

## OCOH Oversight Committee Liaison Investment Planning Worksheet: Permanent Housing

In March, Liaisons will develop and present priorities for their service area (dates below). This worksheet supports that process by asking a consistent set of exploratory questions of each Liaison and all Members. The answers to these questions will form the priorities and strategies for this year's recommendation process.

- Permanent Housing Liaison:
- Supporting OCOH Members: Nina Catalano, Jennifer Friedenbach, Shanell Williams
- Liaisons and supporting OCOH Members will share a draft set of priorities with Departments at the next Permanent Housing Liaison meeting at 3:15 on Thursday March 9.
- At the Committee meeting on March 23, Liaisons will present and refine the second drafts of the priorities.

**1. What questions do you have for the Department(s) about the budget, spending, or implementation of programs in this service area?**

- How long is it taking (on average) for households to complete their scattered site housing search and move into housing? Could the Committee Members see length of time from enrollment to move in data for scattered site and site-based permanent housing, broken out by housing type?
- What proportion of OCOH scattered site move ins (RRH and Flex Pool) are located out of county?

**2. Objectives and Strategies:** The below table synthesizes the four high-level Objectives for OCOH Fund investment with Strategies specific to the fund category. The Objectives come from a crosswalk of the Committee's 2-Year Investment Plan (2021) and Needs Assessment (2022). The crosswalk was presented at the Jan. 26, 2023, OCOH Meeting. The fund category specific Strategies originate in the Committee's 2-year Investment Plan (2021).

Objectives	Strategies
1. Center racial equity.	Enable people to stay in their neighborhoods
	Make culturally competent services available even after people are connected to housing.
2. Prioritize a wider array of programs to meet diverse needs.	Provide supports to ensure success.
	Increase Permanent Housing opportunities of all kinds.
3. Prioritize permanent housing solutions to generate system flow.	Increase Permanent Housing opportunities of all kinds.
4. Increase investment, leverage funding, and coordinate effort to bring resources to scale.	Increase Permanent Housing opportunities of all kinds.

**3. What challenges and opportunities do you see?**

- Shortfall and rebalancing: Has the spending plan been rebalanced? How does this work?
  - No rebalancing has taken place. If the March revenue projections hold to the November numbers, there won't be a need to rebalance in FY22-23.
  - Reserves have absorbed some of the impact of shortfalls. Additionally, the City successfully applied for Homekey funds, which means the City will be reimbursed for some earlier spending. Slower ramp-up (e.g. program launched mid-year rather than at the start of the year) has also decreased spending in the current year.
  - If the department needs to propose reductions to the spending plan, the Committee would like to see where, specifically, the reductions were made.

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### *What challenges and opportunities do you see?*

- One-time funding sources: The department will continue to pursue one-time funding sources, which can generate savings in the portfolio, possibly for acquisitions.

#### 4. What investments should be protected?

Fund Area	Investment	Priority Level	Liaison	Department(s)
General Housing (Any)	Women's Flex Pool	High concern	Would like this funding to be ongoing, and to support long-term subsidies to meet the needs of ELI women without children who may be on fixed incomes or other circumstances.	Procurement for this program has been posted. The idea was to spend the funds over two fiscal years. Given program didn't launch at the beginning of FY22-23, it is possible that funding may stretch into FY24-25.
All (general, under 30, families)	Housing opportunities in the City/County (i.e. do we need to move \$\$ from flex pool into site-based)	High concern	Concerned that people get located in places where they don't have established networks. This goes to racial equity goals as well as long term success of housing placements.	The Department will look at the data again, but previous analyses showed that most scattered site placements located in San Francisco. Providers begin the housing search process in San Francisco unless otherwise directed by the client, as a matter of client choice. HSH increased the reimbursement amount to make the Flex Pool Housing Subsidy program more attractive to landlords and to match comparable subsidy amounts. Flex pool is a relatively new intervention, taken to scale quickly. The department will be monitoring unit availability to assess whether/when the program is at scale and/or has reached its max.

#### 5. What kinds of investments should be expanded, continued, or added?

Fund Area	Investment	Reason
General permanent housing	Serving the Latinx and LGBT communities (adults and youth)	Over-represented at the PIT and Needs Assessment/HSH dashboard shows under-representation in housing match and placement.
All permanent housing	Shallow subsidies	What opportunities are there to use shallow subsidies for households with economic needs and low support service needs? Possible way to stretch the dollars to more housing. Would need to target currently homeless households.

#### 6. What questions would you like to answer through Community Engagement? (short-term or long-term plans)