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April 20, 2021



CCC Operational Phases

Initial Response

DOC/EOC Structure

January 2020 – June 2020



Unified Command

CCC Structure

July 2020 – March 2021



Transition State

CCC → EOC/Dept
Structure

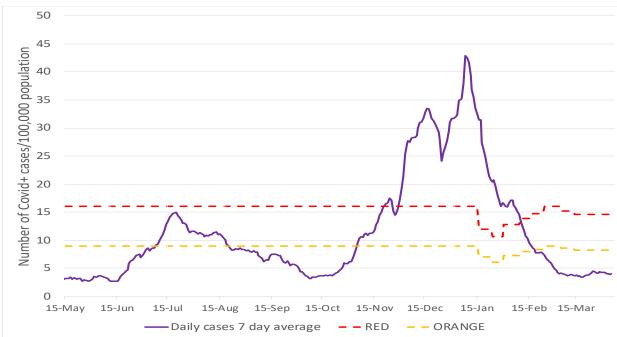
Start April 2021

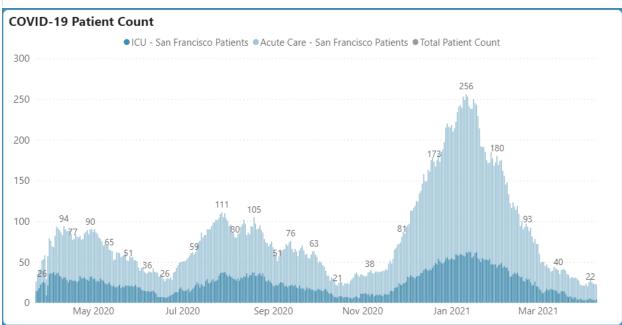


Transition Goals

- 1. Utilize phasing and milestones to manage change
- 2. Balance the "new normal" of living with COVID while maintaining response operations
- 3. Manage expectations for continuing COVID response operations
- Support reopening of San Francisco local government, businesses, schools, economy
- 5. Communicate with internal (CCC) and external (City Depts and stakeholders) regarding why, when, how of transition process

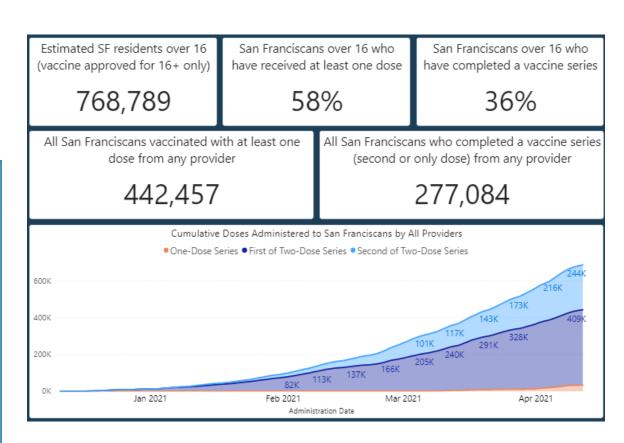






Why Transition Now?

Because things are getting better!



Data through 4/13/21



Why Transition Now?

Budgetary Alignment!

- Finalize COVID budget assumptions, including staff, contracts, and reimbursability
 - Initial budget January 15
 - Round 2 mid February
 - Round 3 April 5
 - Round 4 April 26
 - Round 5 May 4 to Health Commission



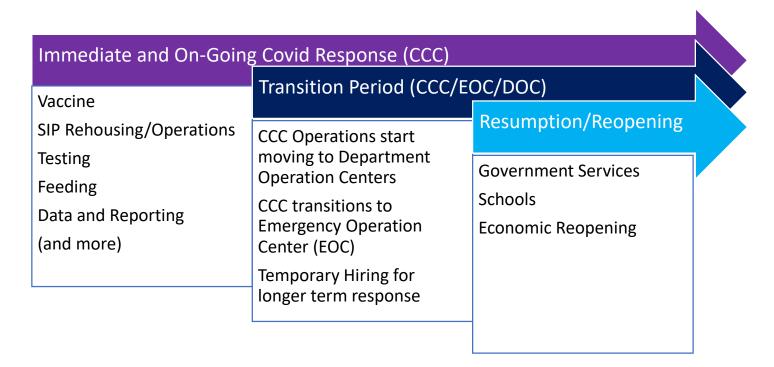
Why Transition Now?

- Expectation to return to "new normal" by city departments, staff and residents
- Unsustainable existing structure and workload
- Decreasing levels of available citywide DSWs



When will this happen?

- Transition started on April 5
- End of transition is flexible phased approach
 - While we want to transition as quickly as possible, we need to ensure adequate staffing and continued monitoring for virus evolution





Key Transition Milestones

Budgetary alignment

- Finalize COVID budget assumptions, including staff, contracts, and reimbursability
- Identify and capture costs for "stranded functions" without home department oversight

Personnel sourcing

- Identify staffing needs for continued covid response
- Batch temp hires across highest need classifications
- Reassign DSWs from other Depts (amended DSW program)
- Re-prioritize Dept priorities (ongoing activations)
- Leverage available external resources and contracts

Operational reorganization

Move many CCC operations into home department management and scope

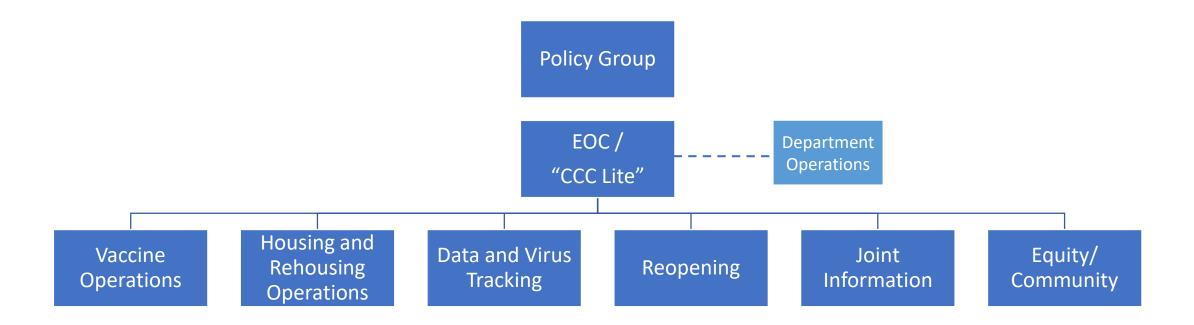


New TEX Postings – HR hiring is out of the gate!

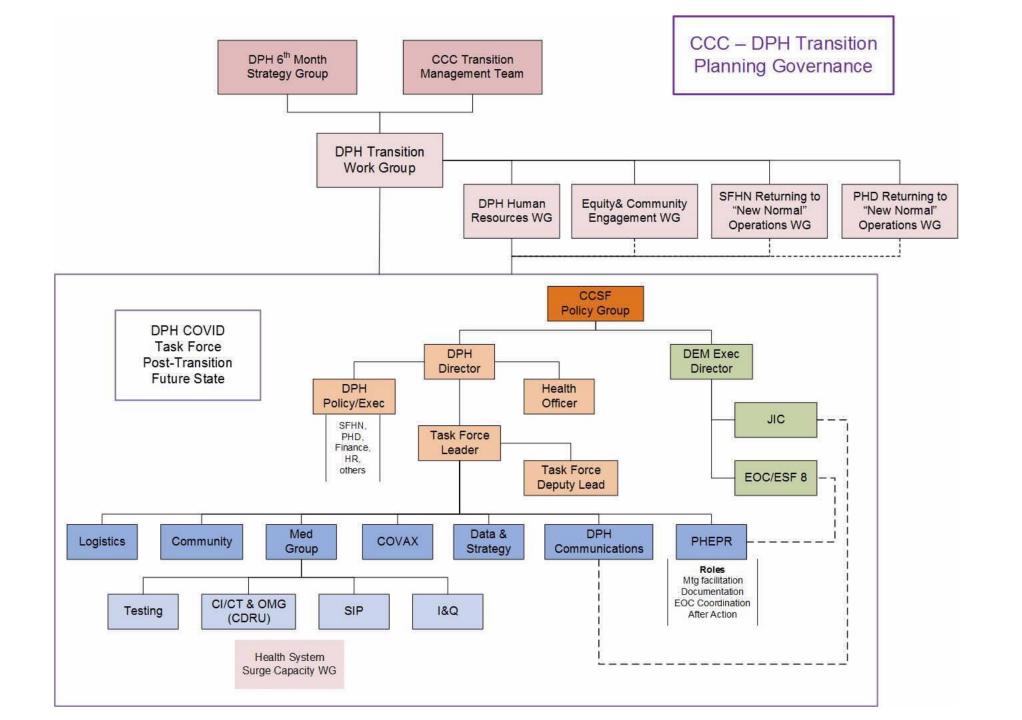
Job Class #	Job Class Title	Recruitment ID
1404 (NEW)	Clerk	TEX-1404-098033
2312(Updated)	Licensed Vocational Nurse	TEX-2312-106529
2430 (NEW)	Medical Evaluation Assistant (MEA)	TEX-2430-092043
2586 (NEW)	Health Worker II (HW4)	TEX-2586-104673
2588 (NEW)	Health Worker IV (HW4)	TEX-2588-076702
2591(NEW)	Health Program Coordinator II (HPC2)	TEX-2591-105324
2593 (NEW)	Health Program Coordinator III (HPC3)	TEX-2593-073354



Post-Transition State









Policy & Change Implications

Implementation Decisions

Transition Recommendations

Triggers, FTEs, Contracts, Sequence, Timing

Risk Mitigation Assumptions

Due Diligence Analysis

People, Process, System/Data

EOC-DOC Services Scope

Data Model Projections



Questions

