



# Our City, Our Home Fund Annual Report FY24



Office of the Controller Laura Marshall, Radhika Mehlotra, Ivy Huwald, and Ashley Koburov

# OCOH Fund Investments

## In Fiscal Year 2023-2024 (FY24)...

1 Spent **\$317M** of OCOH Funding

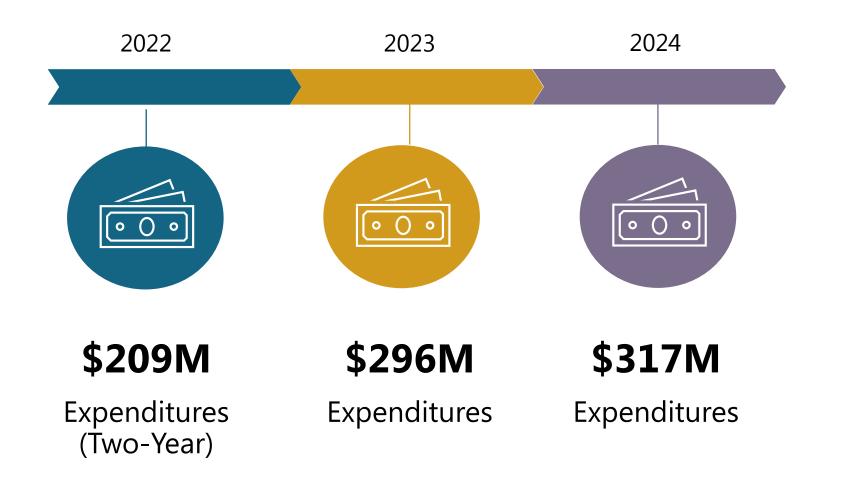
2 Served **37,500** Total Households

3 Operated **5,300** Units of Total Capacity

View the OCOH Fund Annual Report FY24 - Executive Summary



# Annual OCOH Fund spending has increased each year as the City continued implementation of new services.



# Permanent Housing and Mental Health service areas drive the increases in annual spending.

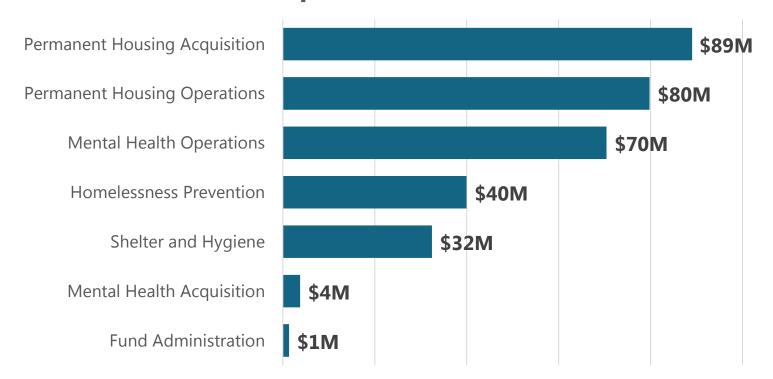
\$1.1B
Cumulative
Budget

\$822M
Cumulative
Expenditures

\$318M FY24 Expenditures

 The City budgeted a total of \$1.1B to the OCOH Fund over the past four years

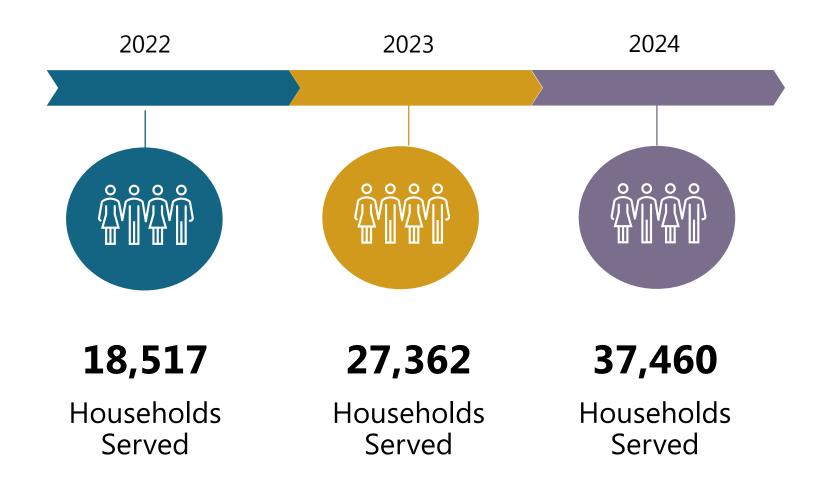
#### **Expenditures FY24**



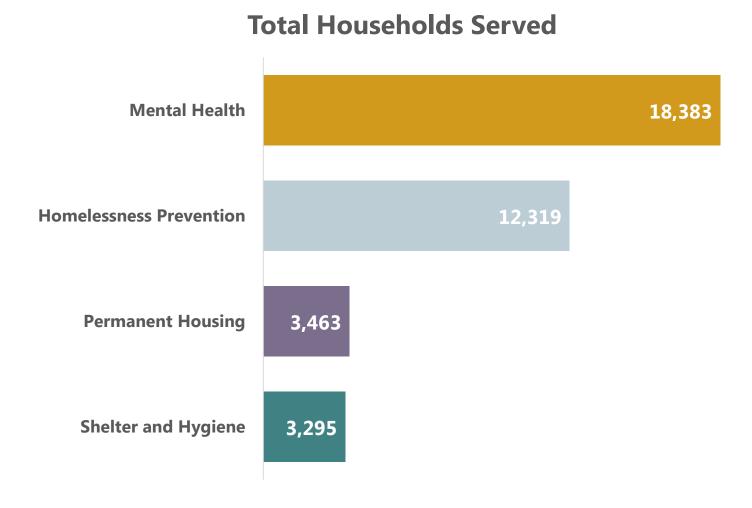
- During this same period, the City has spent a **total of \$822M** (74% of budgeted expenditures)
- Between **FY23 and FY24**, spending increased by **7%** primarily due to:
  - Permanent Housing Operations\*
  - Mental Health Operations and Acquisitions\*

<sup>\*</sup> Operating costs include personnel expenses, contracts with direct service providers, and other service delivery expenses

# The number of households served through OCOH Fund programs continues to grow year over year.

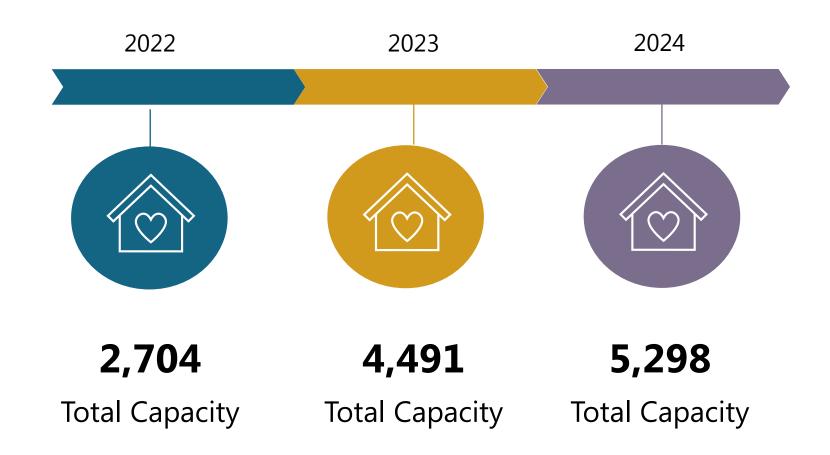


## OCOH Fund programs are reaching more households each year.

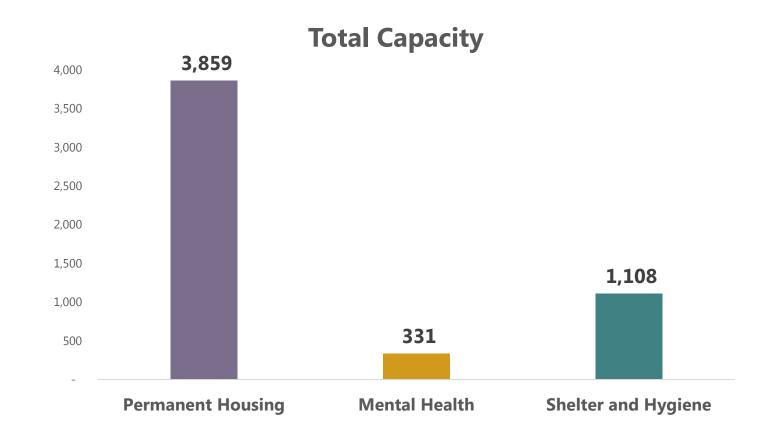


- OCOH Fund programs served **37% more households** in FY24 than in FY23.
- Mental Health and Homelessness
   Prevention served the largest share of households.
- Programs with short-term engagements, such as **Assertive Outreach** (**9,298** clients served) in the Mental Health service area, or **Problem Solving** (**1,156** households served) in the Homelessness Prevention service area tend to reach more households compared to **Permanent Housing**, which provides ongoing services to a stable, longterm population.

# The City has used the OCOH Fund to add new units even as operating funds continue to sustain prior-year capacity.



## The OCOH Fund expanded total capacity across service areas.



**5,298**FY24 Total Capacity

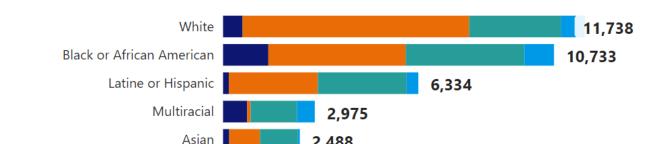
- Total OCOH-funded capacity\*
   increased 18% from FY23 (4,491
   units) across Permanent Housing,
   Shelter and Hygiene and Mental
   Health programs.
- The City added 807 units of capacity in FY24, primarily in scattered site and site-based permanent supportive housing programs.

<sup>\*</sup>Homelessness Prevention programs offer grants and services that are flexible based on need. Because they do not have fixed capacity, the report does not include capacity for these programs.

## **Race & Ethnicity and Gender Identity**

#### Head of Household Race and Ethnicity





2.488

2.180

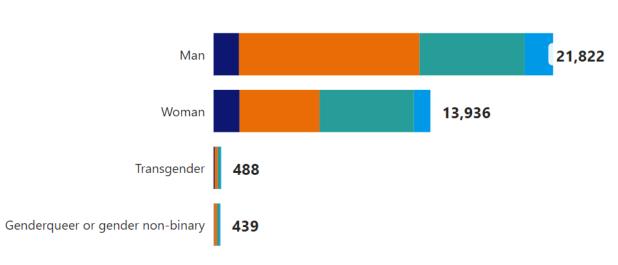
Programs are reaching households whose racial and ethnic identities reflect the City's homeless population.

#### Data not collected Native American or Alaskan Native Native Hawaiian or Pacific Islander Middle Eastern or North African 129

#### Head of Household Gender Identity



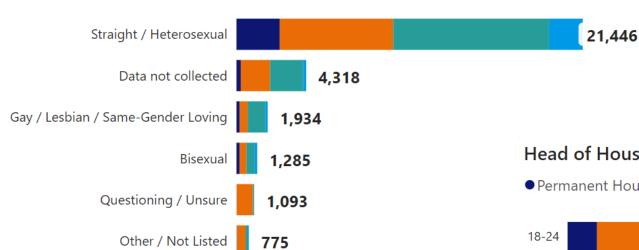
Permanent Housing and Homelessness Prevention programs evenly served men and women; Mental Health and Shelter and Hygiene programs served a larger portion of men (60%).



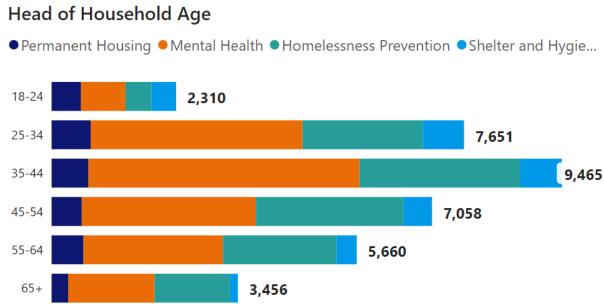
## **Age and Sexual Orientation**

# Head of Household Sexual Orientation • Permanent Housing • Mental Health • Homelessness Prevention • Shelter and Hygie...

14% of all heads of households identified as either bisexual, questioning/unsure, or gay, lesbian, or same-gender loving.



More than a quarter of heads of household (27%) fall within the **35-44 age range** followed by **25-34** (22%).



# FY24 Service Area Highlights

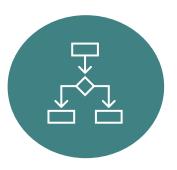
## **Permanent Housing**



3,463

3,859

Households Served **Total Capacity** 





96%

\$168.8M

Positive Outcomes

Expenditures

- Spent 12% more than prior year
- Added 774 new units of capacity; 25% increase from previous year
  - 77% of these added to Adult Housing portfolio
- Serve 52% more households than previous year
- Scattered-site housing programs served the greatest number of households in this service area
- Highest positive outcome rate of all OCOH-funded programs
  - 96% of households remained stably housed or exited to another permanent housing option

#### **Mental Health**





18,383

331

Households Served **Total Capacity** 



\$74.2M

**Expenditures** 

- Spent 22% more than prior year
- Reached 112% more clients from the previous year based on newly available data
- Fully implemented residential programs that began in the previous year
- 36 net new treatment beds added in FY24
  - 28 new substance use beds
  - 25 new justice-involved treatment beds
  - Reduction of 17 mental health treatment beds as out-of-county pilot ended

DPH does not provide outcome data consistently across OCOH Fund programs. Visit the **DPH drug overdose and treatment data** page for available information.

# **Shelter and Hygiene**

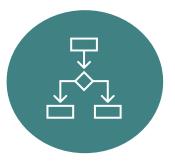




3,295

1,108

Households Served **Total Capacity** 





31%

\$32.4M

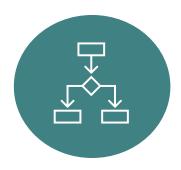
Positive Outcomes

Expenditures

- Spent 16% less than prior year
  - Planned program demobilization
  - Implementation of new programs
- OCOH Fund now sustains 1,108 units
  - Planned demobilization in COVID-19 response programs resulted in a net decrease of three units
  - Majority of this capacity (60%) is available within navigation center programs
  - 360% increase in capacity for Temporary Hotel
     Voucher, serving 346 total households
- Served 19% more households than prior year
- 31% of households exited to housing, shelter or treatment

#### **Homelessness Prevention**





12,319

**73%** 

Households Served Positive Outcomes



\$40M

**Expenditures** 

- Spent 8% less than prior year
- Served more than 12,000 households
  - 10% fewer than prior year
  - FY24 may represent ongoing scale of need
- Eviction Prevention and Housing Stabilization and Targeted Homelessness Prevention programs served over 70% of households served
- 73% of households served (in two programs)
   successfully retained housing, secured new housing,
   or found a safe, indoor solution to their housing
   crisis outside of the response system

# Questions?

# OCOH Fund Annual Report

# **Appendix**

## **Our City, Our Home Fund Background**

- San Francisco voters approved the creation of the Our City, Our Home (OCOH) Fund in 2018 to increase housing and services for people experiencing homelessness.
- This report provides data and information about the number of households served, the amount of service capacity sustained and added to the system, as well as the total budget and expenditures for funded programs in FY24.
- The OCOH Fund supports four service areas:
  - Permanent Housing
  - Mental Health
  - Homelessness Prevention
  - Shelter and Hygiene

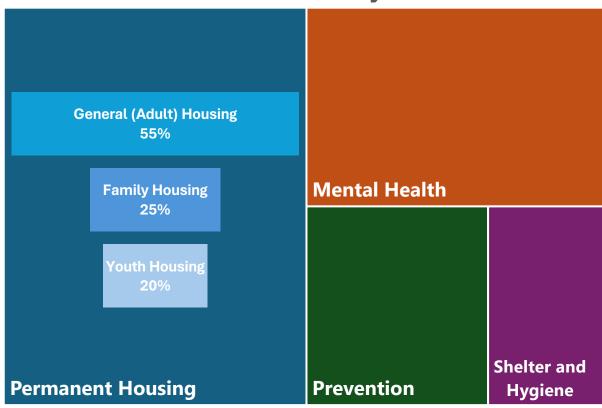
# **Our City, Our Home Fund Background**

### **Fund Allocation**

The ballot measure approved by voters designated specific uses for the OCOH Fund:

- At least 50% of the Fund must be appropriated for Permanent Housing.
  - 55% for General Housing
  - 25% for Family Housing
  - 20% for Youth Housing
- At least 25% of the Fund must be appropriated for Mental Health services.
- Up to 15% of the Fund can be appropriated for Homelessness Prevention services.
- Up to 10% can be appropriated for Shelter and Hygiene services.

#### **OCOH Fund Allocations by Service Area**



### **Metrics Definitions**

#### **Households Served**

City departments leverage multiple sources of revenue to fund individual programs.

This report includes all households or clients served by a program if the OCOH Fund contributed at least 20% of funding for the service.

#### **Total Capacity**

OCOH Fund capacity includes subsidies for site-based or scatteredsite housing, temporary shelter beds, and treatment beds.

Some programs do not have fixed capacity, such as prevention or case management programs that offer variable types or levels of assistance.

#### **Positive Outcomes**

OCOH Fund programs vary in how they track or define outcomes. In Permanent Housing and Homelessness Prevention programs, retaining housing or exiting to other housing is a positive outcome.

Shelter and Hygiene programs only consider outcomes for clients that exit, and exits to housing, other shelter or treatment programs are considered positive.