



**London N. Breed,
Mayor**

**Greg Wagner,
Chief Financial Officer**

MEMORANDUM

March 30, 2021

To: President Dan Bernal and Honorable Members of the Health Commission

Through: Dr. Grant Colfax, Director of Health
Greg Wagner, Chief Operating Officer

From: Jenny Louie, Acting Chief Financial Officer

RE: Revenue and Expenditure Projection Report – Second Quarter FY 2020-21

This report presents the second quarter statement of revenues and expenditures for the Department of Public Health for fiscal year 2020-21. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2020. Figures reported include projected balances based on actual revenues and expenditures as of December 31, 2020. At the end of the second quarter, the department projects a net general fund surplus of \$60.6 million. The Department projects operating expenditures to be below budget by \$1.4 million, and revenues to be above budget by \$7.5 million. The department also projects an additional \$51.7 million due to the release of deferred revenues, which have been reserved in anticipation of scheduled federal reductions to Disproportionate Share Hospital (DSH) funds. Those planned reductions were postponed in the American Rescue Act recently signed into law.

Second Quarter Projected FY 2020-21 Surplus/(Deficit) (in Millions)

DPH Summary (\$ Millions)							
Second Quarter	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 977.5	\$ 986.6	\$ 9.1	\$ 1,249.2	\$ 1,251.0	\$ (1.8)	\$ 7.4
HLH- Laguna Honda Hospital	\$ 206.2	\$ 206.2	\$ -	\$ 307.9	\$ 304.3	\$ 3.5	\$ 3.5
HPC - Primary Care	\$ 18.9	\$ 18.9	\$ -	\$ 114.4	\$ 82.4	\$ 32.0	\$ 32.0
HBH - Behavioral Health	\$ 204.3	\$ 241.7	\$ 37.4	\$ 381.1	\$ 368.1	\$ 13.0	\$ 50.5
HJH - Jail Health	\$ 0.4	\$ 0.4	\$ 0.0	\$ 40.3	\$ 39.8	\$ 0.6	\$ 0.6
HHH - Home Health	\$ 2.4	\$ 2.4	\$ -	\$ 8.7	\$ 8.7	\$ -	\$ -
HNS - Health Network	\$ 54.5	\$ 17.0	\$ (37.5)	\$ 156.4	\$ 145.4	\$ 11.0	\$ (26.5)
HPH - Public Health Division	\$ 89.2	\$ 85.4	\$ (3.8)	\$ 330.0	\$ 320.3	\$ 9.7	\$ 5.8
HAD - Central Administration	\$ 34.2	\$ 36.5	\$ 2.3	\$ 185.3	\$ 251.9	\$ (66.6)	\$ (64.3)
Total Operating	1,587.5	1,595.0	7.5	2,773.2	2,771.9	1.4	8.9
						Release of ZSFG Deferred Revenues	\$ 51.7
						Total Surplus/Deficit	\$ 60.60

As in the first quarter report, these financial statements for DPH divisions do not reflect any variances related to the new Citywide COVID-19 project costs budgeted in FY 2020-21 that is managed by the City’s Central COVID Command (C3). At the end of this memo, projections for

the City's COVID response as reported by the Controller are included for the Commission's awareness, but these variances do not affect DPH's projected operating balances.

Separate from the new expenditures related to COVID-19 response budgeted in FY 20-21, the costs related to existing staff that are re-deployed to the COVID-19 response are reassigned to the Public Health Administration line. This is a change from our first quarter report which reflected these costs in the original home division of the employee. This change will facilitate reporting needs as pre-existing staff costs are not eligible for FEMA reimbursement in contrast with new, previously un-budgeted staffing costs. The resulting impact of this reporting change, however, is a projected over-expenditure in the Public Health Administration division of \$66.7 million in personnel costs fully offset by savings in other DPH divisions. Overall, the department is projected to stay within budget for operating salaries in the current year with a projected net surplus of \$0.6 million in salary and mandatory fringe benefits:

FY 2020-21 DPH Salary and Fringe Projections - 6 month (in Millions)			
Division	Revised Budget	Projection	Variance
Public Health Administration	\$ 81.5	\$ 148.1	\$ (66.6)
Zuckerberg San Francisco General	\$ 592.8	\$ 590.0	\$ 2.8
Laguna Honda	\$ 228.2	\$ 224.6	\$ 3.5
Primary Care	\$ 93.2	\$ 61.1	\$ 32.0
Behavioral Health	\$ 117.8	\$ 110.1	\$ 7.6
Jail Health	\$ 30.8	\$ 30.2	\$ 0.6
Health at Home	\$ 8.0	\$ 8.0	\$ -
Health Network Services	\$ 71.1	\$ 60.1	\$ 11.0
Population Health	\$ 47.6	\$ 37.9	\$ 9.7
Projected Surplus/Deficit	\$ 1,270.9	\$ 1,270.3	\$ 0.6

Public Health Administration: This division projects a \$66.7 million expenditure deficit partially offset by \$2.3 million in revenue surplus for a net unfavorable balance of \$64.3 million. The expenditure deficit is driven by the reassignment of personnel costs for activated staff as discussed earlier. Revenues are projected to be \$2.3 million higher than budgeted due to \$1.7 million in Medi-Cal Administrative Activities and \$0.6 million related to a one-time prior year settlement.

Zuckerberg San Francisco General Hospital: ZSFG projects a \$7.4 million favorable variance compared to budget comprised of variances in revenues expenditures described below:

- Patient revenues are \$9.1 million above budget due to higher than expected patient volume. There are, however, variances across payer categories which is primarily due variances from the base budget which was developed using our legacy EHR system distribution which has a different distribution by payer category. We plan to analyze this more and correct the budget for FY 21-22 so the categories are more aligned.
- Expenditures are net \$1.8 above budget due to \$2.8 million favorable variances in personnel as costs are reassigned to the Public Health Administration

division for COVID response and \$0.4 million in materials and supplies savings, offset by \$5.0 million overspending in non-personnel contracts.

- Outside of the regular operating budget, ZSFG will also recognize a \$51.7 million released from the Public Health Management Reserve due to the delay of reduction Disproportionate Share Hospital payments by Congress to FY 2023-24. This pushed the revenue risk beyond the two-year timeframe for which the reserve was established to manage revenue volatility. This favorable balance of \$51.7 million is also assumed as part of DPH's FY 2021-23 budget proposal to meet general fund reduction targets.

Laguna Honda Hospital: LHH projects a surplus of \$3.5 million related to personnel costs being reassigned to the Public Health Administration division for COVID response.

Primary Care: Primary Care projects a surplus of \$32 million related to personnel costs being reassigned to the Public Health Administration division for COVID response.

Behavioral Health: Behavioral Health projects a net surplus of \$50.5 million due to:

- \$8.6 million surplus in Short Doyle Medi-Cal revenue, which was not impacted as significantly by the pandemic as anticipated in the budget.
- \$28.9 million due to accelerated State reconciliation process for prior year Behavioral Health services
- \$13 million in favorable balances due to \$7.6 million related to personnel costs being reassigned to the Public Health Administration division for COVID response and a \$5.4 million in non-personnel contract savings.

Jail Health Services: Jail Health projects \$0.6 million in personnel costs savings.

Health at Home: Health at Home does not project any significant variances from budget.

Health Network Services: The Health Network Division projects an overall deficit of \$26.5 million comprised of a revenue deficit of \$37.5 million partially offset by \$11.0 million in expenditure savings.

- \$11.0 million shortfall in Healthy San Francisco (HSF) Revenues. This drop in HSF revenues reflect ongoing reductions in HSF enrollments as more people enroll in SF Covered MRA and SFMRA options.
- \$26.6 million in shortfall of deactivated funds as transfer of deactivated City Option funds to DPH as revenue is on hold while DPH works with San Francisco Health Plan and City Attorney to determine the allowable treatment of these funds. Changes to program structure and financial policies for City Option programs are likely necessary for any draw down of these funds to recommence. This shortfall includes \$20.6 million in one-time deactivations that were assumed in the budget to cover costs of a cash grants program for enrollees in the San Francisco City Option Program and the Workers and Families First program at the Mayor's Office of Economic and Workforce Development to provide expanded sick leave benefits for employees affected by COVID-19. This revenue shortfall will not affect the implementation of these programs.

- \$11 million in savings due to personnel costs being reassigned to the Public Health Administration division for COVID response.

Population Health Division: Public Health Division projects a \$5.8 million positive balance. Revenues are below budget by \$3.85 million short fall due to a \$1.5 million shortfall related to the collection of fees and fines in environmental health, and a \$2.4 million shortfall due to a delay in implementing Epic at PHD clinics, resulting in reduced billing. Expenditures reflect \$9.7 million in personnel costs being reassigned to the Public Health Administration division for COVID response.

COVID-19 response

The Controller projects a General Fund balance of \$77.3 million in this continuing project in the current fiscal year. This balance will offset the need for new appropriations in FY 2021-22 to support the City’s continuing response costs or to manage unanticipated costs in FY 2020-21. It is largely attributable to recent changes in FEMA reimbursement rates, retroactive to the prior fiscal year.

Expenditures are projected to total \$725.3 million, which is \$53.4 million higher than the original \$671.9 million original budget, but are offset by \$176.3 million in additional FEMA reimbursement and \$44.1 million of other grants and revenues, which are adjusted for potential disallowances. The revenues reflect changes to FEMA reimbursement levels announced by the Biden Administration and summarized in a memo from FEMA issued February 3rd, 2021, which declared all costs previously determined eligible for FEMA reimbursement will increase from a 75% federal reimbursement rate to a 100% federal reimbursement rate for the period January 2020 through September 30th, 2021. As FY 2020-21 expenditures have yet to be submitted to FEMA for review and approval, a claim disallowance factor of 10% is included for reimbursement-based. This assumption is expected to be refined as claims are submitted and the review process commences for the current fiscal year.

Department - Project	Revised Budget				6-Month Projection				Projected Surplus/Shortfall			
	Expenditures	FEMA	Grants/ Special Revenue	General Fund	Expenditures	FEMA	Grants/ Special Revenue	General Fund	Expenditures	FEMA	Grants/ Special Revenue	General Fund
FY 2019-20 Increased FEMA Reimbursement											1.8	18.7
DEM - COVID Command, Joint Info & Oth.	16.9	7.7	-	9.2	19.5	17.5	-	2.0	2.6	9.8		7.1
DEM/DPH - Vaccination	-	-	-	-	6.6	6.6	-	-	6.6	6.6		-
DPH - Isolation & Quarantine	18.5	8.3	-	10.2	32.4	20.8	-	11.6	13.9	12.5		(1.4)
DPH - PPE & Scarce Resources	74.6	-	-	74.6	47.0	8.0	-	39.0	(27.6)	8.0		35.6
DPH - Testing	59.7	28.0	-	31.8	76.0	50.7	-	25.3	16.3	22.7		6.4
DPH - CARES Provider Relief Fund	44.9	44.9	-	-	44.9	64.8	-	(19.9)	-	19.9		19.9
DPH - All Other	117.9	41.9	7.0	69.0	128.5	65.4	7.0	56.1	10.6	23.5		12.9
DPW - Expanded Pit Stops & Oth.	17.5	8.0	-	9.5	14.2	4.6	-	9.6	(3.3)	(3.4)		(0.1)
HOM - SIP Hotels	200.8	113.9	83.4	3.5	238.1	196.9	41.2	-	37.3	83.0	42.2	3.5
HOM - RVs, Shelter & Safe Sleeping	52.7	20.3	28.0	4.4	37.2	6.1	28.0	3.1	(15.6)	(14.3)		1.3
HOM - Medical Support, Staffing, Oth.	9.5	7.3	0.4	1.8	4.1	1.9	0.4	1.7	(5.4)	(5.4)		0.0
HSA - Feeding	58.8	15.3	3.6	39.9	76.9	28.8	2.2	45.9	18.1	13.5		(6.0)
Subtotal	671.9	295.7	122.4	253.8	725.3	472.0	78.8	174.5	53.4	176.3	44.1	97.9
Reserve for FEMA Claim Disallowance											(19.7)	(20.6)
Available for Continuing COVID Response											24.4	77.3

COVID Project funds DPH programs including hospital response, COVID testing, personal protective equipment for City staff and non-profit partners, contact tracing, and isolation and quarantine hotels, among other efforts. The most significant variances include:

- Vaccination DPH is partnering with the Department of Emergency Management (DEM) in leading the City's vaccination distribution efforts in new high-volume settings, community-based sites, and existing City-run clinics. Current cost estimates are preliminary and expected to change over the coming weeks and months as operations are further developed. FEMA reimbursement is assumed to cover all eligible costs.
- Personal Protective Equipment (PPE) Due to the significant inventory of PPE acquired or encumbered in FY 2019-20 along with projected FEMA reimbursement for PPE used in FY 2020-21, the revised budget of \$74.6 million is expected to be underspent by \$34.7 million.
- Impact of Winter Surge Projections reflect the impact of the winter surge in COVID-19 case rates, particularly on increased demand for the Isolation & Quarantine (I&Q) hotel program as well as increased staffing expenditures in the hospital response programs. These increased costs over budget are offset by increased projected federal reimbursement.

Comments

- The positive balance projected in this report (along with other projected variances from adopted budget), will be applied to offset the City's projected General Fund deficit. The net impact of these projected variances is noted in the Controller's 6-Month Budget Status Report.
- Consistent with the Controller's six month report, this report assumes no variance from budget in 1991 State Realignment revenues. Because these revenues affect multiple departments they are monitored and projected centrally by the City Controller's Office and reported separately in the Controller's 6-Month Report.
- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements. Current projected uses of the Management Reserve total \$59.5 million. This amount reflects the release of \$51.7 million of revenue for the delay of the Disproportionate Share Hospital reduction mentioned earlier.

DPH Summary (\$ Millions)

Second Quarter	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
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HBH - Behavioral Health	\$ 204.3	\$ 241.7	\$ 37.4	\$ 381.1	\$ 368.1	\$ 13.0	\$ 50.5
HJH - Jail Health	\$ 0.4	\$ 0.4	\$ 0.0	\$ 40.3	\$ 39.8	\$ 0.6	\$ 0.6
HHH - Home Health	\$ 2.4	\$ 2.4	\$ -	\$ 8.7	\$ 8.7	\$ -	\$ -
HNS - Health Network	\$ 54.5	\$ 17.0	\$ (37.5)	\$ 156.4	\$ 145.4	\$ 11.0	\$ (26.5)
HPH - Public Health Division	\$ 89.2	\$ 85.4	\$ (3.8)	\$ 330.0	\$ 320.3	\$ 9.7	\$ 5.8
HAD - Central Administration	\$ 34.2	\$ 36.5	\$ 2.3	\$ 185.3	\$ 251.9	\$ (66.6)	\$ (64.3)
Total Operating	1,587.5	1,595.0	7.5	2,773.2	2,771.9	1.4	8.9
						Release of ZSFG Deferred Revenues	\$ 51.7
						Total Surplus/Deficit	\$ 60.60

Department of Public Health
STATEMENT OF REVENUE AND EXPENSES
December 31, 2020
(In Millions of Dollars)

	CURRENT YEAR						
	<u>Fav/(Unfav)</u>						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Variance</u>	<u>% Var</u>		
NET PATIENT SERVICE REVENUE:							
1	Medi-Cal Revenue	353.45	379.04	379.04	(25.58)	-6.75%	1
2	Medicare Revenue	165.02	183.04	183.04	(18.02)	-9.85%	2
3	Short Doyle M/Cal	73.05	64.44	64.44	8.61	13.36%	3
4	Patient Fees	-	-	-	-	0.00%	4
5	Other Patient Revenue	116.48	66.09	66.09	50.39	76.25%	5
6	TOTAL PATIENT SERVICE REVENUE	708.00	692.61	692.61	15.40	2.18%	6
7							7
8 OTHER OPERATING REVENUE:							
9	MAA/TCM	37.17	35.31	35.31	1.86	5.26%	9
10	GPP/PRIME	196.19	196.19	196.19	-	0.00%	10
11	EPP QIP	139.63	139.63	139.63	-	0.00%	11
12	Healthy San Francisco - City Option Fees	5.92	16.92	16.92	(11.00)	-65.02%	12
13	SAPT	8.94	8.78	8.78	0.16	1.77%	13
14	Capitation Fees / Health Plan Settlements	105.04	105.04	105.04	-	0.00%	14
15	2011 Realignment	47.90	48.12	48.12	(0.22)	-0.46%	15
16	1991 Health & Welfare Realignment	137.85	137.85	137.85	-	0.00%	16
17	Fees/Fines/Licenses	17.22	18.72	18.72	(1.50)	-8.01%	17
18	Other State/Misc	73.02	70.17	50.30	2.85	33.49%	18
19	Revenues from Other Departments	10.67	10.67	10.39	-	0.00%	19
20	Multi-Year Projects	98.50	98.50	88.50	-	0.00%	20
21	Transfer-In	8.99	8.99	6.00	-	0.00%	21
22	TOTAL OTHER OPERATING REVENUE	887.04	894.89	861.75	(7.86)	0.00%	22
23							23
24	TOTAL OPERATING REVENUE	1,595.04	1,587.50	1,554.36	7.54	0.93%	24
25							25
26 OPERATING EXPENSES:							
27	Salaries	891.10	882.52	851.05	(8.58)	1.69%	27
28	Mandatory Fringe Benefits	379.20	388.37	384.94	9.18	-1.42%	28
29	Non-Personnel Services	688.90	689.33	587.84	0.42	-0.06%	29
30	Materials & Supplies	175.03	175.39	138.95	0.37	0.00%	30
31	Capital Outlay & Facility Maintenance	13.49	13.49	9.14	-	0.00%	31
32	Debt Service	2.84	2.84	2.84	-	0.00%	32
33	Services Of Other Depts	123.90	123.90	119.50	(0.00)	0.00%	33
34	Annual Project Related	38.66	38.66	37.55	-	0.00%	34
35	Multi-Year Projects	348.28	348.28	239.34	-	0.00%	35
36	Transfer-Out	110.45	110.45	110.45	-	0.00%	36
37	TOTAL OPERATING EXPENSES	2,771.85	2,773.24	2,481.61	1.39	0.40%	37
38							38
39	PY Carryforwards	211.75	211.75				39
40							40
41	GENERAL FUND SUPPORT	1,176.82	1,185.74	927.26	8.92	0.00%	41

Department of Public Health - Administration

STATEMENT OF REVENUE AND EXPENSES

December 31, 2020

(In Millions of Dollars)

	CURRENT YEAR					
	Fav/(Unfav)					
	Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	-	-	-	-	0.0%	1
2 Medicare Revenue	-	-	-	-	0.0%	2
3 Short Doyle M/Cal	-	-	-	-	0.0%	3
4 Patient Fees	-	-	-	-	0.0%	4
5 Other Patient Revenue	-	-	-	-	0.0%	5
6 TOTAL PATIENT SERVICE REVENUE	0.00	0.00	0.00	0.00	2.18%	6
7						7
8 OTHER OPERATING REVENUE:						8
9 MAA/TCM	3.25	1.53	1.53	1.71	111.5%	9
10 GPP/PRIME	-	-	-	-	0.0%	10
11 EPP QIP	-	-	-	-	0.0%	11
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.0%	12
13 SAPT	-	-	-	-	0.0%	13
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	14
15 2011 Realignment	-	-	-	-	0.0%	15
16 1991 Health & Welfare Realignment	32.10	32.10	32.10	-	0.0%	16
17 Fees/Fines/Licenses	0.51	0.51	0.51	-	0.0%	17
18 Other State/Misc	0.65	0.05	0.05	0.60	1167.3%	18
19 Revenues from Other Departments	-	-	-	-	0.0%	19
20 Multi-Year Projects	-	-	-	-	0.0%	20
21 Transfer-In	-	-	-	-	0.0%	21
22 TOTAL OTHER OPERATING REVENUE	36.50	34.19	34.19	2.31	0.00%	22
23						23
24 TOTAL OPERATING REVENUE	36.50	34.19	34.19	2.31	0.93%	24
25						25
26 OPERATING EXPENSES:						26
27 Salaries	107.13	54.76	53.95	(52.37)	-50.9%	27
28 Mandatory Fringe Benefits	41.00	26.72	26.48	(14.28)	-38.2%	28
29 Non-Personnel Services	24.86	24.86	16.81	-	0.0%	29
30 Materials & Supplies	2.82	2.82	2.38	-	0.0%	30
31 Capital Outlay & Facility Maintenance	0.70	0.70	0.69	-	0.0%	31
32 Debt Service	-	-	-	-	0.0%	32
33 Services Of Other Depts	30.35	30.35	28.25	-	0.0%	33
34 Annual Projects	36.05	36.05	36.00	-	0.0%	34
35 Multi-Year Projects	9.04	9.04	9.04	-	0.0%	35
36 Transfer-Out	-	-	-	-	0.0%	36
37 TOTAL OPERATING EXPENSES	251.95	185.30	173.60	(66.65)	0.40%	37
38						38
39 PY Carryforwards	10.65	10.65				39
40						40
41 GENERAL FUND SUPPORT	215.45	151.11	139.40	(64.34)	0.00%	41

Department of Public Health - Zuckerberg San Francisco General Hospital Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2020

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original Budget	Fav/(Unfav)		
				Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	156.93	181.79	181.79	(24.86)	-13.67%	1
2 Medicare Revenue	150.00	168.02	168.02	(18.02)	-10.73%	2
3 Short Doyle M/Cal	6.37	6.37	6.37	-	0.00%	3
4 Patient Fees	-	-	-	-	#DIV/0!	4
5 Other Patient Revenue	114.66	62.65	62.65	52.01	83.02%	5
6 TOTAL PATIENT SERVICE REVENUE	427.97	418.83	418.83	9.13	2.18%	6
7						7
8 OTHER OPERATING REVENUE:						8
9 MAA/TCM	31.90	31.90	31.90	-	0.00%	9
10 GPP/PRIME	196.19	196.19	196.19	-	0.00%	10
11 EPP QIP	139.63	139.63	139.63	-	0.00%	11
12 Healthy San Francisco - City Option Fees	-	-	-	-	#DIV/0!	12
13 SAPT	-	-	-	-	#DIV/0!	13
14 Capitation Fees / Health Plan Settlements	98.74	98.74	98.74	-	0.00%	14
15 2011 Realignment	-	-	-	-	#DIV/0!	15
16 1991 Health & Welfare Realignment	49.24	49.24	49.24	-	0.00%	16
17 Fees/Fines/Licenses	-	-	-	-	#DIV/0!	17
18 Other State/Misc	10.75	10.75	10.75	-	0.00%	18
19 Revenues from Other Departments	9.22	9.22	8.94	-	0.00%	19
20 Multi-Year Projects	22.95	22.95	12.95	-	0.00%	20
21 <u>Transfer-In</u>	-	-	-	-	#DIV/0!	21
22 TOTAL OTHER OPERATING REVENUE	558.63	558.63	548.34	0.00	0.00%	22
23						23
24 TOTAL OPERATING REVENUE	986.59	977.46	967.17	9.13	0.93%	24
25						25
26 OPERATING EXPENSES:						26
27 Salaries	405.23	407.11	401.78	1.87	0.00%	27
28 Mandatory Fringe Benefits	184.76	185.70	184.13	0.94	0.00%	28
29 Non-Personnel Services	249.72	244.77	216.78	(4.96)	2.04%	29
30 Materials & Supplies	93.84	94.20	90.38	0.37	0.00%	30
31 Capital Outlay & Facility Maintenance	8.64	8.64	6.00	-	0.00%	31
32 Debt Service	2.84	2.84	2.84	-	0.00%	32
33 Services Of Other Depts	62.99	62.99	62.04	-	0.00%	33
34 Annual Project Related	-	-	-	-	0.00%	34
35 Multi-Year Projects	134.53	134.53	25.60	-	0.00%	35
36 Transfer-Out	108.45	108.45	108.45	-	0.00%	36
37 TOTAL OPERATING EXPENSES	1,251.01	1,249.24	1,098.01	(1.77)	0.40%	37
38						38
39 PY Carryforwards	<u>109.33</u>	<u>109.33</u>				39
40						40
41 GENERAL FUND SUPPORT	264.41	271.78	130.83	7.36	0.00%	41

Department of Public Health - Laguna Honda

STATEMENT OF REVENUE AND EXPENSES

December 31, 2020

(In Millions of Dollars)

		CURRENT YEAR					
		Fav/(Unfav)					
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:							
1	Medi-Cal Revenue	185.10	185.10	185.10	-	n/a	1
2	Medicare Revenue	9.83	9.83	9.83	-	n/a	2
3	Short Doyle M/Cal	-	-	-	-	n/a	3
4	Patient Fees	-	-	-	-	n/a	4
5	Other Patient Revenue	0.93	0.93	0.93	-	n/a	5
6	TOTAL PATIENT SERVICE REVENUE	195.86	195.86	195.86	0.00	2.18%	6
7							7
OTHER OPERATING REVENUE:							
9	MAA/TCM	-	-	-	-	n/a	9
10	GPP/PRIME	-	-	-	-	n/a	10
11	EPP QIP	-	-	-	-	n/a	11
12	Healthy San Francisco - City Option Fees	-	-	-	-	n/a	12
13	SAPT	-	-	-	-	n/a	13
14	Capitation Fees / Health Plan Settlements	-	-	-	-	n/a	14
15	2011 Realignment	-	-	-	-	n/a	15
16	1991 Health & Welfare Realignment	-	-	-	-	n/a	16
17	Fees/Fines/Licenses	0.56	0.56	0.56	-	n/a	17
18	Other State/Misc	0.28	0.28	0.28	-	n/a	18
19	Revenues from Other Departments	0.24	0.24	0.24	-	n/a	19
20	Multi-Year Projects	4.70	4.70	4.70	-	n/a	20
21	Transfer-In	4.56	4.56	2.00	-	n/a	21
22	TOTAL OTHER OPERATING REVENUE	10.35	10.35	7.79	0.00	0.00%	22
23							23
24	TOTAL OPERATING REVENUE	206.21	206.21	203.65	0.00	0.93%	24
25							25
OPERATING EXPENSES:							
27	Salaries	153.93	154.38	152.41	0.45	0.3%	27
28	Mandatory Fringe Benefits	70.70	73.79	73.21	3.09	4.2%	28
29	Non-personnel Services	12.46	12.46	10.63	-	n/a	29
30	Materials and Supplies	32.95	32.95	24.36	-	n/a	30
31	Capital Outlay	2.66	2.66	1.72	-	n/a	31
32	Debt Service	-	-	-	-	n/a	32
33	Services Of Other Depts	18.25	18.25	17.83	-	n/a	33
34	Annual Project Related	2.00	2.00	1.40	-	n/a	34
35	Multi-Year Projects	9.37	9.37	9.37	-	n/a	35
36	Transfer-Out	2.00	2.00	2.00	-	n/a	36
37	TOTAL OPERATING EXPENSES	304.31	307.86	292.93	3.54	0.40%	37
38							38
39	PY Carryforwards	12.37	12.37				39
40							40
41	GENERAL FUND SUPPORT	98.11	101.65	89.28	3.54	0.00%	41

Department of Public Health - Primary Care Clinics

STATEMENT OF REVENUE AND EXPENSES

December 31, 2020

(In Millions of Dollars)

	CURRENT YEAR					
	Fav/(Unfav)					
	Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	5.87	5.87	5.87	-	0.0%	1
2 Medicare Revenue	1.89	1.89	1.89	-	0.0%	2
3 Short Doyle M/Cal	-	-	-	-	0.0%	3
4 Patient Fees	-	-	-	-	0.0%	4
5 Other Patient Revenue	(0.07)	(0.07)	(0.07)	-	0.0%	5
6 TOTAL PATIENT SERVICE REVENUE	7.69	7.69	7.69	0.00	2.18%	6
7						7
8 OTHER OPERATING REVENUE:						8
9 MAA/TCM	-	-	-	-	0.0%	9
10 GPP/PRIME	-	-	-	-	0.0%	10
11 EPP QIP	-	-	-	-	0.0%	11
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.0%	12
13 SAPT	-	-	-	-	0.0%	13
14 Capitation Fees / Health Plan Settlements	6.00	6.00	6.00	-	0.0%	14
15 2011 Realignment	-	-	-	-	0.0%	15
16 1991 Health & Welfare Realignment	-	-	-	-	0.0%	16
17 Fees/Fines/Licenses	-	-	-	-	0.0%	17
18 Other State/Misc	1.27	1.27	1.27	-	0.0%	18
19 Revenues from Other Departments	0.57	0.57	0.57	-	0.0%	19
20 Multi-Year Projects	3.03	3.03	3.03	-	0.0%	20
21 Transfer-In	0.32	0.32	-	-	0.0%	21
22 TOTAL OTHER OPERATING REVENUE	11.19	11.19	10.87	0.00	0.00%	22
23						23
24 TOTAL OPERATING REVENUE	18.88	18.88	18.56	0.00	0.93%	24
25						25
26 OPERATING EXPENSES:						26
27 Salaries	41.97	63.65	62.64	21.68	-34.1%	27
28 Mandatory Fringe Benefits	19.15	29.51	29.21	10.36	-35.1%	28
29 Non-Personnel Services	7.57	7.57	5.75	-	0.0%	29
30 Materials & Supplies	6.11	6.11	4.38	-	0.0%	30
31 Capital Outlay & Facility Maintenance	0.03	0.03	-	-	0.0%	31
32 Debt Service	-	-	-	-	0.0%	32
33 Services Of Other Depts	3.92	3.92	3.89	-	0.0%	33
34 Annual Project Related	0.61	0.61	0.34	-	0.0%	34
35 Multi-Year Projects	3.02	3.02	3.02	-	0.0%	35
36 Transfer-Out	-	-	-	-	0.0%	36
37 TOTAL OPERATING EXPENSES	82.38	114.41	109.23	32.03	0.40%	37
38						38
39 PY Carryforwards	<u>4.37</u>	<u>4.37</u>				39
40						40
41 GENERAL FUND SUPPORT	63.49	95.52	90.67	32.03	0.00%	41

Department of Public Health - Behavioral Health Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2020

(In Millions of Dollars)

	CURRENT YEAR					
	Fav/(Unfav)					
	Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	5.26	5.26	5.26	-	0.0%	1
2 Medicare Revenue	1.65	1.65	1.65	-	0.0%	2
3 Short Doyle M/Cal	66.68	58.07	58.07	8.61	14.8%	3
4 Patient Fees	-	-	-	-	0.0%	4
5 Other Patient Revenue	0.62	0.62	0.62	-	0.0%	5
6 TOTAL PATIENT SERVICE REVENUE	74.20	65.59	65.59	8.61	2.18%	6
7						7
8 OTHER OPERATING REVENUE:						8
9 MAA/TCM	-	-	-	-	0.0%	9
10 GPP/PRIME	-	-	-	-	0.0%	10
11 EPP QIP	-	-	-	-	0.0%	11
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.0%	12
13 SAPT	8.94	8.78	8.78	0.16	1.8%	13
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	14
15 2011 Realignment	47.90	48.12	48.12	(0.22)	-0.5%	15
16 1991 Health & Welfare Realignment	55.66	55.66	55.66	-	0.0%	16
17 Fees/Fines/Licenses	-	-	-	-	0.0%	17
18 Other State/Misc	55.01	26.11	6.24	28.90	110.7%	18
19 Revenues from Other Departments	-	-	-	-	0.0%	19
20 Multi-Year Projects	-	-	-	-	0.0%	20
21 Transfer-In	-	-	-	-	0.0%	21
22 TOTAL OTHER OPERATING REVENUE	167.51	138.67	118.80	28.83	0.00%	22
23						23
24 TOTAL OPERATING REVENUE	241.71	204.27	184.39	37.44	0.93%	24
25						25
26 OPERATING EXPENSES:						26
27 Salaries	84.33	90.04	69.18	5.71	6.3%	27
28 Mandatory Fringe Benefits	25.82	27.75	27.45	1.93	6.9%	28
29 Non-Personnel Services	238.17	243.55	240.30	5.38	2.2%	29
30 Materials & Supplies	10.58	10.58	8.92	-	0.0%	30
31 Capital Outlay & Facility Maintenance	0.18	0.18	-	-	0.0%	31
32 Debt Service	-	-	-	-	0.0%	32
33 Services Of Other Depts	2.79	2.79	2.61	-	0.0%	33
34 Annual Project Related	-	-	-	-	0.0%	34
35 Multi-Year Projects	6.20	6.20	6.20	-	0.0%	35
36 Transfer-Out	-	-	-	-	0.0%	36
37 TOTAL OPERATING EXPENSES	368.06	381.07	354.66	13.01	0.40%	37
38						38
39 PY Carryforwards	<u>2.19</u>	<u>2.19</u>				39
40						40
41 GENERAL FUND SUPPORT	126.35	176.81	170.26	50.46	0.00%	41

Department of Public Health - Health Network Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2020

(In Millions of Dollars)

	CURRENT YEAR					
	Fav/(Unfav)					
	Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	0.11	0.11	0.11	-	0.0%	1
2 Medicare Revenue	-	-	-	-	0.0%	2
3 Short Doyle M/Cal	-	-	-	-	0.0%	3
4 Patient Fees	-	-	-	-	0.0%	4
5 Other Patient Revenue	0.01	0.01	0.01	-	0.0%	5
6 TOTAL PATIENT SERVICE REVENUE	0.12	0.12	0.12	0.00	2.18%	6
7						7
8 OTHER OPERATING REVENUE:						8
9 MAA/TCM	1.76	1.61	1.61	0.15	9.2%	9
10 GPP/PRIME	-	-	-	-	0.0%	10
11 EPP QIP	-	-	-	-	0.0%	11
12 Healthy San Francisco - City Option Fees	5.92	16.92	16.92	(11.00)	-65.0%	12
13 SAPT	-	-	-	-	0.0%	13
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	14
15 2011 Realignment	-	-	-	-	0.0%	15
16 1991 Health & Welfare Realignment	0.85	0.85	0.85	-	0.0%	16
17 Fees/Fines/Licenses	-	-	-	-	0.0%	17
18 Other State/Misc	4.40	31.05	31.05	(26.65)	-19.3%	18
19 Revenues from Other Departments	-	-	-	-	0.0%	19
20 Multi-Year Projects	-	-	-	-	0.0%	20
21 Transfer-In	4.00	4.00	4.00	-	0.0%	21
22 TOTAL OTHER OPERATING REVENUE	16.92	54.43	54.43	(37.50)	0.00%	22
23						23
24 TOTAL OPERATING REVENUE	17.04	54.54	54.54	(37.50)	0.93%	24
25						25
26 OPERATING EXPENSES:						26
27 Salaries	44.10	51.25	50.61	7.15	14.0%	27
28 Mandatory Fringe Benefits	16.02	19.83	19.64	3.81	19.2%	28
29 Non-Personnel Services	77.21	77.21	68.80	-	0.0%	29
30 Materials & Supplies	0.86	0.86	0.68	-	0.0%	30
31 Capital Outlay & Facility Maintenance	-	-	-	-	0.0%	31
32 Debt Service	-	-	-	-	0.0%	32
33 Services Of Other Depts	0.42	0.42	0.33	-	0.0%	33
34 Annual Project Related	-	-	-	-	0.0%	34
35 Multi-Year Projects	6.80	6.80	6.80	-	0.0%	35
36 Transfer-Out	-	-	-	-	0.0%	36
37 TOTAL OPERATING EXPENSES	145.40	156.36	146.85	10.96	0.40%	37
38						38
39 PY Carryforwards	<u>2.42</u>	<u>2.42</u>				39
40						40
41 GENERAL FUND SUPPORT	128.36	101.82	92.31	(26.54)	0.00%	41

Department of Public Health - Population Health Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2020

(In Millions of Dollars)

	CURRENT YEAR					
	Fav/(Unfav)					
	Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	0.15	0.87	0.87	(0.73)	-83.3%	1
2 Medicare Revenue	-	0.00	0.00	(0.00)	-100.0%	2
3 Short Doyle M/Cal	-	-	-	-	0.0%	3
4 Patient Fees	-	-	-	-	0.0%	4
5 Other Patient Revenue	0.32	1.94	1.94	(1.62)	-83.3%	5
6 TOTAL PATIENT SERVICE REVENUE	0.47	2.82	2.82	(2.35)	2.18%	6
7						7
8 OTHER OPERATING REVENUE:						8
9 MAA/TCM	0.26	0.26	0.26	-	0.0%	9
10 GPP/PRIME	-	-	-	-	0.0%	10
11 EPP QIP	-	-	-	-	0.0%	11
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.0%	12
13 SAPT	-	-	-	-	0.0%	13
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	14
15 2011 Realignment	-	-	-	-	0.0%	15
16 1991 Health & Welfare Realignment	-	-	-	-	0.0%	16
17 Fees/Fines/Licenses	16.15	17.65	17.65	(1.50)	-8.5%	17
18 Other State/Misc	0.66	0.66	0.66	-	0.0%	18
19 Revenues from Other Departments	-	-	-	-	0.0%	19
20 Multi-Year Projects	67.82	67.82	67.82	-	0.0%	20
21 Transfer-In	-	-	-	-	0.0%	21
22 TOTAL OTHER OPERATING REVENUE	84.89	86.39	86.39	(1.50)	0.00%	22
23						23
24 TOTAL OPERATING REVENUE	85.36	89.21	89.21	(3.85)	0.93%	24
25						25
26 OPERATING EXPENSES:						26
27 Salaries	26.33	33.20	32.71	6.87	20.7%	27
28 Mandatory Fringe Benefits	11.62	14.43	14.29	2.81	19.5%	28
29 Non-Personnel Services	75.37	75.37	26.35	-	0.0%	29
30 Materials & Supplies	22.52	22.52	3.19	-	0.0%	30
31 Capital Outlay & Facility Maintenance	0.78	0.78	0.22	-	0.0%	31
32 Debt Service	-	-	-	-	0.0%	32
33 Services Of Other Depts	4.34	4.34	4.11	-	0.0%	33
34 Annual Project Related	-	-	-	-	0.0%	34
35 Multi-Year Projects	179.33	179.33	179.33	-	0.0%	35
36 Transfer-Out	-	-	-	-	0.0%	36
37 TOTAL OPERATING EXPENSES	320.30	329.98	260.22	9.69	0.40%	37
38						38
39 PY Carryforwards	68.69	68.69				39
40						40
41 GENERAL FUND SUPPORT	234.94	240.77	171.01	5.84	0.00%	41

Department of Public Health - Jail Health Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2020

(In Millions of Dollars)

	CURRENT YEAR					
	Fav/(Unfav)					
	Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	-	-	-	-	0.00%	1
2 Medicare Revenue	-	-	-	-	0.00%	2
3 Short Doyle M/Cal	-	-	-	-	0.00%	3
4 Patient Fees	-	-	-	-	0.00%	4
5 Other Patient Revenue	-	-	-	-	0.00%	5
6 TOTAL PATIENT SERVICE REVENUE	0.00	0.00	0.00	0.00	2.18%	6
7						7
8 OTHER OPERATING REVENUE:						8
9 MAA/TCM	-	-	-	-	0.00%	9
10 GPP/PRIME	-	-	-	-	0.00%	10
11 EPP QIP	-	-	-	-	0.00%	11
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.00%	12
13 SAPT	-	-	-	-	0.00%	13
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%	14
15 2011 Realignment	-	-	-	-	0.00%	15
16 1991 Health & Welfare Realignment	-	-	-	-	0.00%	16
17 Fees/Fines/Licenses	-	-	-	-	0.00%	17
18 Other State/Misc	0.00	-	-	0.00	0.00%	18
19 Revenues from Other Departments	0.36	0.36	0.36	-	0.00%	19
20 Multi-Year Projects	-	-	-	-	0.00%	20
21 Transfer-In	-	-	-	-	0.00%	21
22 TOTAL OTHER OPERATING REVENUE	0.37	0.36	0.36	0.00	0.00%	22
23						23
24 TOTAL OPERATING REVENUE	0.37	0.36	0.36	0.00	0.93%	24
25						25
26 OPERATING EXPENSES:						26
27 Salaries	22.49	22.55	22.27	0.06	0.00%	27
28 Mandatory Fringe Benefits	7.74	8.26	8.17	0.51	0.00%	28
29 Non-Personnel Services	3.06	3.06	2.26	-	0.00%	29
30 Materials & Supplies	5.20	5.20	4.53	-	0.00%	30
31 Capital Outlay & Facility Maintenance	0.51	0.51	0.51	-	0.00%	31
32 Debt Service	-	-	-	-	0.00%	32
33 Services Of Other Depts	0.77	0.77	0.35	-	0.00%	33
34 Annual Project Related	-	-	(0.19)	-	0.00%	34
35 Multi-Year Projects	-	-	-	-	0.00%	35
36 Transfer-Out	-	-	-	-	0.00%	36
37 TOTAL OPERATING EXPENSES	39.78	40.34	37.89	0.57	0.40%	37
38						38
39 PY Carryforwards	<u>1.40</u>	<u>1.40</u>				39
40						40
41 GENERAL FUND SUPPORT	39.41	39.98	37.53	0.57	0.00%	41

Department of Public Health - Health at Home Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2020

(In Millions of Dollars)

		CURRENT YEAR					
						<u>Fav/(Unfav)</u>	
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:							
1	Medi-Cal Revenue	0.05	0.05	0.05	-	n/a	
2	Medicare Revenue	1.65	1.65	1.65	-	n/a	
3	Short Doyle M/Cal	-	-	-	-	n/a	
4	Patient Fees	-	-	-	-	n/a	
5	Other Patient Revenue	0.00	0.00	0.00	-	n/a	
6	TOTAL PATIENT SERVICE REVENUE	1.70	1.70	1.70	0.00	2.18%	
7							
8	OTHER OPERATING REVENUE:						
9	MAA/TCM	-	-	-	-	n/a	
10	GPP/PRIME	-	-	-	-	n/a	
11	EPP QIP	-	-	-	-	n/a	
12	Healthy San Francisco - City Option Fees	-	-	-	-	n/a	
13	SAPT	-	-	-	-	n/a	
14	Capitation Fees / Health Plan Settlements	0.30	0.30	0.30	-	n/a	
15	2011 Realignment	-	-	-	-	n/a	
16	1991 Health & Welfare Realignment	-	-	-	-	n/a	
17	Fees/Fines/Licenses	-	-	-	-	n/a	
18	Other State/Misc	-	-	-	-	n/a	
19	Revenues from Other Departments	0.27	0.27	0.27	-	n/a	
20	Multi-Year Projects	-	-	-	-	n/a	
21	Transfer-In	0.107	0.11	-	-	n/a	
22	TOTAL OTHER OPERATING REVENUE	0.68	0.68	0.57	0.00	0.00%	
23							
24	TOTAL OPERATING REVENUE	2.38	2.38	2.27	0.00	0.93%	
25							
26	OPERATING EXPENSES:						
27	Salaries	5.59	5.59	5.51	0.00	n/a	
28	Mandatory Fringe Benefits	2.38	2.38	2.36	(0.00)	n/a	
29	Non-Personnel Services	0.48	0.48	0.17	0.00	n/a	
30	Materials and Supplies	0.14	0.14	0.12	0.00	n/a	
31	Capital Outlay & Facility Maintenance	-	-	-	-	n/a	
32	Debt Service	-	-	-	-	n/a	
33	Services of Other Depts	0.08	0.08	0.08	(0.00)	n/a	
34	Annual Project Related	-	-	-	-	n/a	
35	Multi-Year Projects	-	-	-	-	n/a	
36	Transfer-Out	-	-	-	-	n/a	
37	TOTAL OPERATING EXPENSES	8.68	8.68	8.24	0.00	0.40%	
38							
39	PY Carryforwards	0.34	0.34				
40							
41	GENERAL FUND SUPPORT	6.30	6.30	5.97	0.00	0.00%	