



**OFFICE OF THE CONTROLLER**  
CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller  
Todd Rydstrom  
Deputy Controller

## MEMORANDUM

**TO:** Ashley Groffenberger, Budget Director, Mayor's Office of Public Policy and Finance

**FROM:** Jessica Shimmin; Our City, Our Home Policy Analyst; City Performance  
On behalf of the Our City, Our Home Oversight Committee

**CC:** Ben Rosenfield, Controller  
Shanell Williams, Chair, Our City, Our Home Oversight Committee

**DATE:** May 10, 2022

**SUBJECT:** **Our City, Our Home Oversight Committee FY22-23 and FY23-24 Investment Plan Recommendations to the Mayor's Office**

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In fulfillment of its responsibility to make annual funding recommendations to the Mayor and Board of Supervisors, the Our City, Our Home (OCOH) Oversight Committee finalized its FY22-23 and FY23-24 Investment Plan on May 6, 2022. The investment plan, outlined in this memo and the attached spreadsheet, recommends uses of the \$641.9 million in projected OCOH Fund revenue. On behalf of the Committee, the Controller's Office provides the Committee's recommendations to the Mayor's Office of Public Policy and Finance to support budget preparations.

### **Administrative Allocation**

At the April 21, 2022, special meeting the OCOH Oversight Committee approved recommendations to the Mayor and Board of Supervisors for administrative activities as proposed by the City, and made the following addition:

- Increase the Administrative Allocation by \$1.0M in each of the next two fiscal years to support a Community Researcher Program to engage Community Based Organizations and people with lived expertise of homelessness as central contributors and drivers of the OCOH needs assessment data collection, interpretation, and communication of findings.

This recommendation increases the administrative allocation from \$2.5m to \$3.5m, and rebalances the portfolio allocations as follows:

Allocation	FY23	FY24	Proportion of Fund
Administrative Allocation	\$ 3.5	\$ 3.5	Up to 3% of Annual Fund Balance
Programmable Fund Balance	\$ 309.9	\$ 325.0	
Permanent Housing Allocation	\$ 155.0	\$ 162.5	50% of Programmable Fund Balance
Adult Housing	\$ 85.2	\$ 89.4	55% of Perm. Housing Allocation
Family Housing	\$ 38.7	\$ 40.6	25% of Perm. Housing Allocation
Youth Housing	\$ 31.0	\$ 32.5	20% of Perm. Housing Allocation
Mental Health Allocation	\$ 77.5	\$ 81.3	25% of Programmable Fund Balance
Prevention Allocation	\$ 46.5	\$ 48.8	15% of Programmable Fund Balance
Emergency Shelter and Hygiene Allocation	\$ 31.0	\$ 32.5	10% of Programmable Fund Balance

## Permanent Housing

### *Adult Housing*

At its May 5, 2022, special meeting the OCOH Oversight Committee approved recommendations to the Mayor and Board of Supervisors for FY23 and FY24 OCOH funding for Permanent Housing for Homeless Adults. More than 90% of the Committee's recommended spending aligns with the City's budget proposals, with the following changes and notes:

- Reject proposed PSH Equity Services, which allocates \$8.0M in OCOH funds for caseload adjustment in the City's pre-OCOH Adult Permanent Supportive Housing sites (the "legacy portfolio"), recommending instead that the Mayor and the Board of Supervisors allocate funding from non-OCOH sources for this urgently needed purpose.
- Add flex pool subsidies for cis and trans women at a cost of \$2.4 m per year, ongoing (roughly 57-60 slots).
- Note that these changes can be made while also creating a reserve of \$9m, retaining one-time savings of \$14.5m, and leaving an unprogrammed balance of \$6.1m in FY24.

### *Youth Housing*

At its May 6, 2022, special meeting the OCOH Oversight Committee approved recommendations to the Mayor and Board of Supervisors for FY23 and FY24 OCOH funding for Permanent Housing for Homeless Youth. More than 96% of the Committee's recommended spending matches the City's budget proposals, with the following changes and notes:

- Reject the proposed PSH Equity Services, which allocates \$1.0M in OCOH funds for caseload adjustment in the City's pre-OCOH Youth Permanent Supportive Housing sites (the "legacy portfolio"). Recommend instead that the Mayor and the Board of Supervisors allocate funding from non-OCOH sources for this urgently needed purpose.
- Note that while recommending the TAY Housing Flex Pool budget proposed by HSH, the OCOH Oversight Committee — informed by themes from the listening sessions — encourages incorporating a shared housing model in implementation of these funds.

- Note that these changes can be made while also creating a reserve of \$3.1m and leaving unprogrammed balances of \$11.8m in FY23 and \$15.4m in FY24. An estimated \$58.4m will carry forward from FY22 for acquisitions.

### *Family Housing*

At the May 6, 2022, special meeting the OCOH Oversight Committee approved recommendations to the Mayor and Board of Supervisors for FY23 and FY24 OCOH funding for Permanent Housing for Homeless Families. More than 91% of the Committee's recommended spending for FY23 aligns with the City's proposed budget, and more than 85% of the Committee's recommended spending for FY24 aligns with the City's proposed budget. The Committee recommends the following changes and notes:

- Increase the proposal for MOHCD administered Family Housing SRO Subsidies by \$2m beginning in FY24 to allow 100 additional families to move from SROs to suitable family living accommodations.
- Add 30 Family Housing Flex Pool PSH slots for doubled up families, including undocumented and asylum-seeking families, in FY23 and another 30 slots in FY24 at a cost of \$1.82m in FY23 and \$3.7m ongoing beginning in FY24.
- Reject proposed PSH Equity Services, which allocates \$3.2M from OCOH funds for caseload adjustment in the City's pre-OCOH Family Permanent Supportive Housing sites (the "legacy portfolio"), recommending instead that the Mayor and the Board of Supervisors allocate funding from non-OCOH sources for this urgently needed purpose.
- Note that these changes can be made while also creating a reserve of \$4m and leaving unprogrammed balances of \$10.2m in FY23 and \$9.3m in FY24.

### **Mental Health Services**

At the May 6, 2022, special meeting the OCOH Oversight Committee approved recommendations to the Mayor and the Board of Supervisors for FY23 and FY24 OCOH funding for Mental Health Services. The Committee Recommendations and City proposals are 73% aligned. The Committee recommends the following changes and notes:

- Add a Dual Diagnosis Transitional Care Therapeutic Teaching Community program for women in the Bayview neighborhood, with 50 slots at a cost of \$3.5m in FY23 and \$3.6m in F24. This recommendation responds to needs identified through the listening sessions. The program will increase the geographic, racial and gender equity in services.
- Implement the recommended Behavioral and Clinical Health Services in shelters and drop-in centers with attention to providing TAY mental health services for the community, including on-site extended clinical hours for youth navigation center and telehealth options.
- Re-direct the \$17.5m use of one-time fund balance from site acquisition for a Behavioral Health Access and Drop-In Center to site acquisition for Treatment Beds.

- Note that these recommendations require drawing down the full \$44.5m in one-time savings that are estimated at the end of FY22 and drawing down \$8.2m of reserve in FY24. At the end of the second budget year (FY24), there will be \$0.0 in one-time savings and \$7.3m in reserves. An estimated \$139.5m will be available during the two budgeted years for acquisitions.

## Homelessness Prevention & Diversion Services

At its May 6, 2022, special meeting the OCOH Oversight Committee approved recommendations to the Mayor and the Board of Supervisors for FY23 and FY24 OCOH Funding for Homelessness Prevention & Diversion Services. The Committee recommended 100% of the City's proposed spending and prioritized two additional programs, contingent upon funding sources.

- Add Public Benefits Advocacy to the Targeted Homelessness Prevention Services at a cost of \$1M in FY23 and FY24. This two-year program will fund Community Based Organizations to provide benefits advocacy using the evidence-based model of lawyer-social worker teams to security disability and veteran's benefits for households at risk of homelessness.
- Add Family Rapid Re-Housing Extensions to the Rental Assistance category at a cost of \$1.38m in FY23 and \$1.4m in FY24. This two-year program will provide 24-month subsidy extensions to families who cannot pay market rent at the end of their Rapid Re-Housing program. The extensions will prevent those household from returning to homelessness. This recommendation builds upon insight from the listening sessions.
- The recommended additions are contingent upon funding sources available in the Homelessness Prevention category that are not already allocated, fully scoped, or part of an existing RFP. At the Department of Homelessness and Supportive Housing's and the Mayor's Office of Housing's discretion, funds may be drawn from the Family Housing category for the RRH extension described above as a short-term rental subsidy under the ordinance.

## Shelter & Hygiene Services

At its April 28, 2022, meeting the OCOH Oversight Committee approved recommendations to the Mayor and the Board of Supervisors for FY23 and FY24 OCOH funding for Shelter and Hygiene Services. The Committee recommendations and City proposals are 96% aligned. The Committee recommends the following changes and notes:

- Add \$.6m to Hotel Vouchers for Victims of Domestic Violence and \$.6m to Hotel Vouchers for Pregnant People and Families in FY23. This funding is expected increase the inventory of hotel rooms available to each of these populations by 10 hotel rooms per night.
- Encourage in the implementation of shelter and hygiene programs, the City to closely review site feedback and address fundamental human rights concerns such as limited access to showers, quality food, potable water, transportation, and on-site support. And, encourage contracted providers to partner with community

based organizations to bring enrichment activities to shelter and hygiene program sites.

- Note that these recommendations draw upon one-time savings, leaving an estimated one-time balance of \$0.3m at the end of FY24 and a reserve of \$0.0.

### **Overview and Crosswalk**

The attached spreadsheet provides a crosswalk to reflect areas where the Committee's recommendations are different from the City's proposals. An Excel version of the crosswalk spreadsheet will accompany this memo as well.

All documents related to the Committee's recommendation process can be found in the materials on the Our City, Our Home Oversight Committee website: <https://sf.gov/resource/2021/investments-and-budget-oversight>

If you have any questions, please contact Jessica Shimmin, [jessica.shimmin@sfgov.org](mailto:jessica.shimmin@sfgov.org)

Administrative Allocation		Department Proposals			
OCOH Category	OCOH Program	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)
	Treasurer and Tax Collector	0.9	0.9	0.9	1.9
	City Attorney's Office	0.1	0.1	0.1	0.2
	Controller's Office	0.9	1.0	1.0	2.0
	Community Researcher Program				-
	Contracted Services: Needs Assessment	0.2	-	-	-
	Contracted Services: Stakeholder Engagement	0.2	0.2	0.2	0.4
	Contracted Services: As needed	0.2	0.2	0.2	0.5
	Contracted Services: Interpretation and Web	0.1	0.1	0.1	0.1
	<b>Administrative Allocation Balance (revised or projected)</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>5.0</b>
	<b>Administrative Allocation Spending (Budgeted)</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	
	<b>Administrative Allocation Projected Year End Spending</b>				
	<b>Administrative Allocation Estimated Year End Balance</b>				
	<b>Remaining OCOH Fund</b>		<b>310.9</b>	<b>326.0</b>	

Committee Recommendations				City Proposals	Committee Notes & Recommendations	Department Notes
FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)			
0.9	0.9	0.9	1.9			
0.1	0.1	0.1	0.2			
0.9	1.0	1.0	2.0			
-	1.0	1.0	2.0		Recommend adding \$1m annually for Community Research Program component of Needs Assessment.	
0.2	-	-	-			
0.2	0.2	0.2	0.4			
0.2	0.2	0.2	0.5			
0.1	0.1	0.1	0.1			
2.5	3.5	3.5	7.0			
2.5	3.5	3.5				
	309.9	325.0				

ADULTS/ALL POPULATIONS HOUSING		Department Proposals			
OCOH Category	OCOH Program	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)
Operating PSH	Adult Housing Operating	8.6	9.8	22.0	31.8
Operating PSH	PSH Equity Services		8.0	8.2	16.2
Ongoing Subsidies & Supports	Adult Flex Pool PSH	20.3	21.9	30.4	52.3
Ongoing Subsidies & Supports	Adult Flex Pool PSH- Bayview	1.3	0.6	1.1	1.7
Ongoing Subsidies & Supports	Adult Flex Pool PSH- Senior/COVID vulnerable	20.8	6.0	8.8	14.7
Ongoing Subsidies & Supports	Adult Flex Pool PSH - cis and trans women	-	-	-	-
Ongoing Subsidies & Supports	EHV Vouchers		2.0	1.0	3.0
Subsidies	Adult Medium Term Subsidies	16.6	7.2	13.2	20.4
Subsidies	Adult Medium Term Subsidies - Workforce	2.5	-	-	-
Acquisition PSH	Adult Housing Acquisition	34.1	32.6	-	32.6
Acquisition PSH	Adult Housing Acquisition	74.6	4.0	-	4.0
Operating	Adult Housing Operating	0.4	-	-	-
Operating	Frontline Worker Bonus Pay	2.6	-	-	-
Operating	HSH Allocated Costs	4.7	4.1	4.4	8.6
	<b>Adult Housing Sources</b>	<b>186.7</b>	<b>85.5</b>	<b>89.7</b>	<b>175.2</b>
	<b>Adult Housing Revenue Shortfall</b>	<b>(11.3)</b>			
	<b>Adult Housing Subtotal Uses</b>	<b>186.5</b>	<b>96.2</b>	<b>89.0</b>	
	<b>Adult Housing Projected Year End Spending</b>	<b>(146.6)</b>			
	<b>Adult Housing Proposed Reserve</b>		<b>9.0</b>		
	<b>Adult Housing Annual Sources vs Uses</b>	<b>28.8</b>	<b>(19.7)</b>	<b>0.7</b>	

Committee Recommendations					City Proposals	Committee Recommendations Notes	Department Notes
FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)				
8.6	9.8	22.0	31.8	Maintains FY22 operating levels at average of \$1650 per unit per month (\$1100 for operating & \$550 for services). Partially funds 791 new PSH units in FY22-23 leveraging Homekey round 1 & 2 operating funds in FY23; Fully funds 1,024 PSH units in FY23-24 once Homekey funds exhausted and includes 234 units of started with Prop C advance funds. Maintain effort and add operations.	Recommend adding \$.2m each year to ensure \$28/hr as base rate for case managers. Proposal withdrawn (5/6), \$28/hr rate included in the department's proposal.	4.30.22: The \$550 per unit per month for services budgeted in this line item is adequate to achieve the goal of increasing case manager wages at these sites to \$28/hour. However, HSH's proposal is to raise case management wages across the City's portfolio, not exclusively for Prop C funded programs, so this recommendation may not be implemented unless HSH can identify funds across the portfolio to standardize a floor for case management wages.	
				New proposal. Targets the City's PSH buildings with the highest case manager to client caseloads to achieve closer to a 1:25 case manager-to-client ratio systemwide. Total cost is \$12 million annually to address 1:25 case management ratio in the adult PSH system. HSH has a separate budget proposal (not OCOH-funded) to increase case manager wages to a floor of \$28/hour (this cost is not included in this proposal)	Recommend that Mayor, Board, and HSH find another source for this urgently needed enhancement.		
20.3	21.9	30.4	52.3	Reassessing subsidy level to match market. Includes 200 TPC slots, Mainstream vouchers in FY24. HSH plans to allocate 48 funded Flex Pool slots and 102 future EHV's for transgender clients.	Recommend		
1.3	0.6	1.1	1.7	Reassessing subsidy level to match market. Includes 200 TPC slots, Mainstream vouchers in FY24.	Recommend		
20.8	6.0	8.8	14.7	Reassessing subsidy level to match market.	Recommend		
	2.4	2.5	4.9		Add 60 flex pool subsidies in FY23, ongoing. Reduced from 120 to 60.	4.30.22: Committee's recommendation is inadequate to fund 60 additional slots. This amount would fund 57 slots each year.	
	2.0	1.0	3.0	HSH adjusted it FY22 flex pool goal to serve additional units with federal emergency housing vouchers (EHVs). This funding continues that intervention level at a reduce amount over time as households stabilize.	Recommend	4.30.22: HSH provided table showing EHV investment to Committee staff and housing liaison on 4.28.22. Increased total slots from original FHSP target of 1,075 to 1,363	
16.6	7.2	13.2	20.4	Reassessing Rapid Re-Housing subsidy level to match market. Recommend	Recommend		
2.5	-	-	-	HSH proposes continuing pilot using FY22 funding. HSH proposal to restore funding for 2020 HomeKey acquisition; Department has not been able to find another source. Recommend	Recommend		
74.6	4.0	-	4.0	74.6 is FY21 and FY22; FY23 increase of \$0.7 m to complete purchase of Ellis Street site.	Recommend		
0.4	-	-	-	FY22 only; not ongoing			
2.6	-	-	-	FY22 only; not ongoing			
4.7	4.1	4.4	8.6	implementation, operation, and data costs shown separately for greater transparency.	Recommend		
186.7	85.2	89.4	174.6	Rebalanced as a result of the increase in the Administrative Allocation			
(11.3)							
186.5	90.5	83.3	173.8				
(146.6)				updated, final year-end savings TBD			
-	9.0			proposed 10% for reserve			
28.8	(14.3)	6.1					

Adult Housing Remaining One-Time Fund Balance	28.8	9.1		
Adult Housing Estimated Acquisitions Balance	-	-	-	

28.8	14.5		
-	-	-	

available to fund up to 20% reserve

YOUTH HOUSING		Department Proposals			
OCOH Category	OCOH Program	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)
Acquisition PSH	TAY Housing Acquisition	89.1	-	-	-
Operating PSH	PSH Equity Services		1.0	1.0	2.0
Operating PSH	TAY Housing Operating	4.5	5.4	7.4	12.8
Ongoing Subsidies & Supports	TAY EHV	0.5	0.5	0.5	1.0
Ongoing Subsidies & Supports	TAY Housing Flex Pool PSH	3.2	1.5	2.3	3.7
Subsidies	TAY Rapid Rehousing Expansion	5.6	6.2	5.3	11.5
Operating	Frontline Worker Bonus Pay	0.0	-	-	-
Operating	HSH Allocated Costs		1.5	1.5	3.0
Operating	TAY Bridge Housing		1.0	-	1.0
	<b>TAY Housing Sources</b>	<b>102.4</b>	<b>31.1</b>	<b>32.6</b>	<b>63.7</b>
	<b>TAY Housing Revenue Shortfall</b>	<b>(4.1)</b>			
	<b>TAY Housing Subtotal Uses</b>	<b>102.9</b>	<b>17.1</b>	<b>18.1</b>	
	<b>TAY Housing Projected Year End Spending</b>	<b>(37.8)</b>			
	<b>TAY Housing Proposed Reserve</b>		<b>3.1</b>		
	<b>TAY Housing Annual Sources vs Uses</b>	<b>2.1</b>	<b>10.9</b>	<b>14.5</b>	
	<b>TAY Housing Estimated Acquisitions Balance</b>	<b>58.4</b>			

Committee Recommendations					City Proposals	Committee Recommendations Notes	Department Notes
FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)				
89.1	-	-	-		FY22 acquisition funds. Unspent funds carry forward.	Recommend	One site will be acquired to house transgender TAY.
					New. Brings services in all TAY buildings systemwide up to 1:25 case management ratio.	Recommend that Mayor, Board, and HSH find another source for this urgently needed enhancement.	
					Starting FY23 includes increases to \$892 per unit, per month for PSH TAY services; \$1100 operating for 225 units to acquire to achieve 1:20 case management ratio; (147 units in pipeline); in FY23-24 added 85 units at the Artmar previously funded with Prop C advance funds.	Recommend	
					Emergency Housing Vouchers provide operating subsidy, flex pool provides support services. Increases the total number of housing slots for TAY from 70 to 115.		
0.5	0.5	0.5	1.0		Increased subsidy level for TAY to align with FMR rates and population service levels.	Recommend; Encourage shared housing model in implementation of these funds.	
3.2	1.5	2.3	3.7		Increased subsidy level to align to FMR rates and rental market.	Recommend	
5.6	6.2	5.3	11.5				
0.0	-	-	-		FY21 program, not included in this budget.		
	1.5	1.5	3.0		Implementation, operation, and data costs pulled out for greater transparency.	Recommend	
	1.0	-	1.0				
					Rebalanced as a result of the increase in the Administrative Allocation		
102.4	31.0	32.5	63.5				
(4.1)							
102.9	16.1	17.1					
(37.8)							
					proposed 10% to seed reserve		
2.1	11.8	15.4					
58.4							



FAMILY HOUSING		Department Proposals				Committee Recommendations				City Proposals		Committee Recommendations Notes		Department Notes		
OCOH Category	OCOH Program	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)							
Acquisition PSH	Family Housing Acquisition	106.5	-	-	-	106.5	-	-	-			Funds 240 new family units (family units at the Panoramic & City Gardens), leveraging state Homekey dollars.				
Acquisition PSH	PSH Development		8.0	-	8.0		8.0	-	8.0			New. 1 development project with MOHCD, potential 50% homeless; 40 units in 80 unit building.	Recommend			
Operating PSH	Family Housing Operating	5.0	6.3	6.5	12.8	5.0	6.3	6.5	12.8			assumes a City subsidy of up to \$2175 pupm: \$1100 operating and \$1075 servicest to achieve 1:20 case mgt ratio in family system.	Recommend			
Operating PSH	PSH Equity Services		3.2	3.3	6.5		-	-	-			New. Brings services in all PSH family buildings systemwide to the 1:20 case management ratio.			Liaison Reggio recommends that Mayor, Board, and HSH find another source for this urgently needed enhancement.	
Ongoing Subsidies & Supports	Family Housing Flex Pool PSH	14.3		8.8	8.8	14.3	2.5	10.7	13.3			HSH proposes to increase subsidy level to average FMR rates for 2-3 bedroom units.	Recommend.			
Ongoing Subsidies & Supports	Family EHV		0.6	0.3	0.9		0.6	0.3	0.9			EHV continuation.			4.30.22: HSH provided response to question on EHV to committee staff and housing liaison on 4.28.22; Total families served through Flex Pool/EHV: 306	
Ongoing Subsidies & Supports	Family Housing Flex Pool - Doubled Up Families				-		1.8	3.7	5.6							VICE CHAIR D'ANTONIO: Recommendation to add 30 subsidies for doubled up families, asylum seekers and undocumented at \$1.82 in FY23 and ongoing; and to add 30 more subsidies for doubled up families at \$1.82 in FY24 and ongoing. Permanent deep subsidy, housing stability and retention support services titrate down over time. Not the same population as MOHCD's SRO Families
Ongoing Subsidies & Supports	Family Housing SRO Subsidies				-			2.0	2.0							4.30.22: Committee proposal would fund 34 slots of family flex pool. Annual cost per slot for family flex pool is \$57,608 of City subsidy.
Ongoing Subsidies & Supports	Family Housing SRO Subsidies	2.0	2.1	2.1	4.2	2.0	2.1	2.1	4.2			Maintaining subsidies for 100 subsidies for SRO families.				4.30.22 Implemented by MOHCD. Recommend committee staff confirm amount proposed will pay for 50 additional subsidies; Followed up with MOHCD 5/2. Received info from MOHCD: implementing new vouchers has startup costs associated, as well as an increased cost per unit, which puts 50 new vouchers at \$3m/ 100 at \$6m
Ongoing Subsidies & Supports	Family Housing Ladder		1.4	4.1	5.4		1.4	4.1	5.4			Allocates 70 slots and increases subsidy to align with FMR for 2-3 bedrooms.	Recommend.			
Operating	Frontline Worker Bonus Pay	0.3	-	-	-	0.3	-	-	-			FY21 appropriation, not included in this budget				FY20-21 appropriations approved in Board release of reserve, Dec.2020
Operating	HSH Allocated Costs		1.9	1.9	3.8		1.9	1.9	3.8			This year (and going forward) HSH will pull out their implementation, operation, and data costs for greater transparency.	Recommend			
	Family Housing Sources	128.1	38.9	40.8	79.7	128.1	38.7	40.6	79.4			Rebalanced as a result of the increase in the Administrative Allocation				
	Family Housing Revenue Shortfall	(5.1)				(5.1)										
	Family Housing Subtotal Uses	128.1	23.4	27.0		128.1	24.5	31.4								
	Family Housing Projected Year End Spending	(114.8)				(114.8)										
	Family Housing Proposed Reserve		3.9				4.0									proposed 10% for reserve
	Family Housing Sources v Uses (est operating balance)	8.2	11.6	13.8		8.2	10.2	9.3								
	Family Housing Estimated Acquisitions Balance	\$ -			\$ -	\$ -			\$ -							

SHELTER & HYGIENE SERVICES		Department Proposals				Committee Recommendations				City Proposals		
OCOH Category	OCOH Program	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)	City Proposals	Committee Recommendations Notes	Department Notes
Hotel Vouchers	Hotel Voucher - Domestic Violence	0.3	-	0.3	0.3	0.3	0.6	0.3	0.9	HSH proposes to carry forward FY22 budget for implementation in FY 23. HSH proposes funding hotel vouchers for DV and pregnant people ongoing (was a one-time).	Add \$.6 in FY23, make 20 hotel rooms available	
Hotel Vouchers	Hotel Voucher - Pregnant and Family	0.6	-	0.6	0.6	0.6	0.6	0.6	1.2	Work ordered to MOHCB's existing program; HSH proposes funding this program ongoing (was a one-time addback)	Add \$.6 in FY23, make 20 hotel rooms available	
Hotel Vouchers	Hotel Voucher - TAY	1.2	-	0.6	0.6	1.2	-	0.6	0.6		Recommend	
Shelter Beds	COVID-19 Shelter Programs: RV Trailer	5.9	-	-	-	5.9	-	-	-	No proposed funding for COVID emergency response		
Shelter Beds	COVID-19 Shelter Programs: Safe Sleep	5.0	-	-	-	5.0	-	-	-	No proposed funding for COVID emergency response		
Shelter Beds	COVID-19 Shelter Programs; SIP Hotels	7.6	-	-	-	7.6	-	-	-	Demobilizing SIP hotels by September. Many moving into permanent housing. Residents without PH relocated to shelter.		
Shelter Beds	COVID-19 Shelter Programs; SIP Hotels	(0.9)	-	-	-	(0.9)	-	-	-			
Shelter Beds	Family Shelter Operations	1.8	1.8	1.9	3.7	1.8	1.8	1.9	3.7	Ongoing funding for Oasis non-congregate family shelter.	Recommend	
Shelter Beds	Safe Parking Programs	2.9	3.0	3.1	6.1	2.9	3.0	3.1	6.1	HSH received \$5.6 million from state for capital costs in FY22 used to balance CY shortfall. FY23 ongoing budgeted level assumes expansion to 130 spaces, including case management services and meals	Recommend	
Shelter Beds	Safe Sleep Programs	15.4	8.1	-	8.1	15.4	8.1	-	8.1	includes 3 safe sleep sites: Mission, Bayview, and 33 Gough through fiscal year.	Recommend	
Shelter Beds	Trailer Programs	5.8	7.5	7.7	15.2	5.8	7.5	7.7	15.2	HSH proposes to continue this program.	Recommend	
Shelter Beds	Adult/Tay Navigation Center Operations	-	14.7	15.1	29.8	-	13.5	15.1	28.6	Ongoing costs of Nav Centers.	Reduce nav center operations by \$1.2m in FY23 to increase budget for hotel vouchers.	
Shelter Services	Shelter Services	-	-	-	-	-	-	-	-			
Shelter Services	Case Management - Justice Involved Adults	0.9	0.9	1.0	1.9	0.9	0.9	1.0	1.9		Recommend	
Operating	Frontline Worker Bonus Pay	1.2	-	-	-	1.2	-	-	-	FY21 appropriations, no proposed funding in FY23 and FY24 budgets.		
Operating	HSH Allocated Costs	1.3	2.2	2.4	4.6	1.3	2.2	2.4	4.6	This year (and going forward) HSH will pull out their implementation, operation, and data costs for greater transparency.	Recommend	
	<b>Emergency Shelter &amp; Housing Sources</b>	<b>49.0</b>	<b>31.1</b>	<b>32.6</b>	<b>63.7</b>	<b>49.0</b>	<b>31.0</b>	<b>32.5</b>	<b>63.5</b>	Rebalanced as a result of the increase in the Administrative Allocation		
	<b>Emergency Shelter &amp; Hygiene Revenue Shortfall</b>	<b>(4.1)</b>				<b>(4.1)</b>						
	<b>Emergency Shelter &amp; Hygiene Uses</b>	<b>49.0</b>	<b>38.2</b>	<b>32.6</b>		<b>46.5</b>	<b>38.2</b>	<b>32.6</b>				
	<b>Emergency Shelter &amp; Hygiene Projected Year End Spending</b>	<b>(37.2)</b>				<b>(37.2)</b>						
	<b>Emergency Shelter &amp; Hygiene Proposed Reserve</b>											
	<b>Emergency Shelter &amp; Hygiene Sources v Uses</b>	<b>7.7</b>	<b>(7.1)</b>			<b>7.7</b>	<b>(7.3)</b>	<b>(0.1)</b>		HSH proposes to use any one time savings to manage FY23 shortfall.		
	<b>Emergency Shelter &amp; Hygiene Remaining One-Time Balance</b>		<b>0.6</b>				<b>0.4</b>	<b>0.3</b>				

HOMELESSNESS PREVENTION AND DIVERSION SERVICES		Department Proposals				Committee Proposals				City Proposals	
OCOH Category	OCOH Program	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)	Committee Recommendations Notes	Department Notes
Targeted Homelessness Prevention Services	Eviction Prevention & Housing Stabilization	18.5	14.5	12.2	26.7	18.5	14.5	12.2	26.7	This line includes housing advocacy and tenant right to counsel through MOHCD. Interesting upcoming uses include \$300k ongoing to develop anti-displacement work with a Black-led, Black serving organization. RFP is in development.	Recommend.
Targeted Homelessness Prevention Services	Homelessness Prevention Financial Assistance & Services	20.5	29.2	25.5	54.7	20.5	29.2	25.5	54.7	Increases funding to meet the need. Note: SSI advocacy is being funded through other sources, including the Human Services Agency (HSA)	
Targeted Homelessness Prevention Services	Public Benefits Advocacy				-		1.0	1.0	2.0		Member Leadbetter: \$1m annually to fund CBOs to provide benefits advocacy using the evidence-based model of lawyer + social worker secure disability and veterans income for households at risk of homelessness.
Problem Solving	Problem Solving - General				-					HSH proposes to allocating problem solving funds over three fiscal years to pilot new intervention and is not proposing additional funding in FY23 and FY 24. This will require additional funding in FY25 to maintain.	Recommend
Problem Solving	Problem Solving - Adults, Veterans and Justice Involved Adults	11.2			-	11.2					\$2m removed to fund Legal Aid: Public Benefits Advocacy
Problem Solving	Problem Solving - Families	11.5			-	11.5					\$2.8m removed to fund Family RRH Extensions
Problem Solving	Problem Solving - General	2.1			-	2.1				Can I combine these two lines?	
Problem Solving	Problem Solving - General	14.2			-	14.2					
Problem Solving	Problem Solving - TAY	8.5			-	8.5					
Rental Assistance	Family Rapid Re-Housing Extensions				-		1.4	1.4	2.8		Member Catalano: Recommendation to add RRH Extensions for 100 families for 24 months at a cost of 1.38m annually
Ongoing Subsidies & Supports	Shallow Subsidies for PSH Residents	6.0	6.8	6.8	13.5	6.0	6.8	6.8	13.5	Increase to cover entire HSH portfolio. Included in Prevention category because it increases housing stability.	Recommend.
Clinical Services - PSH Operating	Behavioral & Clinical Health Services - PSH	5.1	4.5	3.8	8.2	5.1	4.5	3.8	8.2	DPH, decreasing amount reflects shift from prevention to an ongoing mental health services. Final balancing still in draft form.	Recommend
Operating	Frontline Worker Bonus Pay	1.0			-	1.0				- FY21 appropriation, not ongoing.	
Operating	HSH Allocated Costs	1.3	1.7	1.8	3.5	1.3	1.7	1.8	3.5	Implementation, operation, and data costs pulled out for greater transparency.	Recommend
	Prevention & Diversion Sources	99.9	46.6	48.9		99.9	46.5	48.8	95.2	Rebalanced as a result of the increase in the Administrative Allocation	
	Prevention & Diversion Revenue Shortfall	(6.6)				(6.6)					
	Prevention & Diversion Uses	99.9	56.6	50.0		99.9	59.0	52.4			
	Prevention & Diversion Projected Year End Spending	(75.3)				(75.3)					
	Prevention & Diversion Proposed Reserve		5.0		5.0		5.0			10% of Possible funding of reserve. Do not want to scale back programs.	
	Prevention & Diversion Annual Source v Uses	18.0	(15.0)	(1.1)		18.0	(17.5)	(3.7)		Proposing to use savings to maintain the investment plan without service impacts.	OCOH Oversight Committee Motion: These recommendations are contingent upon funding sources available in the Prevention category that are not already allocated, fully scoped, or part of an existing RFP. Upon the Department of Homelessness and Supportive Housing's and the Mayor's Office of Housing's discretion, funds may be drawn from the Family Housing category for the RRH extension as a short term rental subsidy under the ordinance.
	Prevention & Diversion Remaining Fund Balance	18.0	2.95	1.8		18.0	0.46	(3.2)			

MENTAL HEALTH SERVICES		Department Proposals			
OCOH Category	OCOH Program	FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)
Assertive Outreach Services	Overdose Prevention Services	8.4	8.1	8.5	16.6
Assertive Outreach Services	Street Overdose Response Team	5.8	5.9	6.0	11.9
Assertive Outreach Services	Street Crisis Response Outreach Teams	18.1	12.3	12.6	24.9
Assertive Outreach Services	Street Medicine Behavioral Health Expansion	1.8	2.5	2.6	5.1
Case Management Services	Behavioral & Clinical Health Services - PSH	1.3	3.4	4.4	7.8
Case Management Services	Care Coordination and Case Management	13.3	9.6	9.9	19.5
Case Management Services	TAY Care Coordination	0.5	0.5	0.5	1.0
Drop-In Services	Mental Health Service Center	8.9	5.6	5.0	10.6
Drop-In Services	TAY Mental Health Services	0.8	0.7	0.8	1.5
Drop-In Services	Transgender Mental Health Services	1.0	0.9	1.0	1.9
Drop-In Services	Behavioral & Clinical Health Services	2.0	2.1	2.1	4.2
Treatment Beds	Drug Sobering	4.0	4.2	4.3	8.5
Treatment Beds	TAY Residential Treatment Beds	0.7	-	0.7	0.7
Treatment Beds	Residential Step-down Treatment Beds	5.2	1.1	3.8	4.9
Treatment Beds	Locked Sub Acute	5.1	4.7	4.9	9.6
Treatment Beds	Psych Skilled Nursing Facility	2.1	1.5	1.6	3.1
Treatment Beds	Board & Care	3.9	4.8	5.0	9.8
Treatment Beds	Mental Health Residential	1.5	2.2	-	2.2
Treatment Beds	Managed Alcohol	3.9	3.6	4.3	7.9
Treatment Beds	Coop Beds	0.1	0.1	0.1	0.2
Treatment Beds	Urgent Care & Crisis Diversion Facility	3.2	1.0	3.2	4.2
Treatment Beds	Transit Services	0.6	0.3	0.3	0.6
Treatment Beds	Dual diagnosis Transitional Care for Justice Involved	-	4.7	4.9	9.6
Treatment Beds	Dual diagnosis Transitional Care for Women in the Bayview	-	-	-	-
Acquisition	Site acquisition for Behavioral Health Access and Drop In	-	17.5	-	17.5
Acquisition	Site Acquisition for Treatment Beds	-	-	17.5	-
Acquisition/Capital	Facility Maintenance fund for newly acquired sites	-	4.0	-	4.0
Operating	DPH Operating and Implementation Costs	8.2	6.9	7.1	14.0

Committee Proposals					City Proposals	Committee Recommendations & Notes	Staff Questions/Department Notes
FY22 Revised Budget (millions)	FY23 Proposed (millions)	FY24 Proposed (millions)	Total 2 year budget (FY23 & FY24) (millions)				
8.4	8.1	8.5	16.6	Supporting low-barrier treatment methods, expansion and use of naloxone, overdose prevention education, as well as the \$1M/year for harm reduction therapy services.	Recommend.		
5.8	5.9	6.0	11.9	3 post overdose engagement teams (POEt), increased funding reflects higher CBO service cost	Recommend.		
18.1	12.3	12.6	24.9	Continues budget for 7 SCRT	Recommend.		
1.8	2.5	2.6	5.1		Recommend.		
1.3	3.4	4.4	7.8	Behavioral Health Services provided via CBO contract following community input. This increase represents a shift in costs from the Prevention Category to ongoing mental health service, due turnover in units. DPH will still maintain \$8 M of services within PSH overall.	Recommend.		
13.3	9.6	9.9	19.5	Maintain proposed services.	Recommend.		
0.5	0.5	0.5	1.0	Maintain proposed services for TAY. Staffing for current Behavioral Health Access Center complete.	Recommend.		
8.9	5.6	5.0	10.6	Three FTE will be added at Dimensions Clinic to support TAY and Transgender populations. Remaining funding to be contracted RFP'ed pending stakeholder feedback.	Recommend.		
0.8	0.7	0.8	1.5		Recommend.		
1.0	0.9	1.0	1.9		Recommend.		
2.0	2.1	2.1	4.2	Maintains funding level for enhanced behavioral health services in shelters and drop-in centers.	Recommend with attention to providing TAY mental health services for the community include on-site extended clinical hours for youth navigation center, including telehealth options.		
4.0	4.2	4.3	8.5	20 beds			
0.7	-	0.7	0.7	10 beds	Recommend.		
5.2	1.1	3.8	4.9	70 beds	Recommend.		
5.1	4.7	4.9	9.6	31 beds	Recommend.		
2.1	1.5	1.6	3.1	13 beds	Recommend.		
3.9	4.8	5.0	9.8	69 beds	Recommend.		
1.5	2.2	-	2.2	30 Beds - added 10 beds to existing 20 beds	Recommend.		
3.9	3.6	4.3	7.9	20 Beds - currently 10 beds open and plan to expand to 20 by end of 2022	Recommend.		
0.1	0.1	0.1	0.2	6 beds	Recommend.		
3.2	1.0	3.2	4.2	16 beds.	Recommend.		
0.6	0.3	0.3	0.6	Maintain funding for client transportation between from several new bed programs targeting homeless clients, including Drug Sobering.	Recommend.		
-	4.7	4.9	9.6	New; 75 beds for justice involved.	Recommend.		
-	-	-	-		Add dual diagnosis transitional care therapeutic teaching community program for women in Bayview, 50 slots at a cost of \$3.5m to increase geographic, racial, and gender equity. 5/4 Decreased proposal from 75 to 50 beds for women's therapeutic teaching community program in the Bayview.		
-	17.5	-	-	New, use one time fund balance.			
-	17.5	-	-		Committee recommends redirecting site acquisition to treatment beds rather than Behavioral Health Access and Drop In Center.		
-	4.0	-	4.0	New, use of one time fund balance.	Recommend.		
8.2	6.9	7.1	14.0	This year (and going forward) DPH will pull out their implementation, operation, and data costs for greater transparency.	Recommend.		













