conditions in parks in all 11 supervisorial districts. See Exhibit 1 for more detail.

The park scores in this report represent a combination of Rec Park and CSA evaluation efforts. Each park is evaluated once a year by CSA and up to four times per year by Rec Park staff. A park's yearly final score is the average of all available Rec Park and CSA evaluation scores. See Appendix A for more detail. This year's results are based on 966 evaluations of 164 parks.

Exhibit 1: Park Maintenance Standards

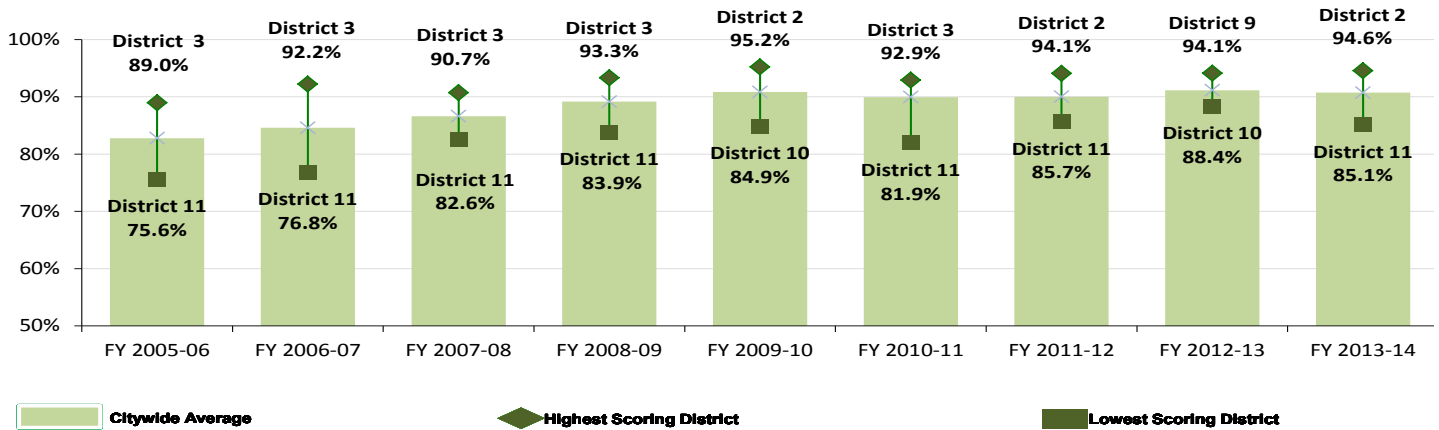
Park feature	Elements examined under each park feature					
Landscaped and Hardscape Areas	1. Lawns	<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Edged	
		<input type="checkbox"/>	Color	<input type="checkbox"/>	Height/mowed	
		<input type="checkbox"/>	Density and spots	<input type="checkbox"/>	Holes	
		<input type="checkbox"/>	Drainage/ flooded area			
	2. Ornamental Gardens, Shrubs, and Ground Covers	<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Pruned	
		<input type="checkbox"/>	Plant health	<input type="checkbox"/>	Weediness	
	3. Trees	<input type="checkbox"/>	Limbs	<input type="checkbox"/>	Vines	
		<input type="checkbox"/>	Plant health			
	4. Hardscapes and Trails	<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Surface quality	
		<input type="checkbox"/>	Drainage/flooded area	<input type="checkbox"/>	Weediness	
		<input type="checkbox"/>	Graffiti			
	5. Open Space	<input type="checkbox"/>	Cleanliness			
Recreational Areas	6. Turf Athletic Fields (E.g., ball fields, soccer pitches)	<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Functionality of structures	
		<input type="checkbox"/>	Color	<input type="checkbox"/>	Graffiti	
		<input type="checkbox"/>	Drainage/flooded area	<input type="checkbox"/>	Height/ mowed	
		<input type="checkbox"/>	Fencing	<input type="checkbox"/>	Holes	
		7. Outdoor Athletic Courts (E.g., tennis and basketball courts)	<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Graffiti
			<input type="checkbox"/>	Drainage/ flooded area	<input type="checkbox"/>	Painting/stripping
			<input type="checkbox"/>	Fencing	<input type="checkbox"/>	Surface quality
			<input type="checkbox"/>	Functionality of structures		
		8. Children's Play Areas	<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Integrity of equipment
		<input type="checkbox"/>	Fencing	<input type="checkbox"/>	Painting	
		<input type="checkbox"/>	Functionality of equipment	<input type="checkbox"/>	Signage	
		<input type="checkbox"/>	Graffiti	<input type="checkbox"/>	Surface quality	
	9. Dog Play Areas	<input type="checkbox"/>	Bag dispenser	<input type="checkbox"/>	Signage	
		<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Surface quality	
		<input type="checkbox"/>	Drainage/ flooded area	<input type="checkbox"/>	Waste Receptacles	
		<input type="checkbox"/>	Height/ mowed			
Amenities and Structures	10. Restrooms	<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Painting	
		<input type="checkbox"/>	Graffiti	<input type="checkbox"/>	Signage	
		<input type="checkbox"/>	Functionality of structures	<input type="checkbox"/>	Supply inventory	
		<input type="checkbox"/>	Lighting	<input type="checkbox"/>	Waste receptacles	
			<input type="checkbox"/>	Odor		
		11. Parking Lots and Roads	<input type="checkbox"/>	ADA parking spaces	<input type="checkbox"/>	Graffiti
			<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Painting/ stripping
			<input type="checkbox"/>	Curbs	<input type="checkbox"/>	Signage
		<input type="checkbox"/>	Drainage/ flooded areas	<input type="checkbox"/>	Surface quality	
	12. Waste and Recycling Receptacles	<input type="checkbox"/>	Cleanliness of receptacles	<input type="checkbox"/>	Painting	
		<input type="checkbox"/>	Fullness	<input type="checkbox"/>	Structural integrity and functionality	
	13. Benches, Tables, and Grills	<input type="checkbox"/>	Cleanliness	<input type="checkbox"/>	Structural integrity and functionality	
		<input type="checkbox"/>	Graffiti			
		<input type="checkbox"/>	Painting			
	14. Amenities & Structures	<input type="checkbox"/>	Exterior of buildings	<input type="checkbox"/>	Retaining walls	
		<input type="checkbox"/>	Drinking fountains	<input type="checkbox"/>	Signage	
		<input type="checkbox"/>	Fencing	<input type="checkbox"/>	Stairways	
		<input type="checkbox"/>	Gates / locks			

PARK EVALUATION RESULTS

CITYWIDE RESULTS

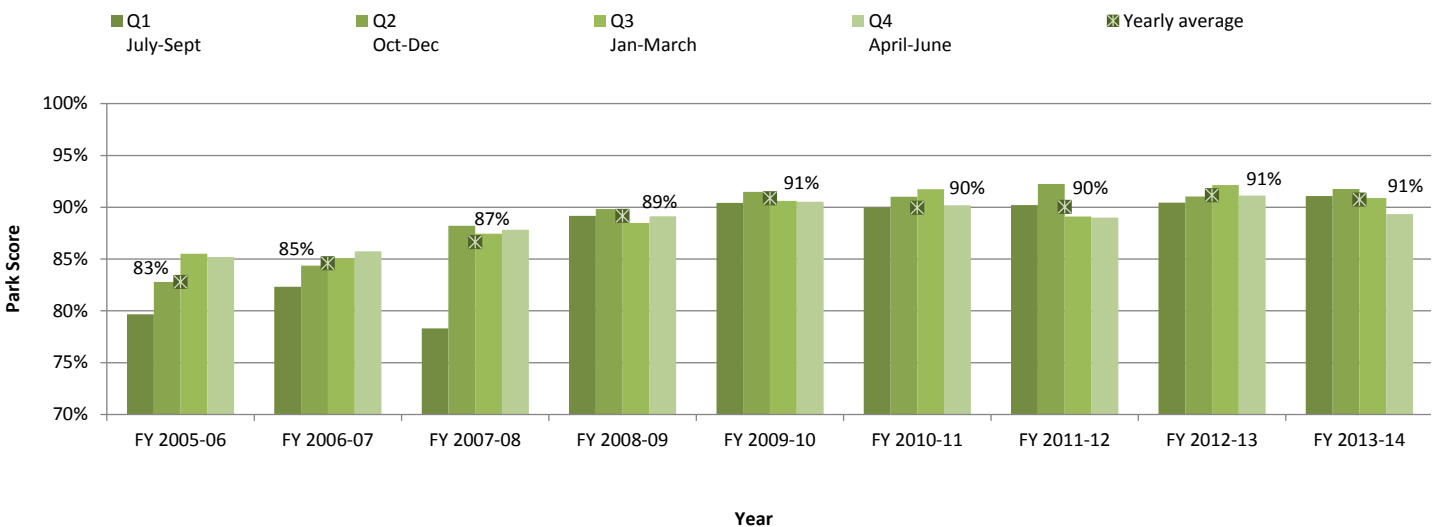
The citywide average park score for FY 2013-14 decreased from last year by 0.4 percentage points to 90.7 percent. The last several years saw increases in scores; though, the last decrease in score was FY 2010-11 when the citywide average decreased by one percent. In addition to the citywide average decreasing in FY14, the lowest district score decreased by 3.3 percent from last year to 85.1 percent. In contrast, the highest district score increased by .43 percent.

Exhibit 2: Citywide Averages and District Results



Quarterly scores vary within fiscal years for a variety of reasons, likely including the extent of park use or dryness of the season. Quarter one (July through September) generally sees greater park use than Quarter two (October through December). Consistent with greater park use in the summer months, scores tend to be lower in Q1 than in Q2, as seen in most years below. Similar to prior years, FY 2013-14 average quarterly scores saw a decrease in Q3 scores.

Exhibit 3: Citywide Results by Quarter by Fiscal Year



Balboa Park Playground



South Sunset Playground



St. Mary's Rec Center Playground

DISTRICT SCORES

Supervisory district averages rose in five districts in FY 2013-14, with six of the 11 districts receiving lower scores than last year. The difference in average score between the highest and lowest rated districts increased — 9.5 percentage points separated the highest and lowest compared to 5.8 percentage points last year. Since the inception of the park evaluation program, highest scoring district scores trended upward. Lowest scoring districts tend to fluctuate both up and down. This year’s lowest scoring district decreased in score from 88.3 percent last year to 85.1 percent this year.

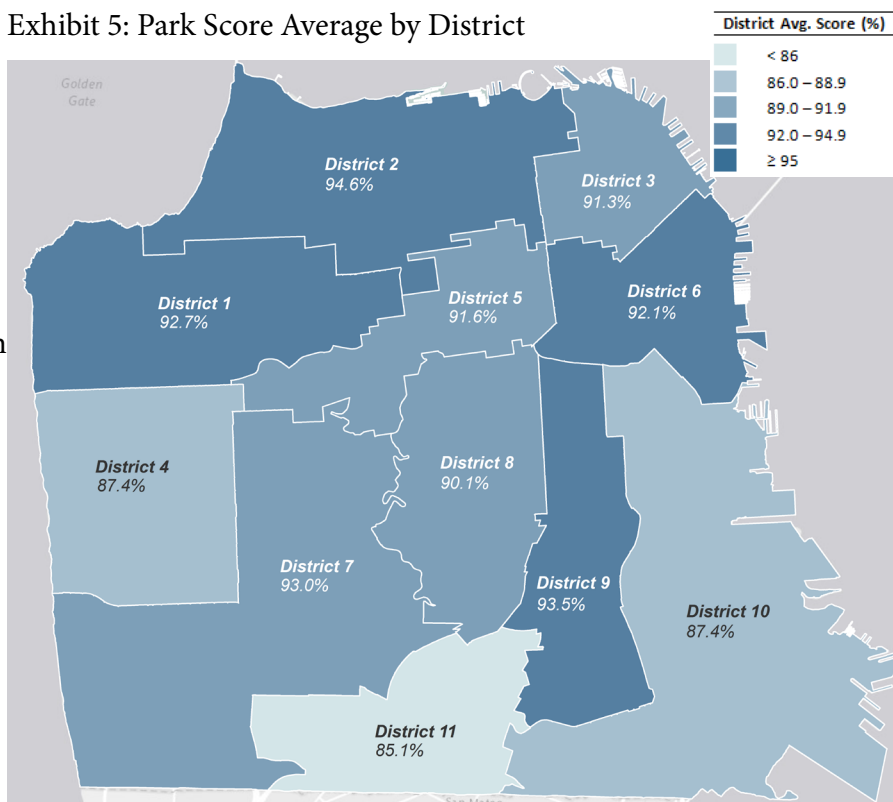
Exhibit 4: District Park Scores

District	FY 2005-06	FY 2012-13	FY 2013-14	Change from FY 13 to FY 14	Change From FY 06 to FY 14
1	88.2%	88.7%	92.7%	4.0%	4.5%
2	87.3%	93.9%	94.6%	0.7%	7.3%
3	89.0%	93.4%	91.3%	-2.1%	2.3%
4	77.5%	89.2%	87.4%	-1.7%	10.0%
5	77.2%	90.6%	91.6%	1.0%	14.5%
6	84.0%	90.9%	92.1%	1.2%	8.2%
7	83.4%	90.5%	93.0%	2.5%	9.6%
8	81.7%	92.0%	90.1%	-1.9%	8.4%
9	84.3%	94.1%	93.5%	-0.7%	9.1%
10	78.9%	88.3%	87.4%	-1.0%	8.5%
11	75.6%	88.9%	85.1%	-3.8%	9.5%
Citywide Average	82.8%	91.2%	90.7%	-0.4%	8.0%

Exhibit 5: Park Score Average by District

District 2 had the highest score at 94.6 percent, while Districts 7 and 9 had the second and third highest scores (93.5 percent and 93 percent respectively). Both District 7 (up 2.5 percentage points) and District 1 (up 4 percentage points) had significantly improved scores from last year. District 1 had the greatest increase in score from last year.

The southeastern section of the City – Districts 10 and 11 – have historically been the lowest scoring part of the City. While this trend continues, it should be noted that District 10 and 11 saw scores decrease by 1 and 3.8 percentage points, as opposed to FY 2012-13 where they saw increases of 1.2 and 3.2 percentage points, respectively.



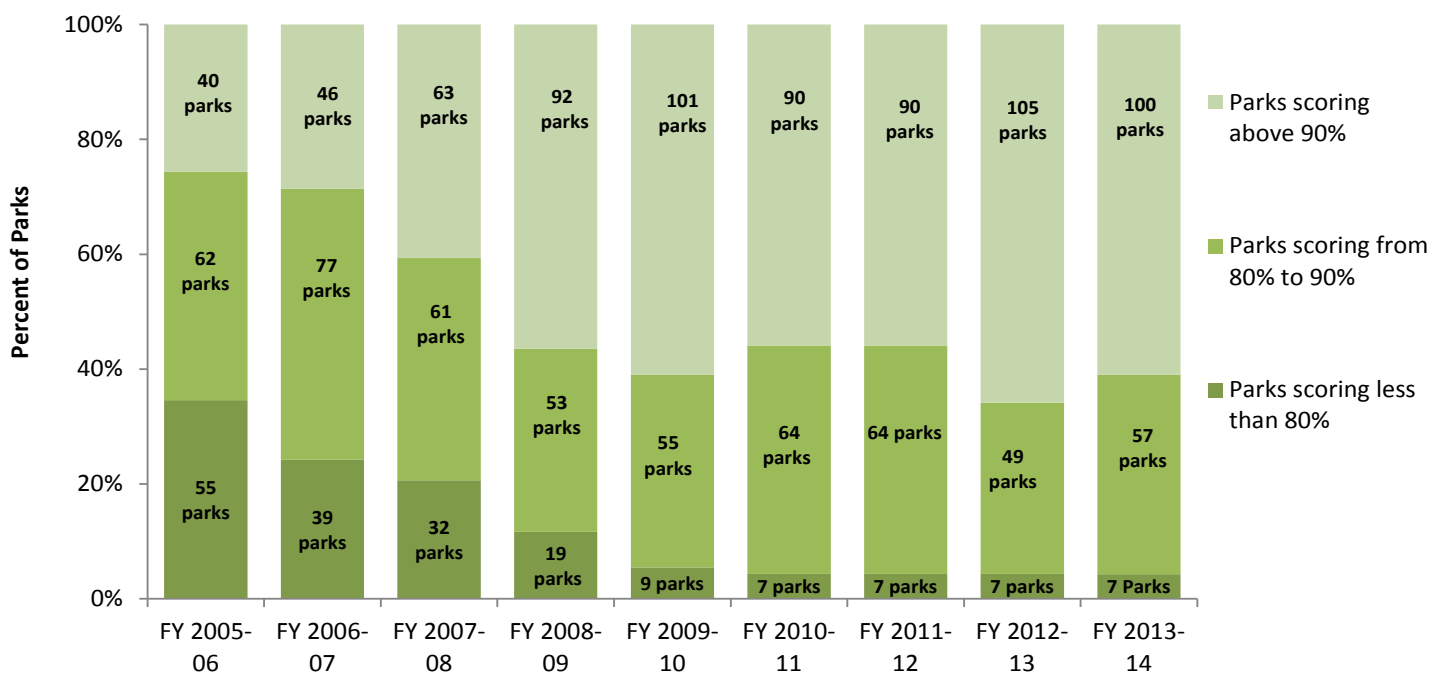
DISTRICT SCORES CONTINUED

Districts have improved an average of 8 percentage points since the program began in FY 2005-06. Districts 2 and 3 typically score above the citywide average, whereas Districts 10 and 11 usually score below. Part of the reason for the consistently high and low scoring districts is that there are specific parks that tend to be high or low scorers. For example, the three parks with the greatest decrease in score from last year to this year include District 10’s Visitacion Valley Playground (-19 percent), and District 11’s Chester/Palmetto Mini Park (-13.9 percent) and Head/Brotherhood Mini Park (-13.3 percent). However, only one park, Visitacion Valley Playground, is in the overall lowest three scoring parks with a combined score of 68.1 percent. The highest overall combined park score this year was Maritime Plaza in District 3, with a score of 100 percent.

DISTRIBUTION OF SCORES

In FY 2013-14, 96 percent of parks scored above 80 percent. Parks scoring above 90 percent decreased from 105 (65 percent) in FY 13 to 100 in FY 14 (61 percent of parks). Parks scoring between 80 percent and 90 percent increased in FY 14 to account for about 35 percent of parks compared to only being 30 percent of parks in FY 13. However, there were more parks scoring in the higher part of this range (87 to 89 percent) in FY 14 than in FY 13.

Exhibit 6: Distribution of Park Scores Citywide; parks scoring above 90 percent decreased by five parks.



Of the 159 parks that had scores for both FY 2012-13 and FY 2013-14, 76 parks, or 47 percent, saw increases in score. Of the 159 parks, 85 or 53 percent saw a decrease in score. Only 7 parks (4 percent) had scores lower than 80 percent, which is the same number as FY 2012-13, but far less than in FY 2005-06, the first year of the evaluation program where 54 parks or 32 percent scored below 80 percent.

Although the number of parks scoring below 80 percent has held constant at 7 parks for the past 4 years, which parks account for the lowest scores has changed from year to year. For example, only two parks scored below 80 percent both in FY 2012-13 and FY 2013-14; Park Presidio (62.9 percent and 69.5 percent) and Gilman Playground (77.7 percent and 78.1 percent).

HIGHEST AND LOWEST SCORING PARKS

Highest and lowest scoring parks are distributed throughout the City. However, District 1, 3, and 9 have more highest scoring parks, while districts 4, 10, and 11 have more on the lowest scoring park list. Most parks on the highest scoring list have been consistent high scorers, while a variety of parks have appeared on the lowest scoring list over the years. The map in Exhibit 7 below shows the ten highest and lowest scoring parks.

Exhibit 7: Highest and Lowest Scoring Parks Map

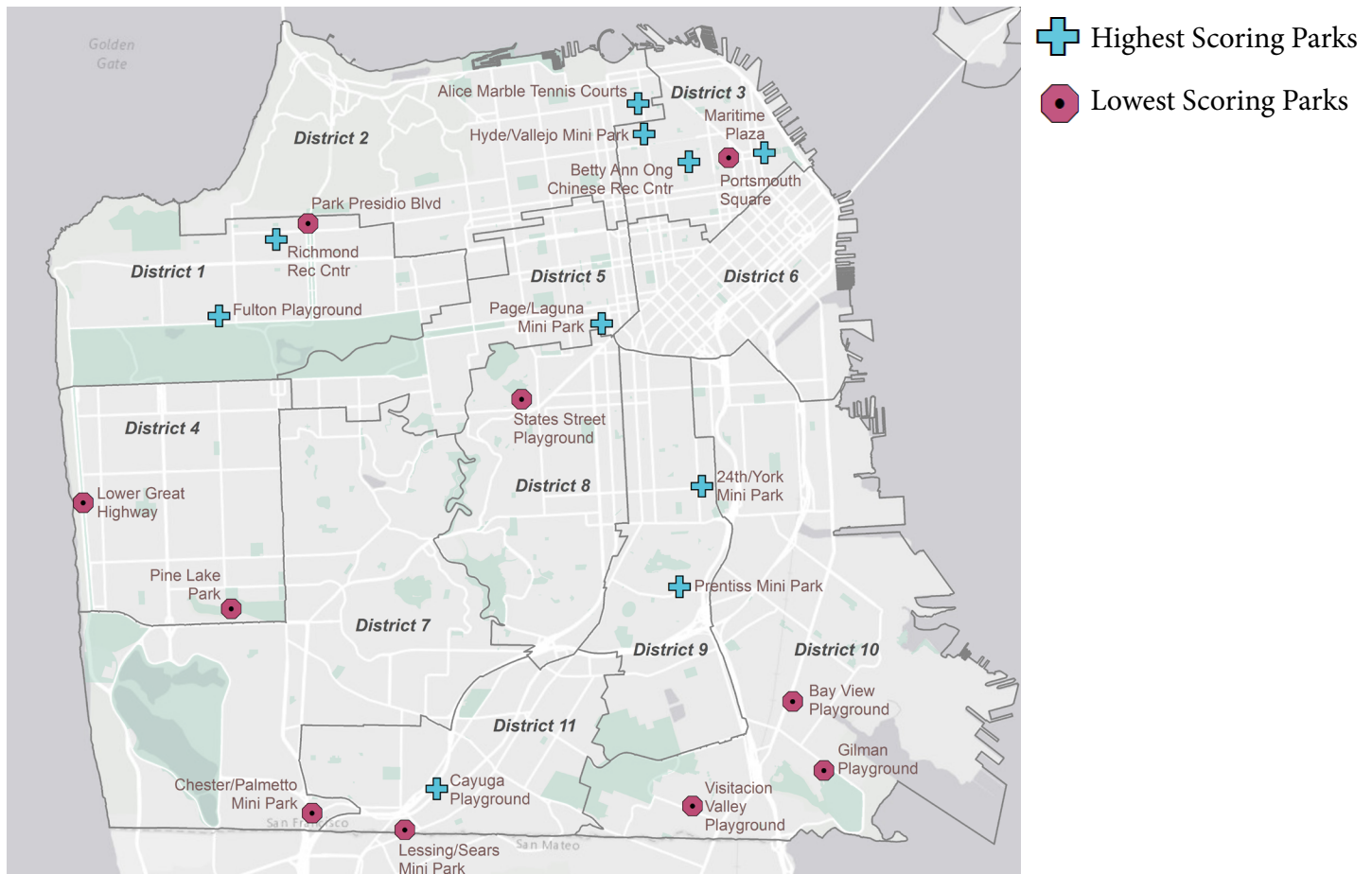


Exhibit 8: Top Ten Highest Scoring Parks

Rank	Park Name	PSA	District	FY 14	FY 13	FY 12	FY 11	FY 10	FY 09	FY 08	FY 07
1	Maritime Plaza	1	3	100.0%	98.7%	97.3%	99.0%	96.7%	99.5%	96.3%	93.9%
2	Fulton Playground	1	1	99.8%	95.1%	77.4%	94.9%	85.0%	89.9%	90.2%	89.0%
3	Alice Marble Tennis Courts	1	2	99.7%	99.0%	98.6%	98.7%	98.1%	98.2%	78.5%	99.1%
4	Richmond Recreation Center	1	1	99.4%	97.9%	96.0%	96.1%	96.4%	98.1%	98.2%	94.7%
5	Hyde/Vallejo Mini Park	1	3	99.3%	96.1%	94.9%	88.8%	97.4%	97.5%	96.8%	85.2%
6	Betty Ann Ong Chinese Recreation Center	1	3	99.1%	97.7%			86.9%	81.2%	89.4%	85.6%
7	Cayuga Playground	3	11	98.5%			87.2%	87.7%	80.7%	86.8%	85.7%
8	Page/Laguna Mini Park	2	5	98.4%	98.0%	94.2%	94.0%	91.3%	90.8%	93.7%	68.1%
9	24th/York Mini Park	6	9	98.2%	98.8%	97.6%	96.6%	98.8%	95.2%	94.8%	96.3%
10	Prentiss Mini Park	6	9	98.2%	94.7%	92.0%	95.6%	95.0%	91.7%	91.0%	81.8%

Exhibit 9: Top Ten Lowest Scoring Parks

Rank	Park Name	PSA	District	FY 14	FY 13	FY 12	FY 11	FY 10	FY 09	FY 08	FY 07
1	Visitacion Valley Playground	3	10	68.1%	87.1%	82.2%	87.4%	87.3%	90.8%	91.1%	86.9%
2	Park Presidio Blvd	1	1	69.6%	62.9%	58.3%	78.1%	87.2%	78.3%	72.6%	68.1%
3	Lessing/Sears Mini Park	3	11	75.9%	87.6%	85.4%	86.6%	82.3%	83.7%	74.6%	82.4%
4	Pine Lake Park	4	4	76.0%	83.7%	80.1%	88.6%	89.4%	84.7%	88.0%	69.9%
5	Chester/ Palmetto	4	11	77.1%	91.0%	86.0%					
6	Gilman Playground	3	10	78.1%	77.7%	87.6%	79.3%	82.6%	83.1%	76.2%	84.4%
7	Portsmouth Square	1	3	78.5%	85.2%	88.5%	90.6%	92.0%	85.3%	85.4%	77.8%
8	Lower Great Highway	4	4	81.3%	77.9%	78.3%	86.7%	77.9%	85.0%	82.2%	86.7%
9	Bay View Playground	3	10	81.7%	87.2%	85.3%	84.3%	83.8%	74.1%	64.4%	83.7%
10	States Street Playground	5	8	81.7%	79.4%	85.3%	88.7%	84.6%	91.3%	91.1%	93.0%

PARKS WITH THE GREATEST IMPROVEMENTS FROM LAST YEAR

The three parks with the greatest improvements from FY 2012-13 to FY 2013-14 include Cabrillo Playground, Dupont Courts, and Golden Gate/Steiner Mini Park. Cabrillo Playground received capital improvements, funded by the 2008 parks bond, to the playground and clubhouse, which was completed and reopened in August 2013.

Park Name	PSA	District	FY 2013-14	FY 2012-13	Change from FY 2012-13 to FY 2013-14
Cabrillo Playground	1	1	97.4%	84.2%	13.3%
Dupont Courts	1	1	92.2%	79.4%	12.9%
Golden Gate/Steiner Mini Park	2	5	95.5%	83.3%	12.1%
Lake Merced Park	4	7	85.8%	76.6%	9.3%
Park Presidio Blvd	1	1	69.6%	62.9%	6.6%

The Dupont Courts are in the midst of restroom renovations and court resurfacing. Restrooms and courts were closed periodically throughout the year. Restrooms were not scored for two evaluations last year, which may have impacted scores by not receiving a score, while prior to the closing they may have been scored low due to needed repairs.

PARKS WITH THE GREATEST DECREASE IN SCORES FROM LAST YEAR

The greatest decrease in park score from last year to this year was Visitacion Valley Playground. Last year, Visitacion Valley Playground scored 87.1 percent, which decreased this year by 19 percent to 68.1 percent. Quarter 3 scores of 53 and 61 percent contributed to this park's decrease. The other quarters' scores were between 72 and 82 percent. Chester/Palmetto also saw a significant decrease in a Quarter 3 score which decreased the overall score of 91 percent last year to 77.1 percent this year, a 13.9 percent drop. However, the Chester/Palmetto scores in later quarters were in the parks typical 75-85 percent range. This indicates that the 54 percent score in Quarter 3 may be an outlier. However, each of the parks listed below encountered similar issues that drove their scores down. Litter, weeding, and long grass that needs mowing were among the main concerns

Park Name	PSA	District	FY 2013-14	FY 2012-13	Change from FY 2012-13 to FY 2013-14
Visitacion Valley Playground	3	10	68.1%	87.1%	-19.0%
Chester/ Palmetto	4	11	77.1%	91.0%	-13.9%
Head/Brotherhood Mini Park	4	11	82.0%	95.3%	-13.3%
Lessing/Sears Mini Park	3	11	75.9%	87.6%	-11.6%
Saturn Street Steps	5	8	84.2%	95.7%	-11.5%

for each of these parks, as noted on the evaluation forms last year. Four of these sites are classified as mini parks, where litter and weeding issues can have a significant affect on scores.

HIGH PARK SCORES AND SIGNIFICANT CAPITAL IMPROVEMENTS

Fulton Playground (99.8 percent) ranked second highest in FY 2013-14. This was in large part due to a capital improvement project that completed in October 2012, creating a new playground, resurfacing the basketball and tennis courts, and upgrading the park's clubhouse. Additionally, Cayuga Playground (98.5 percent) had a complete renovation, which opened in August 2013 and boasted a new 2,500-square-foot clubhouse, an upgraded children's play area and refurbished basketball and tennis courts.

24th/York Street Mini Park (98.2 percent) received capital improvements for a \$1 million renovation that completed in 2006; this park has consistently scored above 94 percent since FY 2006-07.



Cayuga Playground

FEATURES RESULTS

Half of all features scored above 90 percent (7 scored above 90 and 7 scored below). Open Space was the lowest scoring feature, but increased significantly (5.5 percent) compared to last year. Parking lots and Roads also increased significantly this year from 83.8 percent to 89 percent. As of July 1, 2014, as part of the implementation of the new standards, changes were made to Feature categories; next year's report will reflect those changes. See page 13 for more information about the new FY 15 park maintenance standards.

Exhibit 10: Park Feature Scores

	Feature	FY 2013-14	FY 2012-13	Change from FY 2012-13	Change from FY 2005-06	FY 2005-06
Landscaped and Hardscape Areas	1. Lawns	88.4%	88.5%	-0.1%	11.1%	77.3%
	2. Ornamental Gardens, Shrubs & Ground Covers	89.4%	89.5%	-0.1%	15.4%	74.0%
	3. Trees	91.2%	90.9%	0.3%	2.7%	88.5%
	4. Hardscapes & Trails	87.3%	87.4%	-0.1%	6.9%	80.4%
	5. Open Space	77.3%	71.8%	5.5%	-3.8%	81.1%
Recreational Areas	6. Turf Athletic Fields	90.1%	91.6%	-1.5%	10.9%	79.2%
	7. Outdoor Athletic Courts	91.1%	91.1%	0.0%	4.4%	86.7%
	8. Children's Play Areas	89.5%	90.4%	-0.9%	6.1%	83.4%
	9. Dog Play Areas	85.7%	85.8%	-0.1%	6.7%	79.0%
Amenities and Structures	10. Restrooms	93.9%	93.5%	0.4%	11.5%	82.4%
	11. Parking Lots & Roads	89.0%	83.8%	5.2%	8.1%	80.9%
	12. Waste & Recycling Receptacles	95.0%	94.8%	0.2%	4.5%	90.5%
	13. Benches, Tables & Grills	91.4%	90.9%	0.5%	7.8%	83.6%
	14. Amenities & Structures	90.6%	89.5%	1.1%	7.6%	83.0%

Maintenance of most park features requires collaboration by multiple Rec Park divisions, such as Golf & Turf and Structural Maintenance or distinct Park Services Area (PSA) staff, such as gardeners or custodians. Some features are rated on multiple elements, such as Children's Play Areas and Outdoor Athletic Courts, which are rated on eight elements each. Some features, additionally, receive multiple scores for a single feature because multiple instances of the feature exist at a site (e.g., multiple restrooms, athletic courts, children's play areas, etc.) Open Space is only rated on a single element, cleanliness, and only rated once at any park -- both factors which may lead to higher variability in Open Space scores compared to other features. With the exception of Open Space, all features have improved since the inception of evaluations and all features average above 85 percent.

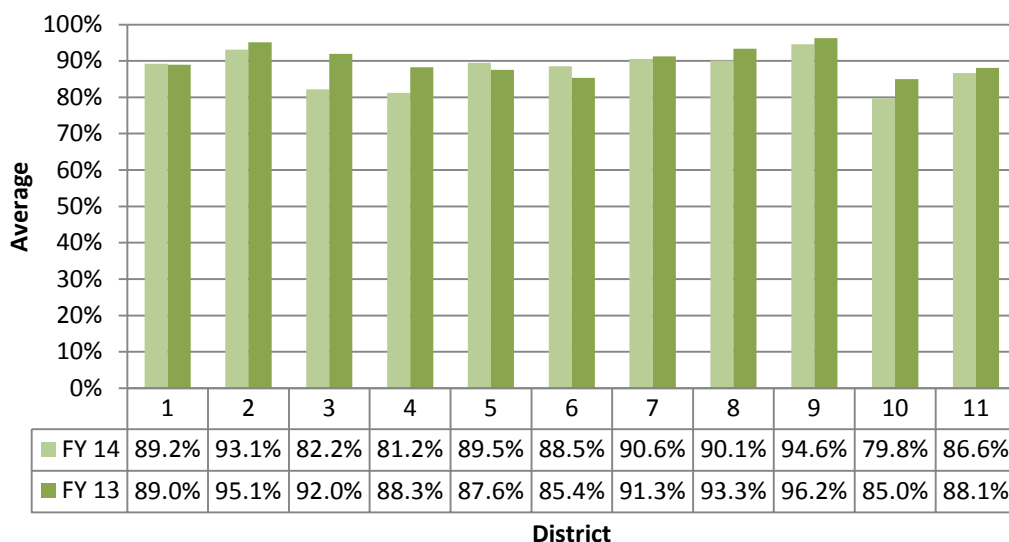
CLEANLINESS RESULTS

Cleanliness is rated in every feature except Trees. Generally, cleanliness standards are met when only small amounts of litter or debris are found in a given area. For example, the lawn standard regarding cleanliness states that in a neighborhood or regional park, no more than five pieces of litter or debris, lightly scattered, should be visible in a 100' by 100' area or along a 200' line. Cleanliness scores have remained relatively consistent; however, this year District 3 decreased by 9.8 percent, District 4 decreased by 7.1 percent, and District 10 decreased by 5.2 percent. The citywide average decreased (2.3 percent) from 90.1 percent in FY 2012-13 to 87.8 percent in FY 2013-14.



Litter, Golden Gate Park, Section 5, Metson Lake

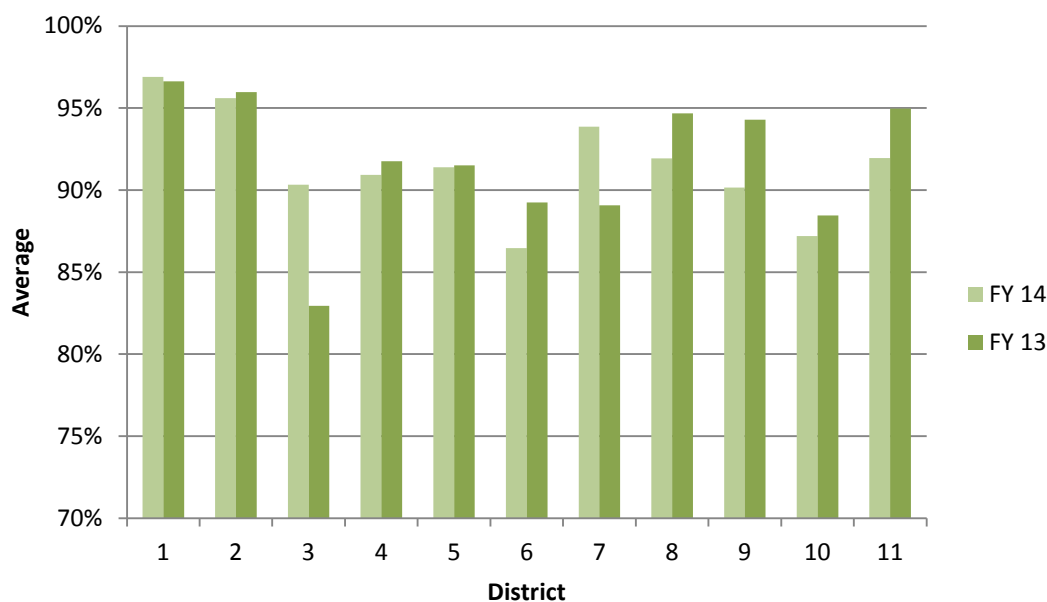
Exhibit 11: FY 14 and FY 13 Cleanliness Scores by District



District 9 has the overall highest score for cleanliness.

Four districts scored at or above 90 percent in cleanliness, compared to five districts in FY 2012-13. Although the average cleanliness score decreased this year (2.3 percent), some individual districts did see increases. District 5 and 6 saw improvements with 1.9 and 3.2 percent increases, respectively.

Exhibit 12: Restroom Cleanliness Score by District



Restroom scores remained relatively consistent from last year with the average being around 91.5 percent. Some individual districts did change, such as District 3, which increased the most from 82.9 percent to 90.3 percent. District 9 decreased the most from 94.3 to 90.2 percent.

REC AND PARK DEPARTMENT OPERATIONS

At the time of the implementation of the Park Standards Program in 2004, the Neighborhood Services section of Rec Park’s Operations Division managed the City’s parks, recreation centers, and natural areas. The City’s parks were divided into nine geographical Neighborhood Service Areas (now called Park Service Areas (PSAs)), one of which was comprised of Golden Gate Park and the Lower Great Highway.

In August 2010, Rec Park revised its Operations Division by separating recreation and park responsibilities. For more information on the reorganization, see Appendix D. This is the fourth annual report that looks at park scores under this new organizational structure.

Exhibit 13: PSA Scores are highest for PSA 1 and PSA 6

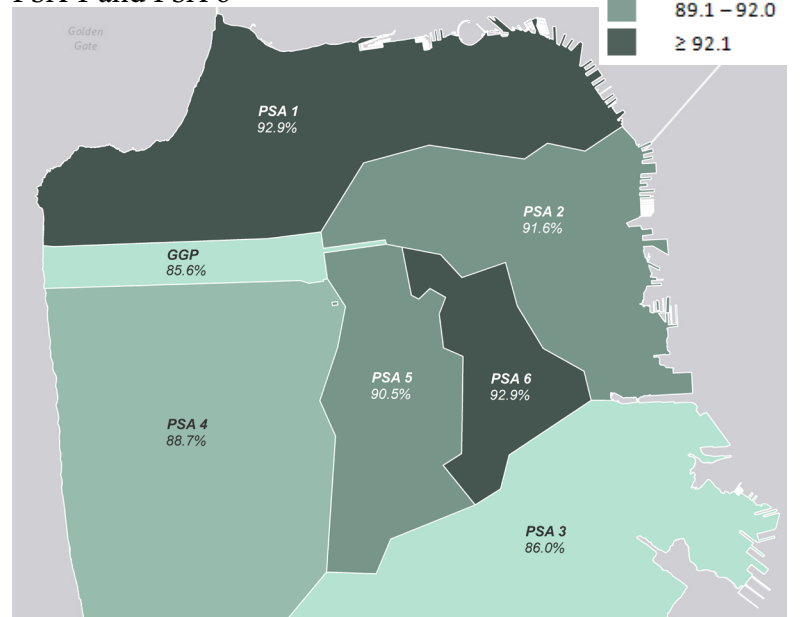


Exhibit 14: PSA 1 and 2 scores increase; all others decrease, most notably in Golden Gate Park.

PSA	District	FY 2013-14	Change from FY 2012-13	Number of parks higher than 80%	Number of parks lower than 80%
1	1, 2, 3	92.9%	0.5%	41	2
2	3, 5, 6, 10	91.6%	0.9%	32	0
3	9, 10, 11	86.0%	-0.7%	20	3
4	4, 7, 11	88.7%	-1.2%	20	2
5	7, 8, 11	90.5%	-2.2%	21	0
6	6, 8, 9, 10	92.9%	-0.9%	21	0
GGP	Golden Gate Park	85.6%	-4.7%	2	0

Each PSA has a manager that directs horticultural and custodial activities for the PSA. PSAs are defined geographically, but do not correspond to supervisorial districts, as shown in the exhibit to the left.

Golden Gate Park has the lowest average score this year, perhaps due to the FY 14 effort to subdivide the park into smaller evaluation segments which allow evaluators to more effectively visit and review all park areas. PSA 3 had the lowest score in FY 2012-13 and the second lowest score this year, although this year’s score is lower than last year.

How does Rec Park use park scores?

Rec Park began tracking how staff use park scores and comments to adjust maintenance efforts. Using evaluations as a maintenance tool has increased in the past year: Evaluation results trigger action plans that address each finding.

Exhibit 15: PSA Scores by Evaluation Year

PSA	FY 14	FY 13	FY 12	FY 11	FY 10	FY 09	FY 08	FY 07
1	92.9%	92.3%	91.7%	94.2%	92.6%	88.1%	89.1%	88.5%
2	91.6%	90.7%	90.6%	90.7%	88.1%	86.2%	83.6%	80.5%
3	86.0%	86.7%	86.9%	83.8%	84.0%	82.2%	82.7%	78.7%
4	88.7%	89.9%	87.6%	91.7%	88.4%	86.1%	82.5%	79.3%
5	90.5%	92.7%	91.8%	92.0%	92.6%	85.6%	79.0%	78.9%
6	92.9%	93.8%	90.5%	90.9%	92.0%	91.1%	86.9%	85.7%
GGP	85.6%	90.2%	84.2%	83.0%	87.8%	83.2%	84.2%	82.1%

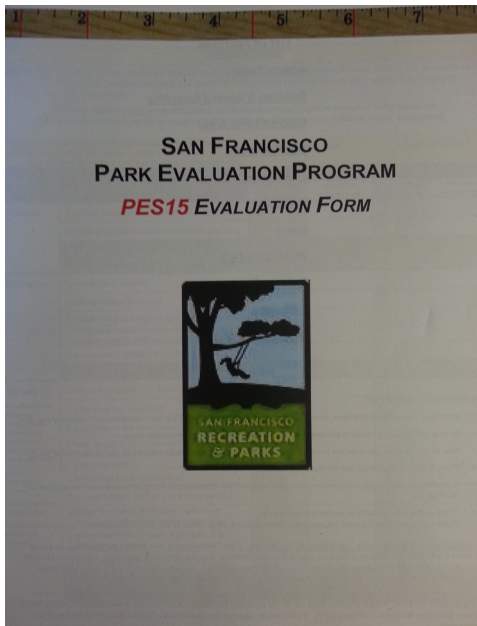
Scores in black represent PSA scores under 85 percent.

FY 15 PARK EVALUATION STANDARDS REVISION

Prior to Proposition C, Rec Park did not have published maintenance schedules or performance standards. Beginning in January 2004, CSA collaborated with Rec Park executive management, assistant superintendents, and park supervisors to draft cleaning and maintenance standards. CSA staff researched best practices and benchmarks by reviewing park maintenance standards from several jurisdictions.

After broad consultation with stakeholders (see Appendix A), the San Francisco Park Standards Evaluation Form was released in May 2005. The standards covered 14 broad features ranging from lawns to restrooms and tested specific elements such as cleanliness, plant health, and playground conditions.

In November 2011, CSA recommended in the fiscal year 2011 Park Standards Annual Report that Rec Park should revise or clarify the standards and methodology, and train evaluators to improve the consistency of Rec Park and CSA evaluations. Further, CSA noted that Rec Park should review recent park evaluations, including examination of comments from evaluators, and highlight discrepancies in the interpretation of the evaluation standards. It was identified that there can be a significant range in the amount of time different staff members take to conduct evaluations of similarly sized parks, and there were outlier evaluation scores. Finally, the park features in the park database and on park maps were identified as outdated, making it difficult to complete evaluations.



In August 2012, Rec Park and CSA began regular meetings to discuss potential revisions to the standards. Issues and proposed changes were identified and documented by November 2012. A Park Evaluation Standards Revision Steering Committee was formed to brainstorm methods to revise the standards, research industry best practices, and review and approve proposed changes to the evaluation standards. New drafts of the evaluation forms were created, reviewed, tested and revised between January 2013 and May 2014. The final standards were implemented beginning July 1, 2014.

MAJOR MILESTONES

- March 2012 Park Evaluation Standards Revision Steering Committee is formed.
- March 2014 Park Evaluation Standards Revision tested by CSA and Rec Park executive staff.
- May 2014 final draft Park Evaluation Standards Revision tested by Rec Park staff.
- June 26, 2014 first staff training on the new standards.
- July 1, 2014 CSA and Rec Park staff began using new standards for Quarter 1 park evaluations.

RECOMMENDATIONS

Below are CSA's recommendations to Rec Park on how to improve the park maintenance standards program and park evaluation scores. Some are similar to past recommendations, and Rec Park is already working to implement others.

1. *Recommendation:* Continuously assess Rec Park's use of park evaluation data to improve park maintenance activities and develop new reports based on the implementation of the new standards.

Rec Park and CSA staff evaluate almost every park each quarter, providing substantial data on park conditions. Rec Park reports the results quarterly internally and externally, and has implemented new practices to communicate and use evaluation results to direct maintenance activities. These new internal reports have improved the degree of transparency of park scores throughout the year. Rec Park should continue to find ways to share this data so that it informs operational decisions. Rec Park should also make an effort to evaluate the relationship between any changes in park scores and the communication of these reports and accompanying recommendations to park managers. Rec Park should consider tracking the relationship between changes in parks scores and capital improvements/renovations, as well as departmental policy changes resulting from the communication of evaluation results.

2. *Recommendation:* Use evaluation data to strategically plan for improvement to consistently low-performing parks, Park Services Areas, or certain facilities or features. Rec Park should also consider data that shows the greatest changes in park scores to identify approaches that worked successfully.

Rec Park should continue to review park scores quarterly and adjust its strategic plan for improving low-performing parks. Rec Park currently compiles quarterly reports for internal evaluation purposes. These reports are reviewed at Executive Staff and Parks & Open Spaces manager meetings with the aim of reallocating custodian, gardener, and Structural Maintenance resources to low-scoring parks. Additionally, Rec Park should use the greatest changes in park score data to identify strategies that were successful and those less successful to appropriately track and understand what efforts should be considered to improve park maintenance standards.

Rec Park should more closely track specific quarterly recommendations that come out of the park evaluation result reports as well as any necessary action items that follow those recommendations.

3. *Recommendation:* Rec and Park should provide quarterly outreach to staff in the form of trainings, newsletters, brown bag sessions, or other means to provide current information, refresh staff understanding of the evaluation guidelines, ask questions, and provide feedback about the park evaluation program.

Park evaluation results will be stronger if evaluators have the same understanding of what is evaluated and how to appropriately apply the standards. Quarterly training opportunities for both existing and new staff will provide an opportunity for questions, concerns, and the dissemination of information. This is especially important throughout FY 2014-15 because staff are learning how to apply the new standards and will likely encounter questions as more evaluations are performed throughout the year.

4. *Recommendation:* Rec Park should continue their effort and dedicate resources to update the map and features list for each evaluated park.

Rec Park staff provide a park map and list of features in each park packet for the evaluators to understand where they should evaluate and what features are located at each park. This information is out of date on many evaluation forms and should be updated to reflect current conditions. We understand that Rec Park began undertaking this effort in 2013 and has remapped some recently renovated properties. We recommend that Rec Park continue to prioritize this effort by ensuring necessary resources are dedicated to this process, as it benefits the evaluators and the public. An updated map and features list would make the evaluation packets more accurate and give evaluators better information to precisely evaluate the criteria that is required.

Appendix A: Detailed Methodology

Program History

Standards Development

Prior to Proposition C, Rec Park did not have published maintenance schedules or performance standards. Beginning in January 2004, CSA collaborated with Rec Park executive management, assistant superintendents, and park supervisors to draft cleaning and maintenance standards. CSA staff researched best practices and benchmarks by reviewing park maintenance standards from several jurisdictions.

CSA consulted broadly with stakeholders while drafting the standards, including the Park, Recreation and Open Space Advisory Committee (PROSAC) and the Neighborhood Parks Council. Several public outreach meetings were held with the Board of Supervisor's City Services Committee, the Recreation and Park Commission, and PROSAC during the public comment period when the general public was invited to review the draft standards manual and to submit written comments.

Implementation

The San Francisco Park Standards Manual and Evaluation Form was released in May 2005. The standards cover 14 broad features ranging from lawns to restrooms and test 76 specific elements such as cleanliness, plant health, and playground conditions. Rec Park originally rated all parks twice per year, but started to rate all parks once per quarter in October 2007 while CSA evaluates all parks once per year. All supervisory and management staff at Rec Park and all staff at CSA City Performance perform evaluations.

Each park has a different set of features to be evaluated. Each feature is evaluated as to the condition of various "elements." Each element is rated "yes" or "no," based on whether or not conditions meet the element's performance standard. For example, an evaluator rates the "height/mowed" element of the Lawns feature by answering "yes" or "no" as to whether all of a park's lawns meet the standard of being mowed and kept at a uniform height of less than ankle height.

All elements rated during a park evaluation contribute equally to the park's overall score. The score is simply determined by the number of "yes" answers divided by the total number of "yes" and "no" answers.

Park Standards

The San Francisco Park Maintenance Standards manual and evaluation form can be found on the Rec Park website: <http://sfrecpark.org/about/park-maintenance-standard/park-maintenance-schedule-posting-system/schedule-compliance-checking/>

As each park is differently configured and boasts a different set of facilities, a different set of features is to be evaluated at each site. Some parks may have many features while others may only have a few. The number of features does not depend on the size of the park, only on what is in the park. A large park may not have many features like athletic courts or playgrounds; a small park could be filled with many of these features. As the number of evaluated features increases, a park score generally becomes more stable. Deficiencies found at a park that has very few features may have a significant impact on bringing down the site's score.

Each feature has a number of elements that are to be rated, from only one element for open space – cleanliness – to 11 elements for the amenities and structures feature. Elements range from issues regarding cleanliness to appearance and health of lawns, plants, and trees to structural integrity of park structures. Each element is rated “yes” or “no,” based on whether or not the site meets the required level of maintenance set as the threshold for passing that element’s standard. For example, the “height/ mowed” element in the Lawns feature defines a passing score as lawns mowed and kept at a uniform height of less than ankle height.

Scores

All elements rated during a park evaluation contribute equally to the park’s overall score. The score is simply determined by the number of “yes” answers divided by the total number of “yes” and “no” answers.

The scores in this report represent a combination of Rec Park and CSA evaluation scores. A park’s final score is the average of the Rec Park and CSA scores, weighting each evaluation score equally.

Score Weighting

Beginning in FY 2012-13, Rec Park and the Controller’s Office jointly agreed that each evaluation score for a park should be weighted equally, regardless of which department performed the evaluation. Using the same data as above, the example below illustrates how this change in methodology affects the overall park score.

To see park scores for all prior years, by park, see Appendix B, and to see all current year park evaluation scores by district and park, see Appendix C.

Dept.	Q1	Q2	Q3	Q4	Avg.
Rec Park	78%	82%	83%	86%	-
CSA	73%				-
Park Score					80.4%

Appendix B: Individual Park Results

Park Name	District	Current		Previous							
		FY 2013-14	Change from FY 2012-13	FY 2012-13	FY 2011-12	FY 2010-11	FY 2009-10	FY 2008-09	FY 2007-08	FY 2006-07	FY 2005-06
10th Ave/Clement Mini Park	1	90.9%	-2.3%	93.2%	94.0%	93.6%	96.9%	97.1%	0.0%	47.1%	77.2%
24th/York Mini Park	9	98.2%	-0.6%	98.8%	97.6%	96.6%	98.8%	95.2%	94.8%	96.3%	85.3%
Adam Rogers Park	10	83.3%	1.9%	81.4%	86.7%	81.1%	77.9%	73.0%	72.4%	76.9%	68.7%
Alamo Square	5	86.5%	5.8%	80.7%	94.6%	89.1%	92.4%	92.5%	64.9%	85.9%	88.5%
Alice Chalmers Playground	11	81.9%	3.2%	78.7%	88.6%	86.8%	91.8%	91.2%	95.4%	88.6%	92.6%
Alice Marble Tennis Courts	2	99.7%	0.7%	99.0%	98.6%	98.7%	98.1%	98.2%	78.5%	99.1%	99.2%
Alioto Mini Park	9	92.6%	1.1%	91.5%	89.9%	88.6%	88.9%	92.5%	96.7%	91.2%	95.0%
Allyne Park	2	88.0%	-7.1%	95.1%	94.7%	91.8%	97.9%	91.7%	86.7%	85.8%	89.3%
Alta Plaza	2	91.7%	1.6%	90.0%	91.6%	92.2%	97.1%	90.1%	73.6%	86.6%	92.0%
Angelo J. Rossi Playground	1	93.9%	5.2%	88.7%	90.4%	97.0%	94.2%	91.1%	89.6%	93.8%	88.0%
Aptos Playground	7	94.7%	4.0%	90.7%	93.1%	91.3%	90.7%	91.7%	93.2%	97.1%	0.0%
Argonne Playground	1	94.1%	0.8%	93.3%	95.4%	92.6%	93.3%	91.6%	88.6%	0.0%	84.5%
Balboa Park	7	93.0%	-3.0%	96.0%	89.3%	89.4%	95.2%	87.1%	85.0%	82.7%	78.6%
Bay View Playground	10	81.7%	-5.5%	87.2%	85.3%	84.3%	83.8%	74.1%	64.4%	83.7%	76.0%
Beideman/O'Farrell Mini Park	5	93.0%	0.4%	92.6%	98.9%	95.3%	80.3%	78.7%	75.3%	91.8%	77.7%
Bernal Heights Recreation Center	9	95.1%	2.1%	93.0%	95.5%	88.2%	93.8%	93.5%	72.1%	79.6%	85.4%
Betty Ann Ong Chinese Recreation Center	3	99.1%	1.3%	97.8%			97.1%	86.3%	88.5%	86.6%	78.0%
Broadway Tunnel West Mini Park	3	93.8%	4.2%	89.5%	92.6%	75.2%	97.1%	86.3%	88.5%	86.6%	92.1%
Brooks Park	11	85.5%	3.0%	82.5%	0.0%	93.3%	96.4%	86.0%	81.5%	89.3%	68.3%
Buchanan Street Mall	5	84.4%	-6.4%	90.8%	88.5%	80.1%	85.0%	79.3%	78.5%	70.9%	71.3%
Buena Vista Park	8	90.5%	-1.5%	92.0%	87.2%	84.4%	95.7%	81.2%	85.9%	87.9%	78.9%
Bush/Broderick Mini Park	5	86.9%	2.7%	84.2%	91.2%	95.5%	95.5%	90.6%	92.8%	87.3%	63.6%
Cabrillo Playground	1	97.4%	97.4%	0.0%	88.0%	85.7%	86.3%	83.0%	82.4%	72.7%	92.1%
Carl Larsen Park	4	81.9%	81.9%	0.0%	0.0%	87.2%	87.7%	80.7%	86.8%	85.7%	57.9%
Cayuga Playground	11	98.5%	3.9%	94.6%	91.5%	87.1%	85.0%	80.2%	68.1%	61.6%	78.7%
Cayuga/Lamartine Mini Park	11	85.2%	-5.8%	91.0%	86.0%	0.0%	0.0%	0.0%	0.0%	0.0%	54.6%
Chester/Palmetto Mini Park	11	77.1%	-20.7%	97.8%	0.0%	0.0%	86.9%	81.2%	89.4%	85.6%	0.0%
Coleridge Mini Park	9	95.3%	-4.7%	100.0%	91.7%	91.3%	91.7%	97.1%	91.1%	84.5%	87.3%
Collis P. Huntington Park	3	92.5%	-2.2%	94.8%	91.0%	91.3%	96.2%	97.1%	99.5%	95.7%	82.7%
Corona Heights	8	87.1%	-1.6%	88.7%	85.2%	84.9%	84.3%	80.7%	92.2%	87.8%	95.5%
Coso/Precita Mini Park	9	96.3%	-1.1%	97.3%	90.0%	93.0%	94.1%	95.7%	84.9%	96.7%	85.5%
Cottage Row Mini Park	5	91.7%	-0.9%	92.7%	96.0%	92.7%	93.2%	94.1%	90.4%	89.9%	82.8%
Cow Hollow Playground	2	96.9%	-0.8%	97.7%	95.4%	93.1%	97.6%	97.1%	85.3%	99.4%	79.6%
Crocker Amazon Playground	11	86.1%	0.2%	85.9%	88.3%	82.9%	87.8%	75.5%	78.5%	75.7%	91.8%
Douglass Playground	8	90.4%	5.9%	84.5%	94.6%	91.9%	92.0%	89.5%	82.3%	75.1%	84.7%
Duboce Park	8	92.9%	-1.2%	94.1%	97.5%	94.5%	92.9%	92.9%	94.1%	84.4%	72.9%

Park Name	District	FY 2013-14	Change from FY 2012-13	FY 2012-13	FY 2011-12	FY 2010-11	FY 2009-10	FY 2008-09	FY 2007-08	FY 2006-07	FY 2005-06
Dupont Courts	1	92.2%	12.9%	79.4%	83.1%	93.5%	94.4%	85.0%	81.9%	89.3%	93.8%
Esprit Park	10	96.3%	5.3%	91.1%	88.3%	92.7%	94.8%	92.5%	88.3%	87.9%	85.3%
Eureka Valley Recreation Center	8	95.4%	-2.2%	97.6%	97.0%	93.8%	98.8%	94.0%	94.7%	82.9%	87.5%
Excelsior Playground	11	85.5%	0.7%	84.8%	89.1%	77.3%	84.5%	89.4%	93.6%	91.0%	92.4%
Father Alfred E. Boeddeker Park	6	0.0%	-89.8%	89.8%	85.9%	82.9%	88.8%	91.8%	89.6%	85.0%	92.0%
Fay Park	3	97.2%	-0.5%	97.7%	100.0%	99.6%	100.0%	97.7%	99.4%	93.9%	78.1%
Fillmore/Turk Mini Park	5	93.2%	4.9%	88.3%	84.3%	87.8%	89.5%	91.6%	84.0%	85.1%	100.0%
Franklin Square	6	86.0%	-2.6%	88.6%	88.5%	86.4%	85.1%	86.6%	74.5%	72.1%	72.1%
Fulton Playground	1	99.8%	4.6%	95.1%	77.4%	94.9%	85.4%	89.9%	90.2%	89.2%	57.5%
Garfield Square	9	94.8%	0.3%	94.5%	83.3%	87.8%	88.3%	88.3%	94.8%	86.1%	95.4%
Eugene Friend Recreation Center	6	94.9%	3.4%	91.5%	89.3%	94.6%	89.2%	91.7%	90.4%	89.9%	72.7%
George Christopher Playground	8	96.0%	1.7%	94.4%	95.2%	93.1%	96.5%	95.7%	91.8%	76.5%	84.8%
Gilman Playground	10	78.1%	0.4%	77.7%	87.6%	79.3%	82.6%	83.1%	76.2%	84.4%	84.9%
Glen Park	8	90.4%	-0.6%	91.0%	90.8%	88.4%	86.5%	90.5%	92.5%	89.3%	79.7%
Golden Gate Heights Park	7	93.1%	5.5%	87.6%	87.3%	85.8%	87.3%	91.7%	87.7%	83.5%	90.8%
Golden Gate Park	1	89.8%	-0.4%	90.2%	90.1%	88.7%	88.1%	90.7%	84.1%	81.8%	86.1%
Golden Gate/Steiner Mini Park	5	95.5%	12.1%	83.3%	89.2%	88.9%	91.0%	88.7%	86.9%	82.9%	82.1%
Grattan Playground	5	93.7%	1.5%	92.2%	90.3%	85.5%	83.5%	91.9%	87.7%	82.0%	76.9%
Hamilton Recreation Center	5	93.9%	0.4%	93.5%	96.2%	97.9%	93.5%	0.0%	74.6%	67.5%	67.7%
Hayes Valley Playground	5	96.5%	1.4%	95.2%	94.4%	0.0%	94.5%	83.2%	92.5%	88.8%	59.2%
Head/Brotherhood Mini Park	11	82.0%	-13.3%	95.3%	82.1%	76.0%	82.5%	72.7%	75.8%	63.5%	85.3%
Helen Wills Playground	3	96.4%	3.0%	93.4%	94.8%	97.7%	99.4%	96.7%	97.9%	97.1%	85.4%
Herz Playground	10	86.9%	1.1%	85.8%	84.8%	81.7%	76.9%	82.4%	82.2%	90.5%	95.6%
Hilltop Park	10	82.1%	-7.4%	89.4%	86.2%	81.3%	64.4%	67.6%	85.4%	71.4%	0.0%
Holly Park	9	92.3%	-3.6%	95.9%	96.1%	96.5%	93.4%	93.7%	91.3%	81.0%	57.7%
Hyde/Vallejo Mini Park	3	99.3%	3.2%	96.1%	94.9%	88.8%	97.4%	97.5%	96.8%	85.2%	82.5%
Ina Coolbrith Mini Park	3	83.8%	-1.8%	85.7%	88.8%	89.2%	94.4%	91.0%	79.7%	93.6%	85.4%
India Basin Shoreline Park	10	90.1%	-3.1%	93.2%	88.3%	91.4%	88.7%	81.8%	86.4%	84.3%	82.0%
J. P. Murphy Playground	7	96.0%	-1.6%	97.6%	94.8%	96.3%	98.5%	97.9%	0.0%	97.2%	82.6%
Jackson Playground	10	92.1%	-1.3%	93.3%	88.3%	88.3%	96.2%	89.5%	91.8%	84.4%	98.6%
James Rolph Jr. Playground	9	88.7%	-1.5%	90.2%	86.7%	89.0%	90.5%	94.3%	0.0%	70.1%	88.2%
Japantown Peace Plaza	5	91.1%	-4.8%	96.0%	95.5%	90.9%	93.6%	94.5%	92.2%	83.7%	80.9%
Jefferson Square	6	88.4%	2.5%	85.9%	90.6%	82.8%	89.7%	83.5%	76.0%	79.2%	85.5%
Joe Dimaggio Playground	3	93.3%	-0.6%	93.8%	94.0%	96.6%	91.5%	97.2%	93.5%	95.1%	81.4%
John McLaren Park	10	88.5%	-0.3%	88.8%	79.0%	85.4%	76.7%	77.3%	70.9%	86.7%	93.3%
Joost/Baden Mini Park	8	94.2%	-3.3%	97.5%	96.0%	95.2%	97.3%	93.8%	78.7%	68.7%	79.5%
Jose Coronado Playground	9	88.8%	5.6%	83.3%	82.6%	95.9%	90.8%	87.1%	91.5%	80.6%	83.8%

Park Name	District	FY 2013-14	Change from FY 2012-13	FY 2012-13	FY 2011-12	FY 2010-11	FY 2009-10	FY 2008-09	FY 2007-08	FY 2006-07	FY 2005-06
Joseph Conrad Mini Park	3	83.2%	-9.9%	93.1%	93.1%	93.8%	96.7%	96.2%	90.0%	91.7%	71.9%
Joseph L. Alioto Performing Arts Piazza	3	87.3%	-4.3%	91.6%	92.5%	88.2%	93.8%	91.8%	93.4%	98.4%	91.8%
Joseph Lee Recreation Center	10	91.3%	0.8%	90.4%	92.7%	98.0%	97.1%	98.0%	94.2%	0.0%	84.8%
Julius Kahn Playground	2	94.9%	3.0%	91.9%	94.2%	94.8%	98.0%	95.3%	90.1%	88.2%	50.1%
Junipero Serra Playground	7	95.8%	5.9%	89.9%	94.6%	91.0%	94.6%	96.9%	0.0%	97.5%	93.8%
Juri Commons	9	85.2%	-6.4%	91.6%	92.0%	91.2%	87.3%	96.9%	91.3%	94.7%	93.6%
Justin Herman/Embarcadero Plaza	3	88.0%	-4.9%	92.9%	92.5%	96.4%	91.2%	88.7%	88.6%	94.5%	84.1%
Kelloch Velasco Mini Park	10	88.3%	-2.9%	91.2%	93.1%	95.2%	86.8%	97.7%	76.6%	67.0%	86.4%
Kid Power Park	6	97.2%	-1.9%	99.1%	96.0%	97.4%	94.6%	91.2%	92.5%	95.4%	83.9%
Koshland Park	5	93.6%	3.3%	90.3%	92.0%	92.7%	85.4%	87.7%	96.5%	84.1%	99.3%
Lafayette Park	2	97.4%	97.4%	0.0%	91.1%	83.9%	93.9%	91.5%	83.4%	86.0%	87.8%
Lake Merced Park	7	85.8%	9.3%	76.6%	74.9%	84.6%	88.9%	75.5%	81.6%	87.8%	73.8%
Laurel Hill Playground	2	95.3%	3.5%	91.8%	92.5%	87.2%	96.4%	97.2%	87.5%	88.4%	82.7%
Lessing/Sears Mini Park	11	75.9%	-11.6%	87.6%	85.4%	86.6%	82.3%	83.7%	74.6%	82.4%	92.8%
Lincoln Park	1	94.6%	1.2%	93.4%	91.4%	90.1%	89.9%	88.9%	79.4%	81.3%	69.2%
Little Hollywood Park	10	84.4%	-0.2%	84.6%	82.5%	90.9%	74.9%	82.2%	77.1%	75.7%	77.4%
Louis Sutter Playground	10	89.7%	-0.4%	90.1%	86.9%	90.5%	87.9%	79.4%	83.6%	90.9%	93.3%
Lower Great Highway	4	81.3%	3.4%	77.9%	78.3%	86.7%	77.9%	85.0%	82.2%	86.7%	0.0%
Margaret S. Hayward Playground	6	89.1%	1.5%	87.6%	91.8%	93.8%	86.9%	95.5%	88.0%	81.6%	0.0%
Maritime Plaza	3	100.0%	1.3%	98.7%	97.3%	99.0%	96.7%	99.5%	96.3%	93.9%	82.8%
McCoppin Square	4	91.4%	-2.3%	93.7%	85.7%	91.2%	93.3%	88.5%	85.5%	81.7%	0.0%
McKinley Square	10	89.9%	4.2%	85.7%	88.9%	87.4%	93.4%	72.0%	88.3%	70.6%	79.3%
Merced Heights Playground	11	88.9%	-2.2%	91.1%	81.5%	85.6%	88.6%	89.3%	87.6%	80.8%	76.7%
Michelangelo Playground	3	92.3%	-3.3%	95.6%	90.1%	91.4%	95.1%	95.8%	91.2%	94.0%	69.3%
Midtown Terrace Playground	7	96.0%	-0.4%	96.4%	95.2%	99.2%	100.0%	97.2%	97.8%	92.2%	97.0%
Minnie & Lovie Ward Recreation Center	11	85.7%	1.0%	84.7%	83.3%	81.0%	91.8%	82.8%	0.0%	59.4%	95.1%
Miraloma Playground	7	96.5%	-1.3%	97.7%	95.3%	96.0%	94.0%	92.9%	0.0%	89.0%	45.4%
Mission Dolores Park	8	82.9%	-3.3%	86.2%	76.8%	85.9%	74.8%	75.4%	90.0%	84.6%	77.9%
Mission Playground	8	97.0%	-1.5%	98.5%	0.0%	88.6%	84.5%	91.2%	94.4%	94.2%	86.9%
Mission Recreation Center	9	91.9%	-4.6%	96.5%	92.7%	94.2%	98.0%	96.3%	94.2%	93.1%	80.0%
Moscone Recreation Center	2	93.6%	0.0%	93.6%	94.7%	95.3%	94.7%	95.2%	0.0%	93.8%	91.1%
Mountain Lake Park	2	94.2%	2.7%	91.5%	91.3%	88.7%	85.7%	94.9%	83.6%	87.1%	87.4%
Mt. Olympus	8	83.1%	-7.6%	90.7%	87.8%	84.0%	86.6%	77.6%	74.3%	71.0%	84.0%
Mullen/Peralta Mini Park	9	96.5%	4.5%	92.0%	92.3%	91.2%	92.8%	98.5%	89.9%	100.0%	88.3%

Park Name	District	FY 2013-14	Change from FY 2012-13	FY 2012-13	FY 2011-12	FY 2010-11	FY 2009-10	FY 2008-09	FY 2007-08	FY 2006-07	FY 2005-06
Muriel Leff Mini Park	1	94.3%	6.5%	87.9%	86.8%	91.5%	94.6%	91.5%	75.3%	91.8%	100.0%
Noe Valley Courts	8	88.4%	-2.2%	90.6%	87.2%	91.3%	90.8%	84.7%	91.5%	81.2%	94.9%
Page/Laguna Mini Park	5	98.4%	0.4%	98.0%	94.2%	94.0%	91.3%	90.8%	93.7%	68.1%	85.3%
Palace Of Fine Arts	2	89.8%	-2.7%	92.5%	96.5%	94.5%	96.9%	87.7%	87.4%	91.0%	79.6%
Palega Recreation Center	9	92.5%	92.5%	0.0%	81.8%	86.7%	88.8%	86.4%	85.0%	77.2%	81.2%
Palou/Phelps Park	10	86.3%	4.1%	82.2%	83.4%	82.1%	78.8%	82.6%	77.1%	86.6%	75.5%
Park Presidio Boulevard	1	69.6%	6.6%	62.9%	58.3%	78.1%	87.2%	78.3%	72.6%	68.1%	87.0%
Parkside Square	4	90.9%	3.5%	87.4%	90.3%	94.4%	93.5%	91.6%	91.4%	80.4%	0.0%
Parque Ninos Unidos	9	90.7%	-3.0%	93.6%	89.7%	94.7%	95.3%	97.0%	95.4%	94.0%	69.3%
Patricia's Green in Hayes Valley	5	86.7%	-11.0%	97.7%	90.2%	96.5%	94.9%	90.1%	95.0%	89.0%	89.5%
Peixotto Playground	8	90.6%	-0.7%	91.3%	96.6%	91.9%	90.3%	83.7%	86.8%	90.3%	96.3%
Pine Lake Park	4	76.0%	-7.7%	83.7%	80.1%	88.6%	89.4%	84.7%	88.0%	69.9%	87.2%
Portsmouth Square	3	78.5%	-6.7%	85.2%	88.5%	90.6%	92.0%	85.3%	85.4%	77.8%	69.7%
Potrero Del Sol Park	10	84.3%	-1.2%	85.5%	82.3%	76.7%	81.4%	86.2%	0.0%	65.4%	80.6%
Potrero Hill Recreation Center	10	95.0%	-0.2%	95.1%	91.9%	75.8%	86.4%	83.5%	88.8%	77.2%	80.6%
Precita Park	9	95.0%	-1.2%	96.2%	91.9%	87.8%	93.9%	91.0%	85.9%	82.7%	82.2%
Prentiss Mini Park	9	98.2%	3.5%	94.7%	92.0%	95.6%	95.0%	91.7%	91.0%	81.8%	87.4%
Presidio Heights Playground	2	95.9%	0.4%	95.6%	97.6%	95.2%	94.1%	94.8%	91.0%	93.1%	79.3%
Randolph/Bright Mini Park	11	89.1%	-5.6%	94.7%	74.2%	75.8%	86.8%	90.8%	77.0%	69.7%	90.7%
Raymond Kimbell Playground	5	88.9%	3.8%	85.1%	89.4%	92.0%	82.3%	73.4%	70.8%	73.4%	67.5%
Richmond Playground	1	94.2%	-0.6%	94.8%	93.8%	95.9%	96.9%	98.3%	94.7%	86.7%	66.5%
Richmond Recreation Center	1	99.4%	1.5%	97.9%	96.0%	96.1%	96.4%	98.1%	98.2%	94.7%	87.7%
Rochambeau Playground	1	94.8%	2.6%	92.2%	89.5%	94.3%	91.2%	94.4%	91.9%	88.1%	99.4%
Rolph Nicol Playground	7	86.9%	-1.2%	88.1%	91.9%	90.7%	87.2%	85.3%	75.4%	84.9%	94.8%
Roosevelt/Henry Steps	8	90.0%	0.2%	89.9%	88.6%	82.5%	85.7%	93.8%	85.0%	83.3%	74.9%
Saturn Street Steps	8	84.2%	-11.5%	95.7%	87.8%	78.0%	94.7%	75.8%	87.1%	59.8%	0.0%
Selby/Palou Mini Park	10	90.5%	2.8%	87.7%	85.5%	86.3%	84.5%	84.8%	71.5%	83.3%	67.6%
Seward Mini Park	8	85.7%	-9.1%	94.8%	88.6%	87.7%	94.7%	83.3%	82.1%	78.3%	68.9%
Sgt. John Macaulay Park	6	92.7%	3.1%	89.6%	87.4%	89.3%	90.7%	74.4%	76.5%	78.2%	69.5%
Sigmund Stern Recreation Grove	4	89.2%	3.0%	86.2%	92.0%	86.3%	92.7%	91.9%	84.2%	84.8%	81.0%
Silver Terrace Playground	10	85.4%	-5.6%	91.0%	89.3%	87.2%	87.6%	86.1%	89.2%	86.9%	87.7%
South Park	6	87.8%	6.0%	81.8%	87.2%	93.2%	93.7%	93.5%	81.4%	79.4%	71.9%
South Sunset Playground	4	93.0%	-0.7%	93.7%	85.5%	92.4%	91.7%	92.7%	83.6%	82.6%	90.1%
St. Mary's Recreation Center	9	96.7%	-0.1%	96.7%	93.2%	95.5%	88.6%	85.6%	95.8%	89.4%	84.4%
St. Mary's Square	3	91.0%	2.8%	88.2%	92.7%	92.7%	93.8%	88.6%	88.2%	81.1%	87.5%

Park Name	District	FY 2013-14	Change from FY 2012-13	FY 2012-13	FY 2011-12	FY 2010-11	FY 2009-10	FY 2008-09	FY 2007-08	FY 2006-07	FY 2005-06
States Street Playground	8	81.7%	2.3%	79.4%	85.3%	88.7%	84.6%	91.3%	91.1%	93.0%	93.9%
Sue Bierman Park	3	88.2%	-9.6%	97.9%	89.6%	0.0%	92.8%	93.9%	70.5%	92.4%	78.3%
Sunnyside Conservatory	8	97.6%	-1.8%	99.4%	99.0%	100.0%	100.0%	75.6%	80.5%	69.6%	89.5%
Sunnyside Playground	7	96.9%	0.3%	96.5%	97.0%	96.9%	98.6%	95.5%	97.5%	75.7%	61.0%
Sunset Playground	4	95.4%	-3.8%	99.2%	0.0%	92.9%	96.1%	92.4%	93.3%	84.8%	76.0%
Telegraph Hill/Pioneer Park	3	92.9%	-4.3%	97.2%	95.6%	95.1%	99.3%	95.8%	94.1%	94.7%	85.9%
Tenderloin Children's Recreation Center	6	95.9%	-0.9%	96.9%	92.7%	97.1%	94.0%	95.4%	87.5%	95.0%	79.5%
Turk/Hyde Mini Park	6	92.2%	-1.6%	93.8%	83.3%	87.9%	85.4%	93.1%	92.2%	86.7%	95.8%
Union Square	3	94.6%	1.9%	92.7%	94.6%	96.0%	96.8%	99.0%	95.7%	100.0%	88.7%
Upper Noe Recreation Center	8	91.7%	-5.1%	96.8%	93.2%	95.1%	96.4%	97.0%	0.0%	0.0%	97.4%
Utah/18th Street Mini Park	10	93.5%	-3.9%	97.4%	85.4%	80.5%	95.6%	79.8%	92.5%	76.1%	73.5%
Victoria Manalo Draves Park	6	96.9%	1.5%	95.4%	96.8%	95.5%	87.2%	93.4%	96.6%	95.4%	81.2%
Visitacion Valley Greenway	10	91.3%	0.4%	90.9%	94.1%	93.1%	94.9%	94.6%	87.3%	87.7%	0.0%
Visitacion Valley Playground	10	68.1%	-19.0%	87.1%	82.2%	87.4%	87.3%	90.8%	91.1%	86.9%	95.8%
Walter Haas Playground	8	91.7%	3.1%	88.7%	92.8%	94.5%	94.6%	92.6%	86.9%	92.6%	92.9%
Washington Square	3	89.9%	-0.6%	90.5%	92.2%	92.0%	95.1%	89.1%	92.8%	89.8%	91.0%
Washington/Hyde Mini Park	3	93.5%	-4.5%	98.0%	93.8%	90.5%	96.2%	94.6%	89.1%	98.9%	82.6%
West Portal Playground	7	88.4%	1.5%	86.9%	87.5%	85.0%	91.9%	86.1%	90.4%	87.2%	94.2%
West Sunset Playground	4	87.9%	-3.8%	91.7%	98.1%	0.0%	93.0%	89.6%	90.3%	81.6%	85.8%
Willie Woo Woo Wong Playground	3	92.0%	3.5%	88.5%	86.1%	89.7%	92.2%	92.1%	89.3%	94.6%	85.6%
Woh Hei Yuen Park	3	88.6%	-3.1%	91.6%	94.5%	98.2%	98.6%	92.7%	93.9%	94.0%	86.7%
Yacht Harbor & Marina Green	2	97.3%	3.6%	93.7%	91.1%	92.6%	92.3%	82.1%	84.6%	88.7%	87.1%
Youngblood Coleman Playground	10	90.6%	5.4%	85.3%	90.9%	84.0%	73.5%	89.6%	90.9%	76.6%	71.6%

Appendix C: Park Results by Supervisorial District

Parks	Dept	Q1 July-Spt	Q2 Oct-Dec	Q3 Jan-Mar	Q4 Apr-Jun	FY 2013-14 Score	FY 2012-13 Score	Change from FY 2012-13
District 1								
10th Avenue/Clement Mini Park	CON			74.3%		90.9%	93.2%	-2.3%
	REC	100.0%	97.1%	91.4%	91.4%			
Angelo J. Rossi Playground	CON				91.2%	93.9%	88.7%	5.2%
	REC	99.2%	90.6%	98.0%	90.5%			
Argonne Playground	CON			91.5%		94.1%	93.3%	0.8%
	REC	95.1%	91.4%	97.5%	95.0%			
Cabrillo Playground	CON			95.9%		97.4%	84.2%	13.3%
	REC	97.7%	98.9%	100.0%	94.7%			
Dupont Courts	CON			95.0%		92.2%	79.4%	12.9%
	REC	91.5%	89.1%	94.0%	91.5%			
Fulton Playground	CON			100.0%		99.8%	95.1%	4.6%
	REC	100.0%	100.0%	98.8%	100.0%			
Golden Gate Park	CON	88.6%	89.2%	92.6%	82.8%	89.8%	90.2%	-0.4%
	REC	92.0%	91.5%	91.4%	90.3%			
Lincoln Park	CON	93.1%				94.6%	93.4%	1.2%
	REC	100.0%	83.5%	100.0%	96.6%			
Muriel Leff Mini Park	CON				88.9%	94.3%	87.9%	6.5%
	REC	90.0%	92.9%	100.0%	100.0%			
Park Presidio Boulevard	CON	72.2%				69.6%	62.9%	6.6%
	REC	83.3%	88.9%	31.3%	72.2%			
Richmond Playground	CON		90.1%			94.2%	94.8%	-0.6%
	REC	98.8%	98.9%	92.3%	91.0%			
Richmond Recreation Center	CON		100.0%			99.4%	97.9%	1.5%
	REC	100.0%	100.0%	100.0%	97.0%			
Rochambeau Playground	CON		95.2%			94.8%	92.2%	2.6%
	REC		95.5%	96.4%	92.1%			
District 2								
Alice Marble Tennis Courts	CON				100.0%	99.7%	99.0%	0.7%
	REC	100.0%	100.0%	100.0%	98.5%			
Allyne Park	CON			78.8%		88.0%	95.1%	-7.1%
	REC	97.0%	96.0%	83.3%	84.8%			
Alta Plaza	CON		88.7%			91.7%	90.0%	1.6%
	REC	96.7%	94.8%	79.1%	99.0%			
Cow Hollow Playground	CON		92.5%			96.9%	97.7%	-0.8%
	REC	100.0%	100.0%	96.2%	95.8%			
Julius Kahn Playground	CON				93.9%	94.9%	91.9%	3.0%
	REC	98.4%	96.0%	88.9%	97.4%			
Lafayette Park	CON			96.1%		97.4%	0.0%	97.4%
	REC	100.0%	100.0%	95.7%	95.5%			
Laurel Hill Playground	CON				83.6%	95.3%	91.8%	3.5%
	REC	100.0%	98.6%	95.7%	98.6%			
Moscone Recreation Center	CON			99.4%		93.6%	93.6%	0.0%
	REC	96.7%	0.0%	85.7%	92.6%			
Mountain Lake Park	CON	95.0%				94.2%	91.5%	2.7%
	REC	100.0%	85.2%	97.2%	93.6%			
Palace Of Fine Arts	CON			93.8%		89.8%	92.5%	-2.7%
	REC	94.2%	74.5%	100.0%	86.3%			
Presidio Heights Playground	CON				94.0%	95.9%	95.6%	0.4%
	REC	100.0%	95.5%	97.1%	93.0%			
Yacht Harbor & Marina Green	CON			94.7%		97.3%	93.7%	0.0%
	REC	98.9%	100.0%	92.9%	100.0%			
District 3								
Broadway Tunnel West Mini Park	CON	94.6%				93.8%	97.8%	-4.0%
	REC	96.7%	85.9%	100.0%	91.7%			
Betty Ann Ong Chinese Recreation Center	CON	100.0%				99.1%	97.8%	1.3%
	REC	99.1%	100.0%	96.3%	100.0%			
Collis P. Huntington Park	CON				91.3%	92.5%	94.8%	-2.2%
	REC	95.7%	93.5%	97.8%	84.4%			

Parks	Dept	Q1 July-Spt	Q2 Oct-Dec	Q3 Jan-Mar	Q4 Apr-Jun	FY 2013-14 Score	FY 2012-13 Score	Change from FY 2012-13
Fay Park	CON		97.3%			97.2%	97.7%	-0.5%
	REC	100.0%	94.4%	100.0%	94.4%			
Helen Wills Playground	CON	89.3%				96.4%	93.4%	3.0%
	REC	98.8%	100.0%	98.8%	95.2%			
Hyde/Vallejo Mini Park	CON			100.0%		99.3%	96.1%	3.2%
	REC	100.0%	100.0%	100.0%	96.6%			
Ina Coolbrith Mini Park	CON		92.0%			83.8%	85.7%	-1.8%
	REC	96.0%	73.9%	73.3%	84.0%			
Joe Dimaggio Playground	CON				92.4%	93.3%	93.8%	-0.6%
	REC	84.9%	99.1%	95.2%	94.6%			
Joseph Conrad Mini Park	CON				71.0%	83.2%	93.1%	-9.9%
	REC	100.0%	100.0%	87.1%	58.1%			
Joseph L. Alioto Performing Arts Piazza	CON				71.2%	87.3%	91.6%	-4.3%
	REC	94.4%	96.2%	94.1%	80.8%			
Justin Herman/Embarcadero Plaza	CON		87.5%			88.0%	92.9%	-4.9%
	REC	96.3%	84.4%	78.6%	93.1%			
Maritime Plaza	CON				100.0%	100.0%	98.7%	1.3%
	REC	100.0%	100.0%	100.0%	100.0%			
Michelangelo Playground	CON				88.9%	92.3%	95.6%	-3.3%
	REC	94.0%	97.0%	92.2%	89.4%			
Portsmouth Square	CON				68.7%	78.5%	85.2%	-6.7%
	REC	91.4%	77.5%	81.6%	73.3%			
St. Mary's Square	CON				84.6%	91.0%	88.2%	2.8%
	REC	100.0%	94.0%	90.2%	86.0%			
Sue Bierman Park	CON		70.6%			88.2%	97.9%	-9.6%
	REC	84.2%	94.7%	91.7%	100.0%			
Telegraph Hill/Pioneer Park	CON			87.9%		92.9%	97.2%	-4.3%
	REC	88.6%	97.4%	92.9%	97.6%			
Union Square	CON				87.5%	94.6%	92.7%	1.9%
	REC	95.2%	90.2%	100.0%	100.0%			
Washington Square	CON		84.8%			89.9%	90.5%	-0.6%
	REC	90.2%	84.1%	98.4%	91.9%			
Washington/Hyde Mini Park	CON			91.9%		93.5%	98.0%	-4.5%
	REC	100.0%	97.3%	100.0%	78.4%			
Willie Woo Woo Wong Playground	CON				92.8%	92.0%	88.5%	0.0%
	REC	93.5%	96.8%	85.6%	91.4%			
Woh Hei Yuen Park	CON	0.0%	84.6%			88.6%	91.6%	
	REC	90.2%	82.0%	96.0%	90.0%			
Carl Larsen Park	CON	72.9%				81.9%	0.0%	81.9%
	REC		81.0%	84.5%	89.0%			
District 4								
Lower Great Highway	CON	64.1%				81.3%	77.9%	3.4%
	REC	87.8%	79.3%	92.7%	82.9%			
McCoppin Square	CON				86.0%	91.4%	93.7%	-2.3%
	REC	96.6%	84.9%	92.5%	96.8%			
Parkside Square	CON			94.9%		90.9%	87.4%	3.5%
	REC	80.3%	100.0%	95.3%	84.0%			
Pine Lake Park	CON	75.0%				76.0%	83.7%	-7.7%
	REC	66.0%	75.0%	86.5%	77.4%			
Sigmund Stern Recreation Grove	CON			93.3%		89.2%	86.2%	3.0%
	REC	95.1%	85.5%	89.4%	82.8%			
South Sunset Playground	CON		87.0%			93.0%	93.7%	
	REC	95.0%	87.2%	95.6%	100.0%			
Sunset Playground	CON				92.9%	95.4%	99.2%	
	REC	99.0%	99.1%	97.4%	88.5%			
West Sunset Playground	CON		80.8%			87.9%	91.7%	
	REC	81.7%	0.0%	90.9%	98.1%			
District 5								
Alamo Square	CON				68.0%	86.5%	80.7%	5.8%
	REC	98.8%	86.7%	81.5%	97.6%			

Parks	Dept	Q1 July-Spt	Q2 Oct-Dec	Q3 Jan-Mar	Q4 Apr-Jun	FY 2013-14 Score	FY 2012-13 Score	Change from FY 2012-13																																																																																																																																																																																																																																																																																																																																																																																																																						
Beideman/O'Farrell Mini Park	CON	0.0%	0.0%	88.9%		93.0%	92.6%	0.4%																																																																																																																																																																																																																																																																																																																																																																																																																						
	REC	100.0%	84.0%	96.0%	96.0%				Buchanan Street Mall	CON				78.0%	84.4%	81.1%	3.3%	REC	73.8%	82.1%	96.6%	91.5%	Bush/Broderick Mini Park	CON				89.3%	86.9%	92.0%	-5.1%	REC	78.6%	100.0%	100.0%	66.7%	Cottage Row Mini Park	CON				90.9%	91.7%	92.7%	-0.9%	REC	90.0%	93.5%	92.9%	91.4%	Fillmore/Turk Mini Park	CON				96.7%	93.2%	88.3%	4.9%	REC	0.0%	92.9%	86.7%	96.7%	Golden Gate/Steiner Mini Park	CON				94.7%	95.5%	83.3%	12.1%	REC	94.4%	100.0%	100.0%	88.2%	Grattan Playground	CON	89.6%				93.7%	92.2%	1.5%	REC	89.7%	98.8%	92.0%	98.5%	Hamilton Recreation Center	CON			91.2%		93.9%	93.5%	0.4%	REC	97.3%	93.0%	92.1%	95.6%	Hayes Valley Playground	CON	93.7%				96.5%	95.2%	1.4%	REC	96.6%	97.0%	98.5%	97.0%	Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%	REC	100.0%	96.7%	86.7%	89.7%	Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC
Buchanan Street Mall	CON				78.0%	84.4%	81.1%	3.3%																																																																																																																																																																																																																																																																																																																																																																																																																						
	REC	73.8%	82.1%	96.6%	91.5%				Bush/Broderick Mini Park	CON				89.3%	86.9%	92.0%	-5.1%	REC	78.6%	100.0%	100.0%	66.7%	Cottage Row Mini Park	CON				90.9%	91.7%	92.7%	-0.9%	REC	90.0%	93.5%	92.9%	91.4%	Fillmore/Turk Mini Park	CON				96.7%	93.2%	88.3%	4.9%	REC	0.0%	92.9%	86.7%	96.7%	Golden Gate/Steiner Mini Park	CON				94.7%	95.5%	83.3%	12.1%	REC	94.4%	100.0%	100.0%	88.2%	Grattan Playground	CON	89.6%				93.7%	92.2%	1.5%	REC	89.7%	98.8%	92.0%	98.5%	Hamilton Recreation Center	CON			91.2%		93.9%	93.5%	0.4%	REC	97.3%	93.0%	92.1%	95.6%	Hayes Valley Playground	CON	93.7%				96.5%	95.2%	1.4%	REC	96.6%	97.0%	98.5%	97.0%	Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%	REC	100.0%	96.7%	86.7%	89.7%	Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%										
Bush/Broderick Mini Park	CON				89.3%	86.9%	92.0%	-5.1%																																																																																																																																																																																																																																																																																																																																																																																																																						
	REC	78.6%	100.0%	100.0%	66.7%				Cottage Row Mini Park	CON				90.9%	91.7%	92.7%	-0.9%	REC	90.0%	93.5%	92.9%	91.4%	Fillmore/Turk Mini Park	CON				96.7%	93.2%	88.3%	4.9%	REC	0.0%	92.9%	86.7%	96.7%	Golden Gate/Steiner Mini Park	CON				94.7%	95.5%	83.3%	12.1%	REC	94.4%	100.0%	100.0%	88.2%	Grattan Playground	CON	89.6%				93.7%	92.2%	1.5%	REC	89.7%	98.8%	92.0%	98.5%	Hamilton Recreation Center	CON			91.2%		93.9%	93.5%	0.4%	REC	97.3%	93.0%	92.1%	95.6%	Hayes Valley Playground	CON	93.7%				96.5%	95.2%	1.4%	REC	96.6%	97.0%	98.5%	97.0%	Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%	REC	100.0%	96.7%	86.7%	89.7%	Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																								
Cottage Row Mini Park	CON				90.9%	91.7%	92.7%	-0.9%																																																																																																																																																																																																																																																																																																																																																																																																																						
	REC	90.0%	93.5%	92.9%	91.4%				Fillmore/Turk Mini Park	CON				96.7%	93.2%	88.3%	4.9%	REC	0.0%	92.9%	86.7%	96.7%	Golden Gate/Steiner Mini Park	CON				94.7%	95.5%	83.3%	12.1%	REC	94.4%	100.0%	100.0%	88.2%	Grattan Playground	CON	89.6%				93.7%	92.2%	1.5%	REC	89.7%	98.8%	92.0%	98.5%	Hamilton Recreation Center	CON			91.2%		93.9%	93.5%	0.4%	REC	97.3%	93.0%	92.1%	95.6%	Hayes Valley Playground	CON	93.7%				96.5%	95.2%	1.4%	REC	96.6%	97.0%	98.5%	97.0%	Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%	REC	100.0%	96.7%	86.7%	89.7%	Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																						
Fillmore/Turk Mini Park	CON				96.7%	93.2%	88.3%	4.9%																																																																																																																																																																																																																																																																																																																																																																																																																						
	REC	0.0%	92.9%	86.7%	96.7%				Golden Gate/Steiner Mini Park	CON				94.7%	95.5%	83.3%	12.1%	REC	94.4%	100.0%	100.0%	88.2%	Grattan Playground	CON	89.6%				93.7%	92.2%	1.5%	REC	89.7%	98.8%	92.0%	98.5%	Hamilton Recreation Center	CON			91.2%		93.9%	93.5%	0.4%	REC	97.3%	93.0%	92.1%	95.6%	Hayes Valley Playground	CON	93.7%				96.5%	95.2%	1.4%	REC	96.6%	97.0%	98.5%	97.0%	Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%	REC	100.0%	96.7%	86.7%	89.7%	Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																				
Golden Gate/Steiner Mini Park	CON				94.7%	95.5%	83.3%	12.1%																																																																																																																																																																																																																																																																																																																																																																																																																						
	REC	94.4%	100.0%	100.0%	88.2%				Grattan Playground	CON	89.6%				93.7%	92.2%	1.5%	REC	89.7%	98.8%	92.0%	98.5%	Hamilton Recreation Center	CON			91.2%		93.9%	93.5%	0.4%	REC	97.3%	93.0%	92.1%	95.6%	Hayes Valley Playground	CON	93.7%				96.5%	95.2%	1.4%	REC	96.6%	97.0%	98.5%	97.0%	Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%	REC	100.0%	96.7%	86.7%	89.7%	Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																		
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	REC	89.7%	98.8%	92.0%	98.5%				Hamilton Recreation Center	CON			91.2%		93.9%	93.5%	0.4%	REC	97.3%	93.0%	92.1%	95.6%	Hayes Valley Playground	CON	93.7%				96.5%	95.2%	1.4%	REC	96.6%	97.0%	98.5%	97.0%	Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%	REC	100.0%	96.7%	86.7%	89.7%	Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																
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	REC	97.3%	93.0%	92.1%	95.6%				Hayes Valley Playground	CON	93.7%				96.5%	95.2%	1.4%	REC	96.6%	97.0%	98.5%	97.0%	Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%	REC	100.0%	96.7%	86.7%	89.7%	Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																														
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	REC	96.6%	97.0%	98.5%	97.0%				Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%	REC	100.0%	96.7%	86.7%	89.7%	Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																												
Japantown Peace Plaza	CON				82.8%	91.1%	96.0%	-4.8%																																																																																																																																																																																																																																																																																																																																																																																																																						
	REC	100.0%	96.7%	86.7%	89.7%				Koshland Park	CON	90.0%				93.6%	90.3%	3.3%	REC	95.7%	100.0%	88.0%	94.1%	Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																										
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	REC	95.7%	100.0%	88.0%	94.1%				Page/Laguna Mini Park	CON	100.0%				98.4%	98.0%	0.4%	REC		100.0%	93.5%	100.0%	Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																								
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	REC		100.0%	93.5%	100.0%				Patricia's Green in Hayes Valley	CON	88.4%				86.7%	97.7%	-11.0%	REC	95.2%	97.7%	77.3%	75.0%	Raymond Kimbell Playground	CON			81.8%		88.9%	85.1%	3.8%	REC	93.6%	83.6%	85.5%	100.0%	District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																						
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	REC	93.6%	83.6%	85.5%	100.0%				District 6									Father Alfred E. Boeddeker Park	CON	Closed				0.0%	89.8%	-89.8%	REC					Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																		
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	REC								Franklin Square	CON			75.0%		86.0%	88.6%	-2.6%	REC	82.5%	96.6%	98.3%	77.8%	Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																									
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	REC	82.5%	96.6%	98.3%	77.8%				Eugene Friend Recreation Center	CON				89.6%	94.9%	91.5%	3.4%	REC	95.7%	90.3%	98.9%	100.0%	Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																							
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	REC	95.7%	90.3%	98.9%	100.0%				Jefferson Square	CON			83.7%	0.0%	88.4%	85.9%	2.5%	REC	90.5%	89.7%	83.3%	94.9%	Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																					
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	REC	90.5%	89.7%	83.3%	94.9%				Kid Power Park	CON	93.3%				97.2%	99.1%	-1.9%	REC	0.0%	97.8%	97.8%	100.0%	Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																			
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	REC	0.0%	97.8%	97.8%	100.0%				Margaret S. Hayward Playground	CON		84.0%			89.1%	87.6%	1.5%	REC	94.1%	85.9%	91.1%	90.4%	Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																																	
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	REC	94.1%	85.9%	91.1%	90.4%				Sgt. John Macaulay Park	CON			85.2%		92.7%	89.6%	3.1%	REC	89.3%	96.3%	96.4%	96.3%	South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																																															
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	REC	89.3%	96.3%	96.4%	96.3%				South Park	CON				75.0%	87.8%	81.8%	6.0%	REC	95.9%	91.7%	93.5%	83.0%	Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																																																													
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	REC	95.9%	91.7%	93.5%	83.0%				Tenderloin Children's Recreation Center	CON				93.1%	95.9%	96.9%	-0.9%	REC	94.8%	98.3%	98.3%	95.2%	Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																																																																											
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	REC	94.8%	98.3%	98.3%	95.2%				Turk/Hyde Mini Park	CON			92.3%		92.2%	93.8%	-1.6%	REC	84.0%	96.3%	100.0%	88.5%	Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																																																																																									
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	REC	84.0%	96.3%	100.0%	88.5%				Victoria Manalo Draves Park	CON	96.2%				96.9%	95.4%	1.5%	REC	97.5%	100.0%	94.3%	96.4%	District 7									Aptos Playground	CON		91.9%			94.7%	90.7%	4.0%	REC	86.4%	97.6%	97.7%	100.0%	Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																																																																																																							
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	REC	86.4%	97.6%	97.7%	100.0%				Balboa Park	CON				87.6%	93.0%	96.0%	-3.0%	REC	89.7%	96.4%		98.3%	Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																																																																																																																																												
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	REC	89.7%	96.4%		98.3%				Golden Gate Heights Park	CON		96.5%			93.1%	87.6%	5.5%	REC		94.6%	89.8%	91.5%	J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																																																																																																																																																										
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	REC		94.6%	89.8%	91.5%				J. P. Murphy Playground	CON			88.0%		96.0%	97.6%	-1.6%	REC	97.3%	98.0%	97.0%	100.0%																																																																																																																																																																																																																																																																																																																																																																																																								
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Parks	Dept	Q1 July-Spt	Q2 Oct-Dec	Q3 Jan-Mar	Q4 Apr-Jun	FY 2013-14 Score	FY 2012-13 Score	Change from FY 2012-13
Junipero Serra Playground	CON		93.3%			95.8%	89.9%	5.9%
	REC	100.0%	100.0%	89.0%	96.6%			
Lake Merced Park	CON	0.0%	71.9%			85.8%	76.6%	9.3%
	REC	84.6%	90.2%	90.3%	92.2%			
Midtown Terrace Playground	CON			89.9%		96.0%	96.4%	-0.4%
	REC	94.9%	97.7%	97.4%	100.0%			
Miraloma Playground	CON		97.9%			96.5%	97.7%	-1.3%
	REC	96.7%	100.0%	89.9%	97.8%			
Rolph Nicol Playground	CON		85.7%			86.9%	88.1%	-1.2%
	REC	100.0%	97.6%	95.1%	56.1%			
Sunnyside Playground	CON		97.7%			96.9%	96.5%	0.3%
	REC	95.3%	100.0%	96.4%	95.1%			
West Portal Playground	CON		79.8%			88.4%	86.9%	1.5%
	REC	88.2%	93.9%	82.7%	97.6%			
District 8								
Buena Vista Park	CON				82.0%	90.5%	90.8%	-0.3%
	REC	97.2%	95.1%	85.9%	92.5%			
Corona Heights	CON			75.4%		87.1%	88.7%	-1.6%
	REC	84.7%	91.1%	90.0%	94.1%			
Douglass Playground	CON	97.4%				90.4%	84.5%	5.9%
	REC			90.7%	83.2%			
Duboce Park	CON		87.9%			92.9%	94.1%	-1.2%
	REC	94.2%	100.0%	91.9%	90.7%			
Eureka Valley Recreation Center	CON	91.7%				95.4%	97.6%	-2.2%
	REC	98.8%	92.6%	97.6%	96.3%			
George Christopher Playground	CON	98.6%				96.0%	94.4%	1.7%
	REC	97.3%	98.9%	90.2%	95.1%			
Glen Park	CON				86.7%	90.4%	91.0%	-0.6%
	REC	85.5%	94.0%	100.0%	85.7%			
Joost/Baden Mini Park	CON		96.0%			94.2%	97.5%	-3.3%
	REC	91.7%	95.8%	100.0%	87.5%			
Mission Dolores Park	CON	85.0%				82.9%	86.2%	-3.3%
	REC	76.8%	75.5%	77.2%	100.0%			
Mission Playground	CON	94.5%				97.0%	98.5%	-1.5%
	REC	95.2%	100.0%	97.6%	97.6%			
Mt. Olympus	CON	84.2%				83.1%	90.7%	-7.6%
	REC	63.2%	94.4%	84.2%	89.5%			
Noe Valley Courts	CON		89.2%			88.4%	90.6%	-2.2%
	REC	92.8%	79.7%	94.0%	86.5%			
Peixotto Playground	CON				81.4%	90.6%	91.3%	-0.7%
	REC	93.8%	96.8%	91.3%	89.9%			
Roosevelt/Henry Steps	CON				85.0%	90.0%	89.9%	0.2%
	REC	95.2%	95.0%	90.0%	85.0%			
Saturn Street Steps	CON				75.0%	84.2%	95.7%	-11.5%
	REC	91.7%	87.5%	87.5%	79.2%			
Seward Mini Park	CON				86.8%	85.7%	94.8%	-9.1%
	REC	73.7%	100.0%	97.2%	70.6%			
States Street Playground	CON			76.7%		81.7%	79.4%	2.3%
	REC	82.1%	79.2%	80.8%	89.8%			
Sunnyside Conservatory	CON		97.1%			97.6%	99.4%	-1.8%
	REC	100.0%	97.1%	97.0%	97.1%			
Upper Noe Recreation Center	CON			84.4%		91.7%	96.8%	-5.1%
	REC	93.4%	90.0%	97.6%	93.0%			
Walter Haas Playground	CON				85.7%	91.7%	88.7%	3.1%
	REC	98.2%	100.0%	98.1%	76.7%			
District 9								
24th Street/York Mini Park	CON				94.1%	98.2%	98.8%	-0.6%
	REC	97.0%	100.0%	100.0%	100.0%			
Alioto Mini Park	CON	88.6%				92.6%	91.5%	1.1%
	REC	95.9%	96.0%	96.0%	86.3%			
Bernal Heights Recreation Center	CON			89.5%		95.1%	93.0%	2.1%
	REC	100.0%	93.2%	97.2%	95.8%			

Parks	Dept	Q1 July-Spt	Q2 Oct-Dec	Q3 Jan-Mar	Q4 Apr-Jun	FY 2013-14 Score	FY 2012-13 Score	Change from FY 2012-13
Coleridge Mini Park	CON			91.7%		95.3%	100.0%	-4.7%
	REC	96.7%	96.9%	100.0%	91.4%			
Coso/Precita Mini Park	CON			87.5%		96.3%	97.3%	-1.1%
	REC	93.8%	100.0%	100.0%	100.0%			
Garfield Square	CON			88.1%		94.8%	94.5%	0.3%
	REC	87.7%	98.4%	100.0%	100.0%			
Holly Park	CON			86.0%		92.3%	95.9%	-3.6%
	REC	98.0%	96.0%	91.0%	90.6%			
James Rolph Jr. Playground	CON				86.1%	88.7%	90.2%	-1.5%
	REC	98.1%	95.3%	90.3%	73.6%			
Jose Coronado Playground	CON	86.3%				88.8%	83.3%	5.6%
	REC	83.6%	85.2%	89.1%	100.0%			
Juri Commons	CON			62.8%		85.2%	91.6%	-6.4%
	REC	95.3%	93.0%	88.4%	86.4%			
Mission Recreation Center	CON				87.8%	91.9%	96.5%	-4.6%
	REC	94.4%	100.0%	95.4%	81.8%			
Mullen/Peralta Mini Park	CON			93.8%		96.5%	92.0%	4.5%
	REC	100.0%	100.0%	100.0%	88.9%			
Palega Recreation Center	CON		83.7%			92.5%	0.0%	92.5%
	REC			99.1%	94.8%			
Parque Ninos Unidos	CON				77.0%	90.7%	93.6%	-3.0%
	REC	95.9%		97.3%	92.4%			
Precita Park	CON			92.0%		95.0%	96.2%	-1.2%
	REC	96.0%		95.9%	96.0%			
Prentiss Mini Park	CON			97.1%		98.2%	94.7%	3.5%
	REC	100.0%	100.0%	100.0%	93.8%			
St. Mary's Recreation Center	CON			95.2%		96.7%	96.7%	-0.1%
	REC	99.1%	97.7%	91.3%	100.0%			
District 10								
Adam Rogers Park	CON				73.4%	83.3%	81.4%	1.9%
	REC	85.0%	87.0%	94.8%	76.2%			
Bay View Playground	CON		73.8%			81.7%	87.2%	-5.5%
	REC	65.7%	94.0%	82.1%	92.9%			
Esprit Park	CON				85.2%	96.3%	91.1%	5.3%
	REC	96.4%	100.0%	100.0%	100.0%			
Gilman Playground	CON		71.9%			78.1%	77.7%	0.4%
	REC	57.8%	92.2%	73.3%	95.3%			
Herz Playground	CON	75.0%				86.9%	85.8%	1.1%
	REC		75.4%	97.4%	100.0%			
Hilltop Park	CON				79.6%	82.1%	89.4%	-7.4%
	REC	51.0%	87.5%	100.0%	92.2%			
India Basin Shoreline Park	CON		84.6%			90.1%	93.2%	-3.1%
	REC	95.4%	90.5%	96.8%	83.1%			
Jackson Playground	CON			83.2%		92.1%	93.3%	-1.3%
	REC	91.3%	90.7%	95.1%	100.0%			
John McLaren Park	CON	81.9%				88.5%	88.8%	-0.3%
	REC	90.7%	95.0%	89.8%	85.3%			
Joseph Lee Recreation Center	CON				79.7%	91.3%	90.4%	0.8%
	REC	100.0%	96.6%	93.3%	86.7%			
Kelloch Velasco Mini Park	CON			76.2%		88.3%	91.2%	-2.9%
	REC	94.4%	92.2%	92.6%	86.0%			
Little Hollywood Park	CON		86.5%			84.4%	84.6%	-0.2%
	REC			94.1%	72.5%			
Louis Sutter Playground	CON	85.9%				89.7%	90.1%	-0.4%
	REC	79.3%	99.2%	83.9%	100.0%			
McKinley Square	CON			82.1%		89.9%	85.7%	4.2%
	REC		90.9%	92.9%	93.8%			
Palou/Phelps Park	CON				76.9%	86.3%	82.2%	4.1%
	REC	82.2%	96.0%	100.0%	76.5%			
Potrero Del Sol Park	CON				76.5%	84.3%	85.5%	-1.2%
	REC	88.6%	98.6%	88.4%	69.4%			

Parks	Dept	Q1 July-Spt	Q2 Oct-Dec	Q3 Jan-Mar	Q4 Apr-Jun	FY 2013-14 Score	FY 2012-13 Score	Change from FY 2012-13
Potrero Hill Recreation Center	CON				91.9%	95.0%	95.1%	-0.2%
	REC		94.9%	93.8%	99.3%			
Selby/Palou Mini Park	CON		93.2%			90.5%	87.7%	2.8%
	REC	92.3%	88.1%	97.6%	81.1%			
Silver Terrace Playground	CON		76.0%			85.4%	91.0%	-5.6%
	REC	91.1%	88.3%	100.0%	71.6%			
Utah/18th Street Mini Park	CON			85.7%		93.5%	97.4%	-3.9%
	REC	95.5%	95.5%	100.0%	90.9%			
Visitacion Valley Greenway	CON			88.6%		91.3%	90.9%	0.4%
	REC	90.9%	90.9%	95.5%	90.7%			
Visitacion Valley Playground	CON			53.5%		68.1%	87.1%	-19.0%
	REC	72.0%	79.6%	60.9%	74.5%			
Youngblood Coleman Playground	CON		92.7%			90.6%	85.3%	5.4%
	REC	95.3%	80.0%	88.8%	96.3%			
District 11								
Alice Chalmers Playground	CON			83.6%		81.9%	78.7%	3.2%
	REC	80.5%	78.8%	89.7%	77.1%			
Brooks Park	CON	60.0%				85.5%	89.5%	-4.0%
	REC	72.5%	100.0%	95.0%	100.0%			
Cayuga/Lamartine Mini Park	CON		87.1%			85.2%	94.6%	-9.4%
	REC	96.8%	100.0%	71.0%	71.0%			
Chester/Palmetto Mini Park	CON	84.6%				77.1%	91.0%	-13.9%
	REC	85.2%	76.9%	54.2%	84.6%			
Crocker Amazon Playground	CON	87.3%				86.1%	85.9%	0.2%
	REC	95.7%	69.0%	83.0%	95.5%			
Excelsior Playground	CON		79.6%			85.5%	84.8%	0.7%
	REC	91.3%	79.6%	82.9%	94.1%			
Head/Brotherhood Mini Park	CON	80.6%				82.0%	95.3%	-13.3%
	REC	77.4%		70.0%	100.0%			
Lessing/Sears Mini Park	CON			65.9%		75.9%	87.6%	-11.6%
	REC	95.7%	68.9%	76.7%	72.5%			
Merced Heights Playground	CON				75.6%	88.9%	91.1%	-2.2%
	REC	90.0%	89.5%	95.7%	93.8%			
Minnie & Lovie Ward Recreation Center	CON				78.0%	85.7%	84.7%	1.0%
	REC	82.2%	94.5%	85.2%	88.5%			
Randolph/Bright Mini Park	CON	87.8%				89.1%	94.7%	-5.6%
	REC	85.7%	92.9%	87.5%	91.7%			

Appendix D: Park Service Areas

The following table provides information about Rec Park’s PSAs and includes applicable districts, neighborhoods, manager names, number of parks (including total acreage), and FTEs. Please note that this information includes parks that are not rated under the standards such as community gardens, natural areas, and libraries.

In August 2010, Rec Park revised its Operations Division by separating recreation and park responsibilities. A Recreation and Community Services division, comprised of four competencies (Cultural Arts, Community Services, Leisure Services, and Sports and Athletics), now manages all recreation responsibilities. Golden Gate Park is now the purview of the Golden Gate Park Director. All other parks are now organized into six geographical Park Service Areas (PSAs). The PSAs fall under the management of a Parks and Open Spaces division, which also manages Natural Areas, Golf and Turf, the Marina Small Craft and Yacht Harbor, Camp Mather, and Candlestick Park. Several of the Golf and Turf subsections (Agronomy of Stadiums, Citywide Turf Renovation, the Citywide Mowing Crew and the Mobile Landscaping Group) manage turf areas that are reviewed using the Park Maintenance Standards. The Urban Forestry division also manages tree issues that are reviewed using the Park Maintenance Standards.

PSA	Districts	Neighborhoods	Manager	Number of Parks (acreage)	Number of FTEs ¹
1	1,2,3	Richmond, Presidio Heights, Marina, Cow Hollow, Pacific Heights, Chinatown, North Beach, Nob Hill, Russian Hill	Zachary Taylor (acting)	49 (313 acres)	42
2	3,5,6,10	Western Addition, Tenderloin, South of Market, Potrero Hill, South Park	Steve Cismowski	35 (83 acres)	30.5
3	9,10,11	Crocker Amazon, Excelsior, Portola, Visitacion Valley, Bayview, Hunter's Point	Robert Watkins	25 (436 acres)	32.5
4	4,7,11	Sunset, Parkside, West Portal, Merced Heights, Oceanview, Ingleside	Marianne Bertuccelli	26 (1010 acres)	30
5	7,8,11	Cole Valley, Castro, Twin Peaks, Noe Valley, Diamond Heights, Glen Park, Sunnyside	Steve Cismowski (acting)	33 (269 acres)	25
6	6,8,9,10	Mission, Bernal Heights	Adrian Field (acting)	30 (89 acres)	25
7	Golden Gate Park	Golden Gate Park	Eric Anderson	n/a (1017 acres)	76

More information including a map with all parks can be found on Rec Park’s website: <http://sfrecpark.org/wp-content/uploads/City-Wide-Map-with-Park-Sevice-Area-Info-and-Supervisors-Districts-Lines.pdf>

¹FTEs are PSA custodians and gardeners and associated supervisors

Appendix E: Status of FY 2012-13 Recommendations

1. Recommendation: Continuously assess Rec Park's use of park evaluation data to improve park maintenance activities.

In FY 2013-14, Rec Park continued to report quarterly evaluation results internally and externally, and implement practices to communicate and use evaluation results to direct maintenance activities. Staff were directed to consistently prepare remedial action plans for deficiencies noted in park evaluations. Rec Park reports will review this action planning process in upcoming quarters.

2. Recommendation: Rec Park should make a plan for training staff on the new standards that will be Park Maintenance Standards Annual Report FY 2013-14 implemented in FY 2014-15. The training should strive for a clear understanding of the standards, consistency in use of the standards, and appropriate investment of time performing evaluations.

Between June 26, 2014 and September 5, 2014, all park evaluators were required to attend a mandatory training led by Rec Park staff to discuss the new standards, discuss the changes, provide feedback, and ask questions to clarify staff understanding and ensure that evaluators have the same understanding of the new standards.

3. Recommendation: Monitor the implementation of the revised maintenance standards and require greater consistency and quality of the publicly posted maintenance schedules.

Rec Park posts maintenance schedules for all parks on their public website and updates the information quarterly. The data is easily downloadable into many formats. Having now compiled a year's worth of data, Rec Park plans to review the results and efficacy of the revised system for checking maintenance schedules in FY 2014-15. Review of the revised maintenance standards will occur at the end of that fiscal year.

4. Recommendation: Use evaluation data to strategically plan for improvement to low-performing parks, Park Services Areas, or certain facilities or features.

Rec Park reviewed the quarterly reports at Executive Staff and Parks & Open Spaces manager meetings with the aim of reallocating custodian, gardener, and Structural Maintenance resources to low-scoring parks.

Appendix F: Department Response



Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

October 10, 2014

Ben Rosenfield, Controller
City Hall, 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Mr. Rosenfield:

The Recreation and Parks Department (RPD) has carefully reviewed the Park Maintenance Standards Annual Report prepared by the City Services Auditor (CSA) for FY 2013-14. Like past reports, this report is an invaluable aid to park maintenance. RPD concurs with its findings.

We are proud to have nearly matched last year's highest-ever citywide score (coming in just 0.4% beneath it, at 90.7%). Once again, all districts and park service areas scored above the 85% threshold indicating good park maintenance, corroborating RPD's efforts to sustain maintenance at high levels, even as we face acute drought and persistent, significant shortages in gardening and custodial staff.

A near decade of San Francisco Park Evaluation Program (SFPEP) evaluations has documented steady improvement in citywide scores and noteworthy progress on all Feature maintenance except Open Space. SFPEP has demonstrated the correlation between increased custodial staffing and positive score results. But, as noted in past years, such across the board improvement may be difficult to sustain. Since attempts to address maintenance needs within resource limitations and with balanced delivery across the city may result in negligible fluctuations in score at particular parks, we continue to seek CSA's guidance as to the amounts of score change which represent statistically significant improvement or worsening of park conditions.

To ensure the continued value of SFPEP to park maintenance efforts and provide enhanced outcomes for park users, RPD and CSA have spent two years updating the program's standards, as this report notes. The standards have been broadened in scope so that they cover a wider array of park amenities, including park sidewalks and road edges. Enhanced detail will make possible more focused targeting of department resources and training. The revisions will dramatically improve the consistent measurement of deficiencies, rating objectivity, and the accuracy of results.

I thank CSA for their continuing partnership and their commitment to the improvement of SFPEP. We look forward to launching the new standards and a second decade of park maintenance improvement.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Philip A. Ginsburg". The signature is fluid and cursive, written over the typed name.

Philip A. Ginsburg
General Manager

