Invoice Procedures Manual Training

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DPH Business Office Budget Director

October 3, 2019

Overview of Training

- Common Invoicing Errors
- Obtaining Official Invoicing Templates
- Invoice Submission
- Encumbrance
- Multi-year Encumbrance (MYE)
- Adjustment Invoices
- Contract Expense Categories

Overview of Training, cont'd

- □ \$1K, 10%/\$10K Expense Category Change Rule
- Invoice Variance Request Form
- Actual Fringe Benefit Rate Exceeds the Budgeted Rate
- Invoice Requirements
- Quarterly UOS Invoice Review
- Frequently Asked Questions

Invoice Due

□ Invoices are due to DPH Invoice Analyst by the 15th calendar day of each month for expenses and deliverables from the previous month. Contractors can expect to receive contract payments approximately 15 to 20 working days following receipt of the invoice by DPH.

Common Invoicing Errors

- Incorrectly prepared invoices or other factors may result in delayed processing. Common errors include:
 - Using an invoice template not provided by the DPH Invoice Analyst. For example, not using the latest invoice template prepared by the DPH Invoice Analyst after contract modification or contract certification
 - Billing estimated expenditures or deliverables is not acceptable. Monthly expenditures or deliverables reported should reflect actual expenses/units of service delivered
 - Inaccurate Delivered-to-Date or Expenses-to-Date figures caused by overriding formulas placed in the electronic invoice template

Common Invoicing Errors con'td

- Absence of required supporting forms or documentation for cost reimbursement invoice such as Page B, Detail of Personnel Expenditures or staff name
- Consultant or subcontract agreement has not been received by DPH
- The name on the consultant/subcontractor's invoice does not match the name in the subcontract agreement and Appendix B budget pages of the contract
- The term indicated on the consultant/subcontractor's invoice does not match the term in the subcontract agreement and Appendix B budget pages of the contract

Other Reasons Result in Delaying of Invoice Payment

What could be the other reasons why payments are delayed?

- Besides the common invoicing errors, the reasons below also result in delayed payment processing:
 - Expired and insufficient insurance coverage according to contract provision
 Article 5.1.5
 - 5.1.5 Should any required insurance lapse during the term of this Agreement, requests for payments originating after such lapse shall not be processed until the City receives satisfactory evidence of reinstated coverage as required by this Agreement, effective as of the lapse date. If insurance is not reinstated, the City may, at its sole option, terminate this Agreement effective on the date of such lapse of insurance.
 - Unsettled Business Tax and other City Taxes the Financial System automatically blocks the approval of any vouchers until all taxes are paid.
 - Non-compliance to SF Admin Code Chapter 12B the Financial System automatically blocks the approval of any vouchers until this issue is settled.

Obtaining Official Invoice Templates

- The DPH Invoice Analyst creates the appropriate invoice template (Fee-For-Service or Cost Reimbursement) for each contract appendix. The Contractor is to only use the invoice template provided by the DPH Invoice Analyst. Contractors are not to modify any part of the invoice template except to enter data.
- The invoice template will match the approved contract. The Contractor will receive a copy of the current approved contract from the DPH Contracts Unit via e-mail.
- The contractor will receive an electronic copy of the invoice templates that match the approved contract from the Invoice Analyst.

Invoice Submission

- Unless signed up to send invoices electronically, Contractors are to send all original, signed invoices to the address located in the bottom left-hand side of the invoice.
- The contractor who is authorized for electronic invoice can send the invoice to the email address listed below.
 - BHS <u>cbhsinvoices@sfdph.org</u>
 - HHS, HPS, CHEP aidsoffice@sfdph.org
- <u>Establish Electronic Invoice</u>: Refer to the instruction and policy for signing up for electronic invoice submission.

Encumbrance

 For the following sections, HIV Health Services, HIV Prevention Services, and Health Education (under CHEP) a contract budget is submitted covering each year of the full contract term at the first year of the contract term. Invoice templates are issued at the beginning of the fiscal year after the purchase order is created. Subsequent contract modifications are only issued if there is a change in the annual funding.

Multi-year Encumbrance (MYE)

Behavioral Health Service (BHS) contracts

- The multi-year encumbrance (MYE) invoice template is based on the prior year's approved contract budget less adjustments (such as one-time funding and reductions). The MYE cannot exceed the prior year's budget. If the MYE is less than the prior year's funding, the invoice budget will be prorated based on the prior year's budgeted units of service or expense line items. The funding term is changed to the current fiscal year and the invoice template is sent to the contractor at the beginning of the fiscal year.
- After the contract certification of the new fiscal year, the revised invoice template will be sent to the contractor. This invoice template will replace the MYE invoice template.

Adjustment Invoices

Adjustment Invoices – Fee For Service

- After the certification of the contract modification, adjustments will be handled by the Invoice Analyst via a separate, one-page budget adjustment form. This adjustment should show the program deliverables, the value of the units invoiced at the former rate, value of units invoiced at the revised rate, and the difference between the two values. This adjustment form will be submitted to the contractor for signature.
- This will eliminate the need to revise the previously submitted invoices.
- Refer to samples in slide 13 through 15.

Sample – April Fee-For-Service Invoice

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					tract ID							
				1000	088888							
							INVOICE NUM	BER:	1234200	1A1AP	R19	-
Contractor: ABC Health Center for HIV I	lealth Servic	es					Contract Purc	hase Order	SFG0V-0	000099	9999	
Address: 100 ABC Street, San Francisco, C	ress: 100 ABC Street, San Francisco, CA 94116						Funding Sour	ce	HHS County General Fund			
Tel: (415) 123-4567				н	HS		Dept-Authorit	v ID	162644-1	10000		
Fax: (415) 123-4568					110		DCpt-Admoni	y ID	102044-1	0000		
5 - E - T							Project-Activi	ty	1002670	9-0001	001	
Funding Term: 07/01/2018 - 06/30/2019							Invoice Period	i:	April 201	9		
PHP Division: HIV Health Services							Final Invoice:		(Che	eck if Y	(es)	
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Sample – Fee-For-Service Adjustment Invoice after the contract modification is approved

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FEE FOR SERVICE AD.	JUSTED S	TATEN	ENT OF D	ELIVERA	BLES A	ND INVOIC	E	75	
			ontract ID 00088888					Appendix F PAGE A	
			INVOICE NUMBER		Adjustmer	nt12342001A1AP	R19		
Contractor: ABC Health Center for HIV Health Services			Contract Purchas	e Order No:	SFGOV-000	00999999			
Address: 100 ABC Street, San Francisco, CA 94116	HHS		Funding Source		HHS County	General Fund			
Tel: (415) 123-4567	11110		Dept-Authority ID		162644-100	000			
Fax: (415) 123-4568 Funding Term: 07/01/2018 - 06/30/2019			Project-Activity		10026709-0001				
PHP Division: HIV Health Services			Invoice Period :		July 2018 to	April 2019			
			Final Invoice:			(Check if Yes)			
DELIVERABLES	:	HAVE BEE	N	SHC	OULD HAVE	BEEN	(DIFFERENCE)		
Program Name/Reptg. Unit		NVOICED A	_		NVOICED A		ADJUSTMENTS		
Modality/Mode # - Svc Func (мному)	uos	Unit Rate	Amount	UOS	Unit Rate	Amount	UOS	Amount	
Food Solicitation, Pounds	409,296	\$ 0.23	\$ 94,138.08	409,296.00	\$ 0.25	\$ 102,324.00		\$ 8,185.9	
TOTAL	409,296.0000		\$ 94,138.08	409,296.0000)	\$ 102,324.00		\$ 8,185.9	

Sample – May Fee-For-Service Invoice

Contractor: ABC Health Center fo	e UN/ U = - IAF /	anvises					Contract Purc	anna Ord	CECOV 0000	nnnn	00		
Contractor: ABC Health Center to	r niv neaith S	ervices					Contract Purc	nase Ord	SFGUV-0000	9999	39		
Address: 100 ABC Street, San Francisc	;o, CA 94116						Funding Source	e	HHS County	Gener	al Fund		
Tel: (415) 123-4567				Н	HS		Dept-Authority	/ ID	162644-1000	0			
Fax: (415) 123-4568					8 9 7.0000		Project-Activit		10026709-00	0.1			
Funding Term: 07/01/2018 - 06/30/20	119						Project-Activit	у	10020703-00	01			
PHP Division: HIV Health Services							Invoice Period		May 2019)			
THE DIVISION. THE HEALT SERVICES							Final Invoice:		(Che	ck if	res)		
			Total Contr Exhibit U			THIS PERIOD bit UDC	Delivered to	V-10-10	% of TOTA	-	Remair Delivera Exhibit	ables	
Unduplicated Clients (or Exhibit:		. =							_			
*Unduplicated County for AIDS Use Only.													
DELIVERABLES		- F	Delivered	100		7	Delivered					Remaining	
Program Name/Reptg. Unit Modality/Mode # - Svc Func (мному)	Total Contra UOS	cted CLIENTS	PERIO UOS	D CLIENTS	Unit Rate	AMOUNT DUE	to Date UOS	e CLIENTS	% of TOTA	AL LIENT	Delivera UOS	bles CLIENTS	
Produity/Frode - Over dire (Finely)	000	CEILIVIA	000	CEIEIVIO	nate	MINDONI DOL	000	CLILIVIO	000	LIL IVI	000	CLILIAI	
Food Solicitation, Pounds	479,771		20,975.000		\$ 0.25	5,243.75	430,271.00		89.68%		49,500.00	.S. S. S. S. S. S.	
	479.771		20.975.000				430.271.00		89.68%		49.500.00		
	479,771		20,975.000				430,271.00 Expenses T	o Date	89.68% % of Budo	jet	49,500.00 Remaining	Budge	
	479,771 Budget Am	ount	20,975.000	*	115,790.00		Expenses T 107,567		89.68% % of Budg 92.90%	jet	49,500.00 Remaining 8,222	20 (Calle 1911)	
		ount	SUB	TOTAL AM	IOUNT DUE	\$ 5,243.75	Expenses T 107,567 NOTES:		% of Budg	jet	Remaining	20 (Calle 1911)	
		ount	SUB1 Less: Initia	TOTAL AM al Paymen		\$ 5,243.75	Expenses T 107,567 NOTES:		% of Budg	jet	Remaining	20 100 cm 1 1 1 1 1	

Please note that the Expenses to Date amount is \$107,567.67 which is the sum of \$94,138 from April invoice, \$8,185.92 from the Adjustment Invoice, and \$5,243.75 from the May invoice. (\$94,138 + \$8,185.92 + \$5,243.75 = \$107,567.67)

Adjustment Invoices cont't

Adjustment Invoices – Cost Reimbursement

- Following certification of contract modifications, the contractor will include adjustment expenditures in the next month's invoice. It is not necessary to resubmit prior months' invoices.
- Refer to samples in slide 17 and 18.

Sample – October Cost Reimbursement Invoice

		DEPAR	TMENT	OF PUBL	IC HEA	ALTH CON	TRACTOR	*	11.			
			COST	REIMBUR	SEME	NT INVOK	CE					
	,			ract ID		_						endix F GE A
	Į	.	10000	022222		55	INVOICE NU	MBER:	M07	OC	18	
Contractor: ABC Mental Heal	th Center Ir	ic.					Ct. Blanket f	No.: BPHM	TBD User Cd			
Address: 118 ABC Street, San	Francisco, C	A 94117					Ct. PO No.: POHM SFGOV-000011111				CI CU	
					.111	1	Fund Source	e:	MH Stat	e - MHSA	A (PEI)	
Tel No.: (415) 444-2222 Fax No.: (415) 444-3333				BH	IS		Invoice Peri	nd:	Octob	er 2018	THE CO.	
Contract Term: 07/01/2018 - 10/31/2018							Final Invoice				Check if Y	/N
Contract Term. 07/01/2016 - 10/.	1/2010						rinai invoice	He.		12 30	-neck ir 1	(es)
PHP Division: Behavioral Health S		**	DE!	WEDED.	I 66	UEDED		oe:	5500			OF.
TOTAL CONTRACTED			DELIVERED THIS PERIOD		320000	LIVERED D DATE	% OF TOTAL		REMAINING DELIVERABLES		% OF TOTAL	
Program/Exhibit	UOS	UDC	UOS	UDC	UOS		UOS	UDC	UOS	UDC	UOS	UDC
B-5 Mental Health Collabora				199-0020	_	- 8			9	e	03	4
45/ 10 - 19 OS - MH Promotion	3,061	200	133		1,067	7 -	35	% 0%	1,994	200	65%	100%
Unduplicated Counts for AIDS Us	e Only.				l EX	PENSES	FXPE	NSES	· · ·	OF	REM	AINING
Description			BL	JDGET	503300	PERIOD	0.0000000000000000000000000000000000000	ATE	8,335,333	GET	BALANCE	
Total Salaries			S	42,090.00	S	6,197.10	\$ 24,788.4					
Fringe Benefits			S	9,681.00	_	2,103.91		4,340.40		44.83%		5,340.60
Total Personnel Expenses			S	51,771.00	S	8,301.01	\$	29,128.80	3	56.26%	\$ 2	2,642.20
Operating Expenses				CONTRACTOR OF						at a second second	2	
Occupancy			S	4,715.00		661.36		2,674.04	3	56.71%		2,040.96
Materials and Supplies		-	\$	697.00 600.00		369.60		697.00		100.00%		200.00
General Operating Staff Travel		-	S	450.00	_	400.00	S	400.00 33.15		66.67% 7.37%		200.00
Consultant/Subcontractor		-		02,500.00	_	8,764.05		58,318.90		56.90%		4,181.10
Other: Recruitment/ Direct Sta	ff Expenses	i a	S	175.00	S	60.00	- 7.77	172.88	_	98.79%		2.12
Client-Related Food	Enponded	19	S	300.00	S	200.00		200.00	r -	66.67%		100.00
Client-Related Other Activ	rities	*	S	150.00	S	-	S	-	Š	0.00%		150.00
Total Operating Expenses			\$ 1	09,587.00	S	10,455.01	S	62,495.97		57.03%	\$ 4	7,091.03
Capital Expenditures			S		S		S	8		0.00%		-
TOTAL DIRECT EXPENSES						18,756.02		91,624.77	Ŭ.	56.78%	\$ 6	9,733.23
Indirect Expenses				19,363.00		1,655.81		10,877.89		56.18%		8,485.11
TOTAL EXPENSES			S 1	80,720.00	\$	20,411.83	\$	02,502.66		56.72%	\$ 7	8,217.34
Less: Initial Payment Reco	very					-	NOTES:					
Other Adjustments (DPH use	only)					9	-					
REIMBURSEMENT				- 3	S	20,411.83	-					
				- 0	1.7							

Sample – November Cost Reimbursement Invoice with adjusted expenditures after the contract modification is approved

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					JLINLI	ii iivoic						endix F GE A
				tract ID		-83						
			1000	022222		-93	INVOICE NUM	DED.	M07	NO	18	
							INVOICEMEN	DEN.	MUT	NO	10	
Contractor: ABC Mental Heal	th Center Inc.						Ct. Blanket No	.: BPHM	TBD		111	
									5		Us	er Cd
Address: 118 ABC Street, San	Francisco, CA	94117					Ct. PO No.: P	DHM	SFG0V	-0000111	111	331774700
				f		-1	Fund Source:		MHSA (PFI)		
Tel No.: (415) 444-2222				BH	18		, and course.		minor e (
Fax No.: (415) 444-3333	Fax No.: (415) 444-3333						Invoice Period		Novem	ber 2018	3	
Contract Term: 07/01/2018 - 6/3	0/2019						Final Invoice:			(C	Check if \	res)
PHP Division: Behavioral Health S	Services											
TOTAL			DE	LIVERED	DE	LIVERED	%.0	.	REMA	INING	· ·	OF
int reserves on		CONTRACTED		SPERIOD		ODATE	TOTAL		DELIVERABLES		TOTAL	
Program/Exhibit	UOS	UDC	UOS		UOS	UDC	uos	UDC	UOS	UDC	UOS	UDC
B-5 Mental Health Collabora 45/10 - 19 OS - MH Promotion	6,121	-1/156-1 200	244		1,31	1 -	21%	0%	4,810	200	79%	1009
43/ 10 - 19 03 - MH PTOHIDUOT	0,121	200	244	\ \	1,31	-	2170	0.76	4,010	200	1370	1007
			8			3					8	8
Unduplicated Counts for AIDS Us	e Only.									-		
			02		10000000	PENSES	EXPEN	2000	4,465023	OF		IAINING
Description			_	UDGET	_	SPERIOD	TODATE		BUD	IGET	BALANCE	
Total Salaries			S	83,772.00	-	6,197.10		0,985.50	411700000000000000000000000000000000000			2,786.50
Fringe Benefits			\$	19,268.00	_	1,575.20		5,915.60				13,352.40
Total Personnel Expenses			S	103,040.00	S	7,772.30	\$ 3	6,901.10	-	35.81%	\$ 6	6,138.90
Operating Expenses			S	0.420.00	S	668.05	•	2 242 00	-	25 440/	S	C 007 04
Occupancy Materials and Supplies			3	9,430.00	-	725.00		3,342.09 1,422.00		35.44% 56.88%		6,087.91
General Operating			3	300.00		(100.00)		300.00		00.00%	3	1.076.00
Staff Travel			S	900.00		94.16		127.31		14.15%	S	772.69
Consultant/Subcontractor			-	105,000.00		14,025.91		2,344.81	1	68.90%		32,655.19
Other: Recruitment/ Direct Sta	ff Expenses		S	350.00		46.14	-	219.02	1	62.58%		130.98
Client-Related Food			S	300.00	-		S	200.00		66.67%	S	100.00
Client-Related Other Activ	rities		S	300.00		120	S			0.00%	S	300.00
Total Operating Expenses			S	119,080.00	S	15,459.26	S 7	7,955.23		65.46%	S 4	1,124.77
Capital Expenditures			S	-	S	-	S	-		0.00%	S	-
TOTAL DIRECT EXPENSES				222,120.00		23,231.56		4,856.33	1	51.71%		7,263.67
Indirect Expenses			S	26,654.40	_	2,699.77		3,577.66	1	50.94%		13,076.74
TOTAL EXPENSES			S	248,774.40	S	25,931.33	S 12	8,433.99		51.63%	\$ 12	20,340.41
Less: Initial Payment Reco	very						NOTES:					
Other Adjustments (DPH use	only)				S.							
REIMBURSEMENT				-	s	25.931.33						
REIMDURSEMENT					3	20,931.33						

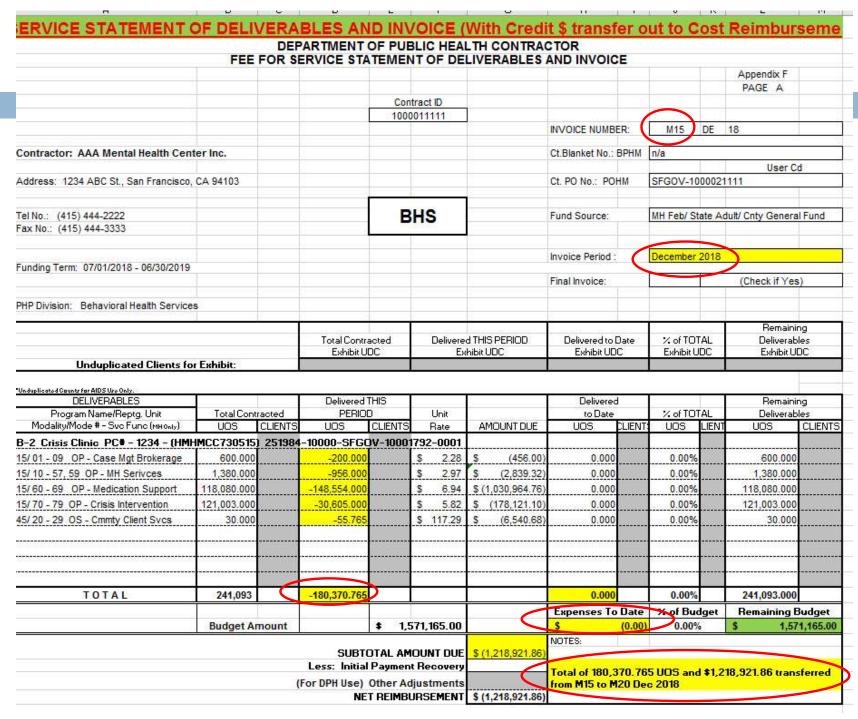
Credit Invoice

- A credit invoice needs to be submitted when there is a contract modification involves a change in
 - program
 - funding source
 - method of payment (change from cost reimbursement invoice to fee-for-service invoice or vise versa)
 - All units of services and expenditure amount need to be zero out from the previous invoice template(s) and transfer to the new invoice template(s).
 - Include the explanation in the "Note" box of the invoice
 - Example: Transfer 5,000 units and \$10,000 from Invoice M01 to Invoice M02

Sample – November Fee-For-Service Invoice (FFS)

	FEE	FOR SE	RVICE STA	TEMEN	T OF DEL	IVERABLE	S AND INVOICE	CE	1			
							111 111				Appendix F	
				0	tract ID						PAGE A	
					tract ID 1011111		-					
				1000	011111		INVOICE NUMB	ER:	M15	NO	18	
Contractor: AAA Mental Health Cen	ter Inc.						Ct.Blanket No.:	врнм	n/a			
Address: 1234 ABC St., San Francisco,	CA 94103						Ct. PO No.: PO	нм	SFGOV-10	00021	User Co	f
					()							
Tel No.: (415) 444-2222	Charles (Marineson P) And to the Control (Marine) I for			В	HS		Fund Source:		MH Feb/ State Adult/ Cnty Ge		dult/ Cnty Genera	Fund
Fax No.: (415) 444-3333					1 3							
Funding Term: 07/01/2018 - 06/30/2019							Invoice Period :		November	2018		
runding ferm. 07/01/2016 - 00/30/2019							Final Invoice:				(Check if Yes)
PHP Division: Behavioral Health Service	S											
			Total Contra	acted	Delivered	ITHIS PERIOD	Delivered to	Date	% of TO1	AL	Remainir Deliverabi	1 To 1 1 1 1
	4-1-1-1		Exhibit UDC Exh		hibit UDC Exhibit UDC		Exhibit UDC		Exhibit UDC			
Unduplicated Clients fo	r Exhibit:										-	
*Unduplicated Countr for AIDS Ure Only.	-											
DELIVERABLES Program Name/Reptg. Unit	Total Cont	racted	Delivered PERIO	00000-1	Unit		Delivered to Date	1	% of TO1	101	Remainir Deliverabl	-
Modality/Mode # - Svc Func (мному)		CLIENTS		CLIENTS	Rate	AMOUNT DU		CLIENT		LIENT		CLIENT
B-2 Crisis Clinic PC# - 1234 - (HMH	IMCC730515	251984	-10000-SFGC	V-1000	792-0001			03103103103				
	T	T	113.000		6 220		200,000		22 220/		400.000	
15/01 - 09 OP - Case Mgt Brokerage	600.000		110.000		\$ 2.28	\$ 257.6	4 200.000	400000000000000000000000000000000000000	33.33%			
	600.000 1,380.000		663.000		\$ 2.20 \$ 2.97	\$ 257.6 \$ 1,969.1			69.28%		424.000	
15/01 - 09 OP - Case Mgt Brokerage	770000000000000000000000000000000000000		(9429733000074				1 956.000		550000000000000000000000000000000000000		424.000 -30,474.000	
15/ 01 - 09 OP - Case Mgt Brokerage 15/ 10 - 57, 59 OP - MH Serivces	1,380.000		663.000		\$ 2.97	\$ 1,969.1	1 956.000 8 148,554.000		69.28%			
15/ 01 - 09 OP - Case Mgt Brokerage 15/ 10 - 57, 59 OP - MH Serivces 15/ 60 - 69 OP - Medication Support 15/ 70 - 79 OP - Crisis Intervention	1,380.000 118,080.000		663.000 99,252.000		\$ 2.97 \$ 6.94	\$ 1,969.1 \$ 688,808.8	1 956.000 8 148,554.000 6 30,605.000		69.28% 125.81%		-30,474.000	
15/ 01 - 09 OP - Case Mgt Brokerage 15/ 10 - 57, 59 OP - MH Serivces 15/ 60 - 69 OP - Medication Support	1,380.000 118,080.000 121,003.000		663.000 99,252.000 18,188.000		\$ 2.97 \$ 6.94 \$ 5.82	\$ 1,969.1 \$ 688,808.8 \$ 105,854.1	1 956.000 8 148,554.000 6 30,605.000		69.28% 125.81% 25.29%		-30,474.000 90,398.000	
15/ 01 - 09 OP - Case Mgt Brokerage 15/ 10 - 57, 59 OP - MH Serivces 15/ 60 - 69 OP - Medication Support 15/ 70 - 79 OP - Crisis Intervention 45/ 20 - 29 OS - Cmmty Client Svcs	1,380.000 118,080.000 121,003.000 30.000		663.000 99,252.000 18,188.000 30.599		\$ 2.97 \$ 6.94 \$ 5.82	\$ 1,969.1 \$ 688.808.8 \$ 105.854.1 \$ 3,588.9	1 956,000 8 148,554,000 6 30,605,000 6 55,765		69,28% 125,81% 25,29% 185,88%		-30,474,000 90,398,000 -25,765	
15/ 01 - 09 OP - Case Mgt Brokerage 15/ 10 - 57, 59 OP - MH Serivces 15/ 60 - 69 OP - Medication Support 15/ 70 - 79 OP - Crisis Intervention	1,380.000 118,080.000 121,003.000		663.000 99,252.000 18,188.000		\$ 2.97 \$ 6.94 \$ 5.82	\$ 1,969.1 \$ 688.808.8 \$ 105.854.1 \$ 3,588.9	1 956,000 8 148,554,000 6 30,605,000 6 55,765		69,28% 125,81% 25,29% 185,88% 74,81%	-	-30,474,000 90,398,000 -25,765 60,722,235	
15/ 01 - 09 OP - Case Mgt Brokerage 15/ 10 - 57, 59 OP - MH Serivces 15/ 60 - 69 OP - Medication Support 15/ 70 - 79 OP - Crisis Intervention 45/ 20 - 29 OS - Cmmty Client Svcs	1,380.000 118,080.000 121,003.000 30.000 241,093		663.000 99,252.000 18,188.000 30.599		\$ 2.97 \$ 6.94 \$ 5.82 \$ 117.29	\$ 1,969.1 \$ 688.808.8 \$ 105.854.1 \$ 3,588.9	1 956,000 8 148,554,000 6 30,605,000 6 55,765 180,370,765 Екрепses To	Date	69.28% 125.81% 25.29% 185.88% 74.81%	lget	-30,474,000 90,398,000 -25,765 60,722,235 Remaining E	
15/ 01 - 09 OP - Case Mgt Brokerage 15/ 10 - 57, 59 OP - MH Serivces 15/ 60 - 69 OP - Medication Support 15/ 70 - 79 OP - Crisis Intervention 45/ 20 - 29 OS - Cmmty Client Svcs	1,380.000 118,080.000 121,003.000 30.000		663.000 99,252.000 18,188.000 30.599 118,246.599	\$ 1).t	\$ 2.97 \$ 6.94 \$ 5.82 \$ 117.29	\$ 1,969.1 \$ 688,808.8 \$ 105,854.1 \$ 3,588.9	1 956,000 8 148,554,000 6 30,605,000 6 55,765 180,370,765 Expenses To \$ 1,218,5	Date	69.28% 125.81% 25.29% 185.88% 74.81%	lget	-30,474,000 90,398,000 -25,765 60,722,235 Remaining E	udget 2,243.1
15/ 01 - 09 OP - Case Mgt Brokerage 15/ 10 - 57, 59 OP - MH Serivces 15/ 60 - 69 OP - Medication Support 15/ 70 - 79 OP - Crisis Intervention 45/ 20 - 29 OS - Cmmty Client Svcs	1,380.000 118,080.000 121,003.000 30.000 241,093		663,000 99,252,000 18,188,000 30,599 118,246,599	‡ 1,4	\$ 2.97 \$ 6.94 \$ 5.82 \$ 117.29 671,165.00	\$ 1,969.1 \$ 688.808.8 \$ 105.854.1 \$ 3,588.9	1 956,000 8 148,554,000 6 30,605,000 6 55,765 180,370,765 Expenses To \$ 1,218,5	Date	69.28% 125.81% 25.29% 185.88% 74.81%	lget	-30,474,000 90,398,000 -25,765 60,722,235 Remaining E	
15/ 01 - 09 OP - Case Mgt Brokerage 15/ 10 - 57, 59 OP - MH Serivces 15/ 60 - 69 OP - Medication Support 15/ 70 - 79 OP - Crisis Intervention 45/ 20 - 29 OS - Cmmty Client Svcs	1,380.000 118,080.000 121,003.000 30.000 241,093		663.000 99,252.000 18,188.000 30.599 118,246.599	\$ 1,5	\$ 2.97 \$ 6.94 \$ 5.82 \$ 117.29 671,165.00 OUNT DUE t Recovery	\$ 1,969.1 \$ 688,808.8 \$ 105,854.1 \$ 3,588.9	1 956,000 8 148,554,000 6 30,605,000 6 55,765 180,370,765 Expenses To \$ 1,218,5	Date	69.28% 125.81% 25.29% 185.88% 74.81%	lget	-30,474,000 90,398,000 -25,765 60,722,235 Remaining E	

Sample – December Credit Invoice for Change Method of Payment (FFS to CR)



Sample – December Invoice after the Change of Payment Method to Cost Reimbursement (CR)

COST REIMBURSEMENT INVOICE SAMPLE (With Credit \$ transfer in) DEPARTMENT OF PUBLIC HEALTH CONTRACTOR COST REIMBURSEMENT CREDIT INVOICE Appendix F PAGE A Contract ID 1000011111 INVOICE NUMBER: M20 DE 18 Ct.Blanket No.: BPH n/a Contractor: AAA Mental Health Center Inc. User Cd SFG0V-1000021111 Address: 1234 ABC Street, San Francisco, CA 94103 Ct. PO No .: POHM Tel No.: (415) 444-2222 BHS Fund Source: MH Adult Fed/ State/ Cntv General Fund Fax No.: (415) 444-3333 Invoice Period: July 2018-December 2018 Funding Term: 07/01/2018 - 06/30/2019 (Check if Yes) Final Invoice: PHP Division: Behavioral Health Services TOTAL DELIVERED DELIVERED % OF REMAINING % OF TODATE TOTAL DELIVERABLES TOTAL CONTRACTED THIS PERIOD Program/Exhibit uos uoc uos l UDC UOS UDC UOS UDC UOS UOS UDC B-2 Crisis Clinic PC# - 1234 - (HMHMCC730515) 251984-10000-SFGOV-10001792-0001 15/ 01-09 OP-Case Mot Brokerage 33% 0% 405 25 68% 600 195 195 100% 15/ 10-57, 59 OP-MH Svcs 1,380 25 660 660 48% 0% 720 25 52% 100% 117,948 15/60-69 OP-Medication Support 118,080 750 132 132 0% 0% 750 100% 100% 15/70-79 OP-Crisis Intervention 121,003 875 25,475 25,475 21% 0% 95.528 875 79% 100% 0% 45/ 10-19 OS-MH Promotion 30 30 30 30 100% 30 0% 100% Unduplicated Counts for AIDS Use Only EXPENSES **EXPENSES** % OF REMAINING BUDGET THIS PERIOD TODATE BUDGET BALANCE Description 880.683.00 S 772,007.53 Total Salaries 772.007.53 87.66% \$ 108,675,47 237,747.00 S 155,183.88 \$ 155,183,88 65.27% \$ 82,563,12 Fringe Benefits \$ 1,118,430.00 \$ 927,191,41 \$ 927,191.41 82.90% S 191,238.59 **Total Personnel Expenses** Operating Expenses: Occupancy 184,590.00 \$ 164,225.26 \$ 164,225.26 88.97% \$ 20,364.74 Material and Supplies 7.550.00 S 5.110.31 S 5,110.31 67.69% S 2,439.69 General Operating 45.060.00 S 36.314.33 36,314.33 80.59% \$ 8.745.67 Staff Travel S 3,500.00 S 2,628.00 S 2,628.00 75.09% S 872.00 0.00% Consultant/ Subcontractor S \$ Other: Client Supplies/ Services 7,100.00 S 6.340.00 S 6.340.00 89.30% S 760.00 S S 0.00% \$ 247.800.00 214,617,90 86.61% S 33,182,10 **Total Operating Expenses** S S 214,617.90 Capital Expenditures 0.00% \$ TOTAL DIRECT EXPENSES \$ 1,366,230.00 S 1.141.809.31 S 1.141.809.31 83.57% \$ 224,420.69 Indirect Expenses 33,669.62 204,935.00 \$ 171,265.38 171,265.38 83.57% \$ S TOTAL EXPENSES \$ 1,571,165.00 \$ 1,313,074.69 \$ 1,313,074.69 83.57% \$ 258.090.31 Less: Initial Payment Recovery NOTES: Total of 180,370.765 UOS and \$1,218,921.86 trasferred (1,218,921,86) Other Adjustments (DPH use only) from M15 to M20 Dec 2018; included December 94,152.83 expenditures REIMBURSEMENT

Expenses that are not reimbursable

- Except for applicable California sales and use taxes charged by the contractor to City, other taxes are not reimbursable.
- Late/penalty fees, non-sufficient service fee/overdraft fees,
 cash advance fee, foreign exchange fees, and credit card fees
 are not reimbursable.
- Generally, bank fees are not reimbursable but small bank fees such as charges for bank account maintenance and check cashing that are ordinary and necessary costs for running a business may be reimbursable.

Contract Expense Category

- Salaries
- Fringe Benefits
- Occupancy
- Material & Supplies (less than \$5,000 per unit)
- General Operating
- Staff Travel
- Consultant/Subcontractor
- Other
- Capital Expenditures (\$5,000 per unit and above)
- Indirect Expenses

\$1K, \$10K/10% of the Expense Category Changes

- Allowable Expense Category Changes of \$1k, 10% or \$10k (allowable for invoice payment)
- Applies to Cost Reimbursement Invoice only.
- Actual invoice expenses may exceed the expense category budget up to 10% or \$10,000, whichever is less.
 - If the overspending does not exceed \$1,000, it is also allowable for invoice payment.
- Overspending in an existing expense category(ies) must be offset by underspending in another expense category(ies), so that the individual invoice budget is not exceeded.
- This rule does not apply to all expense categories and is only implemented if the funding source allows.

\$1K, \$10K/10% of the Expense Category Changes

- Applicable to \$1K, \$10K/10% of the Expense
 Category Changes
 - Salaries (raise, or FTE increase of existing positions)
 - □ Fringe Benefits (see slide 34)
 - Occupancy
 - Materials & Supplies
 - General Operating
 - Staff Travel
 - Other

Expense Category Changes – Examples

- The following are three examples of how to apply this rule
- Example #1: Total Budget of General Operating expense category = \$150,000 10% of General Operating expense category = \$15,000 Maximum Dollar Value for Any Increase = \$10,000
- The actual general operating expenses may only go up to \$160,000 (original budget of \$150,000 plus \$10,000) without a contract modification, (because the maximum dollar value of \$10k is lower than the value of 10%, or \$15,000), provided that the total expenses do not exceed its total invoice budget. In other words, an increase in one expense category must be offset by reduced spending in another expense category(ies).

Expense Category Changes – Examples

- Example #2: Total Budget of General Operating expense category = \$30,000
 10% of General Operating expense category = \$3,000
 Maximum Dollar Value for Any Increase = \$10,000
- The actual general operating expenses may go up to \$33,000 (original budget of \$30,000 plus \$3,000) without a contract modification, (because the value of the 10% increase is lower than the maximum of \$10k), provided that the total expenses do not exceed its total invoice budget. In other words, an increase in one expense category must be offset by reduced spending in another expense category(ies).

Expense Category Changes – Examples

- Example #3: Total Budget of General Operating expense category = \$5,000
 10% of General Operating expense category = \$500
 Maximum Dollar Value for Any Increase = \$10,000
 Actual expenses exceeded by \$600, so total expenses = \$5,600
- □ \$600 is 12% of the expense category total. While 12% exceeds the lesser of 10% or \$10,000 of the expense category budget, it does not exceed the \$1,000 threshold, so the invoice will be paid. The total expenses do not exceed its total invoice budget. In other words, an increase in one expense category must be offset by reduced spending in another expense category(ies).

Changes not applicable to \$1K, 10%/\$10K Expense Category Rule

The \$1K, 10%/\$10k rule does not apply when the following changes are made to the expense categories or expense category line-items listed below. Changes listed below will require the submission of a contract modification:

Invoice Expense Category	Scenario	Requirement for Payment Approval/ Processing
Salaries	New position(s) not previously contained in the budget (an increase in FTE of an existing position is not considered a new position)	Revision to Program Budget (RPB).
Fringe Benefit	Rate increase; also refer to slide 34	Revision to Program Budget (RPB), Fringe Benefit Rate Increase Request Form.
Indirect	Rate increase	Revision to Program Budget (RPB), Indirect Rate Increase Request Form.
Consultant/Subcontractor	Any increase in the individual subcontractor/consultant line item of the Appendix B	Revision to Program Budget (RPB), Updated Subcontract Agreement.
Capital Expense	Any increase	Revision to Program Budget (RPB).

Revision to Program Budget (RPB)

- A Revision to Program Budget (RPB) is a change to the contract that is within (i.e. does not exceed) the total Compensation/Not To Exceed (NTE) amount and the existing term contained in the contract agreement boilerplate. Contractor should submit the Contract Change Request Form to CDTA for a Revision to Program Budget (RPB). For fringe benefit rate or indirect cost rate increase, refer to the applicable policies. For consultant/subcontractor increase, the contractor needs to submit CDTA an updated subcontract agreement.
- Note: The DPH Budget Unit's Invoice Analyst will prepare a revised invoice template based on the contract modification document submitted. This will then be provided to the contractor to replace the existing templates.

Invoice Variance Request Form

When to use the Invoice Variance Request Form?

- If the overspending in an existing expense category exceeds (1) \$1,000 and exceeds the 10% of the expense category budget, **or** (2) \$10,000, the contractor may request approval of the invoice by submitting the *Invoice Variance Request Form*
- Applies to Cost Reimbursement invoices only.
- Applies to the last month of the fiscal year or funding term (e.g. June invoice).
- Is used only to authorize the payment of an invoice variance resulting from overspending in the last month of the fiscal year or funding term. In order to reflect the changes in ongoing years, a Revision to Program Budget (RPB) must be processed.
- Submit the Invoice Variance Request Form and an accompanying justification together with the final invoice.
- Overspending in an existing expense category(ies) must be offset by underspending in a
 different expense category(ies), so that the individual invoice budget is not exceeded.
- This rule does not apply to all expense categories and is only implemented if the funding source allows.
- Changes or moves between line items during the year must be made via the normal contract modification process.

Invoice Variance Request Form

Invoice Expense Category	Invoice Variance Form used when one of the criteria below is met
Fringe Benefits (also see slide 34) Occupancy Materials & Supplies	1) The increase exceeds \$10,000 of the expense category or
General Operating Staff Travel Other, and Salaries (raise, or FTE increase of existing positions) new positions are not applicable	2) The increase exceeds 10% of the expense category and the increase amount is over \$1,000

Actual Fringe Benefit Rate Exceeds the Budgeted Rate

- The fringe benefit expenses may exceed the fringe benefit budget rate up to
 - **\$1,000**
 - If over \$1,000, then an Invoice Variance Request Form with justification should be submitted together with the final invoice.
- Please note that the approved Invoice Variance Request is applicable ONLY to the last month of that fiscal year or funding term.
- In order to reflect these changes in ongoing years, a Revision to Program Budget (RPB) must be processed, and the Fringe Benefit Rate Increase Request may need to be submitted.
- Changes for the fringe benefit budget during the year must be made via the normal contract modification process.
- The total expenses cannot exceed the total budget of the invoice. Overspending of one expense category(ies) must be offset by underspending in a different expense category(ies).

Summary - When to apply to \$1K, \$10K/10% of the Expense Category Changes, Invoice Variance Request, and Revision to Program Budget (RPB)

Invoice Expense Category	Exceed up	Exceed up to 10K or 10%	If exceed \$1K, \$10% or \$10K, use Invoice Variance Request	Revision to Program Budget (RPB)
Salaries (existing position)	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Salaries (new position)				$\sqrt{}$
Fringe Benefits	$\sqrt{}$		\checkmark	
Fringe Benefits (rate increase)				\checkmark
Occupancy	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Material & Supplies	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
General Operating	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Staff Travel	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Consultant/Subcontractor				$\sqrt{}$
Other	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Capital Expenditures				$\sqrt{}$
Indirect Expenses				$\sqrt{}$

Detailed Personnel Expenditures Appendix F, Page B

Expenditures form (Appendix F, Page B) providing their **position titles** as they appear in the certified contract AND the **staff names** along with monthly expenses. This form should be part of the monthly invoice submission. If there is more than one employee in a position, the contractor must provide detailed monthly expenditures for each employee.

Consultant and Subcontractor

- Any contract that contains subcontractor/consultant expenses must submit a copy of all subcontractor contracts to their CDTA Program Manager prior to submission of the first invoice. Invoice payments will be withheld until a copy of the subcontractor/consultant contract is on file with CDTA Program Manager.
- Contractors that are providing reimbursement to subcontractors and/or consultants must attach a copy of the subcontractor/consultant's invoice as supporting documentation each time the contractor's monthly invoice includes these expenses.
- The policy is currently under discussion and may be revised in the future.

Capital Expenditures

- Capital Expenditures
- Proof of purchase is required for all expenses incurred within the Capital Expenditure category.

 Capital expenditures are items that are \$5,000 per unit and above including units of equipment that are \$5,000 and above.
- DPH requires proof of purchase for capital expenses, (i.e. receipt). This proof of purchase should be submitted with the invoice that includes the expense.
- Contractor is required to submit an a **Capital Expense Worksheet** including the purchase amount, purchase date, location, and useful life. All capital expenditures must be supported by adequate property records and physical inventories must be taken at least once every two years to ensure that assets exist and are usable.
- Capital expenditures are only allowable with pre-approval by the Department.
- Capital expenditures are **NOT** Medi-Cal reimbursable, therefore the cost should not be funded by Medi-Cal and its corresponding matching fund, or built into the unit rate that contains Medi-Cal as a funding source. In other words, only non-matched General Fund monies may be used. Most grants (and often work order) funding do not reimburse capital expenses.
- When the item is already funded though the capital expense category, depreciation expense is not allowed. In other words, no duplicate billing is allowed.

Invoice Requirements

- The contractor is required to maintain back-up records (such as receipts, payroll register, and timesheets) that support the invoice billing. This documentation for any expense line-item (supporting an expense category total), by unique invoice must be available upon request.
- Payment may be delayed or withheld if the proper documentation is not submitted with the contractor's invoice upon request.

Quarterly UOS Invoice Review

15% below quarterly benchmark %	Fee-For-Service Invoice Invoice payment will be processed; Invoice Analyst will inform SOC and cc CDTA for plan resolution, if required.	Cost Reimbursement Invoice Invoice payment will be withheld; Invoice Analyst will inform SOC and cc CDTA for plan resolution and payment authorization. CDTA will coordinate and follow up.
15% above quarterly benchmark %	Invoice payment will be processed; Invoice Analyst will inform SOC and cc CDTA for plan resolution, if required.	Invoice payment will be processed; Invoice Analyst will inform SOC and cc CDTA for plan resolution, if required. CDTA will coordinate and follow up.

UOS Quarterly Benchmarks

	O	150/ balavy	Will Election
15% <u>belo</u> ʻ	<u>w</u> Quarte	rly Benchmo	ark

	Quarterly Benchmark %	15% below Benchmark (YTD%)	Will Flag Invoice for Follow-up if UOS/Deliverables are:
1st qtr	25%	21%	Under 21% of deliverables
2nd qtr	50%	43%	Under 43% of deliverables
3rd qtr	75%	64%	Under 64% of deliverables
4th qtr	100%	85%	Under 85% of deliverables

^{*}For Cost Reimbursement invoices, if units of service/deliverables are below 15% of contracted amount, payment authorization is required.

15% <u>over</u> Quarterly Benchmark

15 /0 Over Godinerry Deficilitians				
	Quarterly	15% over	Will Flag Invoice for Follow-up if	
	Benchmark %	Benchmark (YTD %)	UOS/Deliverables are:	
1st qtr	25%	29%	Over 29% of deliverables	
2nd qtr	50%	58%	Over 58% of deliverables	
3rd qtr	75%	86%	Over 86% of deliverables	
4th qtr	100%	100%	Over 100% of deliverables	

- Can the contractor submit an invoice before the contract modification is approved?
- The contractor should continue to submit the invoices using the current invoice template. After the contract modification is approved, the contractor should use the revised template forwarded by the DPH Invoice Analyst. Subsequent to the approved contract modification, if the old invoice template is still utilized, payment will not be processed.

- When a contractor has not yet received the revised invoice templates, whom the contractor should contact?
- The contractor should contact the Invoice Analyst.

- For multi-year contracts when may a contractor submit its invoices for the new fiscal year?
- The DPH Invoice Analyst will send the initial invoice templates each year based on the previous fiscal year's funding less onetime funding and reductions (or based on prior year submissions if a budget was previously submitted for more than one year). After the final contract is approved for the current year, the DPH Invoice Analyst will send a revised invoice template to reflect the current year's budget (Appendix B) in the certified contract.

- Does the contractor need to resubmit revised monthly invoices after a contract modification?
- No. The contractor does not need to resubmit the revised invoices. The invoices will be adjusted as follows:
- □ Fee-For-Service Invoice after contract modification:
- The DPH Invoice Analyst will prepare a separate, one-page budget adjustment form reflecting program deliverables, the value of units invoiced at the former rate, the value of invoiced units at the revised rates, and the difference between the two values. After preparing, the DPH Invoice Analyst will provide the Invoice Adjustment form to the affected contractor for signature. There is no need to revise the previously submitted invoices.
- Cost Reimbursement Invoice after contract modification:
- The Contractor should include adjustments in the next month's invoice using the new invoice template provided by the Invoice Analyst. There is no need to revise the previously submitted invoices.
- Credit Invoice
- All units of services and expenditure amount need to be zero out from the previous invoice and transfer to the new invoice template(s).

- What process is used when a contractor is not paid for an invoice or an invoice appears to have been lost?
- Contractors should contact the DPH Invoice Analyst if submitted invoices have not been paid within 20 working days of submission. If the invoice appears to have been lost, the contractor will be required to resubmit the invoice.

- Can the contractor submit invoices out of monthly sequence?
- No. DPH Fiscal will not pay any invoice that is out of monthly sequence. For example, a May invoice cannot be paid without first processing the April invoice, etc. Invoices for months with no expenditures should show a total reimbursement amount of "\$0.00."

- Can the contractor modify the invoice template?
- No. The contractor should not modify the invoice template. The DPH Invoice Analyst will send the official invoice template to the contractor. If the invoices the contractor submits are in any way different from the invoices in the certified contract, the invoice will not be processed.
- If you find any errors on the invoice, please contact the Invoice Analyst.

- Will contractors be reimbursed for line item overages in actual cost reimbursable invoices as long as the total expenses are within budget?
- Refer to Allowable Expense Category Changes of \$1K, 10% or \$10k and the Invoice Variance Request form.

Invoice Expense Category	Exceed up to \$1K	Exceed up to 10% or \$10K	Exceed \$1K, \$10% or \$10K, use Invoice Variance Request	Revision to Program Budget (RPB)
Salaries (existing position)	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Salaries (new position)				$\sqrt{}$
Fringe Benefits	$\sqrt{}$		$\sqrt{}$	
Fringe Benefits (rate increase)				\checkmark
Occupancy	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Material & Supplies	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
General Operating	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Staff Travel	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Consultant/Subcontractor				\checkmark
Other	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	
Capital Expenditures				$\sqrt{}$
Indirect Expenses				$\sqrt{}$

Remember:



- Contractors should submit all invoices on or before the 15th calendar day of the following month. The final invoice should be submitted on or before the 45th calendar day after the end of funding term.
- Invoices must be submitted in sequential order. For example, a May invoice cannot be paid without first paying an April invoice.
- The contractor should use the official invoice template sent by the DPH Invoice Analyst and should not modify the invoice template.
- The name and funding term on the consultant/subcontractor's invoice should match the name and funding term in the subcontract agreement and Appendix B budget pages of the contract.
- The actual expense on the consultant/subcontractor's invoice should be within the budget of the subcontract agreement and Appendix B budget pages of the contract.

Invoice Contact Information

Shirley Giang, Business Office Budget Director	(415) 255-3416	shirley.giang@sfdph.org
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