

"Our City, Our Home"

Opportunities, Priorities, and
a Path Forward

OCOH Stakeholder Meetings

February 26, 2021

Welcome!

Shanell Williams, Our City, Our Home Oversight Committee, Chair

Julia D'Antonio, Our City, Our Home Oversight Committee, Vice-Chair

Jennifer Friedenbach, Our City, Our Home Oversight Committee, Member, Community Liaison

Cynthia Nagendra, Our City, Our Home Oversight Committee, Data Officer, Community Liaison

Tipping Point Community Foundation

OCOH Oversight Committee: Purpose

- × Ensure that OCOH is administered in a manner accountable to the community and consistent with the law
- × Advise the Board of Supervisors on appropriations from the Our City, Our Home fund
- × Develop recommendations for prioritizing the use of funds
- × Conduct a needs assessment with respect to homelessness and Homeless populations
- × 9 appointed members

Why are we all here today?

- **Opportunity:** The Our City, Our Home Fund presents an unprecedented opportunity to create new capacity to prevent and end homelessness in San Francisco
- **Collaboration:** It will take a collective and coordinated effort to make the vision of Our City, Our Home - to end the homelessness for thousands of people - a reality
- **Input:** Create as many touchpoints as we can to get guidance, input, and feedback from you

Purpose of Stakeholder Meetings

- × Communicate activities of OCOH Oversight Committee
- × Gather input on key funding priorities for OCOH funding recommendations
- × Provide space to discuss solutions, opportunities, and strategies that work to prevent and end homelessness

Agenda

- × Update on Recent Activities
- × Summary of themes from stakeholder meetings and surveys
- × Phase 1 of Investment Planning Process
- × Q/A
- × Break-out Discussion Groups
- × Report Out
- × Next Steps

Who is Here?

- **Answer live poll question:** 1) Who is Here? 2) How are you feeling?
- **Please type in the chat box:**
 - Name, Organization
 - An answer to either question:
 - What do you hope to get out of today?

OCOH Committee Work Jan – April 2021

By early April 2021, the OCOH Committee should:

- ✓ Develop recommendations to fund Phases 3 and 4 of the Shelter-in-Place Rehousing Plan
- ✓ Develop a funding proposal for FY 21-22, FY 22-23
- ✓ Set criteria and considerations for future funding proposals
- ✓ Create a reporting mechanism to ensure transparency & accountability
- ✓ Consider other immediate needs funding recommendations for any funds that may need to be released in February and March to be responsive to time-limited opportunities or other needs that may arise.

Key Elements of the Phase 1 Process (Jan – April)

- **Three community-wide stakeholder meetings and surveys**
- Topic-specific or population-specific smaller group listening sessions (e.g., families, TAY, single adults, survivors of domestic violence, incarcerated individuals)
- Listening sessions with people with lived experience who are currently or formerly homeless
- Coordination meetings with City Departments
- Technical work with city agencies, data gathering, and TA to put together the investment and action plan
- Monthly updates to the OCOH Oversight Committee, with an opportunity for the public to provide feedback

OCOH Community Liaisons

- **Immediate Needs Liaison:** Jennifer Friedenbach, Lena Miller
- **Community Impact and Communication Liaison:** Shaun Haines
- **Community Impact and Accountability Liaison:** Julia D'Antonio
- **Systems and Investment Action Planning Liaison:** Cynthia Nagendra
- **Diversion/Prevention Liaison:** Julie Leadbetter
- **Housing Inventory & Pipeline Liaison:** Ken Reggio
- **Behavioral Health Liaison:** Brett Andrews

Phase 1: Developing an **OCOH Investment Plan**, Recommendations and an Action Plan to Achieve **Outcomes**

- **Engage in a collaborative, data-driven process** to make informed funding recommendations
- **Establish desired outcomes, metrics, and benchmarks** to track and communicate progress
- **Develop an investment and action plan** that supports the achievement of those outcomes

Use an Equity-based Planning and Decision Making Framework

- Recommended investments that will help advance racial equity, LGBTQ equity, and other justice goals
- Prioritize inclusive, resilient, ethical, and empowering solutions, especially for the most marginalized communities
- Position representatives of communities that have been historically marginalized and disproportionately impacted by homelessness as key partners
- Equity-based Decision Making Framework: <https://www.nis.us/equity-based-decision-making-framework>

Engage in a collaborative, data-driven process to make informed funding recommendations

Outcomes

- Working with City departments on data request to inform the investment plan
- Housing Pipeline Liaison, Member Ken Reggio, to coordinate with relevant agencies (MOHCD)
- Stakeholder listening sessions
 - 3 “big-tent” all-stakeholder meetings (Jan 15th, Feb 26th, March TBD)
 - Smaller, targeted listening session meetings
 - DV Consortium
 - SHPN
 - HESPA family subcommittee meeting
 - Treatment on Demand
 - Justice and Safety Groups
 - TAY
 - D10/Bayview
 - LGBTQ (with a focus on trans groups)
 - More to come...

Engage in a collaborative, data-driven process to make informed funding recommendations

Outcomes

- People with lived experience
 - Community Action Board - Community Impact Liaison – Member Julia D'Antonio
 - GLIDE-hosted listening and input session
 - Unhoused Families listening session
 - More TBD

Establish desired outcomes, metrics, and benchmarks to track and communicate progress

Outcomes

Establish achievable outcomes

- Chronic Homelessness (Reduce by 50% by 2022)
- Transition Aged Youth (TAY) (Reduction by 50% by 2022)
- Need to establish and align on other outcomes (not outputs)
 - Families
 - Mental Health
 - Shelter/Emergency Response
 - Prevention

Analysis

- OCOH legislation goals
- COH "Revolving Door" Report
- HSH Strategic Framework
- Mayor's Homeless Recovery Plan
- SIP Re-housing Plan,
- Mental Health SF goals
- DPH Mental Health Reform
- Other initiatives and plans

Develop a strategic vision, investment and action plan that supports the achievement of those outcomes

Outcomes

- Analysis of OCOH legislation goals, HSH Strategic Framework outcomes, Mental Health SF goals, other initiatives and plans
- Stakeholder listening sessions and other forms of input, including Revolving Door report, will inform the development of the plan draft (in collaboration with liaisons)
- Developing outline for plan draft
 - Engaging Tipping Point
- Developing schedule to get to a draft of a plan by mid-March

OCOH Projected Available Funds

Draft - Subject to Final Reconciliation

Our City, Our Home Fund Unallocated Projected Balances

February 16th, 2021

	FY20-21	FY21-22	FY22-23
Affordable Housing			
General	56.5	94.1	93.8
TAY	58.2	34.2	34.1
Families	75.5	42.8	42.6
	190.2	171.0	170.5
Mental Health	65.2	85.0	85.3
Homelessness Prevention	55.7	51.0	51.2
Shelter	0.1	34.0	34.1
Admin	-	-	-
Unappropriated	86.4	(1.8)	(1.8)
Total	397.5	339.2	339.2

Notes

Summary of balances after BOS-approved commitments to date (December 20 release of reserve and advance repayments)

Reflects updated revenues projections as of Six Month Report (Feb 2021)

Does not include ongoing costs in FY21-22 and FY22-23 from current year allocations

OCOH Legislative Requirements

- **Permanent Housing Expenditures:**

- To receive at least 50% of OCOH funding
- Goal of providing permanent housing for 4,000 people

- **Homeless Shelter Expenditures:**

- To receive up to 10% of OCOH Funding
- Goal of creating emergency shelter for over 1,000 people and drop-in hygiene programs

- **Homelessness Prevention Expenditures:**

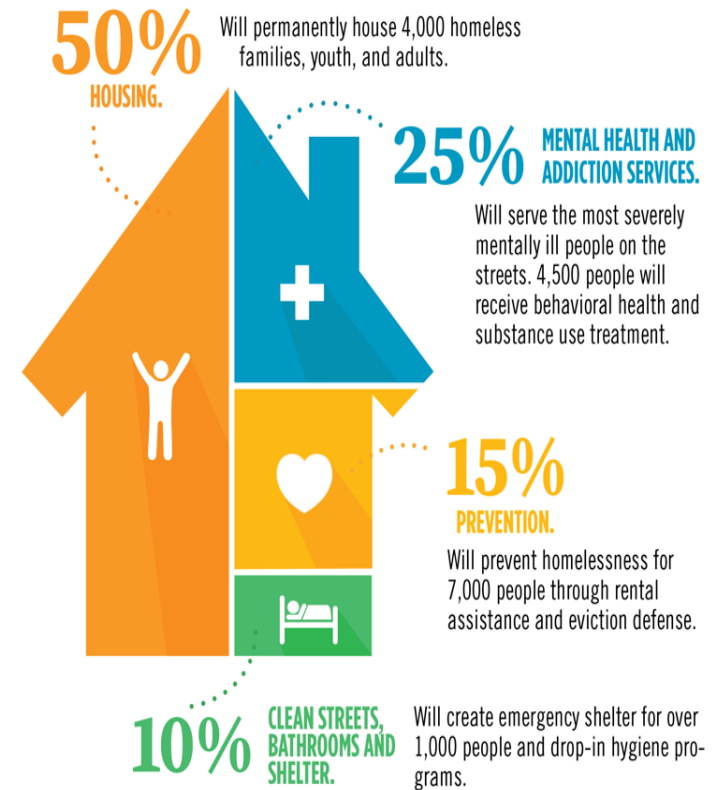
- To receive up to 15% of OCOH funding
- Goal of preventing 7,000 people from becoming homeless

- **Mental Health Expenditures for Homeless Individuals:**

- To receive at least 25% of OCOH funding
- Goal of providing behavioral health and substance abuse treatment for 4,500 people

- **Administrative**

- 3%



Investment Plan

**TABLE 1:
SUMMARY OF RECOMMENDED FY 21-22 INVESTMENTS FOR PERMANENT HOUSING EXPENDITURES**

Activity for Investment by Populations	FY 21-22 Funding Recommendation	Future FY Commitment Required to Sustain (Yes/No and Amount)	Status	Projected Outcomes X% reduction by Y Date
Adults				
[Describe investment]				
[Describe investment]				
[Describe investment]				
Families with Children				
[Describe investment]				
[Describe investment]				
Youth / Young Adults				
[Describe investment]				
[Describe investment]				
Unsheltered People / Street Homelessness				
[Describe investment]				
[Describe investment]				
Totals				
All Investments Above				

Break-out Discussion Groups

Housing Discussion Group 1

Housing Discussion Group 2

Shelter and Services Discussion Group 1

Shelter and Services Discussion Group 2

Prevention Discussion Group 1

Prevention Discussion Group 2

Mental Health Discussion Group 1

Mental Health Discussion Group 2



Join Discussion Groups

Join the break-out discussion group you are most interested in

- We might have to move you to another group if it is over 10 people

Facilitator will ask discussion questions and take notes

- Give equal speaking time to all participants
- Respect differences of opinion

Volunteers will report out for their group (Pick someone to report out)



Report Out

Housing Groups 1 and 2

1) How should OCOH prioritize the funds dedicated to permanent housing?

2) How should OCOH balance investments between:

- **adding new** housing subsidies/resources
- **developing or acquiring** new hotel/housing units
- **strengthening existing housing capacity and services**

...to ensure all people are effectively connected to a full range of safe and decent housing options?

3) Should the homelessness response system have an equity goal to reduce disparities for marginalized communities that are disproportionately impacted by homelessness? If so, what should the goal be? How should we work to achieve a more equitable system? If not, then how do we avoid creating more disparities?



Report Out

Prevention Groups 1 and 2

- 1) How should OCOH prioritize funds for prevention?
- 2) How should prevention funds and services be targeted to reduce in-flow into homelessness?
- 3) Should prevention funds from OCOH be able to be used for people who are in housing and severely rent-burdened?
- 4) Should the homelessness response system have an equity goal to reduce disparities for marginalized communities that are disproportionately impacted by homelessness? If so, what should the goal be? How should we work to achieve a more equitable system? If not, then how do we avoid creating more disparities?



Report Out

Shelter and Services Groups 1 and 2

1) How should OCOH funds for emergency response services and shelter be prioritized?

(E.g, safe sleep sites, safe parking, congregate shelter, non-congregate shelter/hotel rooms, navigation centers, interim/bridge housing, etc.)

2) What outreach and services are needed for people who are unsheltered and why?

3) How can OCOH funds be used to make emergency shelters more accessible, safe, low-barrier and housing-focused?

4) Should the homelessness response system have an equity goal to reduce disparities for marginalized communities that are disproportionately impacted by homelessness? If so, what should the goal be? How should we work to achieve a more equitable system? If not, then how do we avoid creating more disparities?



Report Out

Mental Health Groups 1 and 2

- 1) How should OCOH prioritize funding for mental health and substance use services and treatment?
- 2) How can the system help people stabilize in housing, especially people who have more complex needs?
- 3) How can the homelessness response system be more coordinated and integrated with the behavioral health system?
- 4) Should the homelessness response system have an equity goal to reduce disparities for marginalized communities that are disproportionately impacted by homelessness? If so, what should the goal be? How should we work to achieve a more equitable system? If not, then how do we avoid creating more disparities?

Key Scheduling Action Items

Outcomes

Feb. 16 OCOH Meeting

- Update OCOH Committee and get feedback on planning activities

Feb. 26 SECOND Large Stakeholder Input Meeting

Feb 16 – March 16

- Smaller stakeholder and lived experience input sessions
- Get alignment to establish plan's intended outcomes
- Get input from city departments on draft
- Get input from OCOH Committee

Mar. 16 OCOH Meeting

- Discuss outcomes and progress on plan framework

Mar. 16 – April 20th

- 3rd Large Stakeholder Input Meeting
- Incorporate further feedback to finalize investment plan

April 20th – OCOH Meeting (or earlier special meeting?)

- Vote on recommendations

Conclusion: Write in chat

- **What are you most excited about that you heard today?**