Department Budget Submission Checklist

To be completed by: All departments.

Instructions: Submit this completed cover sheet with your budget submission and ensure all applicable forms

Departm	ent Name: Public Defender
	■ Summary of Major Changes: Completed "Form 1A: Summary of Major Changes" explaining major
	changes submitted in department's budget proposal.
	母 Proposed Efficiency/Reduction Savings Loaded in BPMS via Target Reports: Printed report
	from GFS Target, reports #15.40.001 & 15.40.002
	→ Department Budget Summary: Submission includes copy of report # 15.50.012.
	₩ Revenue Report: Completed "Form 2A: Revenue Report."
	☐ Fees & Fines: Completed "Form 2B: Fees & Fines."
	☐ Cost Recovery: Completed "Form 2C: Cost Recovery."
	★ Expenditure Changes: Completed "Form 3A: Expenditure Changes."
	▼ Position Changes: Completed "Form 3B: Position Changes."
	★ Equipment & Fleet Requests: Completed "Form 4A: All Equipment Funded in prior budget"; "Form 4B: New General Fund Equipment"; "Form 4C: Fleet".
	☐ Minimum Compensation Ordinance: The effects of the MCO in contracting have been considered as part of the budget submission.
	☐ Proposition J Description, Summary, City Cost, Contract Cost: Required for all existing or new Prop Js
	▼ Interdepartmental Services Balancing: Included Excel download of 15.20.012 3.b.2 IDS balancing report
	♥ Organizational Charts: Submission contains updated position-level organizational charts for your department, with indication if the position is filled (F) or vacant (V). Organizational charts also reflect any proposed position changes.
	☐ New Legislation:
	☐ Included draft legislation that department would like to submit with the budget; or, ☐ Draft legislation in progress at this time. A description of the proposed changes is included in the "Summary of Major Changes" table. A draft will be provided to the Mayor's Office by
	In the Summary of Major Changes table. A draft will be provided to the Mayor's office by
	Other Requests: Submitted requests for the following items (through separate forms), if applicable:
	□ COIT
	☐ Capital
E- Chia	f Financial Officer/Budget Manager:
For Chie	viewed the attached budget submission and affirm that all applicable forms checked off above are
nave re	cluded in this submission or have been submitted through the proper online forums.
either in	cluded in this submission of have been submitted through the proper offline for aris.
Full Nam	ne: Angela Auyong
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Signatur	e: All All All All All All All All All Al

Office of the Public Defender Budget and Strategic Plan FY 2020 - FY 2022

1. INTRODUCTION

The Public Defender's Office was established in 1921 to provide legal representation to persons charged with a crime in San Francisco who do not have the financial means to retain their own counsel. Each year, the office serves over 20,000 people.

The Sixth Amendment of the United States Constitution guarantees the right to effective counsel which includes having the resources to conduct a full and independent investigation, the use of scientific experts to mount a vigorous defense, and other support that ensure that a poor person is treated fairly in the criminal and juvenile justice systems. This right is based on the US Supreme Court's decision in *Gideon v. Wainwright*, which held that a poor person has a right to a public defender.

The San Francisco Public Defender's office is a nationally recognized model of public defense. The Office has received top awards from the American Bar Association, the National Association of Criminal Defense Lawyers, the National Legal Aid and Defenders Association, the Mayor's Fiscal Advisory Committee's Managerial Awards, and the California Public Defenders Association.

The Public Defender provides staffing for each of the misdemeanor and felony preliminary hearing and trial courts, the mental health and juvenile courts, the Community Justice Center, Domestic Violence Court and Behavioral Health Court. Drug Court, Veteran's Court, Probation Revocation Courts, Extradition, Juvenile Justice Placement and Education unit helps children and youth incarcerated at the Youth Guidance Center (Juvenile Justice Center) resume their education, and locates appropriate out-of-home placements when necessary.

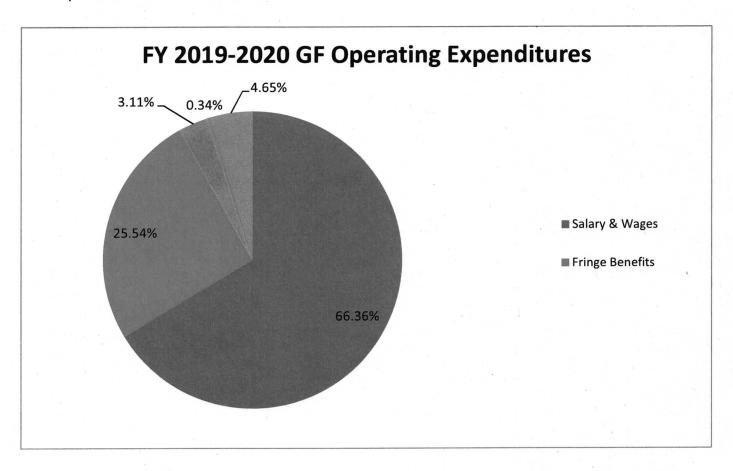
The Public Defender provides critical services to its clients to assist them in their rehabilitation and re-entry back into society. A number of special programs accomplish this: The office's nationally recognized Clean Slate Program provides legal representation to individuals who wish to clear their criminal records in order to gain employment. The Reentry Unit provides linkages to essential services after incarceration in the areas of housing, employment, education, health, mental health and substance abuse, family counseling and other support in order to reduce the possibility of recidivism. The office's award-winning community-based MAGIC Programs, sponsored by the Department of Children, Youth and

Family, provide educational and family support to thousands of families and youth from Bayview Hunters Point and the Fillmore/Western Addition. The newly established Immigrant Defense Unit provides legal counsel to detained immigrants currently subject to deportation proceedings.

The Public Defender's Public Policy Unit is designed to better all areas of public policy that directly impact our clients and their communities— including state and local initiatives, court policy, corrections and police practices—and to raise awareness in these areas through public and media outreach. Additionally, we track and report police, sheriff, prosecutorial, and judicial misconduct and aim to provide all measures of post-conviction relief to those reentering society and to decrease mass incarceration and family separation by hastening that reentry when possible.

2. BUDGET OVERVIEW

Of the Public Defender's total general fund operating budget, 91.9% goes to pay salaries and fringe benefits of attorneys and staff. Other expenses include: 3.11% non-personal services such as experts, training, and legal research; 0.34% materials and supplies; and 4.65% to interdepartment services, including building lease, telecommunications, worker's compensation, and reproduction mail services.



3. IMPACT OF PROPOSED CUTS ON DEPARTMENT'S CASELOAD & WORKLOAD

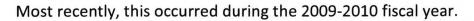
This year the Mayor is proposing that city departments reduce their budget by 3.5% of adjusted General Fund Support and provide a 3.5% contingency proposal in each year.

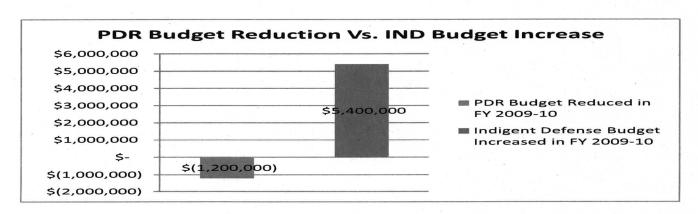
A reduction in General Fund dollars to the Public Defender in the proposed amount of 3.5% would require the Public Defender to layoff approximately 8 trial attorneys. If the Public Defender is forced to cut 7%, that number would be double, or 16 trial attorneys.

With fewer lawyers, it is likely the department would have to declare itself unavailable to represent clients in over 1,000 cases at a cost of millions to the city which would be incurred through the Indigent Defense Panel, which would assume representation in those cases the Public Defender is not available to handle. The number of cases the department would declare unavailability in would double if 7% cuts are implemented.

Unlike other city departments and services, the Public Defender cannot "cut" its level of service to clients because of the nature in which the Public Defender's services are utilized. Typically, the Superior Court appoints counsel at the arraignment, which is conditioned on who has been arrested and accused of crimes in San Francisco. When the accused is indigent, the Public Defender is asked to handle the matter. The Sixth Amendment of the United States Constitution, the California Constitution, and ethical and professional codes require that the Public Defender provide effective, competent and professional legal representation to each of the 20,000 clients it is assigned each year. When the department is unable to provide such representation due to lack of staffing or funding, the Public Defender is obligated to declare itself unavailable to represent clients, and to direct the court to appoint private counsel at the city's expense.

If the Public Defender cannot provide competent and effective representation to clients we represent, the department is constitutionally mandated to refuse representation. This has only occurred on two occasions in the last 20 years.





During the 2009-2010 fiscal year, the Public Defender's Office was forced to cut its budget by \$1.2 million. As a result, the office could not handle the same number of cases without compromising the level of representation that is mandated by the US Constitution. As a result, the Public Defender withdrew from 1,086 cases and the Indigent Defense Panel assumed representation of those cases. Rather than save money, costs were substantially greater (\$5.4 million was sought in supplemental appropriations by Indigent Defense in 2010) than had the City provided the Public Defender with the needed resources to defend those cases (\$1.2 million).

The department fully understands the financial difficulties that the City is currently facing. The Public Defender has assumed following obligations without requesting additional resources in recent years.

1. Veterans Court

According to SF VA Medical Center (SFVAMC), more than 1,000 veterans are arrested annually and processed in San Francisco. On January 9, 2015, San Francisco's Veterans Justice Court (VJC) expanded its services beyond the Community Justice Court (CJC) boundaries. This expansion is expected to create an increase in the number of participants who will take part in VJC. The department staffed the Veterans Justice Court using its existing resources.

2. Parole Court

The new county parole court, which was created in accordance with the state's realignment initiative AB 109, was staffed without additional resources in 2013-14. The Department has shifted resources from its felony and research units to accommodate this unfunded mandate.

3. <u>Domestic Violence</u>

The Department was not given any resources when the Board of Supervisors approved additional funding to the District Attorney to handle domestic violence cases in fiscal year 2012-13 in the amount of \$445,000 for attorneys, investigators, victim advocates and paralegals. Those additional resources were thereafter annualized in the DAs budget. The Public Defender handles 60% of all domestic violence cases in San Francisco but has not received additional resources to contend with the DAs focus on these cases.

4. Community Justice Center

The Department began staffing the Community Justice Center in 2012 without additional attorney, paralegal, or investigator staffing. The savings is approximately \$350,000. In 2017-18, the Department handled 1,235 CJC cases.

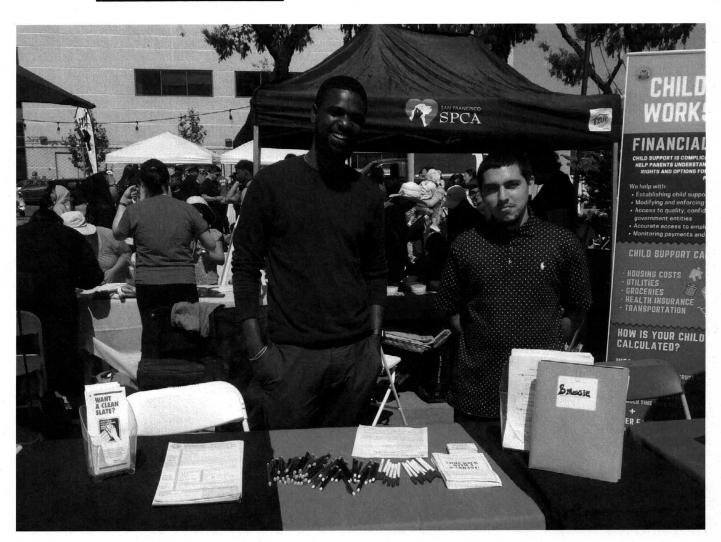
5. Misdemeanor Behavioral Health Court

Misdemeanor Behavioral Health Court (MBHC) was created in 2016. The Department has staffed this court using its existing resources.

4. STRENGHTENING DEPARTMENT'S PROGRAMS AND SUPPORTING NEW INITIATIVES

A. Enhancing Current Programs

1. Reentry and Employment



Since 2004, the Public Defender's MAGIC programs, in collaboration with community-based organizations, have done extraordinary work on behalf of youth and their families in the Bayview and Western Addition districts. MAGIC provides support and opportunities that help support youth and young adults in the community that prevent and reduce juvenile crime. In an effort to fill gaps in services for individuals in the criminal legal system, the Public Defender obtained temporary funding for two part-time 8446 Criminal Justice Specialists. These "Reentry and Employment Specialists" work collaboratively with the MAGIC programs and the Public Defender's Reentry Unit by providing supports and services to youth and young adults in the following areas:

Summer Internship Program

Collaborate with the CSI (*Community Safety Initiative*) to establish an annual "criminal justice cohort" summer internship program (to begin this summer) at the Public Defender's office for 20 teens and 1-2 TAY leads. The criminal justice cohort will operate out of the Public Defender's office, providing education and mentorship while exposing the students to leadership positions and careers in the criminal legal system. As part of the program, the Reentry Specialist will establish "Courtwatch" opportunities and "Know Your Rights" sessions led by experienced public defender attorneys. The interns will also engage with the Public Defender's Racial Justice Committee and participate in the many ongoing criminal justice reform efforts. The Reentry Specialists will oversee this program and cohort.

Employment

Working with the Reentry Unit, the Reentry Specialists are strengthening education and employment services by reengaging disconnected youth and young adults impacted by the criminal legal system, and strengthening partnerships with local nonprofits and OEWD to provide pathways to education, job readiness, career training, and employment.

Civic Engagement

The Reentry Specialists are establishing a "civic engagement cohort" for young adults by launching:

- o Voter registration drives in the communities served by MAGIC; and,
- Education initiatives to increase diversity and participation on San Francisco juries.

In the first five months, the Reentry and Employment Specialists have filled gaps in services and have provided much needed supports for people released from custody.

Specifically, they supported 24 individuals with secure jobs; enroll and re-enroll in school; develop employment and career goals; obtain prioritized housing; in court to assist with releases through submission of reentry planning and letters of support; with transportation to treatment programs at the time of release; mental health and substance use referrals; immigration referrals; employment and career goals. They attended community events to obtain resources; conducted outreach; tabled clean slate information, and voter registration drives. Connected with over 20 different CBO's to develop collaborations to serve people involved in the criminal legal system. Developed "Know Your Rights" curriculum and conducted first of many presentations to TAY youth at Rams Inc.

Projects include developing housing and employment assessments for incoming custody clients of the public defender; ongoing case management to develop a care plan tailored to individual needs. As the clients go through the criminal justice system, they will be connected to various resources to support their goals; establishing relationships with employers, educational institutions, and CBO's to provide a seamless transition and coordinated care at release with a focus on young adults.

The Public Defender is requesting 4 Reentry and Employment Specialists (0.77FTE each) who will continue to work closely with people in the criminal legal system (25% of the people in the county jail are 18-25 years old, approximately 300 young adults) to help them succeed in the community and prevent future arrests. The Reentry and Employment Specialists will focus on the efforts and projects outlined above and create protocols, establish long term community based partnerships and devise a sustainability plan for these specific focus areas. The total cost will be \$316,091 for fiscal year 2020-21.

2. Clerical Support Services

Courtroom Support

San Francisco Superior Court runs one master calendar courtroom for Felony cases and another master calendar courtroom for Misdemeanor cases. Additionally, there are three felony arraignment and preliminary hearing departments. The volume of clients, family members and attorneys who are present for cases in these courtrooms require support clerks to juggle the wide range of issues that necessarily come up in the course of attorney advocacy, from client communications to the capture of outcomes in court. Courtroom clerks support attorneys by managing the calendar, ensuring that critical information reaches the right party and proving clients and their family with support on what can be an overwhelming experience.

Digital File Clerks

File clerks assemble documents and create physical files for attorneys and the defense team. They store the files when cases close and retrieve closed files from storage when reactivated. The current number of clerks can efficiently support these traditional duties. However, the staffing has become untenable given the additional demands of digital evidence processing and data-analysis.

The District Attorney continues to provide all criminal documents in paper format, which requires additional clerical hours to identify, categorized and scan before being made into physical files. Subsequent discovery must also be scanned along with transcripts from the Courts and reports from the Adult Probation Department.

New discovery in the form of Police Body Word Cameras (BWCs) demand new clerical time to process. Clerks are needed to not just process and store the files, but analyze the provided discovery for officer identification and proper storage by incident and case number.

Additional Clerks are also required to provide the Public Defender with real-time data on office performance from the level of individual cases all the way up to Unit performance. Traditional clerks continue to make files, but additional data capture requirements means additional clerical time to input the data contained in those files into databases for subsequent performance analysis. Each criminal file (roughly, 9,000 Felonies and 4,000 Misdemeanors) means several lines of data that needs to be retrieved and recorded by clerks on assignments, work product, and outcomes.

The Public Defender requests to add two and half Senior Legal Process Clerks into its fiscal year 2020-21 budget. The total cost of these positions is \$182,930.

3. SF Law Enforcement Assisted Diversion



The Board of State and Community Corrections funded a 36-month grant for San Francisco to implement Law Enforcement Assisted Diversion (LEAD SF). Based on the model developed in Seattle, LEAD SF is an innovative pre-booking diversion program that refers individuals who have previously been incarcerated or who are in danger of being arrested for specific non-violent offenses at the earliest contact with law enforcement, to community-based health and social services as an alternative to jail and prosecution. San Francisco applied for the BSCC grant to address racial disparities in the

SF jails, to avoid the need to build a replacement jail, and to better meet the needs of individuals with a history of substance use and contact with the criminal legal system. The program also aims to improve the health status and reduce the recidivism rate of participants, and strengthen collaboration with city and community based partners.

LEAD SF participants have access to the city's extensive system of care that includes comprehensive behavioral health services (substance use disorder and mental health treatment), physical health services, transitional housing, employment, and other relevant services. LEAD SF is a multi-agency collaborative partnership between the San Francisco Department of Public Health (lead agency), San Francisco Police Department, San Francisco Sheriff's Department, Bay Area Rapid Transit Police Department, San Francisco Adult Probation Department, San Francisco District Attorney's Office, San Francisco Public Defender's Office, and the nonprofit Drug Policy Alliance. LEAD SF also partners with community-based organizations (Glide Harm Reduction Services and Felton Institute) and a broad network of health and social service providers that represent and serve the individuals most impacted by drug/alcohol abuse and the resulting effects on community health and safety. These services are all based in harm reduction principles, and participants receive ongoing case management to support them on their path to recovery, stable housing and economic stability.

LEAD aligns with San Francisco's commitment to provide affordable housing, strengthening behavioral health interventions, addressing racial disparities, protecting public safety, and reducing the reliance on incarceration. As such, all members of the LEAD SF partnership, including the Public Defender, seek to build on the successes of LEAD SF and continue implementing the program when BSCC funding for the pilot program expires in June 2020.

The Public Defender is requesting general fund support for one Attorney and one Legal Assistant. The cost to continue this program in fiscal year 2020-21 is \$290,346.

4. Young Adult Court



The Public Defender is a critical partner in Young Adult Court. Currently, through FJAG funds, the attorney provides direct representation to individuals participating in Young Adult Court and advocates on behalf of individuals in the criminal legal system. The grant funding will be

depleted by June 30, 2020. The Public Defender requests continued general fund support for 1 FTE attorney for Young Adult Court who will provide legal representation on behalf of participants in Young Adult Court, advocate for entry for those who may not be eligible and provide representation on behalf of transitional age youth charged with serious offenses who are not ultimately able to participate in Young Adult Court.

The mission of Young Adult Court is to enhance public safety and reduce recidivism by working in partnership with young adults ages 18-25 to support them in developing the foundation to make a successful transition into adulthood. YAC provides a comprehensive program of strength-based, trauma-informed and evidence-supported educational, vocational, and counseling opportunities, in conjunction with court supervision, to engage and empower young adults to reach their full potential in their homes, workplaces, and communities.

Since inception, Young Adult Court participants have enjoyed many benefits such as reduction of felony convictions to misdemeanor convictions; successful completion of job training resulting in job opportunities; enrollment in ESL classes; obtaining GED certificates; high school diplomas; and placement in housing. Young Adult Court participants also made great strides in recovery from drugs and alcohol and gained insight into how to cope with their trauma histories. The defense attorney has been a critical component of the court and continues to provide advice and assistance with civil legal remedies including reinstatement of suspended drivers' license and expungement/sealing of prior arrests and convictions. Young Adult Court continues to be a highly successful collaborative effort that is critical to San Francisco.

The cost of one attorney positon in fiscal year 2020-21 is \$170,306.

5. Human Resource Analyst

Human Resources transactions and projects have increased not just in numbers but also in complexity since 2014, the HR workload between a two-position HR unit (a clerk and a manager) to support a medium sized department of 200 employees is not sustainable. The addition of a Senior Human Resources Analyst to this Office will significantly address majority of the growing labor/employee relations, hiring and recruitment; operational and exam/classification, equity and other departmental priorities.

The Public Defender requests to add one Senior Personnel Analyst (0.77FTE) into its fiscal year 2020-21 budget. The total cost of one position is \$113,917.

B. Supporting New Initiatives

1. Mental Health Diversion



An overwhelming number of people arrested in San Francisco suffer from mental illness. The Public Defender's Office shares the widely held view in San Francisco that the county jail is not a therapeutic environment and should not be used as a mental health facility. Fortunately, in November 2019, the initiative Mental Health SF passed overwhelmingly, and San Francisco is on track to provide mental health services, including psychiatric care and housing, to the increasing number of homeless people on our streets.

As the first responder when a person is detained in custody, the Public Defender's Office is in the best

position to divert the mentally ill – who do not pose a danger to public safety – out of the criminal justice system and into appropriate community-based treatment. On June 27, 2018, the governor signed AB 1810, commonly referred to as Mental Health Diversion ("MHD"). The legislation authorizes a court to grant pretrial diversion to a defendant suffering from a mental disorder and facing misdemeanor or felony charges. During the application process, the defense attorney bears the burden to file an application for MHD, to gather defendant's psychiatric records and psychosocial history, to contact the community and clinical support for the defendant, to retain a qualified mental health expert to conduct an assessment of the defendant for eligibility for MHD and to provide a written evaluation, and to submit a proposed treatment plan for the defendant. The proposed treatment plan has to be consistent with the needs of the mentally ill individuals and the safety of the community. The goals of AB 1810 seek to reduce recidivism rate for the mentally ill individuals who interact with the criminal justice system and to avoid unnecessary and unproductive costs of trial and incarceration.

Since the implementation of MHD in late June 2018, the San Francisco Public Defender's Office has handled a total of 250 cases, 178 (FY2018-2019) and 72 in (1st sixmonth of FY 2019-2020). The number of applications will increase as the policies and procedures are being developed, refined, and crystallized by the stakeholders.

To adequately staff the MHD program and maximize the program's poetential toreduce receidivisim and get indiviuals stabilized with sustainable treatment plan, it is imperative to include a full-time attorney, a full-time paralegal, a full-time licensed social worker, and a part-time clerk.

The staff attorney will assist in the MHD application process, appear in court with the MHD participants for progress reports, maintain contacts with the MHD participants, monitor their progress, contact with the providers to monitor participants' treatment progress, submit MHD participants' periodic progress reports submit to the court, and attend regular meetings with the court, assistant district attorneys, and representatives from Adult Probation Department, Department of Public Health and Jail Re-entry and discuss and refine the policies and procedures for MHD.

The full-time paralegal assists with the details of the MHD application, obtains and assembles various supplemental documents to support MHD applications, tracks the supplemental documents (i.e., forensic expert evaluations, old reports, police report, prior BHC case presentation, etc.) to be submitted to the court, maintains the statistics of MHD so that the program can be regularly evaluated, and contacts MHD participants and their treatment providers to track treatment progress and assist the staff attorney in obtaining progress reports.

Submitting a treatment plan is also the responsibility of the defense counsel. In order to submit a meaningful and robust treatment plan, it is imperative to a credentialed professional who is a licensed social worker. The responsibilities for the licensed social worker are to assess the eligibility of the MHD applicants, to develop their treatment plans and to submit referrals to various treatment programs. Only a licensed social worker is qualified to sign and submit placement authorization form (PARF), and requests for intensive case management (PURQC) and mental health history (MRD89) for clients. Therefore, it is imperative to have a full-time licensed social worker.

The part-time clerk will scan all related records; prepare the case files with progress reports before each court dates, and input data into MHD database.

The Public Defender is requesting one Attorney (0.77FTE each), one Legal Assistant (0.77FTE) and one Criminal Justice Specialist II (0.77FTE) and half of Senior Legal Process Clerk (0.39FTE) be added into its fiscal year 2020-21 budget. The cost of four positions is \$364,418.

2. Restore Justice Defense Work

The criminal legal system has historically responded to any harm caused by the accused with criminalization, incarceration and punishment. Restorative Justice (RJ) offers a different response, one that seeks to repair the harm done to survivors, prevent recidivism, and heal communities suffering from the root causes of harm. RJ is rapidly gaining traction across the country as data shows it effectively reduces crime¹ and

¹ Danielle Sered, *Until We Reckon: Violence, Mass Incarceration, and a Road to Repair* (2019): 133. "[Restorative Justice] practices persist because they work. Substantial

provides survivors with closure. RJ is survivor-centered and accountability-driven. For true accountability, the person who caused the harm must appreciate what they have done, make amends, and deeply commit to not cause future harm.

RJ brings the harmed person and harm-doer into a mediated process or "circle" to repair harm by understanding each other and agreeing on a survivor-designed plan. In so doing, RJ often has deeply healing outcomes for both parties and their communities, promoting repair, reconciliation, and the rebuilding of relationships. While RJ processes exist in San Francisco juvenile cases, there has never been an established RJ program in adult criminal cases. This is now poised to change, as the District Attorney's Office is creating an RJ process for *all* criminal cases, to allow every victim who wants to participate the right to do so.

The District Attorney's Office proposed RJ program outlines a "survivor-centered response to crime," where those who cause harm "express genuine remorse" and acknowledge the harm they caused.² Successful RJ processes require the harm-doer to bring or develop a capacity for deep empathy, understanding, and openness to listen, grow, and change. The Public Defender's Office is critical to ensuring defendants are prepared for and committed to fully engage in this transformational process.

Nearly all of our clients who have caused harm have survived harm,³ resulting in unaddressed and often severe or complex trauma. This untreated trauma frequently results in numbing and disconnecting from one's own emotions as a coping mechanism, negatively impacting the ability to empathize with others or to correct their own socially harmful behavior.⁴ "In order for survivors who have gone on to commit harm to become more *consistently* capable of practicing empathy . . ., we have to begin by validating their pain, terror, and suffering as real, and by validating what happened to them as wrong."⁵

Because of the attorney-client privilege, the Public Defender's office is singularly positioned to confidentially provide the necessary guidance and support to harm-doers

research in the United States, Australia, Canada, and the United Kingdom has demonstrated that restorative justice can be an effective response to violent crime, reducing recidivism rates by as much as 44 percent and helping to break cycles of violence."

² See https://www.chesaboudin.com/restorative_justice (last visited January 24, 2020).

³ Danielle Sered, Young Men of Color and the Other Side of Harm: Addressing Disparities in Our Responses to Violence. New York: Vera Institute of Justice (2015), https://www.vera.org/publications/young-men-of-color-and-the-other-side-of-harm-addressing-disparities-in-our-responses-to-violence.

⁴ Sered, Until We Reckon: 120-121.

⁵ *Id.* at 122. *See also*: James Gilligan, "Shame, Guilt, and Violence," Social Research 70, no. 4 (Winter 2003): 1155.

with the necessary pre-RJ processes. Where the DA appropriately focuses on supporting the survivor with an advocate or otherwise, it is our responsibility to identify clients most likely to meaningfully commit to the RJ process, and to prepare them and their families for the RJ process.

And of course, many of our clients who will want to participate in RJ have major current challenges in addition to untreated trauma, like homelessness, mental health, and drug issues.⁶ Providing trauma-informed services to this community is essential to ending the cycle of homelessness and incarceration and transitioning people off our streets for good.

Trauma-informed Public Defender social workers will evoke a client's ability to express empathy and remorse within the confidential space of that therapeutic relationship. This confidentiality allows an openness that would not otherwise be possible under the circumstances of a pending felony case. "Trauma-informed social work can be integrated into all sorts of existing models of evidence-based services across populations and agency settings, can strengthen the therapeutic alliance, and facilitates posttraumatic growth."

Having a defendant engage in an RJ circle without the proper preparation and support risks wasting resources on a process that is likely doomed and worse—may result in re-traumatization for all involved. It is of utmost import that an RJ program be built upon a trauma-informed approach for both sides.⁸

The proposal is two-fold: (1) hire one attorney and four social workers⁹ to identify potential RJ participants, provide trauma-informed services to Public Defender clients heading for the RJ process; and (2) hire a Restorative Justice expert practitioner to launch and maintain the program using best practices to ensure the most effective use of resources.

⁸ "Trauma informed services expressly aim to deliver services and interventions which

representing less than one per cent of the office's felony case clientele.

⁶ Chris Herring, *Punishing The Poorest: How The Criminalization of Poverty Perpetuates Homelessness in San Francisco* (2015): 45, http://www.cohsf.org/Punishing.pdf.

⁷ Levenson, Jill, *Trauma-Informed Social Work Practice* (2017). (April 2017) Social Work Vol. 62, No. 2. (105).

avoid re-traumatizing, all the while supporting movement towards recovery and wellness in self and in relation to others." Levenson, *Trauma-Informed Social Work Practice*:105. ⁹ At any given time, the PDO represents over 1800 clients with active felony cases, the majority if not most of whom have substantial trauma histories. A single social worker could visit 5 to 6 clients daily, allowing the remaining hours for essential administrative work, for 25-30 visits weekly. Intensive work to ready clients RJ for would support twice weekly visits per client. As such, each FTE would treat 12 to 15 clients at a time,

The Public Defender is requesting general fund support for four FTE social workers in the category 8452 and one criminal justice specialist with Restorative Justice expertise in the category 8446 to launch, track, maintain, evaluate and report about the program.

An attorney position is needed to advise the client and the client's family of potential legal outcomes and the consequences for the client of being involved in a process that necessarily admits responsibility for one's conduct.

The total cost of the Restore Justice Defense Work in fiscal year 2020-21 is \$601,978.

5. CONCLUSION

Adequate funding for the Public Defender is critical to the office's continued viability and required adherence to both the California and United States Constitutions. The City can take pride in the department's nationally-recognized work, which is a model for excellence. The office's reentry efforts, in particular, have made the city safer by helping to reduce recidivism and help ex-offenders find meaningful lives. The Public Defender's requested budget also fully supports Mayor Breed's priorities in solving homelessness and mental health issues.

Respectfully submitted,

Manohar Raju

Public Defender

List of Appendices

	Description	
1	FY 2020-2022 Budget Forms	
2	Enhancement Budget Summary	

BUDGET FORM 1A: Summary of Major Changes FY 2020-21 and FY 2021-22

The state of the s	Public Defender
Major Changes	Department Response
	Please see details in Public Defender's Budget and Strategic Plan and projected cost.
1. SUMMARY. What major changes is the department proposing? Clearly describe each change, including the fiscal impact of the proposal, and how the department proposes to fund each significant change (i.e. reprioritization of existing funds, grants, or other new revenues). Include detail related to position changes in Position section below.	
2. EXPENDITURES. What expenditure changes did the department submit from the base budget? Please differentiate between General Fund and non-General Fund.	Increase in department's expenditure is largely due to attorney bar dues reimbursements negotiated Municipal Attorney Association. Each attorney will be reimbursed for his/her annual CA Bar dues and membership in the criminal justice section (\$639 / attorney). The cost of file storage and Xerox services has increased due to the recent contract renewal. All of these are general fund expenditures.
(This should match an Audit Trail, as shown in form 3A Expenditure Changes).	The revenue for Federal Byrne Justice Assistance Grant was reduced \$9,414 by the grantor.
3. REVENUE. What revenue changes did the department submit from the base budget? Please differentiate between General Fund and non-General Fund. (This should match an Audit Trail, as shown in form 2A Revenue Report).	
4. TARGET. How did the department meet its target? What are the programmatic, operational, or staffing impacts of this proposed reduction?	Department didn't meet the target. The Public Defender cannot "cut" its level of service to clients because of the nature in which the Public Defender's services are utilized. Typically, the Superior Court appoints counsel at the arraignment, which is conditioned on who has been arrested and accused of crimes in San Francisco. When the accused is indigent, the Public Defender is asked to handle the matter. The Sixth Amendment of the United States Constitution the California Constitution, and ethical and professional codes require that the Public Defender provide effective, competent and professional legal representation to each of the 20,000 clients it is assigned each year. See details in Public Defender's Budget and Strategic Plan.
5. POSITIONS. Did the department include changes to positions or special classes? What is the overall General Fund impact? Highlight any changes related to major changes/initiatives as noted in the Summary section.	Department requested to change two of Trial Attorney position to Head Attorney position. There is no general fund impact since the department will cover the cost increase by salary savings.
(Reminder: No increases to General Fund supported FTE should be loaded in the system. Include reference numbers for all position changes).	

BUDGET FORM 1A: Summary of Major Changes FY 2020-21 and FY 2021-22

	Public Defender
	No.
6. INTERDEPARTMENTAL SERVICES (IDS).	
Is the department proposing any	
discretionary changes to IDS workorders	
(excluding those that are centrally loaded	
by the Mayor's Office)? If so, describe the	
changes, including the change amount, the	
corresponding requesting/performing	
department, and whether those	
departments are in agreement with the	
change.	
change.	
(Reminder: A new IDS balancing report	
(15.20.012 3.b.2) is available in CFO	
Dashboards > Enterprise Planning in BI).	
	No.
7. LEGISLATION. Is the department seeking	
to submit any legislation with the budget?	
Does the department's budget assume any	
revenues/expenditures that require a	
legislative change?	
If so, please submit drafts of legislation	
along with the budget submission. Or	
provide a summary of desired legislation	
and an expected date of submission, if still	
in progress.	
8. PROP J: Identify existing Prop J Analyses	No.
that will continue, and if the department's	
budget proposes any NEW contracting out	
of work previously done by City workers.	
9. TRANSFER OF FUNCTION: Is the	No.
department requesting any Transfer of	
Functions of positions between	
departments? If so, please explain.	
10. INTERIM EXCEPTIONS: Is the	No.
department requesting any interim	
exceptions (new positions that are 1.0 FTE	
rather than 0.77)? If so, for what reason	
are is the request being made?	
11. FELLOWSHIP PROGRAMS: Did the	No, Public Defender didn't apply to citywide fellowship program; however, department's budget
department apply to any citywide	includes a workorder of \$33,600 with DCYF to pay for 8-10 youthwork students all year round.
fellowship programs, including San	
Francisco Fellows, the Fish Fellowship, or	
the 1249 HR Analyst Trainee Program?	
Reminder for AIR, PRT, PUC and SFMTA,	
please also address FY 21/22, including the	
1249 HR Analyst Trainee program.	
14.5	Page 2 of 2

Snapshot Department **Budget Year** Current PDR 2021 15.40.002 GFS Target & Non-GFS Balance - Dept Summary 2021-2022 BY+1 2022 2019-2020 Phase BY 2020-2021 Phase BY+1 2020 Phase CY CY 15.40.001 GFS Target & Non GFS Balance Time run: 2/21/2020 9:31:53 AM Department: PDR Public Defender (General Fund Supported) BY+1 General Fund Supported BY General Fund Supported BY+1 DEPT + BY+1 MYR BY Base BY DEPT + BY MYR BY+1 Base Account Lvl 2 Code Proposed Amt MYR Changes Proposed Amt MYR Changes 11,352,650 11,347,463 5,187 Mandatory Fringe Benefits 11,519,054 5,492 11,524,546 EXPENDITURE 136,809 136,809 Materials & Supplies 136,809 136,809 1,197,672 104,539 1,302,211 Non-Personnel Services 1,197,672 104,539 1,302,211 28,780,345 28,780,345 28,370,645 28.370.645 Salaries 2,090,015 271 2,089,819 2,089,548 467 Services Of Other Depts 2,089,548 43,662,030 43,313,728 110,302 43,424,030 43,551,837 110,193 100,000 100,000 100,000 100,000 Expenditure Recovery REVENUE 395,600 Intergovernmental Rev-State 380,000 380,000 395,600 495,600 495,600 480,000 480,000 BY+1 DEPT + BY+1 MYR BY DEPT + BY MYR BY+1 Base Category BY Base Amt MYR Changes MYR Changes 43,166,430 42,833,728 110,302 42,944,030 43,056,237 110,193 General Fund Support GFS General Fund Support - BY+ 1 Target vs Mayor Proposed General Fund Support - BY Target vs Mayor Proposed BY+1 Baseline Target BY+1 MYR BY+1 Amt BY+1 Department Baseline Target BY MYR Amt Over Department Over (Under) Target (Under) Target Reduction Target Proposed GFS Reduction Target 3,062,215 43,166,430 (2,952,022) 40,104,215 1,586,313 (1,476,011) 41,357,717 42,944,030 Non-General Fund Support - BY +1 Non-General Fund Support - Revenue Balance Revenue Balance Revenue Total: 56,376 182,736 Revenue Total : 56,376 182,736 Expenditure Total: Expenditure Total: Revenue Surplus(Deficit): 0 Revenue Surplus(Deficit): 0

15.40.002 Target & Non GFS Balance - Dept Summary

Time run. 2/21/2020 9:31:52 AM

Department		BY Non General Fund Supported			BY+1 Non General Fund Supported	2 - 1	
	1	Revenue	Expenditure	Revenue	Revenue	Expenditure	Revenue
		Total	Total	Surplus(Deficit)	Total	Total	Surplus (Deficit)
PDR	PDR Public Defender	192.	150 195,	588 (3,43	(8)	150 197,42	21 (5,27

Authorized Positions	2019-2020 Original Budget	2020-2021 Proposed Budget	Change From 2019-2020	2021-2022 Proposed Budget	Change From 2020-2021
Total Authorized	194.08	192.81	(1.27)	188.56	(4.25)
Non-Operating Positions (cap/other)	(5.00)	(3.00)	2.00	(3.00)	
Net Operating Positions	189.08	189.81	0.73	185.56	(4.25)
Sources					
nterGovernmental Rev-Federal	192,150	182,736	(9,414)	56,376	(126,360)
ntergovernmental Rev-State	383,000	380,000	(3,000)	395,600	15,600
Expenditure Recovery	100,000	100,000		100,000	
General Fund Support	40,598,295	42,944,030	2,345,735	43,166,430	222,400
Sources Total	41,273,445	43,606,766	2,333,321	43,718,406	111,640
Jses - Operating Expenditures	A *** A		,		New York Control of the Control of t
Salaries	27,490,992	28,541,106	1,050,114	28,818,519	277,413
Mandatory Fringe Benefits	10,599,501	11,536,821	937,320	11,370,852	(165,969)
Ion-Personnel Services	1,197,672	1,302,211	104,539	1,302,211	
Materials & Supplies	136,809	136,809		136,809	
Services Of Other Depts	1,848,471	2,089,819	241,348	2,090,015	196
ses Total	41,273,445	43,606,766	2,333,321	43,718,406	111,640
Jses - Division Description					
PDR Public Defender	41,273,445	43,606,766	2,333,321	43,718,406	111,640
Uses by Division Total	41,273,445	43,606,766	2,333,321	43,718,406	111,640

BUDGET FORM 2A: Revenue Report DEPARTMENT: Public Defender

0.000		T: Public		_ !								Total BY	Revenue Variance:	(9,414.00) Tota	BY+1 Revenue Variance:	(135,774.00)	FORMULA	FILL IN
Budget Sy GFS Type				Project ID	es Project Title	Activity ID	Activity Title	Authority ID	Account ID	Account Title	AAO Title	Start Dept Amt	End Dept Amt	Var Dept Amt	Start BY+1 Dept Amt	End BY+1 Dept Amt	Var BY+1 Dept Amt	Change	Revenue Description & Explanation of Change
							5 Fed JAG FY20-21;	10001	444021	Fed Grants Pass-1	Regular Reve	65790	56376	-941	4 65790	0	-65790	YE	Remove BY+1 Grant Revenue out of BY Project Code
Self Suppo	/ ₁₁₋ -	232082	13550		CH FY20-21 Fede					Fed Grants Pass-1	10 to 10 to		-		126360	0	-126360)	Remove BY+1 Grant Revenue out of BY Project Code
Self Suppo		232082			CH FY20-21 Byrn		5 BYRNE FY20-21; I			Fed Grants Pass-			0		0	56376	5 56376	A Divini Name of the Con-	Add BY+1 Grant Revenue to F 21-22 Project Code
Self Suppo	PDR	232082	13550	10035800	CH F121-22 rede		J (Ed) AG (121-22)	1000	11133										
		-														<u> </u>			
						-			-										
		1		-															
															-				
		-				-		-		+	+		 						

BUDGET FORM 3A: Expenditure Changes
DEPARTMENT: Public Defender
Please identify proposed expenditure changes from the FY 2020-21 and FY 2021-22 Base Budget at the account level.

											Total BY Expend	diture Variance:	97,450.00	Total BY+1 E	xpenditure Variance:	(30,852.00)		
																	FORMULA	FILL IN
	Report 15.30.005 filtered				Tantida, in 1	Authority 15	Account In	Account Title	AAO Title	Change Type Title	Start Dept Amt	End Dept Amt	Var Dept Amt	Start BY+1 Dept Amt	End BY+1 Dept Amt	Var BY+1 Dept Amt	Change submitted?	Explanation of Change
iFS Type	Dept ID Description	Fund ID	Project I	D Project Title	Activity ID	Authority ID	Account io	Account rice	A.O time	Limite Type time								
					-												Ye	Cost increase from substitution of two attorney
					1 .	10000	501010	Dorm Falaries Miss Regular	Gross Expenditures	On-Going	27329464	27362670	33206	27710676	27745048	34372		positions to two head attorney positions
ifS	PDR Public Defender	10000	100018	89 PD CRIMINAL DEFENSE - GF	1	10000	201010	Perm Salaries-Misc-Regular	Gross Experioreres	Oil Comig	-						Y	Reduction in overtime to cover cost increase from
are				89 PD CRIMINAL DEFENSE - GF	1 .	10000	51101/	Overtime - Scheduled Misc	Gross Expenditures	On-Going	52350	19144	-33206	52350	17978	-34372		position substitution.
GFS	PDR Public Defender	10000	100018	89 PD CRIMINAL DEFENSE - GF		20000	311010	Overtime - scheduled time	Gress amperiment	1								Fringe benefits adjustment related to position
SFS	PDR Public Defender	10000	100018	89 PD CRIMINAL DEFENSE - GF	1	10000	513010	Retire City Misc	Gross Expenditures	On-Going	6153311	6160744	7433	5838241	5845438	7197		substitution
,,,	FOR FAMIL DETERIGET	10000	100010	DJ 70 CKINITELE DEI ETTEL G.					1	T	3							Fringe benefits adjustment related to position
SFS	PDR Public Defender	10000	100018	89 PD CRIMINAL DEFENSE - GF	1	10000	514010	Social Security (Oasdi & Hi)	Gross Expenditures	On-Going	1238378	1236319	-2059	1256901	1254770	-2131		substitution
	TOTAL GOILE DETERIOR	1 20000	1								No. 10.00				******			Fringe benefits adjustment related to position substitution
SFS	PDR Public Defender	10000	100018	89 PD CRIMINAL DEFENSE - GF	1	10000	51402	O Social Sec-Medicare(HI Only)	Gross Expenditures	On-Going	399633	399634	1	405158	405158		Y	Fringe benefits adjustment related to position
														07435	97546	123		substitution
SFS	PDR Public Defender	10000	100018	89 PD CRIMINAL DEFENSE - GF	1	10000	51912	O Long Term Disability Insurance	Gross Expenditures	On-Going	96127	96244	117	97425	37340			es Mandatory cost increase in attorney bar dues
												64539	64539		64539	64539		reimbursement per MAA MOU
GFS	PDR Public Defender	10000		889 PD CRIMINAL DEFENSE - GF	1	10000		0 Bar Dues Reimbursement	Gross Expenditures		25000			25000	45000		Y	es Cost increase in client file storage and retrieval
SFS	PDR Public Defender	10000	100018	889 PD CRIMINAL DEFENSE - GF	1	10000	52799	Other Professional Services	Gross Expenditures	On-Going	25000	45000	20000	23000	43000			cost increase in Xerox copy rental per renewed
								a office beaching Beach	Cease Eupanditures	On-Going	35000	55000	20000	35000	55000	2000	o)	contract
GFS	PDR Public Defender			BB9 PD CRIMINAL DEFENSE - GF	1	10000		O Office Machine Rental	Gross Expenditures Gross Expenditures		1471			1471	1938	46	7	Increase in PUC Electricity Workorder
FS	PDR Public Defender			889 PD CRIMINAL DEFENSE - GF	1	10000		1 GF-PUC-Light Heat & Power			44570		8811	46138	-21	-4615	9	Cost adjustment related to grant positions
elf Supporting	PDR Public Defender			196 CH FY20-21 Federal JAG Grant	5	10001		0 Perm Salaries-Misc-Regular	Gross Expenditures	On-Going	10195				.:		O Y	es Cost adjustment related to grant positions
elf Supporting	PDR Public Defender	13550	-	196 CH FY20-21 Federal JAG Grant		10001		O Retire City Misc	Gross Expenditures	On-Going	2773					-287	2	es Cost adjustment related to grant positions
elf Supporting	PDR Public Defender	13550		196 CH FY20-21 Federal JAG Grant	5	10001		0 Social Security (Oasdi & Hi)	Gross Expenditures	On-Going	647					-66	9 Y	es Cost adjustment related to grant positions
elf Supporting	PDR Public Defender			196 CH FY20-21 Federal JAG Grant	5	10001		0 Social Sec-Medicare(HI Only)	Gross Expenditures	On-Going	2299					-243	3	es Cost adjustment related to grant positions
elf Supporting	PDR Public Defender			196 CH FY20-21 Federal JAG Grant		10001		0 Health Service-City Match	Gross Expenditures Gross Expenditures	On-Going	5555					-587	7	es Cost adjustment related to grant positions
elf Supporting	PDR Public Defender			196 CH FY20-21 Federal JAG Grant		10001		0 Dependent Coverage	Gross Expenditures	On-Going	671					-68	5	es Cost adjustment related to grant positions
elf Supporting	PDR Public Defender	13550	-	196 CH FY20-21 Federal JAG Grant		1000		O Dental Coverage	Gross Expenditures		120					-12	5 Y	es Cost adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		496 CH FY20-21 Federal JAG Grant		10001		0 Unemployment Insurance	Gross Expenditures	One-Time							0	es Cost adjustment related to grant positions
self Supporting	PDR Public Defender	13550		196 CH FY20-21 Federal JAG Grant		10001		0 Fringe Adjustments-Budget	Gross Expenditures		174					-18	0	es Cost adjustment related to grant positions
Self Supporting	PDR Public Defender			496 CH FY20-21 Federal JAG Grant				O Long Term Disability Insurance	Gross Expenditures		117087					-11708	7 Y	es Cost adjustment related to grant positions
Self Supporting	PDR Public Defender			497 CH FY20-21 Byrne State Grant		1000		O Temp Misc Regular Salaries	Gross Expenditures		7259			7259		-725	9	Cost adjustment related to grant positions
Self Supporting	PDR Public Defender		10034			1000		0 Social Security (Oasdi & Hi) 0 Social Sec-Medicare(Hi Only)	Gross Expenditures		1698			1698		-169	8	Cost adjustment related to grant positions
elf Supporting	PDR Public Defender		10034			1000		O Unemployment Insurance	Gross Expenditures		316			316		-31	6	res Cost adjustment related to grant positions
Self Supporting	PDR Public Defender			497 CH FY20-21 Byrne State Grant		1000		O Fringe Adjustments-Budget	Gross Expenditures			0 -2512			ol	0	0	les Cost adjustment related to grant positions
Self Supporting	PDR Public Defender			497 CH FY20-21 Byrne State Grant		1000		D Perm Salaries-Misc-Regular	Gross Expenditures	On-Going			0 6		3820	3820	3	Cost adjustment related to grant positions
Self Supporting	PDR Public Defender			806 CH FY21-22 Federal JAG Grant				O Retire City Misc	Gross Expenditures			0	0	(818	818	3	les Cost adjustment related to grant positions
Self Supporting	PDR Public Defender			806 CH FY21-22 Federal JAG Grant		1000		10 Social Security (Oasdi & Hi)	Gross Expenditures		-	ol	0		236			res Cost adjustment related to grant positions
self Supporting	PDR Public Defender	1355		806 CH FY21-22 Federal JAG Grant		1000		20 Social Sec-Medicare(HI Only)	Gross Expenditures		1	0	0	(55	4 55		res Cost adjustment related to grant positions
self Supporting	PDR Public Defender		-	806 CH FY21-22 Federal JAG Grant		1000		10 Health Service-City Match	Gross Expenditures			0	ol c		198	2 198	2	Cost adjustment related to grant positions
self Supporting	PDR Public Defender			806 CH FY21-22 Federal JAG Gram		1000		10 Dependent Coverage	Gross Expenditures		1	0	0 0		478	9 478	9	Yes Cost adjustment related to grant positions
Self Supporting	PDR Public Defender	1355		806 CH FY21-22 Federal JAG Grant		1000		10 Dental Coverage	Gross Expenditures			o	0 0		55	8 55	8	Yes Cost adjustment related to grant positions
Self Supporting	PDR Public Defender	1355		806 CH FY21-22 Federal JAG Gran		1000		10 Unemployment Insurance	Gross Expenditures			0	0		10	3 10		Yes Cost adjustment related to grant positions
Self Supporting	PDR Public Defender	1355		806 CH FY21-22 Federal JAG Gran		1000		10 Fringe Adjustments-Budget	Gross Expenditures			0	0 0		-268	5 -268		Yes Cost adjustment related to grant positions
Self Supporting	PDR Public Defender			806 CH FY21-22 Federal JAG Gran		1000		20 Long Term Disability Insurance			-	ol	0 0		14	9 14	19	Yes Cost adjustment related to grant positions
Self Supporting	PDR Public Defender	1355	0 10035	806 CH FY21-22 Federal JAG Gran	:	1000	3191	zo cong term bisability insurance	Cross expensitures			1	1		I am a same			
		-	-			-							1					
		-				+	+				-	1	1	1				
		- Land																

BUDGET FORM 3A: Position Changes
DEPARTMENT: Public Defender
Please identify proposed position changes from the FY 2020-21 and FY 2021-22 Base Budget at the account level (reflecting both salary and discretionary special class changes).

				Actual Control of the																		FORMUL	FILL IN
Budget System GFS Type	Report 15.30.004 filtered Department Description	on Gro Fund ID		Project Title		Account Lvi 5 Name	Accoun t ID	Class	Job Class Title	No.	Start Dept FTE	Dept [Pept	Start Dept Amt	End Dept Amt	Var Dept Amt	Start End BY+1 BY+ Dept Dep FTE FTE	1 Dept F1	Start E BY+1 Dept Amt	End BY+1 Dept Amt	Var BY+1 Dept Amt	FTE Am Cha unt nges Cha Sub nge	Explanation of FTE and/or Amount Change
GFS	PDR Public Defender	10000	10001889	PD CRIMINAL DEFENSE - GF	10000	5010Salary	501010	8177_C	Attorney (Civil/Criminal)	PDR1	0	-2	-2	0	-444978	-444978	0	-2	-2 (-460628	-460628		Adjustment related to substitute two attorney positions to two head attorney positions Adjustment related to substitute two attorney
GFS	PDR Public Defender	10000	10001889	PD CRIMINAL DEFENSE - GF	10000	5010Salary	501010	8182_C	Head Attorney, Civil And Criminal	PDR1	0	2	2	0	478055	478055	0	2	2	494868	494868		positions to two head attorney positions Adjustment related to substitute two attorney
SFS	PDR Public Defender	1.0000	10001889	PD CRIMINAL DEFENSE - GF	10000	5010Salary	501010	9991M_Z	One Day Adjustment - Misc	PDR1	0	0	0	0	129	129	0	0	0	132	132		positions to two head attorney positions Adjustment related to substitute two attorney
GFS	PDR Public Defender	10000	10001889	PD CRIMINAL DEFENSE - GF	10000	5010Salary	511010	OVERM_E	Overtime - Miscellaneous		. 0	0	0	52350	19144	-33206	5 0	0	0 5235	17978	-34372		positions to two head attorney positions Adjustment related to substitute two attorney
SFS	PDR Public Defender	10000	10001889	PD CRIMINAL DEFENSE - GF	10000	5130Fringe	513010	8177_C	Attorney (Civil/Criminal)	PDR1	0	0	0	0	-99615	-9961	5 0	0	0	96451	-96451		positions to two head attorney positions ES Adjustment related to substitute two attorney
iFS	PDR Public Defender	10000	10001889	PD CRIMINAL DEFENSE - GF	10000	5130Fringe	513010	8182_C	Head Attorney, Civil And Criminal	PDR1	0	0	0	- 0	107019	107019	9 0	0	0	0 103620	103620		positions to two head attorney positions
FS	PDR Public Defender	10000	10001889	PD CRIMINAL DEFENSE - GF	10000	5130Fringe	513010	9991M_Z	One Day Adjustment - Misc	PDR1	0	0	0		29	25	9 0	0	0	0 28	28		Adjustment related to substitute two attorney positions to two head attorney positions
iFS	PDR Public Defender	10000	10001889	PD CRIMINAL DEFENSE - GF	10000	5130Fringe	514010	8177_C	Attorney (Civil/Criminal)	PDR1	0	o	0	C	-17316	-1731	5 0	0	0	0 -17942	-17942		Adjustment related to substitute two attorney positions to two head attorney positions
iFS .	PDR Public Defender			PD CRIMINAL DEFENSE - GF	10000	5130Fringe	514010	8182 C	Head Attorney, Civil And Criminal	PDR1	0	0	0	0	17316	1731	5 0	0	0	0 17942	17942	NO Y	Adjustment related to substitute two attorney positions to two head attorney positions
iFS	PDR Public Defender			PD CRIMINAL DEFENSE - GF		5130Fringe			Overtime - Miscellaneous		0	0	0	3246	1187	-205	9 0	0	0 324	6 1115	-2131	NO Y	Adjustment related to substitute two attorney positions to two head attorney positions
	10	-		9 PD CRIMINAL DEFENSE - GF		5130Fringe		8177 C	Attorney (Civil/Criminal)	PDR1	0	0	0	,	-645			0	0	0 -6679	-6679	NO Y	Adjustment related to substitute two attorney positions to two head attorney positions
SFS	PDR Public Defender							1		PDR1		0		ļ	693				0	0 7175		NO)	Adjustment related to substitute two attorney positions to two head attorney positions
FS	PDR Public Defender	1		9 PD CRIMINAL DEFENSE - GF		5130Fringe		8182_C	Head Attorney, Civil And Criminal			0			093	2 055				0			Adjustment related to substitute two attorney
FS	PDR Public Defender			9 PD CRIMINAL DEFENSE - GF		5130Fringe		9991M_Z	1	PDR1	0	0				2	2 0	0	0 70	9 26	-498		Adjustment related to substitute two attorner positions to two head attorney positions
FS	PDR Public Defender	10000	10001889	9 PD CRIMINAL DEFENSE - GF		5130Fringe	1		Overtime - Miscellaneous	+	0	0	0	759	1	1	1	0	0 75	1	1	NO 1	ES Adjustment related to substitute two attorney
FS	PDR Public Defender	10000	10001889	9 PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51501	0 8177_C	Attorney (Civil/Criminal)	PDR1		0	0	1 0	-687			0	0	0 -7270	1	NO.	positions to two head attorney positions E5 Adjustment related to substitute two attorney
iFS	PDR Public Defender	1000	1000188	9 PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51501	0 8182_C	Head Attorney, Civil And Criminal	PDR1	0	0	0		0 687			0	0	0 727			positions to two head attorney positions Adjustment related to substitute two attorney
FS	PDR Public Defender	1000	1000188	9 PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51571	0 8177_C	Attorney (Civil/Criminal)	PDR1	. 0	0	0		0 -2462	2 -2462	2 0	0	0	0 -2605		100000000000000000000000000000000000000	positions to two head attorney positions Adjustment related to substitute two attorney
iFS	PDR Public Defender	1000	1000188	9 PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51571	0 8182_C	Head Attorney, Civil And Criminal	PDR1	. 0	0	0	-	0 2462	2 2462	2 0	0	0	0 2605	26050		positions to two head attorney positions Adjustment related to substitute two attorney
GFS	PDR Public Defender	1000	0 1000188	9 PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51601	0 8177_C	Attorney (Civil/Criminal)	PDR1	. 0	0	0	-	0 -266	-266	4 0	0	0	0 -271	-271		positions to two head attorney positions (ES Adjustment related to substitute two attorne
GFS	PDR Public Defender	1000	0 1000188	9 PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51601	0 8182_C	Head Attorney, Civil And Criminal	PDR1	. 0	0	0		0 266	4 266	4 0	0	0	0 271	8 271		positions to two head attorney positions (ES Adjustment related to substitute two attorne
SFS	PDR Public Defender	1000	0 1000188	PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51701	0 8177_C	Attorney (Civil/Criminal)	PDR1	0	0			0 -120	-120	0 0	0	0	0 -124	3 -124		positions to two head attorney positions (ES Adjustment related to substitute two attorne
GFS .	PDR Public Defender	1000	0 1000188	9 PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51701	0 8182_C	Head Attorney, Civil And Criminal	PDR1	0	0			0 129	1 129	0 0	0	0	0 133	6 133	6 1	positions to two head attorney positions YES Adjustment related to substitute two attorney
SFS	PDR Public Defender	1000	0 1000188	9 PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51701	OVERM	E Overtime - Miscellaneous		0	0		14	1 5	1 -9	0 0	0	0 14	41 4	8 -9	3	positions to two head attorney positions YES Adjustment related to substitute two attorner
GFS	PDR Public Defender	1000	0 1000188	99 PD CRIMINAL DEFENSE - GF	10000	5130Fringe	51912	0 8177_C	Attorney (Civil/Criminal)	PDR1	1 0	0	(0	0 -156	6 -156	6 0	0	0	0 -162	2 -162	2	positions to two head attorney positions
GFS	PDR Public Defender	1000	0 1000188	89 PD CRIMINAL DEFENSE - GF	10000	5130Fring	51912	0 8182_C	Head Attorney, Civil And Criminal	PDR1	1 0	0		0	0 168	33 168	33 0	0	0	0 174	2 174	2	YES Adjustment related to substitute two attorne positions to two head attorney positions
GFS	PDR Public Defender			89 PD CRIMINAL DEFENSE - GF	10000	5130Fring	51912	0 9991M	Z One Day Adjustment - Misc	PDR1	1 0	0		0	0	0	0 0	0	0	0	1	1	YES Adjustment related to substitute two attorner positions to two head attorney positions
elf Supporting	PDR Public Defender	1355	0 1003449	96 CH FY20-21 Federal JAG Grant	10001	1 5010Salar	50101	0 2910_C	Social Worker	G001		-		0	0		0 0 -0	0.54 -0	.54	0 -4670			YES Adjustment related to grant positions YES Adjustment related to grant positions
elf Supporting elf Supporting			0 1003449 0 1003449			1 5010Salar 1 5010Salar	50103		Z One Day Adjustment - Misc Z One Day Adjustment - Misc	G001	0	-			-3 3		34 0	0	0	-3			YES Adjustment related to grant positions
elf Supporting			0 1003449			1 5010Salar		0 9993M			0	0.06	0.00	6 -71	18 805	9 87	77 0	0	0 -7				Adjustment related to grant positions
Self Supporting			0 1003449			1 5130Fring		0 2910_C		G001		1	(0	0	<u> </u>	0 0	0	0	0 -1000			YES Adjustment related to grant positions YES Adjustment related to grant positions
Self Supporting			0 1003449			1 5130Fring			Z One Day Adjustment - Misc	G001		-	- (0	0	0	8 0	0	0	0 -3			YES Adjustment related to grant positions
Self Supporting			0 1003449			1 5130Fring			Z One Day Adjustment - Misc Z Attrition Savings - Miscellaneous	-	0	-		0 -16	52 181	19 19		0	0 -1	57	5 15		YES Adjustment related to grant positions
Self Supporting			0 1003449			1 5130Fring 1 5130Fring		10 9993M_ 10 2910 C	Social Worker	G001		-	-		0 18	0 19	0 0	0	0 -1	0 -289			YES Adjustment related to grant positions
Self Supporting		1355				1 5130Fring		10 9991M		G001				-	ol	0	0 0	0	0	0 -1		_	YES Adjustment related to grant positions
Self Supporting		1355				1 5130Fring			Z One Day Adjustment - Misc	- 000	1 0	-		0	0	2	2 0	0	0	0	<u> </u>		YES Adjustment related to grant positions
	g PDR Public Defender	1733		96 CH FY20-21 Federal JAG Grant					Z Attrition Savings - Miscellaneous		+-0	-	-	-	35 38	86 4	21 0	-		36	4	5 NO	YES Adjustment related to grant positions

GFS Type	Department	Fund	Project ID	Project Title	Autho	Account Lvi	Accoun	Class	Job Class Title	Ref	Start	End	Var	Start	End	Var Dept	Start	End	Var BY+	Start	End	Committee of the Commit			Explanation of FTE and/or Amount Change
10.0.,	Description	ID	,		rity ID	5 Name	t ID			No.	Dept	Dept	Dept	Dept	Dept	Amt	BY+1	BY+1	Dept FT	BY+1	BY+1	Dept Amt	DESCRIPTION OF	10000	
	o coch paon	1.0									FTE	FTE	FTE	Amt	Amt	1	Dept	Dept	i	Dept	Dept	-		Cha	
1	10% v									-						1	FTE	FTE		Amt	Amt		Sub	nge	
Self Supporting	PDR Public Defender	13550	10034496	CH FY20-21 Federal JAG Grant	10001	5130Fringe	514020	2910 C	Social Worker	G001	0	0	0	0		0 (0	0			-677	-677	NO		Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550				5130Fringe			One Day Adjustment - Misc	G001	0	0	0	0		0 (0 0	0) (-3	-3	NO		Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550				5130Fringe			Attrition Savings - Miscellaneous		0	0	0	-10	11	8 128	3 0	0 0		-1		11	-		Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550	-	CH FY20-21 Federal JAG Grant		5130Fringe		2910 C	Social Worker	G001	0	0	0	0		0 0	0	0 0		0 (-2433	-2433	NO	-	Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Federal JAG Grant		5130Fringe	515010	9993M Z	Attrition Savings - Miscellaneous		0	0	0	0	22	5 22	5 0) (0 (0 0	0	NO		Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550	-	CH FY20-21 Federal JAG Grant	-	5130Fringe		2910 C	Social Worker	G001	0	0	0	0		0 0) (0 (-5877	-5877	NO		Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Federal JAG Grant		5130Fringe	515710	9993M Z	Attrition Savings - Miscellaneous		0	0	0	0	67	6 67	5 0	0 0		0 1	0 0	0	NO		Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Federal JAG Grant		5130Fringe		2910 C	Social Worker	G001	0	0	0	0)	0) (0 .	-685	-685	NO		Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Federal JAG Grant		5130Fringe		9993M Z	Attrition Savings - Miscellaneous		0	0	0	0	7	7	7 () (0	0 0		1.33300	7 431 643	Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Federal JAG Grant		5130Fringe			Social Worker	G001	0	0	0	0		0	0 0) ()	0	0 -127	-127	NO	S12222	Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Federal JAG Grant	_	5130Fringe			Attrition Savings - Miscellaneous		0	0	0	-2	2 2	2 2	4 (0 0		0 -	2 () 2	NO		ES Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Federal JAG Grant		5130Fringe		2910 C	Social Worker	G001	0	0	0	0		0	0 0	0 0		0	0 -182	-182	NC		Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Federal JAG Grant		5130Fringe			One Day Adjustment - Misc	G001	0	0	0	0		0	0 (0 0		0	0 -:	L -1	NO	1	Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Federal JAG Grant		5130Fringe			Attrition Savings - Miscellaneous		0	0	0	-3	3 2	28 3	1 (0 (0 -	3 () :	NC		ES Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Byrne State Grant		5010Salary		TEMPM I	Temporary - Miscellaneous		1.07	1.07	0	117087	11708	37	0 1.03	3 (-1.0	3 11708		-117087	-		ES Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Byrne State Grant		5130Fringe			Temporary - Miscellaneous		0	0	0	7259	725	59	0 (0 (0 725		-7259	-	2 2 2 2 3 3	Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Byrne State Grant					Temporary - Miscellaneous		0	0	C	1698	169	98	0 (0 ()	0 169	8 (-1698	-		ES Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY20-21 Byrne State Grant					Temporary - Miscellaneous		0	- 0	C	316	5 31	16	0 (0 1		0 31		-310	-		ES Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY21-22 Federal JAG Grant				2910 C	Social Worker	G001	0	0	0) (0	0	0 0	0 0.4	0.4	4	0 3805		-	-	ES Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY21-22 Federal JAG Grant				9991M Z	One Day Adjustment - Misc	G001	0	0	0) (0	0	0 (0 (0	0 14		-		ES Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY21-22 Federal JAG Grant		5130Fringe			Social Worker	G001	0	0	0) (0	0	0	0		0	0 815	2 815.	N(ES Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550		CH FY21-22 Federal JAG Grant		5130Fringe			One Day Adjustment - Misc	G001	0	0	() (D	0	0	0	0	0	0 3		-	_	Adjustment related to grant positions
Self Supporting	PDR Public Defender	13550				5130Fringe			Social Worker	G001	0	0	. () (0	0	0	0	0	0	0 236	236) NO		Adjustment related to grant positions
Self Supporting	PDR Public Defender		10035806			5130Fringe			One Day Adjustment - Misc	G001	0	0) (0	0	0	0	0	0	0	9	NO.	45 7.33	Adjustment related to grant positions
Self Supporting	PDR Public Defender		0 10035800			5130Fringe			Social Worker	G001	0	0	1) (0	0	0	0	0	0	0 55	2 55:	2 100	-	Adjustment related to grant positions
Self Supporting	PDR Public Defender		0 10035806			5130Fringe			One Day Adjustment - Misc	G001	0	0	0	0	0	0 .	0	0	0	0	0	2	2 NO	-	Adjustment related to grant positions
Self Supporting	PDR Public Defender		0 10035800			5130Fringe			Social Worker	G001	0	0	0		0	0	0	0	0	0	0 198		-	-	Adjustment related to grant positions
Self Supporting	PDR Public Defender		0 10035800			5130Fringe			Social Worker	G001	0	0	0	0	0	0	0	0	0	0	0 478		-	WY PRESENT	Adjustment related to grant positions
Self Supporting	PDR Public Defender	1355		CH FY21-22 Federal JAG Grant		1 5130Fringe			Social Worker	G001	0	0	0		0	0	0	0	0	0	0 55	8 55	3 N	12 14 14 14	Adjustment related to grant positions
Self Supporting	PDR Public Defender	1355		CH FY21-22 Federal JAG Grant		1 5130Fringe			Social Worker	G001	0	0		0	0	0	0	0	0	0	0 10	3 10	3 N		(ES Adjustment related to grant positions
		1355		CH FY21-22 Federal JAG Grant		1 5130Fringe			Social Worker	G001	1 0	0) (0	0	0	0	0	0	0	0 14	8 14	3 NI		Adjustment related to grant positions
Self Supporting	PDR Public Defender PDR Public Defender			6 CH FY21-22 Federal JAG Grant		1 5130Fringe				G001		0		0	o	0	0	0	0	0	0	1	1 N	10 Y	Adjustment related to grant positions
Self Supporting	IPDK Public Defender	1355	0 1003580	of CH LIST-SS Legelal 140 Grant	11000	Tiarantuige	1 31312	O DODINI Z	Tone buy regulation armse	13001	1			-				-	7						

BUDGET FORM 4A: Equipment Requests (Non-Vehicles)

DEPARTMENT: Public Defender

All departments must fill out Budget Table 4A to validate equipment funded in last year's budget.

Departments requesting new General Fund for equipment purchases must fill out Table 4B.

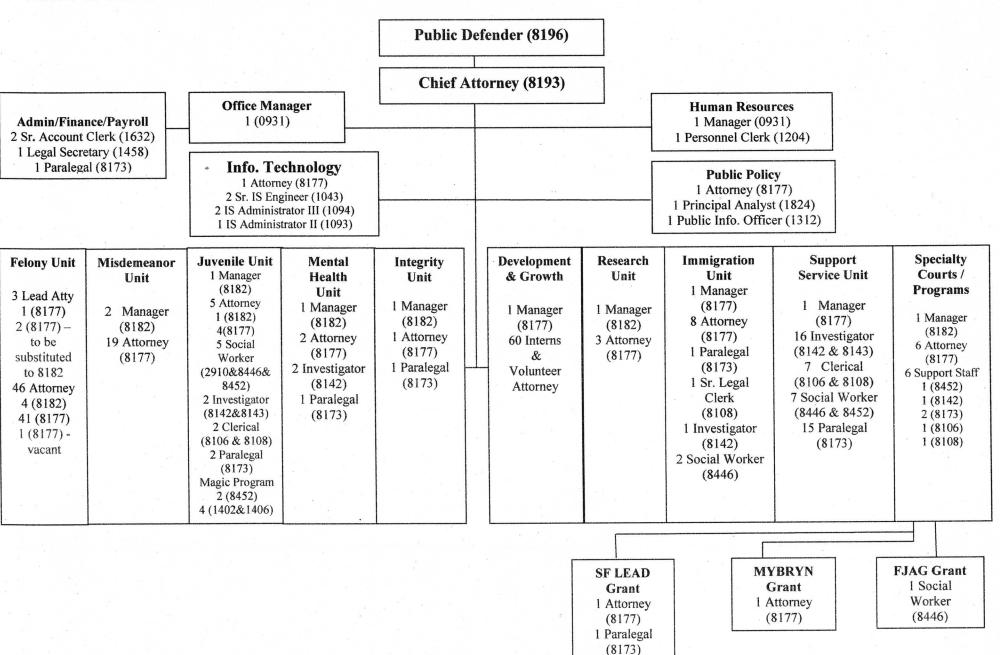
All departments requesting to make vehicle purchases - whether General or Non-General Fund-supported - should fill out Form 4C.

Public Defender didn't receive equipment funding last year and is not requesting new general fund for equipment purchases in FY 20-21.

Interdepartmental Services Balancing Report Public Defender

Requesting Dept	Performing Dept	Department Pair	GFS Type	Fund Code	Authority Code	Project Code	Account Code	CY Orig Amt	BY Orig Amt	BY Amt - Dept	BY+1 Amt - Dept Request
CHF	PDR	CHF-PDR	Self Supporting	11190		10001640	581720	. 0	0		0
CHF	PDR	CHF-PDR	Self Supporting	11190	20112	10001640	581720	-100000	-100000	-100000	-100000
CHF	PDR	CHF-PDR	GFS	10000	10000	10001889	486190	100000	100000	100000	. 100000
CHF	PDR	CHF-PDR	GFS	10000	10000	10001889	486260	0	0	0	0
PDR	ADM	PDR-ADM	Self Supporting	14300	17378	10001302	486510	1170556	1396313	1396313	1396313
PDR	ADM	PDR-ADM	Self Supporting	28310	10000	10003088	486510	10248	10248	10248	10248
PDR	ADM	PDR-ADM	GFS	10000	10000	10001889	581230	-5000	-5000	-5000	-5000
PDR	ADM	PDR-ADM	GFS	10000	10000	10001889	581710	-34488	-35950	-35950	-35950
PDR	ADM	PDR-ADM	GFS	10000	10000	10001889	581730	0	0	0	0
PDR	ADM	PDR-ADM	GFS	10000	10000	10001889	581740	-9882	-9590	-9590	-9590
PDR	ADM	PDR-ADM	GFS	10000		10001889	581790	0	0	0	0
PDR	ADM	PDR-ADM	GFS	10000		10001889	581810	0	0	0	0
PDR	ADM	PDR-ADM	GFS	10000	10000	10001889	581820	-10248	-10248	-10248	-10248
PDR	ADM	PDR-ADM	GFS	10000	10000	10001889	581890	-1170556	-1396313	-1396313	-1396313
PDR	ADM	PDR-ADM	Self Supporting	27500	10000	10001625	486510	44370	45540	45540	45540
PDR	ADM	PDR-ADM	Self Supporting	27520		10003089	486510	0	0	0	0
PDR	ADM	PDR-ADM	GFS	10000		10001624		5000	5000	5000	5000
PDR	CHF	PDR-CHF	GFS	10000		10001640	486510	0	0	0	0
PDR	CHF	PDR-CHF	GFS	10060		10033022		33600	33600	33600	33600
PDR	CHF	PDR-CHF	GFS	10000		10001889	581660	-33600	-33600	-33600	-33600
PDR	HRD	PDR-HRD	Self Supporting	12460			486510	47279	48598	48598	48598
PDR	HRD	PDR-HRD	GFS	10000			581460	-47279	-48598	-48598	-48598
PDR	MYR	PDR-MYR	GFS	10060		10001888	486510	0	C	C	0
PDR	MYR	PDR-MYR	GFS	10000		10001889	581690	0	0	C	0
PDR	PUC	PDR-PUC	GFS	10000			581051	-1407	-1471	-1742	-1938
PDR	PUC	PDR-PUC	Self Supporting					1407	1471	1471	1471
PDR	TIS	PDR-TIS	Self Supporting	28100			486510	108847	111800	111800	111800
PDR	TIS	PDR-TIS	Self Supporting	28070		10024777	486510	0			0
PDR	TIS	PDR-TIS	Self Supporting	28070			486510	0 0			0
PDR	TIS	PDR-TIS	Self Supporting			10024810	486510) () (0
PDR	TIS	PDR-TIS	Self Supporting								0
PDR	TIS	PDR-TIS	Self Supporting			1002481	486510	36353	36353	36353	36353
PDR	TIS	PDR-TIS	Self Supporting				486510	14836	14836	14836	14836
PDR	TIS	PDR-TIS	Self Supporting			1002481	486510	4623	4623	4623	4623
PDR	TIS	PDR-TIS	GFS	1000				8475	8475	8475	8475
PDR	TIS	PDR-TIS	GFS	1000				-4623	-4623	-4623	-4623
PDR	TIS	PDR-TIS	GFS	1000				-362877	-37269	-37269:	-372691
PDR	TIS	PDR-TIS	GFS	1000				-8475	-847	-847	-8475
PDR	TIS	PDR-TIS	GFS	1000						-51189	-51189
PDR	TIS	PDR-TIS	GFS	1000						-11180	-111800
PDR	TIS	PDR-TIS	Self Supporting							1 37269:	372691
UNA	PDR	UNA-PDR	GFS	1000						D O	0

OFFICE OF THE PUBLIC DEFENDER - CITY AND COUNTY OF SAN FRANCISCO



FY2020 - FY2022 Public Defender Enhancement Proposal

Reentry & Employment Specialists					FY	202	20-2021					FY 2	021-2022		
	Job Code	Head Count	FTE		Salary	1	Fringes		Total Costs	FTE		Salary	Fringes	T	otal Costs
Court Alternative Specialist	8446	4	3.08	\$	215,388	\$	100,703	\$	316,091	4	\$	304,351	\$ 145,560	\$	449,911
								\$	316,091					\$	449,911
Cidoon Sunnant					EV	201	20-2021					FV 2	2021-2022		
Gideon Support	Joh Codo	Head Count	FTE		Salary		Fringes		Total Costs	FTE		Salary	Fringes	Т	otal Costs
Sr. Legal Process Clerk	8108	2.5	1.93	\$	123,300		59,630	\$	182,930	2.5	\$	174,153	\$ 86,124		260,27
St. Legal Process Clerk	8108	2.5	1.55	7	123,300	Y	33,030	\$	182,930	2.0	,	_, ,,	,,	\$	260,27
								*	202,000						
SF Law Enforcement Assisted									-						
Diversion Program					F۱	202	20-2021						2021-2022		
	Job Code	Head Count	FTE		Salary		Fringes		Total Costs	FTE		Salary	Fringes		otal Costs
Attorney	8177	1	1	\$	127,004	\$	43,303		170,306	1	\$	•	\$ 48,482		186,69
Legal Assistant	8173	1	1	\$	82,978	\$	37,062	_	120,040	1	\$	90,276	\$ 41,238	-	131,51
								\$	290,346					\$	318,20
San Francisco Young Adult Court					F	/ 20:	20-2021					FY 2	2021-2022		
San Transisso Toung Addition	Job Code	Head Count	FTE		Salary		Fringes		Total Costs	FTE		Salary	Fringes	Т	otal Costs
Attorney	8177	1	1	\$	127,004		43,303	\$	170,306	1	\$	138,210	\$ 48,482	\$	186,69
Accomey								\$	170,306					\$	186,69
Restorative Justice Defense Program						/ 20	20-2021					FY:	2021-2022		
Restorative Justice Defense Program		Head Count	FTE		Salary		Fringes		Total Costs	FTE		Salary	Fringes	Т	otal Costs
Criminal Justice Specialist	8452	3	2.31	\$	•		92,654	\$	312,796	3	\$		\$ 134,094	\$	445,14
Attorney	8177	1	0.77	\$		\$	33,343		131,136	1	\$	138,210	\$ 48,482		186,69
Court Alternative Specialist	8446	2	1.54	\$		\$	50,351		158,045	2	\$	152,175	\$ 72,780	\$	224,95
Court / Mentalive openions				·		Ċ		\$	601,978					\$	856,79
					-		20 2024					EV	2021 2022		
Mental Health Diversion Court						Y 20	20-2021		Total Costs	CTC		Salary	2021-2022 Fringes	7	Total Costs
		Head Count	FTE	4	Salary	4	Fringes	,		FTE 1	٠				186,69
Attorney	8177	1	0.77	\$		\$	33,343	- 5	131,136	0.5	\$				52,05
Sr. Legal Process Clerk	8108	0.5	0.39	\$			11,926 30,885		36,586 104,265	1	\$				148,38
Criminal Justice Specialist II	8452	1	0.77	\$		\$	2 4 4 4 1		92,430	1	Š				131,51
Legal Assistant	8173	1	0.77	\$	63,893	\$	28,537	\$ \$	364,418	1	. *	30,270	3 41,230	\$	518,64
								7							
HR Support					F	Y 20	20-2021						2021-2022		
	Job Code	Head Count	FTE		Salary		Fringes		Total Costs	FTE		Salary	Fringes		Total Costs
Senior HR Analyst	1244	1	0.77	\$	81,328	\$	32,589	-	113,917	1	5	115,203	\$ 47,263	-	162,40
								\$	113,917					\$	162,4
										,					
Tatal		10	15					Ś	2,039,986	19				\$	2,752,99
Total		19	15					Þ	2,033,366	19				φ.	4,132,33