

MEETING MINUTES
Our City, Our Home Oversight Committee Meeting
May 3, 2021
12:04 PM – 2:32 PM

This meeting was held by Webex pursuant to the Governor's Executive Orders and Mayoral Emergency Proclamations suspending and modifying requirements for in-person meetings. During the Coronavirus Disease (COVID-19) emergency, the Our City, Our Home Oversight Committee (OCOH) will convene remotely until the Committee is legally authorized to meet in person.

Note: The Our City, Our Home Oversight Committee meetings are live streamed at SFGovTV.org. The agenda, video recording, audio recording, and caption notes are posted at https://sanfrancisco.granicus.com/ViewPublisher.php?view_id=209. Supporting materials including presentations and reports are posted at <https://sfcontroller.org/meetings/220>.

1) Call to Order/Roll Call

The meeting was called to order at 12:04 PM.

Committee Members Present: Member Brett Andrews, Vice Chair Julia D'Antonio, Member Jennifer Friedenbach, Member Shaun Haines, Member Julie Leadbetter, Member Lena Miller, Data Officer Cynthia Nagendra, Member Ken Reggio, and Chair Shanell Williams.

2) Opportunity for the public to comment on any matters that will be heard as part of this Special Meeting agenda.

There was a public comment from Jeannie Little, Director of the Harm Reduction Therapy Center. She stated that on the behavioral health services proposal that most resources are focused on crisis services, short term beds, care coordination for case management, assessment services and other short-term services, with a couple exceptions. She stated that this proposal does not address the ongoing long-term care needs of the people she's concerned with. A lot of the resources seem to be focused on moving people around and would be better served if the resources are focused on a model of full-service care. The model needs to be fully integrated with multi-disciplinary teams that work in all of the environments where people are experiencing homelessness. She asked the committee to please slow down and bring in representatives who has experience with people who were living and working on the streets, in drop-in centers, and in shelters. She stated that Proposition C is an opportunity to fund new interventions, but this proposal looks like it's expanding a lot of old ones.

There was a public comment from Lauren Hall, Director of Delivering Innovation in Supportive Housing (DISH) and Co-Chair of the Supportive Housing Provider Network. She thanked the committee for their thoughtful and inclusive process. She stated that there's a significant portion that have needs that exceed the capacity of PSH even with higher levels of services, and that service time does not always correspond with service needs. She wants to make sure that the current needs of the chronically homeless are being met. She stated that the proposals need to be developed in tandem with the provider community and to date, she has not had an opportunity to review much beyond the broad strokes of these

proposals. She like to understand better what the details looks like.

3) Discussion and Action by the Committee on Mental Health Investments proposed in the FY21-22 and FY22-23 Investment Plan

Member Brett Andrews informed the Committee that he will be recusing himself from the discussion and vote. He thanked the Committee and the City staff, especially the City Attorney who provided clarification on the [Assessment of Eligibility of Proposed Uses of the Our City, Our Home Fund](#). He stated that during the listening sessions, that the community priorities are harm reduction, overdose and street base health services, meeting people where they are, more low barrier services, comprehensive care coordination, a greater focus on racial equity, support for families, adequate street based crisis facilities, mental health for transgender community, TAY outreach services, increase treatment beds, and many others as outlined in the [OCOH Behavioral Health Investment Plan Summary - 4.30.21](#). He stated that he fully supports the proposal.

Dr. Hali Hammer presented the OCOH: City Funding Priorities to Reach Shared Goal [presentation](#), and talked through the [Summary of DPH and HSH Proposal Changes 4.30.21](#).

Member Jennifer Friedenbach wanted to make sure that intensive case management is going to homeless people. Dr. Hail Hammer confirmed that to be the case.

Vice Chair Julia D'Antonio wanted clarification on the term "touch points." Dr. Hali Hammer explained that a lot of the DPH services are low barrier and some information is not being collected, and that "touch points" is used the measure engagements. With improved data collecting methods, additional metrics can be developed in the future. Vice Chair Julia D'Antonio wants to know what % of homeless people are being served. Dr. Hali Hammer explained the telehealth process around support for the homeless population.

Member Jennifer Friedenbach expressed her concerns. She stated that there is only 52 room and care beds, the proposal is too reliant on supportive housing for people with mental health challenges, and there is a lack of Spanish speakers. She stated that there is not enough capacity to build up community-based organization who are more competent with the community.

Member Julie Leadbetter stated that the proposal is heavy on building city staff and lacks conversations with the nonprofit providers. The City can draw down on Medical dollars to support City staffing and use Prop C dollars in a more flexible way.

Jon Giver, City Attorney, clarified that according to local legislation, public comment is required after each agenda item for all meetings.

There was a public comment from Francisco Da Costa. He expressed his frustration with the duration of the members' conversations. He stated that the process lacks a need assessment; therefore, the public is unable to provide meaningful comments. He stated that an investigation is needed into the Committee.

Reference File (this section): "[OCOH Behavioral Health Investment Plan Final Approved 5.3.21](#)"

Member Jennifer Friedenbach moved to recommend reducing the ongoing cost of the Street Crisis Response Team by \$1.5 million in FY21-22 and \$1.4 million in FY22-23 [row 5 in reference file] and adding those funds to “Increasing Capacity for Local Treatment Beds” [row 14 in reference file]. This reduces the proposed expansion of the Street Crisis Response Team from seven down to six teams. Transferred funds should be used to add up to 10 additional beds to a Managed Alcohol Treatment housing program with a focus on serving Latinx and Mayan clients beginning in FY22-23. There is an existing proposal for 10 Managed Alcohol Treatment beds in “Increasing Capacity for Local Treatment Beds,” and this motion would bring the total to 20 by FY22-23 by adding \$2.9 million to that line item. Vice Chair Julia D’Antonio seconded the motion.

- Member Brett Andrews - recused
- Vice Chair Julia D’Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - yes
- Member Lena Miller - no
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams - yes

Motion passed.

Member Jennifer Friedenbach moved to recommend a reduction in the “Expanded Access to Assessment, Evaluation and Pharmacy” line item [row 9 in reference file] by \$1 million in each year, and to use that funding to develop a new “harm reduction therapy center” [row 19 in reference file] to provide an open access clinic and/or drop-in structure including a range of services, including medical, behavioral health, and socio-economic support so that the holistic needs of each person can be met in the moment. This could include creation of a new site and/or expansion of pop up clinics. Vice Chair Julia D’Antonio seconded the motion.

- Member Brett Andrews - recused
- Member Julia D’Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - yes
- Member Lena Miller – yes
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams - yes

Motion passed.

Member Jennifer Friedenbach moved to recommend reducing “Overdose Prevention” [row 13 in reference file] by \$1.8 million in FY21-22 and \$100,000 in FY22-23, and to use that funding to develop a new “co-op housing” program to create alternative permanent housing options for individuals with behavioral health needs [row 20 in the reference file]. The motion assumes acquisition of an apartment that can support up to six residents at a time in FY21-22 and ongoing operating costs of \$100,000 per year for services. Vice Chair Julia D’Antonio seconded the motion.

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- Member Brett Andrews - recused
- Vice Chair Julia D'Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - yes
- Member Lena Miller - yes
- Member Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams – yes

Motion passed.

Member Jennifer Friedenbach moved to recommend eliminating funding for the “Street Medicine Behavioral Health Expansion” [row 18 in reference file] and repurposing the proposed \$2 million each year to create a new culturally competent, community-based behavioral health expansion for community-based organization partners to build on-site behavioral health staff capacity at shelters and drop-in centers serving up to 1,400 adults and 75 children per year [row 21 in reference file]. Vice Chair Julia D'Antonio seconded the motion.

- Member Brett Andrews - recused
- Vice Chair Julia D'Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - recused
- Member Lena Miller - yes
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams – yes

Motion passed.

Member Ken Reggio moved to recommend the FY21-22 and FY22-23 Mental Health Investment Plan as amended. Vice Chair Julia D'Antonio seconded the motion.

- Member Brett Andrews - recused
- Vice Chair Julia D'Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - yes
- Member Lena Miller - yes
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams - yes

Motion passed.

4) Discussion and Action by the Committee on FY21-22 and FY22-23 Investment Plan items proposed for immediate release in FY20-21

There was a public comment from Francisco Da Costa. He stated that the OCOH should not have been created in the middle of the pandemic to handle these very sensitive issues.

There is a lack of an incident commander in this group. He stated that there needs to be standard and a checklist, and timeline.

Member Jennifer Friedenbach moved to recommend that the Mayor and Board include items in the Investment Plan that have immediate financial needs in the City's interim budget to ensure that those funds are available by July 1, 2021 to ensure no unintended consequences such as loss of sites or disruptions of programs, and to the extent that funds are required prior to that date explore means to provide bridge funding for them. Vice Chair Julia D'Antonio seconded the motion.

- Member Brett Andrews - absent
- Vice Chair Julia D'Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - absent
- Member Lena Miller - yes
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams - absent

Motion passed.

Member Jennifer Friedenbach moved to recommend that the Department of Homelessness and Supportive Housing ensures that the Shelter-in-Place (SIP) hotel rehousing plan contracts are prioritized to ensure swift and timely release of funds once funding is approved in the budget ordinance to avoid any slow-down in the SIP rehousing effort. Vice Chair Julia D'Antonio seconded the motion.

- Member Brett Andrews - absent
- Vice Chair Julia D'Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - absent
- Member Lena Miller - yes
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams - absent

Motion passed.

Jon Giver, Deputy City Attorney, provided an addendum on the last motion. He stated that the Committee does not have the authority to weigh in on particular contracts. The Committee's role is to propose appropriations and to have recommendations on how the fund has been implemented. The motion is not to be the Committee urging the City to enter into or extend or amend a particular contract but to prioritize funding for the program you have recommended.

5) Discussion and Action by the Committee about the FY21-22 and FY22-23 Investment Plan overall, including clarifying, changing and/or further defining recommendations made at the April 20, 2021 regular meeting.

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There are no public comments.

5a) Discussion and Action on recommendations for use of funds transferred from Prevention to the Adult, Family and Youth Housing category.

Reference File (next two items): "[OCOH Housing Investment Plan Approved 4.20.21 – Updated 5.3.21](#)"

Member Ken Reggio moved to recommend that any funds transferred from the Prevention category to the Housing category [as approved at the April 20, 2021 meeting] should be applied to new housing acquisition based on the proportions of the sub-categories, i.e., 55% to general housing acquisition, 25% to family housing acquisition, and 20% to youth housing acquisition [rows 7, 21 and 33 in reference file]. The total value applied to each category is subject to change based on additional actions by the Committee within the Prevention category. [Per subsequent actions on May 3, 2021, the current anticipated value of the transfer is \$20.9 million.] Member Jennifer Friedenbach seconded the motion.

- Member Brett Andrews - absent
- Vice Chair Julia D'Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - absent
- Member Lena Miller - yes
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams - absent

Motion passed.

Member Ken Reggio moved to decrease the total value allocated to support Homekey acquisition projects from \$58.1 million to \$51.6 million [row 5 in reference file] and transfer \$6.5 million to new housing acquisition within the general housing category [row 7 in reference file]. Member Jennifer Friedenbach seconded the motion.

- Member Brett Andrews - absent
- Vice Chair Julia D'Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - absent
- Member Lena Miller - yes
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams – absent

Motion passed.

Reference File (next item): "[OCOH Prevention Investment Plan Approved 4.20.21 – Updated 5.3.21](#)"

The proposal submitted by the Department of Public Health and the Department of Homelessness and Supportive Housing included a line item for enhanced clinical services in permanent supportive housing sites with a value of \$6.6 million in FY21-22 and \$7.7 million in

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FY22-23. Per guidance issued by the Offices of the Controller and City Attorney, the Mental Health category could fund this service to the extent it relates to new intakes or new units of housing, while the Housing or Prevention categories can fund this service for formerly homeless clients currently in housing. The departments proposed \$1.3 million and \$3.3 million be applied to the Mental Health category, with the remaining \$5.3 million and \$4.4 million applied to the Housing category, with costs in FY21-22 and FY22-23, respectively.

Data Officer Nagendra moved to recommend the “Clinical Services in PSH” costs proposed for the Housing category by departments be funded from the Prevention category instead [row 7 in reference file], and further moved that the amount to be funded in FY21-22 be reduced by half with an assumed start date of January 2022, and further moved to recommend that departments engage in a robust community process to understand the diverse needs of housing providers and their clients and design the program based on this community process. These motions result in \$2.7m applied to Prevention in FY21-22 and \$4.4m applied to Prevention in FY22-23. The remaining cost of the service continues to be applied to the Mental Health category. Vice Chair Vice D’Antonio seconded the motion.

- Member Brett Andrews - absent
- Vice Chair Julia D’Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - absent
- Member Lena Miller - yes
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams - absent

Motion passed.

Items 5b Discussion and Action on recommendations for use of funds in Administration allocation, 5c Discussion and Action on other Investment Plan recommendations discussed and/or approved at the April 20, 2021 meeting, 5d Discussion on the Process for finalizing the Investment Plan, and 6 Committee to propose agenda items for subsequent meetings, and possible action by the Committee in response to this item were tabled to next meeting.

Member Shaun Haines motioned to adjourn the meeting. Vice Chair Vice D’Antonio seconded the motion.

- Member Brett Andrews - absent
- Vice Chair Julia D’Antonio - yes
- Member Jennifer Friedenbach - yes
- Member Shaun Haines - yes
- Member Julie Leadbetter - absent
- Member Lena Miller – absent
- Data Officer Cynthia Nagendra – yes
- Member Ken Reggio - yes
- Chair Shanell Williams - absent

The meeting adjourned at 2:32 PM.