

**Our City, Our Home Oversight Committee Community Liaison Meeting #3**  
**Permanent Housing**  
**April 18, 2023**

Present: Anne Romero (Mayor's Office of Housing and Community Development), Christine Rolan (Department of Homelessness and Supportive Housing), Gigi Whitley (HSH), Noelle Simmons (HSH), Jennifer Friedenbach (Our City, Our Home Oversight Committee), Jessica Shimmin (Controller's Office)

**Key Questions**

- 1. What questions do Liaisons/Members have about the budget proposals?**
- 2. Where do you see alignment between the Liaison draft recommendations and the budget proposals presented on 4/14**
- 3. What are your concerns, Liaisons/Members? What adjustments do you suggest?**
  - The conversion of Women's flex pool into RRH remains challenging for Member Friedenbach.
    - Recognition that Adult permanent housing category has a tighter budget, but Member Friedenbach thinks the ongoing subsidy is necessary.
    - Suggests merging the RRH dollars into Flex Pool and setting aside some slots for women as a second option for funding.
    - HSH noted that women can use flex pool subsidies to a building owned by a women-serving Community Based Organization (CBO). Otherwise HSH will hold a competitive process, which may or may not work in a specific CBO's favor.
    - HSH recognizes the importance of culturally competent providers. It takes the same effort to roll out a small carve out program with 40 slots as it does to roll out a 400 slot program.
    - Member Friedenbach asked about implementing as an accessibility priority rather than a carve out, similar to transgender access or targeting EHV's? Yes, this could be a way forward. HSH has been working with the Women's Coalition to reach the population of adult women experiencing homelessness
  - Money Management sounds like a Prevention expenditure, not housing.
  - Rehab of legacy buildings: prefer to use OCOH to obtain and maintain new capacity; ask City to use alternate sources to maintain existing inventory.
  - Youth – Bridge Housing
    - Member Friedenbach said she's concerned with the lack of housing options for young people with higher behavioral health care needs. Originally Bridge Housing model was envisioned as a shared living environment. Would like to see some acquisitions funding to purchase a building to house this program. May not be a forever home, but the young people could have tenants' rights.
    - HSH would be willing to meet with providers to better understand the vision for this program. The thinking behind the spending plan proposal (\$1m in year2) was to do a design process and RFP the program in the first budget year and then be ready to implement in FY24-25. Department is also working on buying 2 buildings, one will be dedicated to TGNC youth experiencing homelessness, but the other will be RFP'ed out.
  - Family RRH: Member Friedenbach said that there are families, who are earning some money. Often these families get matched to RRH (or nothing), but they're not earning enough to make ends meet. These families would be a good match for shallow subsidies.
    - Proposes swapping out the ongoing RRH intervention proposed in the budget – reprogramming as ongoing shallow subsidy.
      - HSH clarifies: This isn't new: it's the RRH extensions, increase in the maximum rental reimbursement rate, etc.
    - Also, could pull funding from acquisitions \$\$\$?
    - Shallow subsidies are in the general budget, and could be used for families. HSH recognizes that this is a need in the system.

**OCOH Permanent Housing Liaison Recommendations (as presented at the March 23, 2023 regular meeting)**

1. Recommend ongoing funding for Women’s Flex Pool (Adult Permanent Housing).
2. Recommend reprogramming unspent funding from flex pool subsidies to site-based permanent housing (Adult, Youth, and Family Permanent Housing)
3. Recommend investments in Latinx and LGBTQIA+ communities (Adult, Youth and Family Permanent Housing).

**OCOH Permanent Proposed Budget (as presented by HSH at the April 14, 2023 special meeting)**

**Adult Permanent Housing Budget Summary**

- Adds PSH Money Management services expansion in FY24 (ongoing)
- Adds shallow subsidies (60 slots) in FY24 (ongoing)
- Adds PSH capital improvements (FY24 only)
- Adds Homekey PSH rehab (FY24 only)
- Allocates 62 flex pool subsidies to the Ending Trans Homelessness Initiative
- Converts \$4m in one-time addback funding for housing subsidies for adult women to RRH to be spent over 2 years.

*Budgets follow on the next pages.*

<b>OCOH Adult Permanent Housing</b>	<b>2023-24 Approved</b>	<b>2023-24 Proposed</b>	<b>2024-25 Proposed</b>
PSH Acquisition	774,899	-	-
PSH Operations	21,963,706	15,173,000	18,333,000
Medium Term Housing Subsidies	13,191,852	10,405,000	10,148,000
Bayview Flexible Hsg Subsidy Pool	1,069,526	1,070,000	1,102,000
Adult and Senior Flexible Hsg Pool	39,130,223	32,823,000	38,356,000
Emergency Housing Voucher Services	992,979	2,314,000	2,314,000
PSH Equity Services	8,240,000	7,239,000	7,456,000
PSH Money Management		1,500,000	2,500,000
Shallow Subsidies		1,100,000	1,100,000
Capital for PSH Sites		10,000,000	-
Homekey PSH Rehab Project	-	25,000,000	-
HSH Allocated Costs	4,425,000	4,497,000	4,636,000
<b>Total Ongoing Spending</b>	<b>89,788,185</b>	<b>111,121,000</b>	<b>85,945,000</b>
<b>Projected Prop C Revenue</b>	<b>89,788,185</b>	<b>82,296,500</b>	<b>83,424,000</b>
<i>Annual Deficit</i>	-	<i>(28,824,500)</i>	<i>(2,521,000)</i>
<b>Use of One-time Fund balance</b>		28,824,500	2,521,000

**OCOH Youth Permanent Housing Budget Summary:**

- Maintains the FY24 investment plan
- Shifts the start of one-time funding Bridge Housing to FY25, and makes it an ongoing investment
- Adds TAY housing acquisition
- Leverages Homekey operating funds in FY24 for new PSH sites

<b>Youth Permanent Housing</b>	<b>2023-24 Approved</b>	<b>2023-24 Proposed</b>	<b>2024-25 Proposed</b>
TAY Flexible Housing Subsidy Pool	2,276,426	2,229,000	2,491,000
TAY PSH Operations	7,439,752	4,524,000	6,709,000
TAY Rapid Rehousing Program	5,274,492	5,493,000	5,053,000
TAY Bridge Housing	-	-	1,000,000
TAY Emergency Housing Vouchers	524,745	535,000	551,000
TAY PSH Acquisition	14,525,035	30,000,000	11,800,000
PSH Equity - TAY Housing	1,014,550	1,016,000	1,046,000
HSH Allocated Costs	1,545,000	1,635,000	1,686,000
<b>Total Spending</b>	<b>32,600,000</b>	<b>45,432,000</b>	<b>30,336,000</b>
<b>Projected Prop C Revenue (March 2023 update)</b>	<b>32,600,000</b>	<b>29,926,000</b>	<b>30,336,000</b>
<i>Annual Deficit</i>	-	<i>(15,506,000)</i>	-
<b>One-time Fund balance</b>		15,506,000	

**OCOH Family Permanent Housing Budget Summary:**

- Maintains the FY24 investment plan that was approved last year
- Leverages Homekey operating funds and ongoing Housing Authority vouchers to offset operating costs in new PSH sites
- Continues in both budget years the Family RRH program that was funded in FY23
- Invests in family housing acquisition

<b>Family Permanent Housing</b>	<b>2023-24 Approved</b>	<b>2023-24 Proposed</b>	<b>2024-25 Proposed</b>
Family Flexible Housing Subsidy Pool	8,835,500	5,034,000	9,806,000
Family Emergency Housing Vouchers	290,628	548,000	548,000
Family PSH Operations	6,451,920	2,849,000	3,232,000
SRO/Doubled Up Housing Subsidies	4,121,800	4,122,000	4,245,000
Family Housing Ladder	4,053,442	4,252,000	4,685,000
Family Rapid Rehousing	-	1,380,000	1,421,000
Family PSH Acquisition	11,769,460	30,000,000	8,500,000
PSH Equity Services - Family Housing	3,296,000	3,296,000	3,395,000
HSH Allocated Costs	1,931,250	2,044,000	2,088,000
<b>Total Spending</b>	<b>40,750,000</b>	<b>53,525,000</b>	<b>37,920,000</b>
<b>Projected Prop C Revenue (March 2023 Update)</b>	<b>40,750,000</b>	<b>37,407,500</b>	<b>37,920,000</b>
<i>Annual Deficit</i>	-	(16,117,500)	-
<b>One-time Fund Balance</b>		16,117,500	-