



San Francisco Department of Public Health

FY 2021-22
First Quarter Financial Report
December 2021



Highlights for First Quarter Financials

- No significant variances expenditure or revenue projected at this time
- Figures in this report are preliminary and based on three months of actuals. Changes are possible over the course of the year, particularly with respect to COVID cost reporting
- Operating funds does not include COVID-19 Response project which will be reported on separately.
- DPH is working with the Controller of finalizing reporting methodology to ensure consistency for all city departments. An update will provided as part of the second quarter report



First Quarter Summary

First Quarter FY 2021-22	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
Zuckerberg SF General	\$ 997.3	\$ 1,020.3	\$ 23.1	\$ 1,027.5	\$ 1,030.8	\$ (3.3)	\$ 19.8
Laguna Honda Hospital	\$ 206.1	\$ 206.1	\$ -	\$ 308.6	\$ 304.2	\$ 4.4	\$ 4.4
Behavioral Health	\$ 224.0	\$ 236.1	\$ 12.1	\$ 377.1	\$ 377.4	\$ (0.3)	\$ 11.8
Primary Care	\$ 19.6	\$ 18.4	\$ (1.2)	\$ 110.2	\$ 105.9	\$ 4.2	\$ 3.0
Jail Health	\$ 0.4	\$ 0.4	\$ -	\$ 39.5	\$ 40.7	\$ (1.2)	\$ (1.2)
Home Health	\$ 2.3	\$ 2.3	\$ -	\$ 9.2	\$ 8.5	\$ 0.6	\$ 0.6
Health Network Services	\$ 30.4	\$ 9.8	\$ (20.5)	\$ 172.3	\$ 172.5	\$ (0.3)	\$ (20.8)
Population Health Division	\$ 26.6	\$ 24.4	\$ (2.2)	\$ 104.8	\$ 107.0	\$ (2.2)	\$ (4.4)
Public Health Administration	\$ 39.8	\$ 38.3	\$ (1.5)	\$ 157.4	\$ 158.7	\$ (1.3)	\$ (2.8)
Total Operating	1,546.4	1,556.1	9.7	2,306.5	2,305.7	0.8	10.5
						Less 50% revenue surplus into management reserve	(4.9)
						Net Surplus/(Deficit)	5.7

Zuckerberg San Francisco General

\$19.8 million surplus



Major Variances	FY 21-22 GF Favorable / (Unfavorable)
Revenues	
Global Payment Plan	\$16.1
One-Time Settlements of Prior Year Cost Reports	\$3.6
Capitation	\$3.4
Expenditures	
Salary and Fringe Benefits	(\$3.3)

Laguna Honda Hospital \$4.4 million surplus



Major Variances	FY 21-22 GF Favorable / (Unf avorable)
Expenditures	
Salary and Fringe Benefits	\$4.9
Interdepartmental Workorders – PUC and Workers Compensation	(\$0.5)

Behavioral Health \$11.8 million surplus



Major Variances	21-22 GF Favorable / (Unfavorable)
Revenues	
2011 Realignment	\$15.0
Patient Revenues	\$2.9
Expenditures	
Salary and fringe benefits	(\$0.3)



Primary Care: \$3 Million Surplus

	FY 21-22 GF Favorable / (Unfavorable)
Revenue	
Patient Revenues	(\$1.2)
Expenditures	
Salary and fringe benefits	\$4.2



Jail Health: \$1.2 million shortfall

Health at Home: \$0.6 million surplus

Jail Health Services	FY 21-22 GF Favorable / (Unfavorable)
Expenditure	
Salaries and fringe benefits	(\$1.2)

Health at Home	21-22 GF Favorable / (Unfavorable)
Salaries and fringe benefits	(\$0.6)

Health Network Services: \$20.8 million shortfall



Major Variances	FY 21-22 GF Favorable / (Unfavorable)
Revenues	
HSF Patient & Employer Fees	(\$14.5)
City Option Funds Disbursements	(\$6.0)
Expenditures	
Salary and fringe benefits	(\$0.3)

Population Health Division: \$4.4 million shortfall



Major Variances	21-22 GF Favorable / (Unfavorable)
Revenues	
Patient Revenues	(\$2.2)
Expenditures	
Salary and fringe benefits	(\$2.2)

Public Health Administration: \$2.8 M shortfall



Major Variances	21-22 GF Favorable / (Unfavorable)
Revenues	
Medi-Cal Administrative Activities	\$1.5
Expenditures	
Salary and fringe benefits	(\$1.3)



DPH Revenue Management Reserve

- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance allows the deferral of DPH Revenue Management Reserve.
- Starting with the Fourth Quarter of FY 20-21 calculation of the reserve will be based off of Medi-Cal, Medicare and Patient Revenue and allows for up to 50% of surplus revenues to be deposited, up to a total of 5% of the two-year budgeted revenues

DPH Revenue Management Reserve as of Q1 2021-22					
Budgeted Revenues	Medi-Cal	Medicare	Patient Revenues	Less IGT	Annual total
21-22	933,070,146	163,838,477	143,467,856	(89,491,155)	1,150,885,324
22-23	895,154,928	168,125,980	143,833,827	(92,557,601)	1,114,557,134
			Total Revenues Over Two Years		2,265,442,458
			Reserve Balance as of Q4 FY 20-21		104,050,638
			FY 21-22 Q1 Deposit		4,850,000
			Current Reserve Balance		108,900,638
	Reserve as a percentage of Two year Medi-Cal, Medicare and Patient Revenues				4.81%



COVID Response Project Budget

	Revised Budget	Expenses	Surplus/(Deficit)
Medical Services	\$ 28.4	\$ 19.5	\$ 8.9
Info & Guidance	\$ 1.7	\$ 1.6	\$ 0.1
Contact Tracing & Case Investigation	\$ 9.6	\$ 5.5	\$ 4.1
Community Services	\$ 25.9	\$ 31.8	\$ (5.8)
Testing	\$ 61.5	\$ 72.4	\$ (10.8)
Vaccination	\$ 22.4	\$ 6.8	\$ 15.6
Alternate Care Sites	\$ 14.3	\$ 19.1	\$ (4.8)
Isolation & Quarantine	\$ 6.3	\$ 15.9	\$ (9.6)
Planning	\$ 0.3	\$ 1.1	\$ (0.8)
PPE & Scarce Resources	\$ 45.2	\$ 28.4	\$ 16.8
Finance	\$ 2.1	\$ 0.1	\$ 2.0
Laguna Operational Response	\$ 10.9	\$ 10.0	\$ 0.8
ZSFG Operational Response	\$ 37.1	\$ 31.8	\$ 5.3
Total	\$ 265.7	\$ 244.0	
<i>Available for FY22 Carryforward</i>			\$ 21.7



COVID Response Project Budget

DPH will end the year with \$21.7 million surplus. This balance, along with other balances assumed as part of the Controller's nine-month report was assumed to rollover as part of the FY 21-21 COVID Budget for DPH.

Significant variances

- Medical Services - Saving due to functions supported by disaster service worker deployments rather than new staff.
- Vaccination - Savings due to a high level of in-kind staffing support from state contractors deployed at SFHN vaccine sites and slightly lower than expected costs at contracted vaccine sites.
- Isolation & Quarantine - The budget assumed two I&Q sites but COVID-19 response and procurement challenges required supporting 5 different sites at different points during FY2020-21.
- Personal Protective Equipment (PPE) – Actuals reflect only PPE used or distributed to end users by June 30th, 2021.

Questions



Thank You